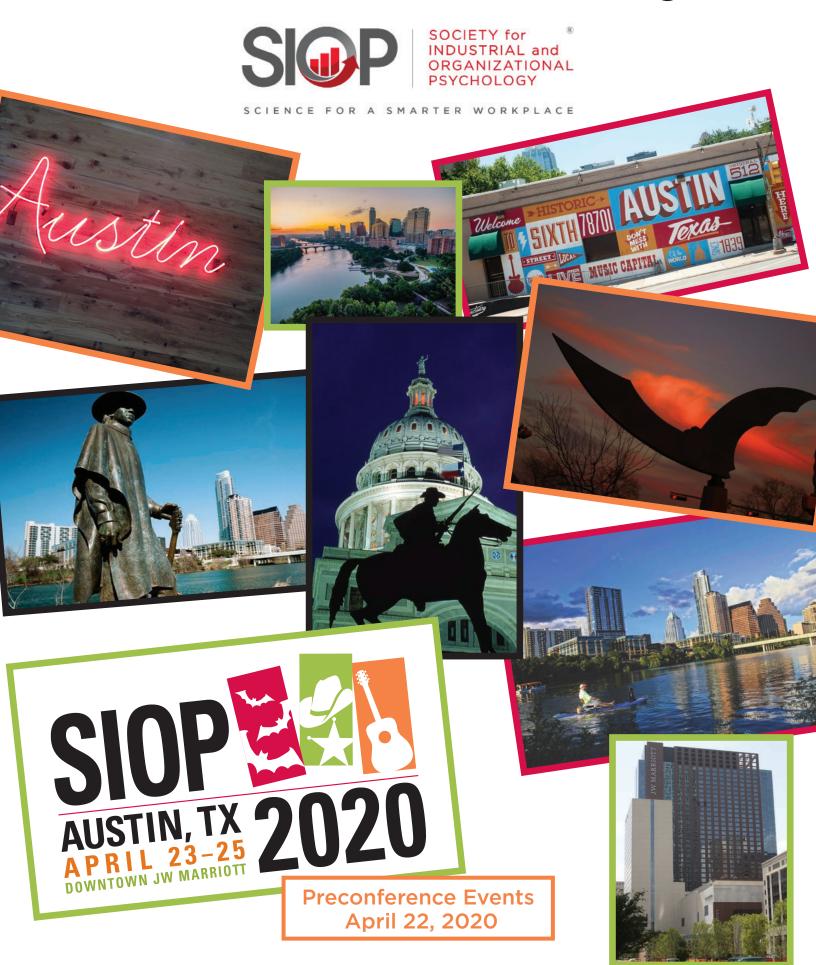
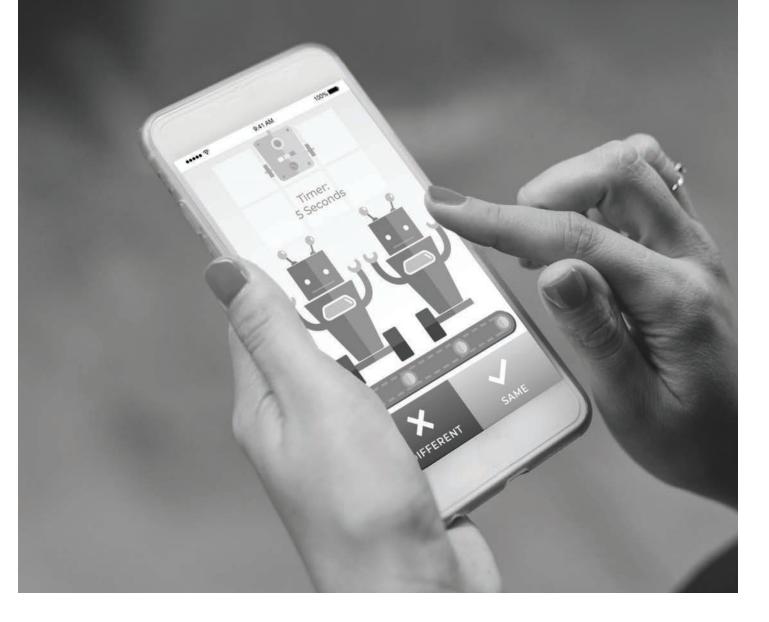
# 35th Annual Conference Program



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# 35th ANNUAL CONFERENCE PROGRAM

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# SIOP 2020 Conference and Program Committee Members

Scott Tonidandel, Conference Chair
Whitney Botsford Morgan, Conference Chair in Training
Elizabeth McCune, Program Chair
Emily Solberg, Program Chair in Training/Theme Track Chair
Tracey Rizzuto, Past Program Chair
Meghan Thornton-Lugo, CFP/Flanagan Chair
Jason Randall, Communities of Interest Chair
Kristin Weiss, Friday Seminars Chair
Tyree Mitchell, Special Sessions Chair
Deborah Diaz Granados, Consortia Chair
Maya Garza, Early Career Practitioner Consortium Chair
Rob Stewart, Early Career Practitioner Consortium Co-Chair
Alex Jackson, Junior Faculty Consortium Chair

Megan Nolan, Junior Faculty Consortium Co-Chair Kelsey Stephens, Masters Consortium Chair Matisha Montgomery, Masters Consortium Co-Chair Kathleen Keeler, Doctoral Consortium Co-Chair Emily Hunter, Doctoral Consortium Co-Chair Rob Michel, Workshop Chair Amber Burkhart, Placement and I-O Job Network Co-Chair Gonzalo Ferro, Placement and I-O Job Network Co-Chair Tiffany Bennett, Local Arrangements Chair Tony Boyce, Conference Evaluation Chair Julie Olson-Buchanan, Site Selection Chair Riza Leak, Volunteer Coordinator

# Access the searchable version of this program at http://bit.ly/Prog2020SIOP

# Questions? Visit the SIOP Hospitality Desk near conference registration.

The following are available for the duration of the conference:

Mothering Room: Room 309

This room will provide seating, electrical power, and a refrigerator for use by new mothers.

**Reflection Room: Room 210** 

This room is open to all attendees who require a quiet space for prayer and/or meditation.

# **Persons With Disabilities**

If you require special assistance at the conference, please inform the SIOP Administrative Office of any needs. We will endeavor to meet these requests. Please notify us as early as possible by calling (419) 353-0032 or emailing siop@siop.org.

# Dear Colleagues,

Welcome to the 35th Annual SIOP Conference in Austin, Texas! This year's conference introduces several innovations designed to elevate your experience and tailor the conference to your needs. The heart of the conference continues to be the array of peer-reviewed sessions. The conference is packed with symposia, panels, debates, master tutorials, and posters. There are many alternative sessions, which means more novel formats and creative ways to engage attendees. The top rated posters will be showcased at the Thursday evening Networking Reception. We would like to call your attention to some new and noteworthy features of this year's conference.

# **Preconference Events**

Arrive early and take part in our preconference events that include 10 workshops on a wide range of topics guaranteed to meet your educational needs, plus an all-day Advanced Professional Development Course. Various consortia for students, faculty, and early career practitioners will also take place on Wednesday so be sure to register in advance to participate.

# **Opening Plenary Session**

The program kicks off on Thursday morning with SIOP's highest awards and introductions to the newest SIOP Fellows. This event will feature Eden King's Presidential Address with reflections on her theme, Belongingness, following a must-see introduction by President-Elect Georgia Chao.

### **SIOP Select**

This concept highlights sessions cultivated by SIOP volunteers and committees on high-demand, high-impact topics that are broadly applicable across the membership. It includes a presidential theme track held on Thursday in Lone Star D entitled "The What, Who, How, Why, and Where of Diversity and Inclusion." Other special sessions include the third annual SIOP machine learning competition, a compelling line-up of I-O storytellers, an in-depth look at psychological safety, a showcase of scientist–practitioner collaborations, and examples of communicating I-O to the public. SIOP Select highlights several sessions featuring award winners from 2019 and 2020 who will offer strategies, tips, and examples of leading careers in I-O. There will be sessions focused on issues critical to the evolution of I-O and the business of SIOP, along with Alliance for Organizational Psychology sessions that bring an important international perspective. (See page 9 for the new Featured Programming list, presenting all the special sessions in an easy to search structure.)

#### Methods Mania

In response to members seeking to learn about cutting-edge topics in research methods, measurements, and statistics, Methods Mania will feature a day of programming containing the highest rated methods sessions (Thursday, Lone Star Salon E).

# Modern HR Strategy and Practice

The 2020 conference will feature a day of curated, highly rated sessions focused on timely issues relevant to running and developing a modern HR function. Topics for these sessions include leadership assessment, culture change and measurement, ongoing feedback, and more (Friday, Lone Star E).

### Communities of Interest

Community of Interest sessions provide a forum for you to contribute to the discussion on a range of hot topics. Each interactive session is designed to facilitate networking and thought-provoking discussion and identify collaboration opportunities. These casual forums are held in 408-409 on Friday and Saturday and are moderated by facilitators with expertise on the topics.

### Poster Sessions

Posters comprise two-thirds of the peer-reviewed submissions accepted to SIOP and cover a wide range of topics, offering something for everyone. With 19 poster sessions across the 3-day conference, you have many opportunities to explore. We encourage you to stop by Griffin Hall to visit a poster session, make a connection, and learn something new!

# Closing Plenary Session and Closing Reception

You won't want to miss the closing plenary, featuring Parminder Jassal. Dr. Jassal is the former founding director of the Learn and Work Futures Lab at the Institute for the Future, a Fellow with the Forum on the Future of Education and Employment, and is now the co-founder and CEO of socialtech.ai based in Austin. Following the closing plenary, we will have a festive finale to the conference celebrating the laid back Austin music and food scene.

We sincerely hope that this year's conference is the best yet and offers the learning and networking opportunities you are seeking. You can learn about all the amazing offerings through the conference's Whova app. In the app, you can plan your schedule, check in and rate sessions, share information with other attendees, and much more. The app continues to evolve to enrich your conference experience, so make sure to check it out. Please share any feedback or ideas with the Program Committee so the conference continues to evolve each year.

Enjoy the conference!

Scott Tonidandel 2020 SIOP Conference Chair Elizabeth McCune 2020 SIOP Program Chair

# SIOP Thanks Our 2020 Conference Partners

# **Platinum Partners**









Modern Hire

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# **Gold Partners**

# **Silver Partners**









# **Copper Partners**

Aon BTS USA Criteria Corp DDI EchoSpan Pearson VUE

Rocket-Hire Saville Assessments StataCorp

# **Event Hours and Locations**

**REGISTRATION HOURS** 

**Griffin Hall Foyer (2nd Floor)** 

WEDNESDAY 12:00PM-8:00PM THURSDAY 7:30AM-6:00PM FRIDAY 8:00AM-5:00PM SATURDAY 8:00AM-3:00PM

EXHIBIT HALL HOURS
Griffin Hall (2nd Floor)

THURSDAY` 10:00AM-5:30PM FRIDAY 8:30AM-5:00PM

PLACEMENT CENTER HOURS

Sponsored by the Society for Human Resource Management

Room 211

WEDNESDAY 3:00PM–5:00PM THURSDAY 8:00AM–5:30PM FRIDAY 8:00AM–5:30PM SATURDAY 8:00AM–12:00PM Mock interview room: Room 213 Interview room: Room 212

Open House: Wednesday, 5PM-7PM, Location TBA

**CONTINENTAL BREAKFASTS** 

Sponsored by Aon

JW Grand Foyer (4th Floor)
THURSDAY, FRIDAY, SATURDAY

7:30AM-8:30AM

**COFFEE BREAKS** 

Griffin Hall (2nd Floor) Lone Star Foyer (3rd Floor)

THURSDAY 10:00AM-10:30AM 3:00PM-3:30PM FRIDAY 9:30AM-10:00AM 2:30PM-3:00PM SATURDAY 9:30AM-10:00AM, Networking Break

Sponsored by Glint, now a part of LinkedIn

2:30PM-3:00PM

**COMMITTEE and GROUP MEETINGS** 

**THURSDAY** 

Ambassador Meeting, 10:00AM–10:30AM, Room 402-403 Master Program Directors Meeting, 10:00AM–11:00AM, Room 305 International Affairs Committee: 12:00PM–2:00PM, Room 307 Women's Inclusion Network, 2:00PM–3:00PM, Rm 306

CEMA Meeting, 3:00PM-4:00PM, Room 307

Membership Committee, 3:00PM-6:00PM, Edge (5th floor)

**FRIDAY** 

Doctoral Program Directors Meeting, 10:00AM–11:00AM, Room 305 University-Based Consulting Centers Coordinators Meeting,

11:00AM-12:00PM, Room 305

LGBT and Allies Issues Meeting, 1:00PM–2:00PM, Room 307 Local I-O Group Committee, 1:30PM–3:30PM, Room 306

Note:

Events on this page are open to all paid attendees. Receptions also open to registered guests.

\*No fee, but preregistration is required.

SPECIAL EVENTS

**New Member Education Session: Location TBA** 

WEDNESDAY, 4:00PM-5:00PM

Newcomer Reception: Lone Star A-B (3rd Floor)

WEDNESDAY, 5:00PM-6:00PM

SIOP Welcome Reception

Sponsored by the Society for Human Resource Management

Pool/SunDeck (5th Floor)
WEDNESDAY, 6:00PM-8:00PM

Opening Plenary Session: JW Grand Salon 5-8 (4th Floor)

THURSDAY, 8:30AM-10:00AM

I-O Mid-Career Growth Exploration for Practitioners:

Room 310/311

THURSDAY, 4:30PM-6:00PM

Speed Benchmarking\*: Room 401 THURSDAY, 5:00PM-6:30PM

I-O Entrepreneurs Networking: Room 305

THURSDAY, 5:00PM-6:00PM

Professional Practice Reception: Lone Star G-H (3rd Floor)

Sponsored by Qintela THURSDAY, 6:00PM-7:00PM

**Networking Reception & Top Poster Display** 

JW Grand Foyer (4th Floor) THURSDAY, 6:00PM-8:00PM

Women's Inclusion Network Reception: JW Grand Salon 4

(4th Floor) Sponsored by University of Oklahoma

THURSDAY, 6:30PM-7:30PM

Committee on Ethnic and Minority Affairs Social Hour

Lone Star F (3rd Floor) THURSDAY, 7:00PM-8:00PM

International Reception: Lone Star C (3rd Floor)

Sponsored by Alliance for Organizational Psychology

THURSDAY, 7:00PM-8:00PM

LGBT Committee Mentorship Mixer\*: Location TBA

FRIDAY, 10:00AM-11:00AM

Speed Mentoring\*: FRIDAY

Science Impact: 4:30PM-6:00PM, Room 208

Practice: 5:00 PM-6:30 PM, Room 401

Lesbian, Gay, Bisexual, and Transgender Committee

and Allies Social Hour: Room 209

FRIDAY, 6:00PM-7:00PM

Military and Veterans Initiatives Task Force Social Hour

Room 406

FRIDAY, 6:00PM-7:00PM

**Closing Plenary** 

Dr. Parminder Jassal, Co-founder and CEO of socialtech.ai

JW Grand Salon 5-8 (4th Floor)

SATURDAY, 4:30PM-5:30PM

Closing Reception: Lone Star D-H (3rd Floor)

SATURDAY, 5:30PM-7:30PM

301 W. 2nd St., Austin, TX 78701 (512) 978-2100, Fax (512) 978-2120 steve.adler@austintexas.gov

Dear Friends,

On behalf of the City of Austin, I welcome you to the Society for Industrial and Organizational Psychology Conference. We are thrilled to host each of you in our beautiful city, the capital of Texas, and the Live Music Capital of the World!

Some quick facts about us: Austin is now the 11<sup>th</sup> largest city in America. We are ranked as one of the top cities to start a business, raise a family, and to have fun! We are home to the University of Texas at Austin, St. Edward's University, and Huston-Tillotson University, a historically black college with roots dating back to 1875.

This is a magical town. While you're here make sure to take out a boat or paddleboard on beautiful Lady Bird Lake, catch a show at the Paramount Theatre or the Long Center for Performing Arts, or explore Zilker Park, home to the Austin City Limits festival. Grab a taco and cool off in Barton Springs or take in views from Mount Bonnell or the 360 Bridge. And if you are headed downtown for a night of live music, you might make a stop on Congress Avenue. Austin is home to 1.5 million bats that can be viewed flying out from under Congress Bridge at dusk!

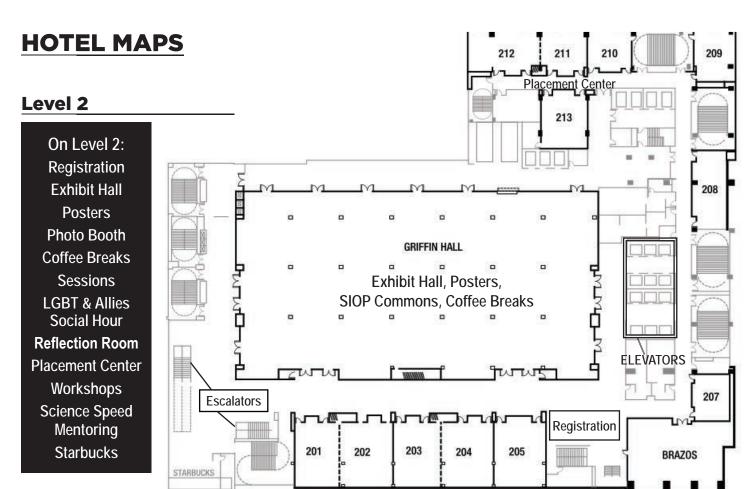
But Austin is a whole lot more than great food, natural beauty and good music. Take a tour at the LBJ library where you can experience the presidency in the '60s and hear LBJ's phone call to Jackie Kennedy right after her husband's assassination. Take a guided segway tour of our state capitol or visit the Bob Bullock Museum and learn about the history of the great state of Texas.

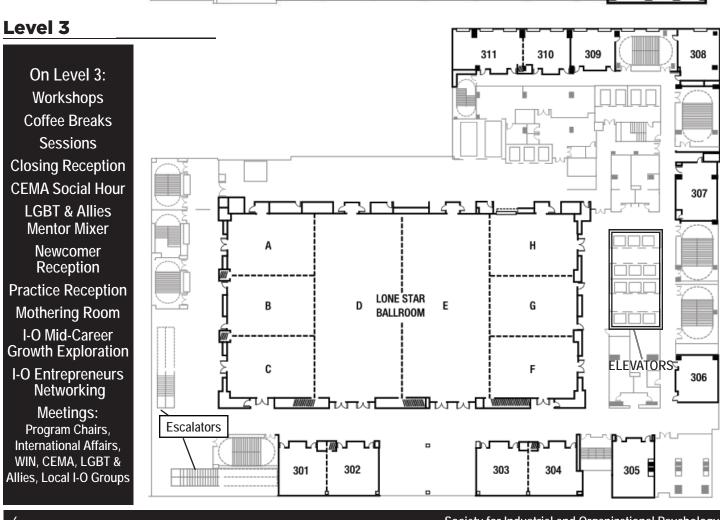
We hope that you can carve out your own Austin experience during your short stay. You'll be walking away with a stomach full of barbecue and breakfast tacos, with new Austin music for your playlists and a weekend full of stories to tell your colleagues.

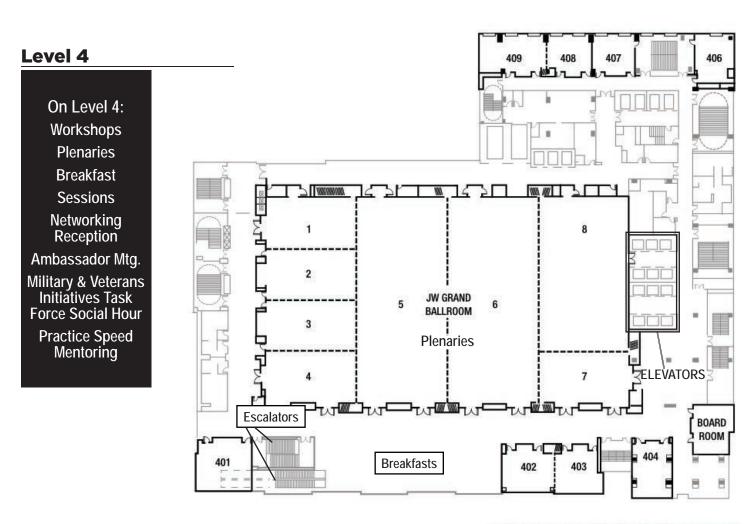
Sincerely,

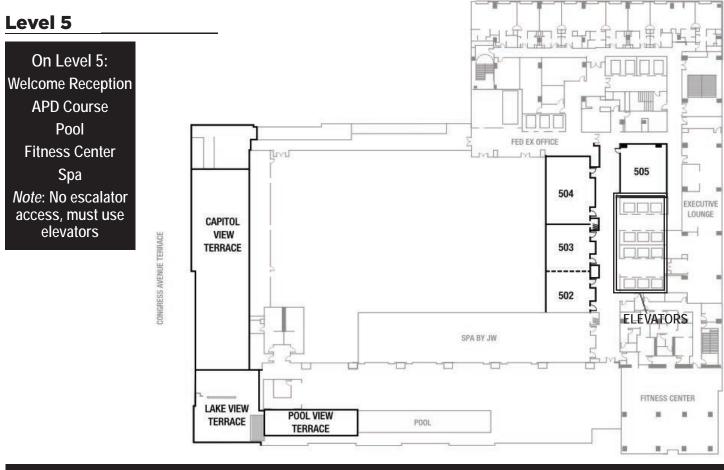
Steve Adler Mayor

The City of Austin is committed to compliance with the Americans with Disabilities Act.
Reasonable modifications and equal access to communications will be provided upon request.









# For All Who Are Celebrating Ramadan

We appreciate you attending SIOP 2020 during Ramadan. For your convenience, we would like to provide the prayer times for Austin, TX. Remember that we do have a Reflection Room (Room 210) available for quiet reflection and prayer.

# Ramadan Mubarak!

# Monthly Prayer Times in Austin

April 2020 Shaban 1441 - Ramadan 1441

April	Shaban	Day	Fajr	Sunrise	Dhuhr	Asr	Maghrib	Isha
01	8	Wed	06:13 AM	07:19 AM	01:35 PM	05:07 PM	07:51 PM	08:58 PM
02	9	Thu	06:12 AM	07:18 AM	01:35 PM	05:07 PM	07:52 PM	08:59 PM
03	10	Fri	06:10 AM	07:17 AM	01:35 PM	05:07 PM	07:52 PM	08:59 PM
04	11	Sat	06:09 AM	07:16 AM	01:35 PM	05:07 PM	07:53 PM	09:00 PM
05	12	Sun	06:08 AM	07:15 AM	01:34 PM	05:07 PM	07:53 PM	09:01 PM
06	13	Mon	06:06 AM	07:13 AM	01:34 PM	05:07 PM	07:54 PM	09:02 PM
07	14	Tue	06:05 AM	07:12 AM	01:34 PM	05:07 PM	07:55 PM	09:02 PM
08	15	Wed	06:04 AM	07:11 AM	01:33 PM	05:07 PM	07:55 PM	09:03 PM
09	16	Thu	06:03 AM	07:10 AM	01:33 PM	05:07 PM	07:56 PM	09:04 PM
10	17	Fri	06:01 AM	07:09 AM	01:33 PM	05:07 PM	07:57 PM	09:05 PM
11	18	Sat	06:00 AM	07:08 AM	01:33 PM	05:07 PM	07:57 PM	09:05 PM
12	19	Sun	05:59 AM	07:07 AM	01:32 PM	05:07 PM	07:58 PM	09:06 PM
13	20	Mon	05:57 AM	07:05 AM	01:32 PM	05:07 PM	07:58 PM	09:07 PM
14	21	Tue	05:56 AM	07:04 AM	01:32 PM	05:07 PM	07:59 PM	09:08 PM
15	22	Wed	05:55 AM	07:03 AM	01:32 PM	05:07 PM	08:00 PM	09:08 PM
16	23	Thu	05:54 AM	07:02 AM	01:31 PM	05:07 PM	08:00 PM	09:09 PM
17	24	Fri	05:52 AM	07:01 AM	01:31 PM	05:07 PM	08:01 PM	09:10 PM
18	25	Sat	05:51 AM	07:00 AM	01:31 PM	05:07 PM	08:02 PM	09:11 PM
19	26	Sun	05:50 AM	06:59 AM	01:31 PM	05:07 PM	08:02 PM	09:12 PM
20	27	Mon	05:49 AM	06:58 AM	01:31 PM	05:07 PM	08:03 PM	09:12 PM
21	28	Tue	05:48 AM	06:57 AM	01:30 PM	05:07 PM	08:03 PM	09:13 PM
22	29	Wed	05:46 AM	06:56 AM	01:30 PM	05:06 PM	08:04 PM	09:14 PM
23	30	Thu	05:45 AM	06:55 AM	01:30 PM	05:06 PM	08:05 PM	09:15 PM
April	Ramadan	Day						
24	1	Fri	05:44 AM	06:54 AM	01:30 PM	05:06 PM	08:05 PM	09:16 PM
25	2	Sat	05:43 AM	06:53 AM	01:30 PM	05:06 PM	08:06 PM	09:16 PM
26	3	Sun	05:42 AM	06:52 AM	01:30 PM	05:06 PM	08:07 PM	09:17 PM
27	4	Mon	05:41 AM	06:51 AM	01:29 PM	05:06 PM	08:07 PM	09:18 PM
28	5	Tue	05:39 AM	06:50 AM	01:29 PM	05:06 PM	08:08 PM	09:19 PM
29	6	Wed	05:38 AM	06:49 AM	01:29 PM	05:06 PM	08:09 PM	09:20 PM
30	7	Thu	05:37 AM	06:48 AM	01:29 PM	05:06 PM	08:09 PM	09:21 PM

Calculation Method

Islamic Society of North America

Fajr 15.0 degrees, Isha 15.0 degrees

Juristic Method

Standard (Hanbali, Maliki, Shafi)

Daylight Saving

Auto

Latitude/Longitude

30.1678, -97.8225

# FEATURED PROGRAMMING

**NEW THIS YEAR!** Featured programming includes a range of sessions curated by the SIOP program committee. New this year: sessions that met the criteria to be considered reproducible research or that take a multidisciplinary approach are listed as part of featured programming for easy reference. No more searching for icons on pages, just use the categories below to find sessions that work for you!

How to use this index: The first column is the presentation number, followed by location, time and day (T=Thursday, F=Friday, S=Saturday), and title. Sessions are listed in chronological order so you can easily find complete information in the body of the program.

#### **SIOP Select**

These are sessions cultivated by SIOP volunteers and committees on high-demand, high-impact topics that are broadly applicable across the membership. It includes a presidential theme track, award winner presentations, Alliance for Organizational Psychology sessions, a machine learning competition, and other important topics.

Presid	dential	The	me	Tra	ıck:	The Wh	at,	Who, H	low,	Why	and V	Vher	e o	f Div	/ersi	ty	and	Ind	clusi	on	(Al	l ses	ssions	on '	Thursd	ay)
4 -			_		_	4.0		44							— .					_		_				

15	Lone Star Salon D	10:30-11:50 AM	SIOP Select: WHAT Is Inclusion? Its Past, Present, and Future
102	Lone Star Salon D	12:00-1:20 PM	SIOP Select: WHOSE Diversity Is Still Not Included?
155	Lone Star Salon D	1:30-2:50 PM	SIOP Select: HOW to Foster Inclusion—Best Practices for People & Organizations
224	Lone Star Salon D	3:30-4:20 PM	SIOP Select: WHY Should We Care? Making the Case for Inclusion
276	Lone Star Salon D	4:30-5:50 PM	SIOP Select: WHERE Are We Going? Future Directions in Diversity and Inclusion
Award	Winners		
4	402-403	10:30-11:20 AM, T	SIOP Select: Dunnette Prize Winner
192	408-409	2:00-2:50 PM, T	SIOP Select: Distinguished Professional Contributions Award Winners
262	402-403	4:30-5:50 PM, T	SIOP Select: Best of Science Award Winners
325	402-403	8:00-9:20 AM, F	SIOP Select: Best of Practice Award Winners
447	Lone Star Salon D	11:00 AM-12:20 PM, F	SIOP Select: Distinguished Scientific Contributions Award Winners
762	Lone Star Salon A	10:00-11:20 AM, S	SIOP Select: Distinguished Professional Contributions Award Winners
858	JW Grand Salon 1	12:30-1:20 PM, S	SIOP Select: Distinguished Teaching Contributions Award Winners
Featur	ed Sessions		
7	Brazos	10:30-11:20 AM, T	SIOP Select: How to Create a Culture of Psychological Safety
267	JW Grand Salon 2	4:30-5:50 PM, T	SIOP Select: Show Us How It's Done! Real-World Scientist-Practitioner Collaborations
563	Brazos	3:00-4:20 PM, F	SIOP Select: The Third SIOP Machine Learning Competition
613	402-403	3:30-4:20 PM, F	SIOP Select: Story Time! Competition Finalists Share Career-Shaping Experiences
768	Lone Star Salon G	10:00-11:20 AM, S	SIOP Select: Masters of Media: How to Communicate I-O Psychology to the Public
806	502-503	1:30-12:20 PM, S	SIOP Select: Presidential Town Hall

#### Executive Board and Alliance for Organizational Psychology Sessions

			analogy coolers
210	402-403	3:30-4:20 PM, T	SIOP Select: Open Science: What Is It, and Where Is SIOP Going From Here?
380	402-403	10:00-10:50 AM, F	SIOP Select: Living Wage, Workplace Well-Being: Contributions From Project GLOW
393	Lone Star Salon C	10:00-10:50 AM, F	SIOP Select: SIOP's Leading Edge Consortium: Highlights and Lessons From the 2019 LEC
454	402-403	12:30-1:20 PM, F	SIOP Select: Cultivating an Inclusive and Diverse SIOP: Interrogating the Status Quo
704	JW Grand Salon 2	8:00-9:20 AM, S	SIOP Select: Political Ideas in Global Workplaces: Role of I-O in Politically Charged Environments
862	JW Grand Salon 5	12:30-1:20 PM, S	SIOP Select: A Discussion: SIOP Membership Trends Then, Now, and Beyond
912	JW Grand Salon 2	1:30-2:20 PM, S	SIOP Select: Revising the APA Ethics Code to Better Fit the Roles of I-O Psychologists
967	Lone Star Salon A	3:00-4:20 PM, S	SIOP Select: #TimesUp: How Men Around the World #StepUpAtWork

# **Special Events**

54	402-403	11:30AM-12:50PM	The SIOP 2020 Living History Series Presents: Neal Schmitt
227	Lone Star Salon G	3:30-4:20PM	Shape of the Future of Work: Visionary Grants Finals

# Methods Mania (All sessions on Thursday)

Highly rated sessions focused on cutting-edge topics in research methods, measurement, and statistics.

16	Lone Star Salon E	10:30-11:50 AM	Life in the Fast Lane: Advances in Rapid Response Measurement
103	Lone Star Salon E	12:00-1:20 PM	From Black Box to Glass Box: How to Build Explainable, Trustworthy, and Fair Al
156	Lone Star Salon E	1:30-2:50 PM	Machine Learning for I-O 2.0
225	Lone Star Salon E	3:30-4:20 PM	Fit Indices in SEM and IRT: Bringing Clarity to the Confusion
277	Lone Star Salon E	4:30-5:50 PM	How Should I-O Psychologists Collect Data via MTurk?: A Discussion

#### Modern HR Strategy and Practice (All sessions on Friday)

Highly rated sessions focused on timely issues relevant to running and developing a modern HR function.

340 Lone Star Salon F. 8:00–9:20AM Nudges: All Shapes and Sizes

340	Lone Star Salon E	8:00-9:20AM	Nudges: All Shapes and Sizes
395	Lone Star Salon E	10:00-10:50AM	Translating the Hype: Evaluating Trends for Business Partners
448	Lone Star Salon E	11:00AM-12:20PM	Assessment-Based Leadership Development Programs: The State of the Art (and Science

469	Lone Star Salon E	12:30–1:20 PM	CHRO Panel on Changing Leadership in a VUCA world
522	Lone Star Salon E	1:30-2:20 PM	Implementing Ongoing Feedback in Performance Management: Strategies and Outcomes
575	Lone Star Salon E	3:00-4:20 PM	Culture Change (For Real This Time): Quantifying Powerful Employee Stories
662	Lone Star Salon E	4:30-5:50 PM	Getting Action on Inclusion: Insights From Organizational Surveys and Analytics

# Reproducible Research

Inspired by best practices from other technical conferences, Reproducible Research presenters are making their research (data and/or analysis code) available to the I-O community. You can find this research at www.siop.org/rr

Griffin Hall Griffin Hall Griffin Hall Griffin Hall Griffin Hall Griffin Hall Hall Hall Hall Hall Hall Hall Hall	factor Model
Griffin Hall Balancing Between Action and State Orientation Enables Creativity Under Log	
Griffin Hall Balancing Between Action and State Orientation Enables Creativity Under Log	-actor Model
Griffin Hall Beacutive Search Consultants' Biases Against Women (or Men?) Balancing Between Action and State Orientation Enables Creativity Under Log	actor moder
Griffin Hall Balancing Between Action and State Orientation Enables Creativity Under Log	
Griffin Hall 11:30 AM–12:20 PM, T Measuring Coordination: Using Network Psychometrics to Explore MTMM To Griffin Hall 11:30 AM–12:20 PM, T Measuring Coordination: Using Network Psychometrics to Explore MTMM To Examining the Two-Factor Job Satisfaction Model With Mixture Regression Griffin Hall 11:30 AM–12:20 PM, T A Simulation Study: Cluster Analysis in High Dimensional Space in Psycholo What Makes a Job a Good Job? A Meta-Analytic Investigation Griffin Hall 12:30–1:20 PM, T The Joy of Gratification: Short-Term Boost or Long-Term Success? Griffin Hall 12:30–1:20 PM, T Sexecutive Search Consultants' Biases Against Women (or Men?) Signal AM–12:20 PM, T Sexecutive Search Consultants' Biases Against Women (or Men?) Balancing Between Action and State Orientation Enables Creativity Under Local	mance
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256 Griffin Hall 3:30–4:20 PM, T Employee Tenure as a Moderator of Job Satisfaction and Turnover Intention	
258 Griffin Hall 3:30–4:20 PM, T An Empirical Examination of Reluctant Stayers	
270 JW Grand Salon 5 4:30–5:50 PM, T Teaching Big Data Methods in I-O Graduate Curriculum 3.0	
291 Griffin Hall 4:30–5:20 PM, T Leadership Influence on Safety: Psychological Safety and Safety Climate as	Mediators
296 Griffin Hall 4:30–5:20 PM, T Perceived Work Environment Change With Age and Education	
320 JW Foyer 6:00–7:00 PM, T Occupational Complexity Moderates Conscientiousness' Relation to Perform	ance
324 301-302 8:00–11:00 AM, F Friday Seminar 1: Python Programming for I-O Psychology: How to Start and	How to Grow
365 Griffin Hall 8:30–9:20 AM, F Neutralization, Moral Disengagement, and Workplace Outcomes: A Meta-An	alysis
366 Griffin Hall 8:30–9:20 AM, F Coping With Success: Effects of Coworker Relationship Quality on Outperform	mer
413 Griffin Hall 10:30–11:20 AM, F Encouraging Women to Identify With Male Exemplars in STEM and Non-STEM	Organizations
420 Griffin Hall 10:30–11:20 AM, F Intergroup Contact and Islamophobia: Psychological Threat and Religious Id	entity as M
421 Griffin Hall 10:30–11:20 AM, F How Positive Attitudes Toward Asians Impact Perceptions of Subtle Microage	gressions
501 Griffin Hall 12:30–1:20 PM, F A Multilevel Analysis of Transformational Face-to-Face and Online Teaching	
551 Griffin Hall 1:30–2:20 PM, F Employee Happiness: Why We Should Care	
560 301-302 3:00–6:00 PM, F Friday Seminar 4: Social Network Analysis of Teams and Organizations	
576 Lone Star Salon F 3:00–4:20 PM, F Essential Data Science Toolkit for I-O: A Crash Course in Scientific Program	ming
579 310-311 3:00–6:00 PM, F Friday Seminar 6: Managing and Engaging External Workers for Maximum F	otential
580 303-304 3:00–6:00 PM, F Friday Seminar 5: Interactive Data Visualization Apps With Shiny	
592 Griffin Hall 3:00–3:50 PM, F Contextual Influences on Pygmalion and Golem Effects	
611 Griffin Hall 3:00–3:50 PM, F Robotic Leadership: A Systematic and Multilevel Framework	
614 Griffin Hall 4:00–4:50 PM, F Booming Practice or Bust? Use and Development of Competency Models in	Organizations
632 Griffin Hall 4:00–4:50 PM, F Stop Doing That!: A Positive Feedback Intervention for Young Workers	
731 Griffin Hall 8:30–9:20 AM, S Best-Practice Recommendations for Using MTurk in I-O Psychology Research	
733 Griffin Hall 8:30–9:20 AM, S MTurk in Action: Problems With Repeated Participation, Dishonesty, and Res	sponse Time
735 Griffin Hall 8:30–9:20 AM, S A Next Generation Social Science Study of Group Motivation to Innovate	
740 Griffin Hall 8:30–9:20 AM, S The Utility of Penalized Regression in Model Creation	
746 Griffin Hall 8:30–9:20 AM, S What Do These People Do? Demographics and Occupational Features of M	Turk
747 Griffin Hall 8:30–9:20 AM, S Building Representative Norms via Poststratification Weighting	
789 Griffin Hall 10:30–11:20 AM, S How Can Dark Personalities Contribute to Teams? A Composition Perspective	'e
797 Griffin Hall 10:30–11:20 AM, S The Dynamics of Collective Performance	
834 Griffin Hall 11:30 AM–12:20 PM, S How Can We Reduce Burnout Among Mental Health Professionals?	
869 Lone Star Salon E 12:30–1:20 PM, S Creating a Glass Box: Interpretable Machine Learning Models	
893 Griffin Hall 12:30–1:20 PM, S Ain't Too Proud to Beg! Effects of Leader's Use of Pride on Groups	
894 Griffin Hall 12:30–1:20 PM, S The Effects of Emotional Labor on Employee Burnout and Turnover Intention	
903 Griffin Hall 12:30–1:20 PM, S How and When Workplace Anxiety Increases Challenging Voice and Reduce	s Citizenship
Behaviors	
910 Brazos 1:30–2:20 PM, S Concealable Identity Disclosure at Work: A Positive Approach	
977 Griffin Hall 3:00–3:50 PM, S Burden of Stigma and Identity Management: Impact on Police Officers' Outcomes	omes

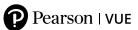
978	Griffin Hall	3:00-3:50 PM, S	The Toll of Recurring Sexism in the Workplace: A Self-Regulatory Perspective
982	Griffin Hall	3:00-3:50 PM, S	Intersectional Stereotypes: An Examination of Race, Gender, and Occupations
985	Griffin Hall	3:00-3:50 PM, S	Cyber Sexual Harassment: A New Conceptualization of an Old Problem

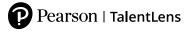
# Multidisciplinary

9	JW Grand Salon 2	10:30–11:20 AM, T	Politically Based Workplace Incivility In Turbulent Times
10	JW Grand Salon 3	10:30-11:20 AM, T	Ethical Considerations for the Use of Employee Metadata to Understand Engagement
21	Griffin Hall	10:30-11:20 AM, T	Origins of Adult Nontask Work Behavior via Behavioral Genetic Methodology
25	Griffin Hall	10:30-11:20 AM, T	Are Curmudgeon Personality Measures Resistant to Socially Desirable Responding?
59	JW Grand Salon 2	11:30 AM-12:50 PM, T	Science-Based Advocacy to Minimize Discrimination or Harassment
62	Lone Star Salon A	11:30 AM-12:50 PM, T	Detox Your Workplace: Identify and Prevent Counterproductive Work Behaviors
63	Lone Star Salon B	11:30 AM-12:50 PM, T	Nudges in the Workplace: Diverse Perspectives and Unique Applications
64	Lone Star Salon C	11:30 AM-12:50 PM, T	Research Incubator: Methodological Challenges in Team Composition Research
88	Griffin Hall	11:30 AM-12:20 PM, T	Measuring Coordination: Using Network Psychometrics to Explore MTMM Team Data
103	Lone Star Salon E	12:00–1:20 PM, T	From Black Box to Glass Box: How to Build Explainable, Trustworthy, and Fair Al
139	408-409	1:00-2:20 PM, T	Attacking on All Fronts: Examining the Stages of Military Veteran Transition
142	JW Grand Salon 1	1:00-1:50 PM, T	Humanistic Machines: Artificial Intelligence and Fairness in Employee Selection
145	JW Grand Salon 4	1:00-1:50 PM, T	Design Thinking and Empathy Mapping for I-Os
151	Lone Star Salon C	1:00-1:50 PM, T	Not My Grandparents' Classrooms: Innovations in I-O Training
156	Lone Star Salon E	1:30-2:50 PM, T	Machine Learning for I-O 2.0
184	Griffin Hall	1:30-2:20 PM, T	Nurse Stress Prep: Training Redesign to Impact Longevity in Field
191	402-403	2:00-2:50 PM, T	Feedback on Fire! Hot New Ideas to Get People to Love Feedback as Much as We Do
194	Brazos	2:00–2:50 PM, T	Hello From the Technical Side: A Multidisciplinary Exploration of I-O's Role in Cyber
196	JW Grand Salon 2	2:00–2:50 PM, T	Is It Time to Reconsider the Ban on Using Demographic Variables in Selection?
211	408-409	3:30–4:20 PM, T	Bridging the Gap Between Organizations and Nontraditional Team Members
212	502-503	3:30–4:20 PM, T	Prospecting the Wild West: What Feedback Do Candidates Actually Want?
219	JW Grand Salon 6	3:30–4:20 PM, T	2020 EEOC/OFCCP Practitioner Update: Things Old, New, Borrowed, or Blue
236	Griffin Hall	3:30-4:20 PM, T	Nonprofits and Volunteers in Organizational Psychology: A Case for Consolidation
257	Griffin Hall	3:30-4:20 PM, T	Dogs in the Workplace: The Emotional, Social, and Physical Benefits to Employees
272	JW Grand Salon 7-8	4:30-5:50 PM, T	Soldier or Civilian? Military Veteran Identity and the Transition Process
274	Lone Star Salon B	4:30-5:50 PM, T	Human-Agent Teams Will Revolutionize the Future of Work: Implications for I-O
291	Griffin Hall	4:30–5:20 PM, T	Leadership Influence on Safety: Psychological Safety and Safety Climate as Mediators
324	301-302	8:00–11:00 AM, F	Friday Seminar 1: Python Programming for I-O Psychology: How to Start and How to Grow
327	502-503	8:00–9:20 AM, F	LGBTQ+ at the Work/Life Interface: A Multidisciplinary Multimethod Examination
328	Brazos	8:00–9:20 AM, F	Novel Approaches to Organizational Feedback
332	JW Grand Salon 4	8:00–9:20 AM, F	Blueprint for Success: Designing the Customer Experience for Organizational Impact
342	Lone Star Salon G	8:00-9:20 AM, F	Diamond in the Rough? Neurodiversity Inclusion in Practice
343	Lone Star Salon H	8:00-9:20 AM, F	New Advances in Social Network Science and Practice in Organizations
366	Griffin Hall	8:30-9:20 AM, F	Coping With Success: Effects of Coworker Relationship Quality on Outperformer
368	Griffin Hall	8:30-9:20 AM, F	"Yes, Chef": Exploring the Negative Impact of Workplace Bullying Among Chefs
383	Brazos	10:00-10:50 AM, F	Surviving and Thriving: Improving Residents' Clinical Learning Environment
392	Lone Star Salon B	10:00-10:50 AM, F	Bringing Indigenous Voices to Industrial Organizational Psychology
418	Griffin Hall	10:30-11:20 AM, F	Opt-Out Choice Framing Attenuates Gender Differences in the Decision to Compete
420	Griffin Hall	10:30-11:20 AM, F	Intergroup Contact and Islamophobia: Psychological Threat and Religious Identity as M
421	Griffin Hall	10:30-11:20 AM, F	How Positive Attitudes Toward Asians Impact Perceptions of Subtle Microaggressions
429	Griffin Hall	10:30-11:20 AM, F	Psychological Ownership and Decent Work: A Multiwave Study
435	502-503	11:00 AM-12:20 PM, F	Promoting a Culture of Reporting Health Concerns
441	JW Grand Salon 5	11:00 AM-12:20 PM, F	A Tale of Two Pay Gaps: An All-Female Expert Pay Equity Panel
443	JW Grand Salon 7-8	11:00 AM-12:20 PM, F	Modern Validity Arguments Meet Artificial Intelligence in Assessment
453	203-204	12:30–1:20 PM, F	Continuing Discussions Regarding Sexual Harassment of Teenage Workers
464	JW Grand Salon 7-8	12:30-1:20 PM, F	Machine Learning and Selection: Accessible Foundations for I-Os
473	Griffin Hall	12:30-1:20 PM, F	Effects of Harassment and Reporting Climate on Suicide Prevention
476	Griffin Hall	12:30-1:20 PM, F	Hospice Nurses Workplace Social Support, Compassion Fatigue, and Work–Family Balance
510	Brazos	1:30-2:20 PM, F	Why Is Work so Hard? Exploring the Roles of Work Stressors on Health and Well-Being
512	JW Grand Salon 2	1:30-2:20 PM, F	SIOP Advocacy 101: Making Your Voice Heard Where It Matters
551	Griffin Hall	1:30–2:20 PM, F	Employee Happiness: Why We Should Care
560	301-302	3:00–6:00 PM, F	Friday Seminar 4: Social Network Analysis of Teams and Organizations
564	JW Grand Salon 1	3:00–4:20 PM, F	Personality in the Workplace: How Much Does the Situation Matter?
570	JW Grand Salon 7-8	3:00–4:20 PM, F	Demonstrating Natural Language Processing Applications for Improving Job Analysis
	Annual Conforma	,	3 3 3 3 11 1 3 -7

571 579 592 611 644 645 659 660 701 705 731 747 757 758 760 764 789 804 808 814 823 834	Lone Star Salon A 310-311 Griffin Hall Griffin Hall Griffin Hall 201-202 Lone Star Salon B Lone Star Salon C 502-503 JW Grand Salon 3 Griffin Hall JW Grand Salon 3 JW Grand Salon 6 Lone Star Salon C Griffin Hall 402-403 JW Grand Salon 1 JW Grand Salon 1 JW Grand Salon 7-8 Griffin Hall Griffin Hall	3:00–4:20 PM, F 3:00–6:00 PM, F 3:00–3:50 PM, F 3:00–3:50 PM, F 4:00–4:50 PM, F 4:30–5:50 PM, F 4:30–5:50 PM, F 4:30–5:50 PM, F 8:00–9:20 AM, S 8:00–9:20 AM, S 8:30–9:20 AM, S 8:30–9:20 AM, S 10:00–11:20 AM, S 10:00–11:20 AM, S 10:00–11:20 AM, S 10:30–11:20 AM, S 10:30–11:20 AM, S 11:30 AM–12:50 PM, S 11:30 AM–12:20 PM, S 11:30 AM–12:20 PM, S 11:30 AM–12:20 PM, S	Agility in the New World of Work: Leadership and Talent Management Implications Friday Seminar 6: Managing and Engaging External Workers for Maximum Potential Contextual Influences on Pygmalion and Golem Effects Robotic Leadership: A Systematic and Multilevel Framework Organizational Transformation: Critical Levers for Driving Change So You Want to Hire a Data Scientist?: Advice, Recommendations, and Insights Creating a Neurodiverse Workplace: Issues in Recruiting and Hiring Algorithmic Fairness: Theoretical, Applied, and Legal Considerations Best Practices to Hire and Retain Veterans Got Stress? Leveraging I-O Psych to Transform Workplace Behavioral Health Approaches Best-Practice Recommendations for Using MTurk in I-O Psychology Research Building Representative Norms via Poststratification Weighting Machine Teaching: The State of the Art and Science of Rating Unstructured Data Neurofeedback Training in Leadership Development: An Interactive Ideas Incubator Is Diversity Possible When the Human Is Removed From HR? A Multidisciplinary Panel The Rise of the Servant Leader How Can Dark Personalities Contribute to Teams? A Composition Perspective Kicking Off Open Science Collaborations in I-O Psych An Interdisciplinary View on Mobile Assessments and the Candidate Experience Show and Tell: Generating Solutions in Combating Workplace Sexual Harassment The Outcomes of Union Commitment: A Facet-Level, Meta-Analytic Investigation How Can We Reduce Burnout Among Mental Health Professionals?
834		11:30 AM-12:20 PM, S	How Can We Reduce Burnout Among Mental Health Professionals?
859	JW Grand Salon 2	12:30-1:20 PM, S	The State of the Art and Future Horizons for Diversity and Inclusion
894	Griffin Hall	12:30-1:20 PM, S	The Effects of Emotional Labor on Employee Burnout and Turnover Intention
903	Griffin Hall	12:30–1:20 PM, S	How and When Workplace Anxiety Increases Challenging Voice and Reduces Citizenship Behaviors
910	Brazos	1:30-2:20 PM, S	Concealable Identity Disclosure at Work: A Positive Approach
911	JW Grand Salon 1	1:30–2:20 PM, S	Mistreatment in Healthcare Workers: Antecedents, Outcomes, and Interventions
915	JW Grand Salon 5	1:30–2:20 PM, S	Treating Candidates Like Customers: Is It for You?
955	Griffin Hall	1:30-2:20 PM, S	A Meta-Analysis on Crossover of Workplace Traumatic Experiences Between Partners









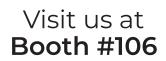
# C. Where's the SCIENCE?

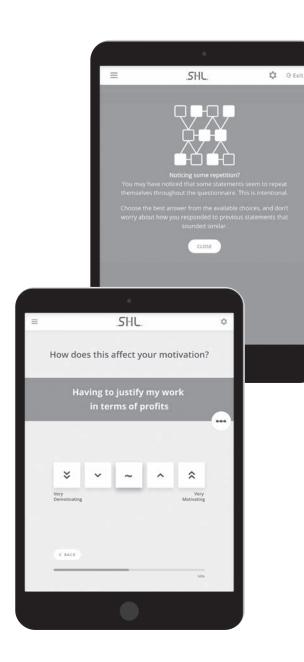
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# 1. Special Event: 8:30AM-9:50AM JW Grand Salon 5 Opening Plenary

Scott Tonidandel, University of North Carolina at Charlotte, Chair Georgia T. Chao, Michigan State University, Presenter Eden B. King, Rice University, Presenter

# 2. Alternative Session Type with Presenters:

10:30AM-11:20AM

201-202

# Job Insecurity in Higher Education: The Struggle and the Road Forward

In an open fishbowl discussion, a base panel of experienced and early career I-O researchers from the USA, China and Germany will engage in dialogue about the challenges and struggles of job insecurity in academia. A key focus will be gathering ideas for improvement, including proposals for policy change and how to maintain well-being. Audience members will be encouraged to participate.

Lara C. Roll, Lingnan University, Chair

Tahira M. Probst, Washington State University Vancouver, Co-Chair Haijiang Wang, Huazhong University of Sciences and Technology, Presenter Submitter: Lara C. Roll, lararoll1607@gmail.com

### Symposium: 10:30AM–11:20AM

203-204

Opportunities and Challenges in Using SJTs in Medical Education Situational judgment tests are commonly used in medical education selection processes overseas. This symposium highlights recent research addressing key issues in using SJTs in medical education settings in North America, including their ability to increase student diversity, predict performance and remediation in residents, and their susceptibility to coaching interventions.

Michael J. Cullen, University of Minnesota Medical School, Chair Heather Davidson, Altus Assessments, Kelly Dore, McMaster University, Christopher Zou, Altus Assessments, Harold I. Reiter, McMaster University, Widening Access to Medical Education With CASPer, a Situational Judgement Test Michael J. Cullen, University of Minnesota, Charlene Zhang, University of Minnesota, Brittany J. Marcus-Blank, Johnson & Johnson, Paul R. Sackett, University of Minnesota, *Improving Our Ability to Predict Resident Performance* Aimee K. Gardner, Baylor College of Medicine/SurgWise Consulting, Using an SJT to Predict Those at Risk for Remediation and Attrition

Charlene Zhang, University of Minnesota, Paul R. Sackett, University of Minnesota, Bobby D. Naemi, Association of American Medical Colleges, Dana M. Dunleavy, Association of American Medical Colleges, Effects of Coaching on an SJT Designed for Selection in the Medical Context

Submitter: Michael J. Cullen, cull0061@umn.edu

# Special Event: 10:30AM–11:20AM

402-403

#### SIOP Select: Dunnette Prize Winner

Every year SIOP honors individuals whose work has significantly expanded knowledge of the causal significance of individual differences through advanced research, development, and or application. This year SIOP will award Dr. Paul Sackett with the Dunnette Prize for his significant and lasting contributions to understanding human behavior and performance.

Deniz S. Ones, University of Minnesota, Presenter Paul R. Sackett, University of Minnesota, Presenter Tyree D. Mitchell, Louisiana State University, Presenter

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

#### Master Tutorial: 10:30AM–11:20AM

408-409

# Pay Equity Analysis: Hey, Labor Economist—Anything You Can Do I-O Can Do Better!

Pay equity is a hot topic and critical concern for organizations; it is important for I-Os to understand the vital role they can play in assessing pay equity. This tutorial focuses on (a) the regulatory environment impacting pay equity, (b) developing an understanding of approaches to and advances in pay equity analysis, and (c) highlighting research areas where I-Os can move the science forward.

Murray Simpson, DCI Consulting Group, Inc., Presenter Emilee B. Tison, DCI Consulting Group, Inc., Presenter

Submitter: Emilee B. Tison, etison@dciconsult.com

#### 6. Panel Discussion: 10:30AM-11:20AM 502-503 Insights on Multilevel Trust in Organizations From a SIOP Frontiers Series Volume

This session brings together leading international scholars to offer new developments and insights on the multilevel nature of trust within organizations. The panel will discuss opportunities and challenges of adopting a multilevel approach to trust and how it changes what we know and highlights what we still need to know about trust in organizations.

C. Ashley Fulmer, Georgia State University, Co-Chair Nicole A Gillespie, The University of Queensland, Co-Chair Roy J. Lewicki, The Ohio State University, Co-Chair M. Audrey Korsgaard, University of South Carolina, Panelist Dora C. Lau, Chinese University of Hong Kong, Panelist Roger Mayer, North Carolina State University, Panelist Rosalind H. Searle, University of Glasgow, *Panelist* Priti Shah, University of Minnesota, Panelist Michele Williams, University of Iowa, Panelist

Submitter: C. Ashley Fulmer, afulmer@gsu.edu

# 7. Special Event: 10:30AM-11:20AM

Brazos

SIOP Select: How to Create a Culture of Psychological Safety How do organizations build psychological safety into their day-to-day operations? In this session, top experts from academia and practice will discuss how to build people practices that contribute to a psychologically safe environment, common barriers that impede the emergence of such a culture, and how to mitigate the emergence and impact of these barriers.

David S. Geller, Ochsner Health System, Chair Tyree D. Mitchell, Louisiana State University, Co-Chair

Brian Welle, Google, Presenter

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

# JW Grand Salon 1 8. Ignite: 10:30AM-11:20AM Driving Impact: Transforming Organizations With Qualitative

This IGNITE! panel will explore how qualitative research is being used to interpret employee-related phenomena in organizations. Panelists will share how they addressed organizational research questions using qualitative research. In addition, panelists will discuss how to use qualitative insights in order to drive impact as well as the challenges in translating research to practice.

Heather Colomb, JetBlue, Presenter Benjamin E. Baran, Cleveland State University, Presenter Zoa M. Ordonez, Bank of America, *Presenter* Erika G. Peterson, Bank of America, Presenter Marisa Carson, TIAA, Presenter

A. Silke McCance, Procter & Gamble, Presenter

Submitter: Heather Colomb, heatherstatoncolomb@gmail.com

#### JW Grand Salon 2 9. Panel Discussion: 10:30AM-11:20AM Politically Based Workplace Incivility In Turbulent Times This panel brings together I-O psychologists and a psychiatrist with a PhD in political science to discuss the effects of politically based workplace incivility (PBWI), current research on its measurement, and how it is different and similar to other forms of workplace incivility. The audience will be asked to deliberate on the need for training and initiatives to address PBWI in the workplace.

Emily E. Brown, Co-Chair

Richard A. Mendelson, Keiser University, Co-Chair Michael J. Zickar, Bowling Green State University, Panelist

Roy Lubit, Self-Employed, Panelist

Submitter: Emily E. Brown, emibro@bgsu.edu

#### 10. Alternative Session Type with Presenters:

10:30AM-11:20AM

JW Grand Salon 3

Ethical Considerations for the Use of Employee Metadata to

Understand Engagement

By using organizational metadata, I-Os can glean deeper employee insights, even going beyond understanding employee engagement to understanding employee productivity and effectiveness. Tools that show employees actually work versus simply what they say about how they work add tremendous value to I-O practitioners. But how do we decide which data to use?

Daniel Riley, Talent Intelligence, *Chair* Steve Garguilo, Unbury, *Presenter* 

Submitter: Daniel Riley, driley09@mail.roosevelt.edu

# 11. Alternative Session Type with Presenters:

10:30AM-11:20AM

JW Grand Salon 4

The Impact of Affirmation on Emotions in Coaching

Coach motivation will be introduced to participants through a brief presentation. Live coaching demonstrations utilizing facial recognition software will be used to show how affirmations can move coachees into a positive emotional state to help facilitate change. Participants will have the opportunity to practice coach motivation techniques and debrief with facilitators.

Joey Collins, Collins Alliance/Seattle Pacific University, *Presenter* Alifiya S. Khericha, Seattle Pacific University, *Presenter* Hunter Bronkema, Seattle Pacific University, *Presenter* 

Submitter: Joey Collins, collij2@spu.edu

# 12. Panel Discussion: 10:30AM–11:20AM Lone Star Salon A What NOT to Do at SIOP

In this session, we will illustrate the epoch presentation failures that seem to recur every year at SIOP. Panelists will share their presentation successes and failures, and discuss the likely root causes (e.g., what is actually rewarded) and potential solutions.

Nicole J. DeKay, Co-Chair

Paul R. Yost, Seattle Pacific University, Co-Chair

Jillian R. McLellan, APTMetrics, Panelist

Patrick Gavan O'Shea, HumRRO, Panelist

Hilary G. Roche, Amazon, Panelist

Jane Wu, IBM, Panelist

Submitter: Nicole J. DeKay, nicolejdekay@gmail.com

# 13. Symposium: 10:30AM–11:20AM Lone Star Salon B Setting New Goals for Goal Research: Questioning Assumptions and New Directions

Goals are a central part of motivation and human performance. The papers in this symposium investigate goals from a multilevel perspective (i.e., multiple goals, group and individual goals) and take a new look at the goal dimensions (i.e., specificity, difficulty). Each of these papers provide opportunities to rethink our assumptions about goals and generate new research questions.

Melissa G. Keith, Bowling Green State University, *Co-Chair* Franki Kung, Purdue University, *Co-Chair* 

Franki Kung, Purdue University, Abigail A. Scholer, University of Waterloo, A New Framework of Multiple Goal Pursuit: Lay Theories of Goal System

Guihyun Park, Australian National University, Verlin B. Hinsz, North Dakota State University, *The Effects of Group Goal Decision Making on Goal Regulation* Melissa G. Keith, Bowling Green State University, Carolyn M. Jagacinski, Purdue University, *Setting Goals for Creative Performance* 

LeVonte Brooks, Ohio University, Jeffrey B. Vancouver, Ohio University Lindsay Y. Dhanani, Ohio University, *How Long Do Goals Last? A Meta-Analysis of the Effects of Assigned Goals Over Time* 

Submitter: Melissa G. Keith, mgkeith@bgsu.edu

# 14. Debate: 10:30AM–11:20AM Lone Star Salon C

#### Leadership: What Have We Learned in the Last 25 Years?

The modern study of leadership has evolved over the last ~100 years to a large unwieldy taxonomy of perspectives/theories. Researchers introduced new theories during the last 20–25 years. This session gathers leadership scholars from a variety of perspectives to debate what these theories contribute to the understanding of the leader–follower relationship beyond prior perspectives/theories?

Jeremy David Meuser, University of Mississippi, *Moderator* Smriti Anand, Illinois Institute of Technology, *Moderator* Leanne E. Atwater, University of Houston, *Presenter* Berrin Erdogan, Portland State University, *Presenter* 

Janaki Gooty, University of North Carolina Charlotte, *Presenter* Michael D. Mumford, University of Oklahoma, *Presenter* Hock-Peng Sin, Florida International University, *Presenter* Mary Uhl-Bien, Texas Christian University, *Presenter* 

Submitter: Jeremy David Meuser, jmeuser@bus.olemiss.edu

# 15. Special Event: 10:30AM–11:50AM Lone Star Salon D SIOP Select: WHAT Is Inclusion? Its Past, Present, and Future

This session traces the history of inclusion and the state of the construct today. Presenters will review its origins in our field, provide definitions used to describe inclusion, and leverage a multiple-frame perspective to expand on how inclusion is (and has been) defined and measured across levels of analysis. Future of inclusion and its impact on society will be discussed.

Katina Sawyer, George Washington University, *Chair* Bernardo M. Ferdman, Ferdman Consulting, *Presenter* Lynn M. Shore, Colorado State University, *Presenter* Lisa H. Nishii, Cornell University, *Presenter* Veronica L. Gilrane, Google, *Presenter* Thomas Sasso, University of Guelph, *Presenter* Emily G. Solberg, SHL, *Presenter* 

Submitter: Emily G. Solberg, emily.solberg@shl.com

# 16. Symposium: 10:30AM–11:50AM Lone Star Salon E Life in the Fast Lane: Advances in Rapid Response Measurement

Rapid response measurement (RRM) presents stimuli on screen one at a time and respondents provide a rapid dichotomous response. Previous work on RRM established the validity of a Big 5 personality RRM. This session will discuss potential faking of the RRM, discuss the potential of adverse impact, and the development of new RRMs for both job satisfaction and "dark" personality.

Adam W. Meade, North Carolina State University, Chair

Adam W. Meade, North Carolina State University, Sam J. Wilgus, Clarkston Consulting, Demetrius Keyon Green, North Carolina State University, Luke I. Priest, North Carolina State University, RRM Group Mean Differences and Potential for Adverse Impact

Peter A. Fisher, Wilfrid Laurier University, Chet Robie, Wilfrid Laurier University, Lauren Elizabeth Rock, Wilfrid Laurier University, *Does General Mental Ability Saturate Faking Behavior on the RRM?* 

Amanda L. Valone, Tilt 365, Adam W. Meade, North Carolina State University Jessica Lynn Archibald, North Carolina State University, Unber Ahmad, North Carolina State University, *Development of a Rapid Response Measure of Dark Personality* 

Sam J. Wilgus, Clarkston Consulting, Adam W. Meade, North Carolina State University, *Development and Validation of a Job Satisfaction RRM* Alan D. Mead, Talent Algorithms Inc, *Discussant* 

Submitter: Adam W. Meade, awmeade@ncsu.edu

#### 17. Alternative Session Type with Presenters:

10:30AM-11:20AM

Lone Star Salon F

# Preparing for Workplace 2025: Can We Find Meaning in the **Experience of Working?**

Technology is rapidly changing the way people work, in the process stripping human agency and creativity from a vast array of jobs. Can recent thinking and research on how people actually experience the act of working shed light on how work in an AI workplace be made meaningful? By mashing up 2 disparate streams of inquiry, authors expect interesting approaches will emerge.

Seymour Adler, Kincentric, *Co-Chair* 

Howard M. Weiss, Georgia Institute of Technology, Co-Chair

Submitter: Seymour Adler, seymour.adler@kincentric.com

# 18. Panel Discussion: 10:30AM–11:20AM Lone Star Salon G I-Os in Healthcare: Translating Research and Theory Into Practice

This session will present diverse perspectives on how I-O psychologists can assist with talent-related problems within healthcare. Healthcare offers unique challenges in a rapidly growing, yet highly regulated,

industry. The panelists will specifically discuss selection, development, analytics, and translational research.

Jill Mowry Strange, Infor, Chair

Deborah DiazGranados, Virginia Commonwealth University, Panelist

Kevin S. Mitchell, University of Nebraska at Omaha, Panelist

Brian D. Jefferis, Nebraska Medicine, Panelist Philip Simmons, Intuitive Surgical, Panelist

Megan K. Leasher, Bon Secours Mercy Health, Panelist

Submitter: Kevin S. Mitchell, ksmitchell@unomaha.edu

# 19. Panel Discussion: 10:30AM–11:20AM Lone Star Salon H The Best of Both Worlds: Applied Research Careers in I-O Psychology

Applying for jobs can often be complicated by the decision of whether to go academic or applied. This panel discussion offers a third alternative by highlighting careers existing at the intersection of academic and applied jobs. Several "nontraditional" applied research jobs will be the focus of discussion, as well as how individuals can best prepare themselves to obtain such positions.

Jennifer L. Klafehn, Educational Testing Service, Chair Michelle Martin-Raugh, Educational Testing Service, Co-Chair Cristina Anguiano-Carrasco, ACT, Inc., Panelist Sylvia J. Hysong, Michael E. DeBakey VA Medical Center, Panelist Harrison J. Kell, Educational Testing Service, Panelist

Jonathan F. Kochert, U.S. Army Research Institute, Panelist Bobby D. Naemi, Association of American Medical Colleges, Panelist

Submitter: Michelle Martin-Raugh, mpm5042@gmail.com

# Poster Session (Personality):

10:30AM-11:20AM

Griffin Hall

#### 20. Poster: 10:30AM-11:20AM Board 1 Personality Profiles at Work: Nature and Implications

Substantial research has examined work-related correlates of the Big 5, but few studies have investigated these traits in combination to explore the nature and implications of personality profiles at work. This study explores the issue further, demonstrating support for four personality profiles that differ in terms of KSAs, work-related values, motivation, and creativity.

Sherif al-Qallawi, Florida Institute of Technology Nicholas Aaron Moon, Florida Institute of Technology Patrick D. Converse, Florida Institute of Technology Lida Priscila Ponce, Florida Institute of Technology Jesse Caylor, Florida Institute of Technology Katrina Piccone Merlini, Florida Institute of Technology Chris Juszczyk, Florida Institute of Technology Anthony J. Belluccia, Florida Institute of Technology Submitter: Nicholas Aaron Moon, nickmoon9@gmail.com

#### 21. Poster: 10:30AM-11:20AM Board 2

# Origins of Adult Nontask Work Behavior via Behavioral Genetic

Authors examined the etiology of nontask behavior via advanced behavioral genetic methods (N = 378). Biometric analyses revealed that CWB and OCB are heritable, with genetic factors accounting for 41% and 29% of the variance in each, respectively. Analysis of spousal similarity (rOCB = .37/rCWB = .07) determined if spouses were a potential source of nongenetic contributions to work behavior.

Elise Lauren Anderson, University of Minnesota Matt McGue, University of Minnesota

Paul R. Sackett, University of Minnesota

Submitter: Elise Lauren Anderson, and 05498@umn.edu

22. Poster: 10:30AM-11:20AM Board 3

Power @ Work: A Study of Supervisor-Employee Power Motive (In)congruence

This study investigated dyadic power motive (in)congruence. Specifically, supervisor-employee (in)congruence in explicit and implicit power motive was measured to predict supervisors' ratings of employees' job performance. Results partially support incongruence hypotheses. Supervisor-employee incongruence in explicit and implicit power motives predicted ratings of employees' performance. Advanced.

Catherine Apers, Ghent University Jonas W. B. Lang, Ghent University Eva Derous, Ghent University

Submitter: Catherine Apers, catherine.apers@ugent.be

23. Poster: 10:30AM-11:20AM

Board 4

Clarifying Personality Measurement in I-O: The Utility of Item Response Tree Models

This study proposes a 3-process adaptability traitedness (ATM) item response tree model to simultaneously assess an individuals' underlying trait level, adaptability, and traitedness. Results suggest that the 3 underlying processes were independent and distinct factors, which differentially predicted SJT and academic performance.

Kinsey Blue Bryant-Lees, Northern Kentucky University

David M. LaHuis, Wright State University

Caitlin E. Blackmore, Aon

Submitter: Kinsey Blue Bryant-Lees, bryantleek1@nku.edu

24. Poster: 10:30AM-11:20AM

Understanding Individual Differences of Perceptions of ISIS Utopia Messaging

Authors examined the relationship between individual differences and how they influenced the perceptions of the organizational brand personality of messaging created by the Islamic State. Findings indicate that ISIS nonviolent messaging is perceived as sincere, exciting, sophisticated, and competent, depending on the type of image and the individual differences of the viewer.

Alexis d'Amato, University of Nebraska at Omaha Joel Elson, University of Nebraska at Omaha Ginamarie Ligon, University of Nebraska at Omaha Submitter: Alexis d'Amato, damato.alexis@gmail.com

25. Poster: 10:30AM-11:20AM

Board 6

Are Curmudgeon Personality Measures Resistant to Socially Desirable Responding?

Some people are curmudgeons—they dislike most things. Curmudgeon personality is inferred from participants' evaluations of a heterogeneous list of objects, such as "today's cars" or "8 1/2' X 11' piece of paper." Across 2 studies (total N = 645), it was found that curmudgeon personality was more weakly related to socially desirable responding than other common personality measures.

Kevin J. Eschleman, San Francisco State University Nathan A. Bowling, Wright State University Lucian Zelazny, University of Dayton

Submitter: Kevin J. Eschleman, kesch@sfsu.edu

#### 26. Poster: 10:30AM-11:20AM Board 7

Predicting Grades: Testing Broad Versus Narrow Personality Traits With a Bifactor Model

This study seeks to answer the question: "Are broad or narrow personality traits more predictive of performance?" From 11 IPIP Conscientiousness scales, a bifactor model, with 2 group factors and a general factor, was estimated. Results suggest that the narrow 'prudent work orientation' trait was more predictive of college GPA than either broad conscientiousness or the narrow "conformity" trait.

Casey A. Giordano, University of Minnesota Deniz S. Ones, University of Minnesota

Kevin C. Stanek, Gilead Sciences

Submitter: Casey A. Giordano, Giord023@umn.edu

27. Poster: 10:30AM-11:20AM Board 8 Contrastive Effects of Agentic and Communal Narcissism in the Workplace

The authors examine how communal (vs. agentic) narcissism may have beneficial effects in the workplace in terms of job performance. However, they also illustrate communal narcissism represents a vulnerability, with communal narcissists particularly affected by relationship (but not task) conflict—a pattern that is reversed for agentic narcissists.

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Alice Guo, Michigan State University Lance Ferris, Michigan State University

Ming Yan, Jinan University

Russell E. Johnson, Michigan State University Submitter: Lance Ferris, lanceferris@gmail.com

28. Poster: 10:30AM–11:20AM Board 9
Traitedness as a Moderator of Trait Level Estimates and Job
Performance

Traitedness refers to whether a trait is relevant to an individual. Person reliability parameters (PRPs) from variable-0 item response models were used to measure traitedness. Results from this study suggested that traitedness moderated the relationship between Conscientiousness and sales performance for job incumbents working in a large retail organization.

Mike J. Hartman, Infor Talent Science David M. LaHuis, Wright State University Shotaro Hakoyama, Infor Talent Science Brittani E. Plaisance, Infor Talent Science

Submitter: Mike J. Hartman, mike.hartman@infor.com

29. Poster: 10:30AM-11:20AM Board 10

Social Courage Fosters Both Voice and Silence in the Workplace Authors apply Van Dyne et al.'s (2003) 3-dimensional conceptualization of voice, which also distinguishes 3 dimensions of silence, to provide a nuanced understanding of the relationship of social courage with voice and silence. Results indicate that social courage positively relates to beneficial voice and silence as well as negatively relates to detrimental voice and silence.

Philip Holmes, Pensacola Christian College Matt C. Howard, University of South Alabama Elise Van Zandt, University of South Alabama

Submitter: Elise Van Zandt, ecv1821@jagmail.southalabama.edu

30. Poster: 10:30AM-11:20AM Board 1

Alexithymia Incrementally Predicts Contextual Performance Above the Five-Factor Model

Authors examined whether alexithymia, a trait characterized by an inability to fully experience emotions, incrementally predicted attitude and behavioral outcomes. Alexithymia significantly predicted organizational citizenship behaviors in the MTurk and student samples, and counterproductive work behaviors in the MTurk sample.

Nicholas Howald, HumRRO

Margaret E. Brooks, Bowling Green State University Submitter: Nicholas Howald, nhowald@bgsu.edu

31. Poster: 10:30AM–11:20AM Board 12

Honesty-Humility in the Spotlight: A Meta-Analysis of the HEXACO Model of Personality

The most apparent difference between the HEXACO and the Big 5 is the inclusion of honesty-humility. Authors meta-analytically support that honesty-humility shares a modest amount of variance with the other HEXACO and Big 5 facets, supporting its discriminant validity; however, honesty-humility strongly relates to the Dark Triad, creating some question around its uniqueness and utility.

Matt C. Howard, University of South Alabama Elise Van Zandt, University of South Alabama

Submitter: Matt C. Howard, MHoward@SouthAlabama.edu

32. Poster: 10:30AM-11:20AM Board 13

Identifying Optimal Keys to Enhance Personality Scale Validity: R = .48 vs R = .32

The utility of personality measures was improved by using a cross-validation design to identify near-optimal scoring keys for personality scales and profile similarity metrics and regression techniques to enhance scale validity. For a battery of 5 personality scales, composite validity significantly and substantially increased over the use of conventional scores (R = .48 vs. R = .32).

Benjamin Kerner, George Mason University Peter Legree, U.S. Army Research Institute

Submitter: Peter Legree, Peter.J.Legree.civ@mail.mil

33. Poster: 10:30AM-11:20AM

Narcissism and Response Distortion in Personality Assessment Authors examined the effect of narcissism on response distortion for personality reports in a selection context. Results showed that participants role-playing job applicants reported elevated levels of conscientiousness, agreeableness, and extraversion compared to their baseline. However, those with high narcissism were less likely to alter their personality reports on the basis of the context.

Board 14

Sarah Kuang, Michigan State University

Chu-Hsiang (Daisy) Chang, Michigan State University Russell E. Johnson, Michigan State University

Jason D. Way, ACT, Inc.

Submitter: Sarah Kuang, kuangsar@msu.edu

34. Poster: 10:30AM–11:20AM Board 15

# Intensity, Attention, or Arousal? Communion Striving Dimensions Predicting OCB and CWB

Authors assess the differential impacts of the intensity, attention, and arousal facets of communion striving as trait predictors of organizational citizenship behaviors and counterproductive work behaviors (both directed at the organization and the individual). Findings suggest arousal and attention predict citizenship behaviors whereas intensity and arousal predict counterproductive behaviors.

Debarati Majumdar, Missouri University of Science and Technology Clair A. Reynolds Kueny, Missouri University of Science and Technology

Submitter: Debarati Majumdar, debarati.majumdar07@gmail.com

35. Poster: 10:30AM-11:20AM Board 16

Understanding Voluntary Nonstandard Workers, Their Characteristics, and Choices

This intermediate conceptual study uses P–E fit theory to explain why individuals choose nonstandard work arrangements (NSWAs) over standard ones. Based on demands—abilities and needs—supplies fit, a systematic categorization of variables relevant for achieving fit between workers and NSWAs is provided. Propositions have implications for volitional sorting and work-related outcomes.

Doreen Matthes, Kent State University Mary Hogue, Kent State University Deborah Knapp, Kent State University

Submitter: Doreen Matthes, dmatthes@kent.edu

36. Poster: 10:30AM–11:20AM Board 17

# Comparative Prediction of Work Criteria Using Latent Profiles of Personality

This study compares the prediction of performance and employee retention using differing numbers of latent personality profiles and a traditional regression approach. Despite the theoretical value of person-centered approaches, they offer inferior prediction; the inclusion of more profiles ameliorates this issue to some extent. Implications for theory and selection practice are discussed.

Jeremiah T. McMillan, Imbellus Scott A. Withrow, Infor

Submitter: Jeremiah T. McMillan, jeremiahmcm@gmail.com

37. Poster: 10:30AM-11:20AM Board 18
Personality Profiles and Organizational Health Outcomes

This study applied latent profile analysis to investigate personality profiles in working samples and to examine their relations with organizational health outcomes. Four personality profiles were identified: ordinary, resilience, rigid and reserved. Individuals with different personality profiles demonstrated meaningful variance in well-being and behaviors relevant to organizational health.

Hanyi Min, University of Central Florida Shiyang Su, University of Central Florida Submitter: Hanyi Min, hanyi.min@ucf.edu

38. Poster: 10:30AM-11:20AM Board 19

#### Interested in the Dark Side? Relating Vocational Interests to Dark Personality

This study investigated the relationship between "dark personality" and vocational interests. Results indicate that psychopathy, Machiavellianism, and sadism negatively relate to interest in working with people and positively relate to interest in more isolated work. Narcissism uniquely exhibits a positive relationship to interest in work with social interaction and/or persuasion.

Nicole Morales, University of Illinois at Urbana-Champaign Alexis Victoria Hanna, University of Illinois at Urbana-Champaign Daniel A. Newman, University of Illinois at Urbana-Champaign James Rounds, University of Illinois at Urbana-Champaign

Submitter: Nicole Morales, nicolem4@illinois.edu

#### 39. Poster: 10:30AM-11:20AM Board 20

#### Professional Rejection Sensitivity Theory

This paper proposes a construct called professional rejection sensitivity (PRS), which is a key individual difference in handling work-related rejection. Drawing from rejection sensitivity theory (Feldman & Downey, 1994) and social identity theory (Turner, 1985), authors demonstrate the existence of this disposition, which can guide future research to address how persons can overcome their PRS.

Denise L. Reyes, Rice University Julie V. Dinh, Rice University Eduardo Salas, Rice University

Submitter: Denise L. Reyes, dlr7@rice.edu

#### 40. Poster: 10:30AM-11:20AM Board 21 When Does Personality Inhibit Idea Evaluation?

Authors conducted hierarchical regression analyses to assess the influence of idea source (self versus peer) and the General Factor of Personality (GFP) on 5 markers of idea evaluation (critique range, number, depth, specificity, and usefulness). GFP moderated the relationship between idea source and critiques in that those with high GFP gave less critiques to themselves than others.

Wiston Rodriguez, The Graduate Center & Baruch College, CUNY Yuliya Cheban, The Graduate Center & Baruch College, CUNY Shivani Shah, The Graduate Center & Baruch College, CUNY Logan L. Watts, The Graduate Center & Baruch College, CUNY

Submitter: Wiston Rodriguez, wiston.rodriguez@baruch.cuny.edu

#### 41. Poster: 10:30AM-11:20AM Board 22 Core Self-Evaluations and Net Worth: Examining Mediating and

**Moderating Factors** 

Based on a large national sample (N = 3,364), core self-evaluations was positively associated with net worth, measured decades later, and core self-evaluations had an indirect effect on net worth through job complexity. In addition, the positive association between job complexity and net worth became stronger as cognitive ability increased.

Patrick J. Rosopa, Clemson University Ashley L. McIntyre, Amazon Ian Fairbanks, Clemson University Katherine Brown D'Souza, Clemson University Submitter: Patrick J. Rosopa, prosopa@clemson.edu

42. Poster: 10:30AM-11:20AM Board 23

#### The Narcissism Epidemic? A Cautionary Tale of "Generational" **Differences**

Research conducted on "generational" differences is inconsistent, with some claiming that they exist and some finding no differences. This paper analyzes 2 possible explanations: methodological discrepancies and temporal context. Findings show that method choice and temporal events such as a recession have effects on the conclusions one way or the other regarding generational differences.

Sarah Elizabeth Salvi, George Washington University Jennifer Perez, George Washington University Chelsea Nicole Riccardi, George Washington University Cort W. Rudolph, Saint Louis University David P. Costanza, George Washington University

Submitter: Sarah Elizabeth Salvi, ssalvi@gwu.edu

43. Poster: 10:30AM-11:20AM Board 24

A New Approach to an Old Debate: Social Desirability in Personality Assessment

This paper investigates social desirability's role in personality assessment by experimentally manipulating item content. Here, 107 undergraduates rated items fully crossed a priori as high/low in conscientiousness, extraversion, and social desirability. Endorsement with items was strongly a function of socially desirable level.

Alicia Stachowski, University of Wisconsin-Stout

John Kulas, Montclair State University

Submitter: Alicia Stachowski, stachowskia@uwstout.edu

44. Poster: 10:30AM-11:20AM Board 25

#### Can Playing Politics Be Good?: Role of Political Skill in Predicting Job Performance

The author examined the role of political skill in the relation between proactivity and job performance, and gender difference and job performance. Findings show that political skill was a significant moderator of proactivity and job performance,  $\Delta R2 = .03$ , F(1, 168) = 7.42, p < .01. Although not significant, highly politically skilled women surpassed male employees' job performance.

Hyunji Suh, Illinois State University Submitter: Hyunji Suh, hsuh12@ilstu.edu

45. Poster: 10:30AM-11:20AM Board 26

### Possible Dark Sides? Proactive Personality, and Coworker Envy, Helping, and Undermining

Authors examined possible dark sides of proactive personality on coworker envy, which in turn is related to coworker helping, and undermining. The relationship between proactive personality and coworker envy is mediated via proactive employees' high relative LMX and job performance. Indirect effects are only significant when prosocial motivation is low. Findings generally support the hypotheses.

Jiaging Sun. University of Illinois at Chicago Wen-Dong Li, Chinese University of Hong Kong Yuhui Li, Renmin University of China Robert C. Liden, University of Illinois at Chicago Xin Zhang, Chinese University of Hong Kong Hong Zhang, Chinese University of Hong Kong

Submitter: Xin Zhang, xinzhang@link.cuhk.edu.hk

46. Poster: 10:30AM-11:20AM Board 27

Personality and Motivational Job Features: Fit Beyond Demands Using trait activation theory, 7 personality traits were linked to preferences for 15 motivational job features (e.g., feedback) based on 181 fulltime workers. Results largely support predicted linkages (e.g., methodical participants prefer greater job security). Implications for trait-based fit with workplace features beyond job demands are discussed.

Robert P. Tett, University of Tulsa Seren Burak Ozkum, University of Tulsa

Submitter: Seren Burak Ozkum, sez1684@utulsa.edu

#### 47. Poster: 10:30AM-11:20AM Board 28

# A Meta-Analysis of Perfectionism and Coping Styles: Implications

for Work

Meta-analytic relations between perfectionism and coping styles were examnined. Perfectionistic strivings and orderliness were positively related to primary control coping strategies (e.g. problem focused); whereas perfectionistic concerns and socially prescribed perfectionism were positively related with broad disengagement coping strategies (e.g. avoidant). Implications for work are discussed.

Jing Yuan Tian, University of Minnesota-Twin Cities

Deniz S. Ones, University of Minnesota

Submitter: Jing Yuan Tian, tianx188@umn.edu

48. Poster: 10:30AM-11:20AM Board 29

Age and Gender Differences in Perfectionism: A Meta-Analysis The authors examined meta-analytic gender and age differences in perfectionism and its dimensions. Gender and age differences were negligible. Overall perfectionism positively correlated with age for younger samples but negatively for older adults. Orderliness was the only perfectionism dimension displaying a weak positive correlation with age. Implications for employee staffing are discussed.

Jing Yuan Tian, University of Minnesota-Twin Cities

Deniz S. Ones, University of Minnesota

Submitter: Jing Yuan Tian, tianx188@umn.edu

#### 49. Poster: 10:30AM-11:20AM

Board 30

Intraindividual Relationships Between Personality, Affect, and Job Satisfaction

This study examined relationships among personality states, affect, affective events, and job satisfaction. Authors conducted a multilevel analysis of daily reports provided by 89 Swiss nurses. Results indicated that personality states predicted affect on the subsequent day as opposed to the other way. Results also showed that daily personality states predicted variation in job satisfaction.

Jenna Van Fossen, Michigan State University Christopher D. Nye, Michigan State University Mathias Allemand, University of Zurich

Submitter: Jenna Van Fossen, vanfos10@msu.edu

#### 50. Poster: 10:30AM-11:20AM

Board 31

Big Five Personality Traits and Sleep–Wake Variables: A Meta-Analysis Relations between sleep variables and Big 5 personality dimensions were meta-analyzed. Neuroticism was negatively, moderately related to sleep continuity. Big 5 traits related negligibly to sleep duration. Moderator analyses indicated that the association between Neuroticism and sleep continuity is larger when sleep variables are self-reported rather than measured using objective indicators.

Yilei Wang, University of Minnesota, Twin Cities Deniz S. Ones, University of Minnesota

Submitter: Yilei Wang, wang6568@umn.edu

#### 51. Poster: 10:30AM-11:20AM

Board 32

Impact of Safety Content on Faking Behavior

Authors examined the impact of safety content in both job descriptions and personality items on faking behavior. Results indicated safety content in job descriptions did not impact faking behavior unless participants explicitly indicated that they thought the organization was looking for safety information. Safety content in personality items impacted faking behavior but in a more complex way.

Yadi Yang, Florida Institute of Technology Esteban Tristan, PSI Services LLC Mei-Chuan Kung, PSI Services LLC Amy Gammon, PSI Services LLC Michael Sawdy, Florida Institute of Technology Michael McFerran, Florida Institute of Technology Mark A. Roebke, Air Force Institute of Technology Gary N. Burns, Florida Institute of Technology Submitter: Yadi Yang, yadiyang35@hotmail.com

52. Panel Discussion: 11:30AM-12:50PM

201-202

# Model Explainability: Content and Construct Validity for ML-Based Assessments

This session will discuss methods for establishing content and construct validity evidence when using machine learning-based assessments. Panelists will discuss (a) methods for gathering validity evidence and "explaining" ML models, (b) successes and pitfalls of approaches, (c) legal concerns, and (d) next steps to help move model explainability research forward.

Robert W. Stewart, Amazon, Chair

Lisa Grant Harpe, DCI Consulting Group, *Panelist* David Morgan, Micron Technology, Inc., *Panelist* 

Kelly Trindel, pymetrics, Panelist

Submitter: Robert W. Stewart, rstewamz@amazon.com

53. Panel Discussion: 11:30AM-12:50PM

203-204

# Early Career Rotational Programs: The Next Generation of Talent Development

This panel explores the benefits, challenges, and outstanding questions surrounding rotation-based development programs in today's changing organizational landscape. Collectively, panelists have over 20 years of experience leading rotational programs for early career talent and represent multiple industries, including technology sales, finance, national security, and manufacturing.

Jessica Brull Barrett Diaz, Claremont Graduate University, Chair

May C. Colatat, Edward Jones, *Panelist* Jennifer Elarton, Masco Corporation, *Panelist* 

Tiffany R. Poeppelman, LinkedIn, *Panelist* 

Melinda Seibert, U.S. Department of Defense, Panelist

Submitter: Jessica Brull Barrett Diaz, jessica.diaz@cqu.edu

### 54. Special Event: 11:30AM-12:50PM

402-403

The SIOP 2020 Living History Series Presents: Neal Schmitt Neal Schmitt, past president of SIOP, is a prolific researcher who has influenced I-O psychology through both science and practice, and has received numerous awards highlighting his distinguished career. In this session, the Living History series continues by interviewing I-O luminaries with the goal of learning from their stories.

Margaret E. Brooks, Bowling Green State University, *Presenter* Neal W. Schmitt, Michigan State University, *Presenter* 

Submitter: Margaret E. Brooks, mbrooks@bgsu.edu

### 55. Symposium: 11:30AM-12:50PM

408-409

#### The Role of Congruence in Follower Schemas

This symposium discusses the effects of congruence of follower schemas on outcomes such as relationship quality, follower performance, and other criteria. The 3 papers included examine 2 types of congruence: congruence in expectations between leader—follower dyads, and congruence between supervisors' expectations and actual observation.

Ashita Goswami, Salem State University, Chair

Melissa K. Carsten, Winthrop University, Co-Chair

Patrick T. Coyle, La Salle University, Roseanne J. Foti, Virginia Tech University, Gavin Williamson, Lycoming College, Victoria Ricedorf, Lycoming College, *Do Leaders and Followers See Eye to Eye on Followers?* 

Jamie Chase, Salem State University, Melissa K. Carsten, Winthrop University, Effect of Congruence of Follower Role Orientations on Support and Effectiveness Umamaheswari Kedharnath, University of Wisconsin Whitewater, Adam J. Vanhove, James Madison University, Supervisor Expectations and Follower Characteristics on LMX and Follower Performance

Ashita Goswami, Salem State University, Effect of Leaders' Perceptions of Actual and Assumptions of Followers

Submitter: Ashita Goswami, agoswami@salemstate.edu

# 56. Panel Discussion: 11:30AM-12:50PM

502-503

# Applying I-O to Academic Administration: Female Faculty Experiences

This panel session will provide career development guidance to female I-O faculty members interested in career trajectories that include academic administration. The session will examine (a) how I-O relevant knowledge and skills translate into effectiveness in academic administration and (b) the challenges and opportunities female faculty will likely face as university leaders.

Jennifer L. Kisamore, University of Oklahoma, *Chair* Joan E. Finegan, University of Western Ontario, *Panelist* 

Barbara A. Fritzsche, University of Central Florida, Panelist

Debra A. Major, Old Dominion University, *Panelist* Kecia M. Thomas, University of Georgia, *Panelist* 

Jane Williams, Indiana University-Purdue University Indianapolis, Panelist

Submitter: Jennifer L. Kisamore, jkisamore@ou.edu

# 57. Symposium: 11:30AM-12:50PM

Kaylee Hackney, Baylor University, Panelist

# What's New With CIP Model of Leadership Research? Novel Advancements and Applications

For the last decade, the charismatic, ideological, and pragmatic (CIP) model of leadership has been steadily gaining support and influence in the leadership literature. Building on the theory's foundational notion that there is more than one pathway to leader success, this symposium presents recent research and novel applications of the CIP model with considerations for future directions.

Samuel T. Hunter, Pennsylvania State University, Co-Chair Jeffrey B. Lovelace, University of Virginia, Co-Chair

Kayla N. Walters, Pennsylvania State University, Co-Chair

Jill Mowry Strange, Infor, Johanna Johnson Lascano, Infor, Paul R. Boatman, Infor, Kayla N. Walters, Pennsylvania State University, Beyond Outstanding to Everyday: An Applied Perspective on CIP Leadership

Helen Gu, Baruch College & Graduate Center, CUNY, Bradley E. Gray, Baruch College & Graduate Center, CUNY, Alessa Natale, The Graduate Center CUNY & Baruch College, Desmond W. Leung, Baruch College & Graduate Center, CUNY, Patrick Jay Lee, Baruch College & Graduate Center, CUNY, Logan L. Watts, The Graduate Center & Baruch College, CUNY, Do Popular Films Present Valid Cases of Outstanding Leadership?

Jennifer A. Griffith, University of New Hampshire, Kelsey E. Medeiros, University of Nebraska, Omaha, Who Runs the World?: Gender (Under)Representation in the CIP Model

Ginamarie Ligon, University of Nebraska at Omaha, Alexis d'Amato, Center for Collaboration Science, Michael K Logan, University of Nebraska at Omaha, Douglas C Derrick, University of Nebraska at Omaha, Malevolent Charismatic, Ideological, and Pragmatic Leaders

Michael D. Mumford, University of Oklahoma, Discussant

Submitter: Kayla N. Walters, knw74@psu.edu

#### 58. Symposium: 11:30AM-12:50PM JW Grand Salon 1 Asynchronous Video Interviews Today—Artificial Intelligence **Analysis Tomorrow?**

The rapid development of various digital interview tools has outpaced I-O research within the field of prehire assessment. In this session, 5 presenters address asynchronous video interviewing and especially the current trend arising from the opportunity to conduct automated analysis using artificial intelligence technologies. Research-based and practical insights are offered.

Nico Tschöpe, AON's Assessment Solution, Chair

Oke Steffen Brandt, Aon, Co-Chair

Johannes Basch, Ulm University, Klaus G. Melchers, Ulm University, Evelyn Schuwerk, Ulm University, Helen Herzer, Ulm University, The Role of Preparation Time on Interview Performance in Video Interviews

Eden-Raye Lukacik, University of Calgary, Nicolas Roulin, Saint Mary's University, Joshua S. Bourdage, University of Calgary, AVIs Now: AVI Design and Hiring Managers Reactions

Oke Steffen Brandt, Aon, Mats P. Englund, Aon Assessment Solutions at Aon, Richard Justenhoven, Aon Assessment GmbH, Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY, Nico Tschöpe, AON's Assessment Solution, Automated Linguistic Analysis to Predict Personality in Asynchronous Video Interviews

Davide Cannata, Aon, Simon M. Breil, University of Münster, Maximilian Jansen, Aon Assessment Solutions, Visual Cues for Personality Judgments: Two Recent Studies and Future Directions

Theresa Lena Ruwe, Lund University, Marie Wendel, Aon, Mats P. Englund, Aon Assessment Solutions at Aon, How Artificial Intelligence Influences People's Decision Making in Video Interviews

Submitter: Nico Tschöpe, nico.tschoepe@cut-e.com

# 59. Panel Discussion: 11:30AM–12:50PM JW Grand Salon 2 Science-Based Advocacy to Minimize Discrimination or Harassment

Authors present research and practice for those passionate about advocating for themselves or others when facing discrimination or sexual harassment. Panelists will review the efficacy of known research findings and practice approaches ("what is") and suggest future directions ("what if"). Topics will include gender, discrimination, the power of peer networks, and advocacy for self or others.

Theodore L. Hayes, U.S. Department of Justice, Chair

Jessica A. Gallus, Forefront Suicide Prevention, Panelist

Anuradha Phase, Johns Hopkins University, Panelist Alexandra I. Zelin, University of Tennessee at Chattanooga, Panelist

Submitter: Theodore L. Hayes, tlh2006@gmail.com

# 60. Alternative Session Type with Presenters:

#### 11:30AM-12:50PM

JW Grand Salon 3

#### Networking at SIOP 101: Understanding the Basics

Bring your business cards! This alternative session blends panel and roundtable formats to teach and engage first-time SIOP attendees, students, and those early in their career on the introductory practices of social networking. The session begins with a presentation on the fundamentals of networking and concludes with a panelist-led interactive session to network with the audience.

Robert Louis Simmons, Category One Consulting, Chair Christopher Cancialosi, gothamCulture, Presenter

Cynthia Cerrentano, Park University, Presenter

Alyssa M. Gradus, Maryland State Highway Administration, Presenter

Ashley M. Guidroz, BetterUp, Presenter

Karen Landay, University of Alabama, Presenter

Debora D. Mitchell, Sprint, Presenter

James O'Connor, Presenter

Jade L. Peters-Votava, Nestle U.S.A., Presenter

Submitter: Robert Louis Simmons, robbieone1@gmail.com

### 61. Alternative Session Type with Presenters:

#### 11:30AM-12:50PM

JW Grand Salon 4

# A Guide to Rigorous, Reliable, and Responsible Reviewing for a Better I-O Science

A list of reviewer competencies will be introduced and discussed by a panel with extensive reviewing and editorial experiences. Practical recommendations (dos and don'ts) will be offered as to how to conduct an effective and ethical review, followed by interactive discussions around ethical and practical dilemmas. This session will benefit novice and experienced reviewers.

Tine Koehler, University of Melbourne, Chair

George C. Banks, UNC Charlotte, Presenter

M. Gloria Gonzalez Morales, University of Guelph, Presenter

Lisa Gulick, Bendelta, Presenter

Ruchi Sinha, University of South Australia Business School, Presenter

Submitter: Tine Koehler, tkoehler@unimelb.edu.au

# 62. Panel Discussion: 11:30AM-12:50PM Lone Star Salon A **Detox Your Workplace: Identify and Prevent Counterproduc**tive Work Behaviors

Experts will discuss costly counterproductive work behaviors (CWBs) plaguing organizations, how to prevent CWBs, and key takeaways to implement. The diverse panel will share insightful perspectives across industries (consulting firm, commercial/retail, government/military, public safety, education), perspectives (practitioners, academic, clinical psychologist), and across a wide range of CWBs.

Amy Gammon, PSI Services LLC, Chair

Katey E. Foster, APTMetrics, Inc., Panelist

Don M. Moretti, US Foods, Panelist

Kimberly E. O'Brien, Central Michigan University, Panelist Mary Margaret Sudduth, Human Resources Technology, Panelist

Shaun Wehle, PSI Services LLC, Panelist

Submitter: Amy Gammon, gammona@gmail.com

# 63. Panel Discussion: 11:30AM–12:50PM Lone Star Salon B Nudges in the Workplace: Diverse Perspectives and Unique Applications

This panel will present internal and external I-O practitioner perspectives on the use of "nudges"—targeted, yet subtle interventions meant to drive better decision making and positive behavior change—in the workplace. The panel will define nudges, debate whether nudges are a new method or simply a new term and discuss their organizations' nudge efforts and key learnings.

Michael Litano, BetterUp, Chair Diana Banks, Capital One, Panelist Madison W. Beard, Cisco, Panelist Victoria P. Mattingly, Mattingly Solutions, LLC, Panelist

Thomas S. Skiba, Humu, Panelist

Submitter: Michael Litano, michael.litano@gmail.com

# 64. Alternative Session Type with multiple papers:

# 11:30AM-12:50PM

Lone Star Salon C

# Research Incubator: Methodological Challenges in Team Composition Research

We discuss methodological issues in team composition research, including an experimental design framework, measurement issues in compilational and compositional emergence of team states, and applications of network analysis and computational modeling. Content targets introductory to intermediate familiarity with team composition research. Audience participation is encouraged through live polling.

Alexandra Harris, University of Georgia, Co-Chair

Neal Outland, DePaul University, Co-Chair

Jacob Garrett Pendergraft, University of Georgia, Co-Chair

Amanda L. Thayer, University of Akron, Eduardo Salas, Rice University, Gregory A. Ruark, U.S. Army Research Institute, Toward an Innovative Experimental Paradigm for Studying Team Staffing & Composition

Toshio Murase, Roosevelt University, Adam A. Roebuck, University of Connecticut, Content and Structure of Compilational Emergent States

Neal Outland, DePaul University, Computational Modeling of Teams From First Principles

Alexandra Harris, University of Georgia, Justin M. Jones, University of Georgia, Dorothy R. Carter, University of Georgia, Nathan T. Carter, University of Georgia, Leslie A. DeChurch, Northwestern University, Social Network Analysis Approach to Personality Fit in Teams

Brennan Antone, Northwestern University, Leslie A. DeChurch, Northwestern University, David Morton, Northwestern University, Suzanne T. Bell, DePaul University, Noshir Contractor, Northwestern University, A Network-Based Method to Recommend Optimal Team Compositions for Space Exploration

Amanda L. Thayer, University of Akron, Presenter Toshio Murase, Roosevelt University, Presenter Brennan Antone, Northwestern University, Presenter

Submitter: Jacob Garrett Pendergraft, jakependergraft2@gmail.com

# 65. Panel Discussion: 11:30AM–12:50PM Lone Star Salon F Giving Away I-O Psychology: How to Volunteer Your Time and Talent

I-O psychologists are called to volunteer expertise to improve individuals, organizations, and society. Volunteering is associated with well-being and the development of new competencies and transformative partnerships with positive outcomes for organizations. Expert volunteers will discuss ways to get involved in prosocial efforts to ensure I-Os are providing added value to organizations.

Alaina C. Keim, Bellarmine University, Chair Adriane M.F. Sanders, Austin Peay State University, Co-Chair Julianne Brown, Deere & Co., Panelist Joshua Douglas Cotton, Flowserve Corporation, Panelist Pat F. Engelhardt, Mental Health Centers of Florida, Panelist Adam H. Kabins, Korn Ferry, Panelist Chanda Simkin Murphy, Mindful in Memphis, Panelist Michael Sarraille, EF Overwatch and Echelon Front, Panelist

Submitter: Alaina C. Keim, courtkeim@gmail.com

# 66. Panel Discussion: 11:30AM-12:50PM Lone Star Salon G Functional Leadership Profiles: How, When and Why?

HR practitioners are often faced with the question of if, when, and how to design custom functional competency models to serve as a foundation for various HR processes. In general, there is little guidance on when to use them or whether they offer any advantages over universal competency models, especially among more senior leadership ranks.

Gina A. Seaton, PepsiCo, Chair Michael Crespo, Cargill, Panelist John J. Donovan, Prudential Financial, Panelist Matthew S. Kleinman, Gartner, Panelist Yael Oelbaum, JetBlue, Panelist Brian J. Ruggeberg, Kincentric, Panelist Julie S. Zide, Goldman Sachs, Panelist

Submitter: Gina A. Seaton, gina.seaton@pepsico.com

# 67. Symposium: 11:30AM-12:50PM

Lone Star Salon H

# Adaptability at Work: Cross-Cultural Perspectives

The changing nature of work has always required adaptation among workers. This symposium examines the validity and utility of the construct of adaptability in understanding worker behavior and work outcomes in organizations. It also presents a cross-cultural perspective in examining this question with 4 studies from the United States, China, France, and Switzerland.

Frederick T. Leong, Michigan State University, Chair

Frederick T. Leong, Michigan State University, Danielle M. Gardner, Michigan State University, Christopher D. Nye, Michigan State University

Joshua J. Prasad, Michigan State University, Career Adapt-Abilities Scale's (CAAS-5) Predictive and Incremental Validity

Joshua J. Prasad, Michigan State University, Frederick T. Leong, Michigan State University, Christopher D. Nye, Michigan State University, Danielle M. Gardner, Michigan State University, An Examination of the Predictive Validity of the CAAS-5 Among Working Adults in China

Antje Schmitt, University of Groningen, Anita C. Keller, University of Groningen, Self-Efficacy Changes During the Transition From Education to Work

Submitter: Frederick T. Leong, fleong@msu.edu

#### Poster Session (Statistics, Org Justice, Org Performance): 11:30AM-12:20PM **Griffin Hall**

68. Poster: 11:30AM-12:20PM

Board 1 The Role of Fairness Perceptions in Employee and Patient Health Organizational fairness significantly relates to patient health through the hospital-level mediator, employee voice. Individual fairness significantly re-

lates to employee health through the employee-level mediator, psychological safety. Results support the 3-stage indirect effect from organizational fairness to individual health via individual fairness and psychological safety.

Isabel Maria Bilotta, Rice University Jeremy F. Dawson, University of Sheffield

Eden B. King, Rice University

Submitter: Isabel Maria Bilotta, isabel.bilotta@rice.edu

Board 2 69. Poster: 11:30AM-12:20PM

Fair Decision Making: Supervisors' Leader-Member Exchange and Accountability

Little research has examined the factors that influence the justice enactment. Authors examined the influence of supervisors' leader-member exchange (LMX) and the role of accountability in disciplinary decision making. Using an experimental vignette design, it was found that LMX affects both justice enactment and disciplinary actions, whereas accountability only affected justice enactment.

Kayla Dawn Finuf, Hofstra University Kimberly Rubenstein, Hofstra University Kevin Nolan, Hofstra University

Submitter: Kayla Dawn Finuf, k.finuf@live.com

Board 3 70. Poster: 11:30AM-12:20PM

Third Party's Reactions to Witnessed Abusive Supervision: Voice From Guilt and Shame

Authors examine third parties' moral voice as a deontic behavior toward witnessed abusive supervision of coworkers, considering individual power distance orientation as a moderator and moral emotions as mediators. Third parties who have low power distance orientation tend to exhibit moral voice when witnessing abusive supervision by experiencing guilt.

Kyeong-eun Lee, Sungkyunkwan University Hyun Joo Lee, Sungkyunkwan University Jiseon Shin, Sungkyunkwan University

Submitter: Kyeong-eun Lee, apple0829@skku.edu

71. Poster: 11:30AM-12:20PM

Board 4

Impact of Merging Into a Comprehensive Healthcare Center on Employees and Patients

Twenty healthcare professionals and 50 patients provided insights into their experiences at a comprehensive healthcare center 1 year after its merger. Healthcare professionals expressed opinions on positive and negative impacts of the merger on their work experience and patient care. Patients responded to items about their satisfaction and other care experiences 1 year after the merger.

Morgan Rose Anderson, Missouri University of Science and Technology Debarati Majumdar, Missouri University of Science & Technology Clair A. Reynolds Kueny, Missouri University of Science and Technology

Submitter: Morgan Rose Anderson, mam2z@mst.edu

72. Poster: 11:30AM–12:20PM Board 5

Making Sense of Change: A Regression Tree Approach to Contextual Predictors of AP

Using sensemaking theory, authors examined contextual predictors of employee adaptive performance (AP). Random forest and regression tree analyses revealed self-efficacy, changes to core work tasks, role ambiguity, change-related communication, and personal coping were key predictors of AP and that these predictors operate in complex and interactive manners.

Dustin K. Jundt, Saint Louis University Mindy K. Shoss, University of Central Florida Victoria L. Whitaker, UnityPoint Health Kristi N. Lavigne, Saint Louis University

Submitter: Kristi N. Lavigne, kristi.lavigne@slu.edu

73. Poster: 11:30AM–12:20PM Board 6
The Thesis I Wrote Last Night: Procrastination, Self-Regulation,
Self-Efficacy

The relationships among active (AP) and passive procrastination (PP) and self-regulation and self-efficacy were examined. Results suggested that individuals that exhibit higher levels of PP have lower levels of self-regulation and self-efficacy. Additionally, individuals who are better able to meet deadlines (a subdimension of AP) showed higher levels of self-regulation and self-efficacy.

Samuel Murray, Seattle Pacific University Morrie Mullins, Xavier University

Submitter: Samuel Murray, semurray1926@gmail.com

74. Poster: 11:30AM–12:20PM Board 7
The Effect of Affective and Cognitive Reactions on Change Readiness Over Time

Authors examined how change management interventions influence employees' affective and cognitive (i.e., abstract versus concrete) reactions and how these in turn are associated with change readiness depending on their temporal distance to the implementation of a change. Findings indicate the assumed mediation models. However, the moderation by temporal distance could not be shown.

Annika Franziska Schuesslbauer, University of Bamberg Oliver Kohnke, SAP Deutschland SE & Co. KG

Axel Michael Burger, Fraunhofer Institute for Systems and Innovation Research

Submitter: Oliver Kohnke, oliver.kohnke@t-online.de

75. Poster: 11:30AM–12:20PM Board 8

# Lack of Focus on Construct Conceptualization Is Impeding Scientific Advancement

Experts have long urged researchers to improve construct validity and measurement to almost no avail, likely due to poor construct conceptualization. By examining responses from 575 participants on 308 measures, authors highlight the nature of the problem and provide a road map to address the measurement problems in psychological research.

Nikki Blacksmith, Blackhawke Behaviour Science

Jon C. Willford, Edison Electric Institute

Maureen E. McCusker, Virginia Commonwealth University Submitter: Nikki Blacksmith, nikkiblacksmith@gmail.com

76. Poster: 11:30AM-12:20PM

A Monte Carlo Simulation Comparing Three Approaches for Studying Predictive Test Bias

Board 9

A Monte Carlo simulation was conducted to compare the Type I and Type II error rates for 3 approaches used to study predictive bias: the Cleary (1968) model, the Gulliksen-Wilks (1950) approach, and an educational measurement approach combining tests for differences in correlation coefficients and residuals.

Brian K. Costello, Red Hat

Jeffrey M. Cucina, U.S. Customs and Border Protection Philip T. Walmsley, U.S. Office of Personnel Management Kimberly J. Wilson, U.S. Customs and Border Protection

Submitter: Jeffrey M. Cucina, jcucina@gmail.com

77. Poster: 11:30AM-12:20PM Board 10
Probing Nonlinear Three-Way Interactions: Extending the Slope

Three-way interactions are often interpreted using a slope difference test; however, this only works for OLS regression. This paper develops an equivalent test that can be extended for use in multilevel and generalized linear models. Tests to probe 3-way quadratic interactions are also developed, and syntax for SPSS and R is provided. Examples of applying tests to 2 data sets are given.

Jeremy F. Dawson, University of Sheffield

Submitter: Jeremy F. Dawson, j.f.dawson@sheffield.ac.uk

78. Poster: 11:30AM-12:20PM Board 11

Tomayto, Tomahto? Empirical Comparison and Integration of Job Crafting Perspectives

Two studies investigated the comparability and possible integrative approaches for 2 job crafting perspectives. Results indicate distinct differences, in terms of the internal structure of the measures and regarding assumed relationships between corresponding subdimensions. On a higher abstracted level, integration was possible in 2 different ways.

Thea Ebert, Julius Maximilian University Würzburg Tanja Bipp, Julius Maximilian University Würzburg Submitter: Tanja Bipp, tanja.bipp@uni-wuerzburg.de

79. Poster: 11:30AM–12:20PM Board 12

Investigating the Construct Validity of Mental Toughness Scores Mental toughness measures grit, resilience, and conscientiousness were compared in terms of convergent, discriminant, and predictive validity of academic scores. Elastic net regression was used to model scores at both scale and item levels. Mixed results were found regarding convergent and discriminant validity, but item-level models accounted for more variance than scale models in performance.

Nicholas Flannery, Virginia Polytechnic Institute of Technology Neil M. A. Hauenstein, Virginia Polytechnic Institute of Technology Submitter: Nicholas Flannery, nflannery59@gmail.com

80. Poster: 11:30AM–12:20PM Board 13 Improving the Interpretability of NLP Models on Written Responses to Assessments

Authors applied a self-attention-based NLP model to a dataset from an anticipatory thinking assessment wherein individuals generated brief written responses. Results showed that self-attention did not improve the predictive performance of the NLP model, but qualitative assessment shows it offers considerable promise to I-O research by visualizing how the model interprets unstructured text input.

Michael Geden, North Carolina State University Joshua S. Andrews, Modern Hire Randall Spain, North Carolina State University Andy Smith, North Carolina State University Jing Feng, North Carolina State University James Lester, North Carolina State University

Submitter: Michael Geden, michaelgeden@gmail.com

81. Poster: 11:30AM–12:20PM Board 14
Using Infrequency Scales to Assess Careless Responding
Despite initial evidence supporting the validity of infrequency indices,
researchers have scored infrequency items using several different coding

schemes. Two studies (total N = 508) examined the effects of various coding schemes on the infrequency index's convergence with other CR indices.

Anthony Gibson, Wright State University Nathan A. Bowling, Wright State University Caleb Bragg, Central Connecticut State University Submitter: Anthony Gibson, gibson.88@wright.edu

82. Poster: 11:30AM-12:20PM Board 15 Applying Advanced Embedding Techniques in I-O Research:

Demonstrations Using Doc2Vec

Doc2Vec deep learning algorithms were demonstrated by 2 I-O relevant applications, for prediction and clustering tasks separately. Satisfactory results were achieved by Doc2Vec, which outperformed the traditional methods. Key issues such as sample size and implementation, along with the advantages and disadvantages of this approach, were also discussed.

Feng Guo, Bowling Green State University

Christopher M. Gallagher, Bowling Green State University

Submitter: Feng Guo, fguo@bgsu.edu

83. Poster: 11:30AM-12:20PM Board 16

Intersectionality in DIF: Perceptions of Sexual Harassment by Race

Authors apply item response theory (IRT) and item-focused trees (IFT) to examine measurement equivalence across race, gender, and their intersection for sexual harassment items in a large military sample. Results show differential item functioning (DIF) for most subgroup combinations and considerable DIF for intersectional subgroups (e.g., women of color) relative to race or gender in isolation.

Feng Guo, Bowling Green State University Samantha A. Nesnidol, Ford Motor Company Sarah Melick, Bowling Green State University Samuel T. McAbee, Bowling Green State University Michael J. Zickar, Bowling Green State University Benjamin A. Farmer, Whole Foods Market

Submitter: Sarah Melick, sarah.melick@gmail.com

#### Board 17 84. Poster: 11:30AM-12:20PM Will the Machines Save Us? Adapting Machine Learning for Personality Assessments

A benchmark study was conducted to compare the model building strategy based on multiple regression and xgboost algorithm in personality-based selection scenario. Results show that multiple regression-based strategy explained roughly 1% of the variance in out-of-sample sales performance, whereas xgboost-based strategy produced 2.9%. Shotaro Hakoyama, Infor Talent Science

Submitter: Shotaro Hakoyama, sho.hakoyama@infor.com

85. Poster: 11:30AM-12:20PM Board 18

A Multiyear Evaluation of Physical Ability Test Validity and Mean **Group Differences** 

These studies examined validity and d-values of physical ability tests (PATs) over a 9-year period. Although many PATs demonstrated stable validity estimates and male/female d-values, 2 tests demonstrated large drops in validity and d. This study is unique in applying range restriction corrections to PAT validity and d-values. and it targets those experienced in test validation research.

Calvin C. Hoffman, Los Angeles County Sheriff's Department James Hsiao, Los Angeles County Sheriff's Department Christina M. Ramirez, Los Angeles County Sheriff's Department C. Chy Tashima, Los Angeles County Sheriff's Department Submitter: Calvin C. Hoffman, calhoffman00@gmail.com

86. Poster: 11:30AM-12:20PM Board 19

Crossing a River to Get Some Water? Revisiting Item Social Desirability Ratings

Previous approaches to assessment of item social desirability have been implicated as focused on too broad a level of abstraction. An alternative method (Kuncel & Tellegen, 2009) has been proposed, but does this more cognitively taxing alternative provide incremental information to the simpler traditional approach? Results identify the circumstances of overlap and unique contribution.

Emily Johnson, Saint Cloud State University John Kulas, Montclair State University Julia Wefferling, Montclair State University Submitter: John Kulas, kulasj@montclair.edu

87. Poster: 11:30AM-12:20PM

Latent State-Trait Theory, Analytic Models, and a Worked Example Authors summarize the basic structural equations and parameters of latent state-trait (LST) theory, present a preliminary taxonomy of LST analytic models, a worked example using Cole et al.'s (2005) trait-state-occasion (TSO) model augmented with method effects, and extend this model to a bivariate analysis.

Board 20

Charles E. Lance, Organizational Research & Development

Tracy L. Griggs, Winthrop University

Yi Fan, Facebook

Submitter: Charles E. Lance, clancephd@gmail.com

Board 21 88. Poster: 11:30AM-12:20PM

Measuring Coordination: Using Network Psychometrics to Explore

MTMM Team Data

Authors developed a comprehensive measure of team coordination based on Okhuysen and Bechky's coordination framework. They tested a 3-factor model (predictability, accountability, common understanding) via CFA and identified the most influential rating source via advanced network psychometric analyses. Model fit well; nurses' accountability ratings were most influential.

Houston F. Lester, Baylor College of Medicine Kristin L. Cullen-Lester, University of Houston Amber B. Amspoker, Michael E. DeBakey VA Medical Center Christiane Spitzmueller, University of Houston Candice L. Thomas, Saint Louis University Sylvia J. Hysong, Michael E. DeBakey VA Medical Center

Submitter: Houston F. Lester, hfl000151@gmail.com

89. Poster: 11:30AM-12:20PM Board 22

The Development and Validation of a Self-Control Strategies Measure The primary purpose of this study is to create a measure of 5 proposed self-control strategies and examine their relationship with other constructs to establish a nomological network of the measure. Results support a 5-factor solution, but future research is needed to continue to develop and validate this measure.

Jasmina Milosevic, Florida Institute of Technology Nicholas Aaron Moon, Florida Institute of Technology Sherif al-Qallawi, Florida Institute of Technology Lida Priscila Ponce, Florida Institute of Technology Michael McFerran, Florida Institute of Technology Chris Juszczyk, Florida Institute of Technology Patrick D. Converse, Florida Institute of Technology

Submitter: Jasmina Milosevic, jmilosevic2015@my.fit.edu

90. Poster: 11:30AM-12:20PM

Board 23 An Unobtrusive Method of Testing Health-Related Hypotheses Using Facial Photographs

The authors introduce a novel way to predict the body mass index (BMI) of an individual using a single photograph. Using images available on organizational websites, a neural network is trained to predict the exact BMI of an individual. This method provides a new tool for organizational psychologists to study health related hypotheses and highlights the vulnerability of employees in modern times.

Brandon Minton, Virginia Tech Ivan Hernandez, Virginia Tech Andrew Wapperom, Virginia Tech

Submitter: Ivan Hernandez, ivanhernandez@vt.edu

91. Poster: 11:30AM-12:20PM Board 24 Examining the Two-Factor Job Satisfaction Model With Mixture Regression

Authors discuss the 2-factor model of overall job satisfaction (Herzberg, et.al., 1959). The mixture regression is applied to analyze the relationship between job satisfaction facets and overall job satisfaction. Results support the 2 constructs model of overall job satisfaction but reflect a

more complex nomological network related to job satisfaction and job dissatisfaction than Herzberg said.

Weiwen Nie, Virginia Tech Roseanne J. Foti, Virginia Tech

Submitter: Weiwen Nie, weiwennie1960@gmail.com

92. Poster: 11:30AM-12:20PM Board 25

Single-Item Measure of Job Satisfaction: A Test of Reliability and Stability

This study used latent state-trait models to decompose observed variance in a multiwave data of job satisfaction (measured via single-item) into stable trait variance, autoregressive trait variance, and state variance. Results show that the reliability of scores on a single-item job satisfaction measure is somewhat low (rxx = .49 to .59) and that job satisfaction is amenable to change over time.

Jisoo Ock, Pusan National University
Submitter: Jisoo Ock, jisoo.ock@gmail.com

93. Poster: 11:30AM–12:20PM Board 26
Measurement Invariance in Burnout: A Multicultural Study
This study investigated the measurement invariance of Shirom-Melamed
Burnout Measure (SMBM) across samples from 2 countries. 272
students from Malaysia and 383 students from US answered the English
version of the scale. Results partially supported the equivalence of burnout measurement for both samples. These findings suggest that SMBM
is a valid instrument of burnout across countries.

Seren Burak Ozkum, University of Tulsa Anupama Narayan, University of Tulsa Mei-Hua Lin, Sunway University

Submitter: Anupama Narayan, anupama-narayan@utulsa.edu

94. Poster: 11:30AM-12:20PM Board 2

A Simulation Study: Cluster Analysis in High Dimensional Space in Psychology Research

The "Curse of Dimensionality," coming with an increasing number of objects and variables available to be collected, measured, and stored in psychology research, has become crucial for researchers applying machine learning. Although multiple mechanisms are proposed, this simulation study supports that the phenomenon is due to an increasing likelihood of including noise as dimensions increase.

Jiayin Qu, University of Minnesota Aaron M. Schmidt, University of Minnesota Submitter: Jiayin Qu, quxxx179@umn.edu

95. Poster: 11:30AM–12:20PM Board 28
Curbing Curbstoning: Methods to Detect Survey Data Fal

Curbing Curbstoning: Methods to Detect Survey Data Fabrication by Third Parties

This paper suggests that including simple, innocuous questions with known distributions can facilitate fabrication detection. By exploiting deficiencies in statistical understanding, survey collectors imputing data will create distributions that deviate from the expected distribution. Efficacy of 4 methods is demonstrated by accurately classifying honest responses from fabricated responses.

Teresa Ristow, Virginia Tech Ivan Hernandez, Virginia Tech University

Submitter: Ivan Hernandez, ivanhernandez@vt.edu

96. Poster: 11:30AM-12:20PM

Machines Learn to Improve Inputs-Outputs: Why Not I-O?

Big data and analytics are pervasive in organizations. Industrial-organizational psychologists are well-positioned to leverage machine learning algorithms to inform decision making and practice in organizations. Authors discuss how machine learning can potentially contribute to 3 focal areas: (a) the replication crisis, (b) deductive vs. inductive research, and (c) training needs assessment.

Patrick J. Rosopa, Clemson University
Alexander Francis Moore, Clemson University
Zach P. Klinefelter, Clemson University
Phoebe Xoxakos, Clemson University
Gwendolyn Paige Watson, Clemson University

Submitter: Patrick J. Rosopa, prosopa@clemson.edu

97. Poster: 11:30AM-12:20PM

Board 30

Board 29

Using Machine Learning to Classify Assessment Center Text Data This exploratory study used natural language processing to classify assessment center text data and evaluate individual differences. Findings indicate that the algorithm was able to accurately classify 85 out of every 100 candidates for executive positions into deficient and proficient decision makers. Additionally, this research helped explore the personality of good versus bad decision makers.

Sarah Sleiman Haidar, DDI Georgi P. Yankov, DDI Sukesh Kumar, DDI Jimmy Zheng, DDI

Submitter: Sarah Sleiman Haidar, sarah.haidar@ddiworld.com

98. Poster: 11:30AM–12:20PM Board 31

Using the Actor–Partner Interdependence Model With Leader– Follower Dyadic Data

Use of the actor–partner interdependence model (APIM) when analyzing dyadic data is shown. Using leader and follower reports of implicit followership theories and leader–member exchange quality, authors compare the use of APIM with the common measure of dyadic congruence. Both analyses use different methods to understand leaders' and followers' separate perceptions of relational constructs.

Whitney Tate, James Madison University
Adam J. Vanhove, James Madison University
Umamaheswari Kedharnath, University of Wisconsin Whitewater

Offiaffiafieswaff Reunaffiatif, Offiversity of Wisconsin Write

Submitter: Whitney Tate, tatewm@dukes.jmu.edu

99. Poster: 11:30AM–12:20PM Board 32

Using Bifactor Models to Examine the Predictive Validity of Hierarchical Constructs

Authors present a systematic examination of the statistical performance of 6 modeling strategies to handle cross-loadings in bifactor predictive models. Results revealed (a) forcing small cross-loadings to zero was detrimental; (b) augmented BSEM worked the best; (c) augmentation improved the performance of ESEM and SEM; (d) the performance of ESEM with target rotation was unexpectedly weak.

Bo Zhang, University of Illinois Urbana-Champaign Jing Luo, University of Southern California Tianjun Sun, University of Illinois at Urbana-Champaign Fritz Drasgow, University of Illinois at Urbana-Champaign

Submitter: Bo Zhang, bozhang3@illinois.edu

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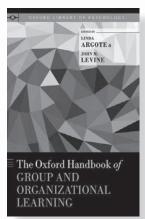
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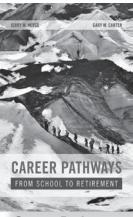
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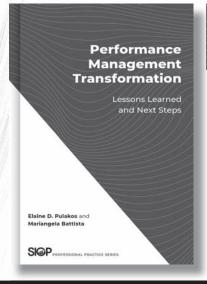
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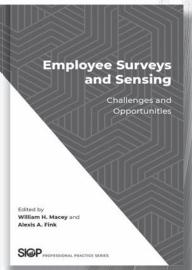
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# 100. Symposium: 12:00PM–12:50PM JW Grand Salon 5 The Best and Worst of Situational Judgment Test Response Formats in Applied Settings

Situational judgment tests vary in response formats and instructions. This symposium will discuss research conducted in diverse applied settings on different response formats (e.g., selecting the "best/worst" vs. rating scales). Issues relevant to applied contexts will be highlighted including psychometric properties, applicant reactions, subgroup differences, and testing efficiency.

Arielle P. Rogers, Human Resources Research Organization (HumRRO), Chair Arielle P. Rogers, HumRRO, Alyssa D. Marshall, HumRRO, Taylor Sparks Sullivan, HumRRO, Scott H. Oppler, HumRRO, Mark Alan Smith, Society for Human Resource Management (SHRM), "Pick Best" or "Pick Best and Worst"? Test-Taker Reactions Toward SJT Instructions

Michael G. Hughes, HumRRO, When Worst Is Better: Situational Judgment Test Response Type and Subgroup Difference

Cristina Anguiano-Carrasco, ACT, Inc., Jason D. Way, ACT, Inc., Jeremy T. Burrus, ProExam, Kate E. Walton, ACT Inc., Dana Murano, ACT, *Is More Always Better? Number of Response Options on SJT Assessments of Personality* Michael A. McDaniel, Work Skills First, Inc., *Discussant* 

Submitter: Arielle P. Rogers, rogers.arielle@gmail.com

# 101. Symposium: 12:00PM–12:50PM JW Grand Salon 7-8 Ye of Any and No Faith: Exploring Faith Identity Management in the Workplace

As the national religious landscape diversifies and people desire to be more authentic at work, studying faith identity management is now more common and critical. This symposium presents 4 studies on this topic that use varied methodologies and include both religious and irreligious employees, noting the similarities and differences between and practical implications of their experiences.

Lauren Sarah Park, Portland State University, Co-Chair Afra S. Ahmad, George Mason University, Co-Chair

Lauren Sarah Park, Portland State University, Larry R. Martinez, Portland State University, *A Model of Workplace Religious Disclosure* 

Ashley Robinson, Oklahoma State University, Brittney Amber, IUPUI, Alex P. Lindsey, University of Memphis, Isaac E. Sabat, Texas A&M University, Sin-Ning Cindy Liu, Texas A&M University, Afra S. Ahmad, George Mason University, *The Impact of Expressing an Atheist Identity at Work* 

Shannon Cheng, Rice University, Eden B. King, Rice University, How Muslim Americans Experience and Manage Their Religious Identities at Work Dinah M. Camilleri, American Airlines, Jessica L. Wildman, Florida Institute of

Dinah M. Camilleri, American Airlines, Jessica L. Wildman, Florida Institute of Technology, Consequences of Public/Private Selves on Religious Minorities in the Workplace

Enrica N. Ruggs, University of Memphis, Discussant

Submitter: Lauren Sarah Park, Lpark@pdx.edu

# 102. Special Event: 12:00PM–1:20PM Lone Star Salon D SIOP Select: WHOSE Diversity Is Still Not Included?

How inclusive is inclusion? Despite recent progress, who is still often excluded, and how can barriers to their inclusion be removed? This interactive session reveals stereotypes about "who" works and thus who matters in I-O research and practice. From the two-thirds of workers in the neglected "informal" sector to the increase in gig work, this session highlights new frontiers for who is included.

Stuart C. Carr, Massey University/Project Glow, Co-Chair Katina Sawyer, George Washington University, Co-Chair

Walter Reichman, OrgVitaliity, Presenter

Mahima Saxena, Illinois Institute of Technology, Presenter

John C. Scott, APTMetrics, Presenter

Emily G. Solberg, SHL

Submitter: Emily G. Solberg, emily.solberg@shl.com

# 103. Panel Discussion: 12:00PM–1:20PM Lone Star Salon E From Black Box to Glass Box: How to Build Explainable, Trustworthy, and Fair Al

Although new and sophisticated artificial intelligence (AI) solutions offer some of the most impressive performance to-date, they often suffer from low

interpretability. This is acceptable in many fields, but it poses ethical and legal challenges that are unacceptable for I-O applications. Learn how to open the black box and build explainable models that engender trust and fairness.

Daniel A. Schmerling, Wonderlic, Chair

Michael A. Campion, Purdue University, Panelist

Ross Daniel Piper, Wonderlic, *Panelist* David W. Dorsey, HumRRO, *Panelist* Katherine Elder, Capital One, *Panelist* 

Submitter: Daniel A. Schmerling, dschmerl@gmail.com

Poster Session (Staffing, Motivation): 12:30PM-1:20PM Griffin Hall

104. Poster: 12:30PM-1:20PM Board 1

# A Study on When and Why Psychological Contract Overfulfillment Is Not Appreciated

Drawing on social projection theory, the authors proposed and tested system-justifying ideology as a boundary condition that explains when psychological contract overfulfillment does not result in positive emotion through low prosociality attribution in individualized employment relationships. Data from exploratory interviews and a survey study provided preliminary support for the theory.

Yuenlam Bavik, Hong Kong Polytechnic University Kawon Kim, Hong Kong Polytechnic University Jason Shaw, Nanyang Business School

Submitter: Yuenlam Bavik, wuyuenlam@gmail.com

105. Poster: 12:30PM-1:20PM Board 2

# A Qualitative Investigation of Flow at Work: Strategies, Activities, and Disruptions

The study examined the open-ended experiences of flow at work and linked themes discovered in participants' answers to their self-reported flow prevalence score at work. The results provide a number of insights regarding the maximization of flow at work, including employee strategies, specific activities used, environmental factors, and disruptive factors.

David Cassell, Hofstra University Jared Weintraub, Hofstra University

Submitter: David Cassell, davidscassell@gmail.com

106. Poster: 12:30PM-1:20PM Board 3

# Faking in Trait Measures of Motivation

Nine instruments identified as potential measures of general motivation were assessed for response bias. Participants completed selected instruments in both honesty and fake-good conditions. Within-subjects analyses demonstrated a significant difference between faking and honesty conditions (ds > .22) on all scales, save for the Fun-Seeking subscale of the Behavioral Activation System (d = .09).

Cassandra E. Colton, Ohio University Jeffrey B. Vancouver, Ohio University

Submitter: Cassandra E. Colton, cassandra.colton@gmail.com

107. Poster: 12:30PM-1:20PM

Board 4

Trait Motivation: A Meta-Analysis of Predictive Validity The relationship between trait motivation and performance was assessed for 9 scales based on 92 studies (N = 32,386). The strength of the relationship varied by measure, with ps ranging from zero to .29. The Work Preferences Inventory had the strongest correlation ( $\rho$  = .29). Discussion focuses on how the field might improve and further evaluate measures of motivation for selection purposes.

Cassandra E. Colton, Ohio University Jeffrey B. Vancouver, Ohio University

Submitter: Cassandra E. Colton, cassandra.colton@gmail.com

108. Poster: 12:30PM-1:20PM Board 5

# A Latent Profile Analysis of PsyCap: Impressive Employees or Measurement Issues?

A latent profile analysis was applied to PsyCap, which consists of hope, self-efficacy, optimism, and resilience. Only quantitatively different profiles emerged, though findings are still novel and enhance PsyCap

theory. Unless an inextricable link exists between dimensions, these results and ceiling effects lead to ultimate concerns of the PsyCap scale's ability to discriminate at higher levels.

Kelsey Len Couture, Kansas State University Patrick A. Knight, Kansas State University

Submitter: Kelsey Len Couture, kelseylencouture@gmail.com

109. Poster: 12:30PM-1:20PM Board 6

#### **Fulfilling Their Purposes to Elicit Their Best**

Two studies were conducted to advance understanding of individual purpose and the impact in the workplace. A taxonomy of purpose and a survey of purposefulness were developed in Study I. In Study II, the relations among types of purpose, purposefulness, and 2 work-related outcomes—work engagement and organizational commitment—were examined.

Guangrong Dai, Korn Ferry

Signe Magnuson Spencer, Korn Ferry Institute

E. Susanne Blazek, Korn Ferry

Submitter: Guangrong Dai, guangrong.dai@kornferry.com

110. Poster: 12:30PM-1:20PM Board 7

## What Makes a Job a Good Job? A Meta-Analytic Investigation In recent years, organizations have been seeking ways to attract, engage, and retain talent by designing compelling employee value propositions (EVPs). But the concept is still relatively new, and a number of questions remain. This study used meta-analytic techniques to deter-

mine what EVP elements are valued by employees.

Patrick K. Hyland, Mercer | Sirota David W. Reeves, II, Mercer | Sirota Anthony W. Caputo, Remesh.ai

Submitter: Patrick K. Hyland, patrick.hyland@mercer.com

111. Poster: 12:30PM-1:20PM Board 8

### So Can II: How Capitalizing on Others' Success Leads to Empowerment and Performance

Authors posited and tested a model wherein capitalization on positive events happening to peers at work would be related to heightened psychological empowerment as well as subsequent performance behaviors (i.e., adaptive performance learning and organizational citizenship behaviors). Evidence of how strong work centrality strengthens this indirect relationship is reported.

Lars U. Johnson, Wayne State University Candice L. Thomas, Saint Louis University Tara Grambo, Wayne State University

Emily David, China Europe International Business School (CEIBS)

Amer Odeh, Wayne State University Tyleen N. Lopez, Wayne State University

Submitter: Lars U. Johnson, larsjohnson84@gmail.com

112. Poster: 12:30PM–1:20PM Board 9

#### A Daily Diary Examination of Work/Nonwork Need Fulfillment Spillover

The relationship between daily work and nonwork need fulfilment and their relationships with satisfaction were examined. At-work fulfilment of relatedness and autonomy needs was positively related to fulfilment outside of work. However, fulfilment outside of work did not predict the next-days' fulfilment at work. In both domains, greater need fulfilment was associated with greater satisfaction.

Amanda Kopydlowski, Work Effects
Aaron M. Schmidt, University of Minnesota
Submitter: Aaron M. Schmidt, aschmidt@umn.edu

113. Poster: 12:30PM–1:20PM Board 10

Learned Helplessness: A Control Construct With Prediction Over Locus of Control

Prior research has examined effects of locus of control (LOC) on motivational, affective, and performance outcomes at work. Authors theorized potential benefits of using learned helplessness (LH) to predict outcomes over LOC because LH captures additional control-related content. Results (N = 794) indicated that LH accounted for unique variance beyond LOC in 8 out of 9 work outcomes examined.

Nicholas Kovacs, PRADCO

Debra Steele-Johnson, Wright State University

Abraham Haskins, Wright State University
Kent Cooper Etherton, Wright State University
Submitter: Nicholas Kovacs, nkovacs@comcast.net

114. Poster: 12:30PM-1:20PM

Board 11

The Joy of Gratification: Short-Term Boost or Long-Term Success? Authors examined the effect of promotions and pay raises on job satisfaction based on a large-scale representative German panel with 23,919 observations longitudinally across a period of 25 years. Promotions positively affected job satisfaction for no more than 1 year. Furthermore, a promotion appeared to be worth more than a 100% wage increase evaluated at the mean of income.

Siegmar Otto, Universitaet Hohenheim

Vincent Dekker, Daimler AG Hannah Dekker, HR Diagnostics

David Richter, German Institute for Economic Research

Sarah Zabel, Universität Hohenheim

Submitter: Siegmar Otto, siegmar.otto@uni-hohenheim.de

115. Poster: 12:30PM-1:20PM Board 12

#### Ya Gotta Wanna: Shifting Motivational Priorities in the Self-Control

Process

Self-control has important consequences but little research has examined the underlying mechanisms involved in self-control over time. This study examined the shifting priorities process model of self-control. The findings provide new insights regarding motivational shifts over time, delay of gratification and future time perspective as antecedents, and work ethic and task performance as outcomes.

Keemia Vaghef, ReedGroup

Patrick D. Converse, Florida Institute of Technology Katrina Piccone Merlini, Florida Institute of Technology Nicholas Aaron Moon, Florida Institute of Technology

Submitter: Keemia Vaghef, kvaghef2012@my.fit.edu

### 116. Poster: 12:30PM-1:20PM Board 13 Can Your Passion Last? The Role of Job Crafting and Their

Reciprocal Relationships

Authors examined whether job crafting behaviors could change and sustain passion for work. A 6-wave investigation showed positive and reciprocal relationships between harmonious passion for work and job crafting behaviors (task crafting and cognitive crafting) and a positive and reciprocal relationship between obsessive passion and cognitive crafting.

Xin Zhang, Chinese University of Hong Kong Wen-Dong Li, Chinese University of Hong Kong

Hannes Zacher, Leipzig University

Hong Zhang, Chinese University of Hong Kong

Submitter: Xin Zhang, xinzhang@link.cuhk.edu.hk

#### 117. Poster: 12:30PM-1:20PM Board 14

#### Malleability of "Soft Skill" Competencies: Development With Entry-Level Experience

Authors evaluated the longitudinal development of military recruits on 17 distinct "soft skill" competencies during their 4-year enlistment based on ratings from 1,059 technical training instructors and 6,894 first-line supervisors. Extent of development is compared and implications discussed for the prioritization of certain competencies in personnel selection rather than training or development.

Laura G. Barron, U.S. Air Force Mark R. Rose, U.S. Air Force

Submitter: Laura G. Barron, laura.barron@us.af.mil

118. Poster: 12:30PM-1:20PM Board 15

**Leveling Up: The Effects of Branding on Gamified Assessments** Authors utilized a 2 x 2 experimental design to examine the effects of branding during a gamified assessment. Specifically, they examined if branding was related to differences in applicant's views of organizational attractiveness and organizational personality. Findings indicated a significant relationship between branding during gamified assessments and style ( $\hat{\mathbf{Y}} = .64$ , p = .02).

Philip S. DeOrtentiis, Michigan State University

Zachary W. Woessner, Michigan State University
Ann Marie Ryan, Michigan State University
Nathan Thomas Brucher, Michigan State University
Christopher D. Nye, Michigan State University
Rabindra Ratan, Michigan State University
Sarah Kuang, Michigan State University
Sarena Bhatin, Kincentric
Nicholas R. Martin, Aon

Alina Siemsen, Aon's Assessment Solutions Richard Justenhoven, Aon Assessment GmbH

Tara K. McClure, Aon

Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY

Submitter: Philip S. DeOrtentiis, psd@msu.edu

## 119. Poster: 12:30PM-1:20PM Board 16 How Do Organizational Cues Influence Applicant Perceptions: Identity Safety or Fit?

Authors examined 2 potential mechanisms through which organizational identity cues influence minority applicant perceptions: identity safety and person–organization fit. Findings indicated that mindset predicted both mechanisms and identity centrality moderated this relationship. Organizational trust and attractiveness mediated the relationship between both mechanisms and willingness to apply.

Justin Bryan Duby, Michigan State University Lauren A. Collier-Spruel, Michigan State University

Danielle D. King, Rice University Ann Marie Ryan, Michigan State University

Submitter: Lauren A. Collier-Spruel, colli719@msu.edu

120. Poster: 12:30PM–1:20PM Board 17

### A Question of Morality: Is There a Double Standard When It Comes to Algorithms?

Authors examined if human versus algorithm-based recommendations differentially affect fairness perception and moral judgment of an outcome in a personnel preselection process that appears either fair or possibly unfair. Results indicate that the type of recommender (human vs. algorithm) is more important for moral judgment and perceived fairness than the preselection outcome itself.

Tina Feldkamp, Universität des Saarlandes Markus Langer, Universität des Saarlandes Cornelius J. König, Universität des Saarlandes Leo Wies, Universität des Saarlandes

Submitter: Markus Langer, markus.langer@uni-saarland.de

121. Poster: 12:30PM-1:20PM Board 18

## Will Having an HR Certification Overcome Biases in Age and Race in Résumé Screening?

HR certification value was examined concurrently with being older and having a Black sounding name. Participants evaluated 4 equivalent résumés for an HR manager's job except 2 having Black sounding names; 2 older than 50, and 3 having an HR certification. Having an HR certification was not associated with higher job suitability when an applicant is older with a Black sounding name.

Nhung T. Hendy, Towson University

Submitter: Nhung T. Hendy, nhendy@towson.edu

122. Poster: 12:30PM-1:20PM Board 19

The Effect of Cognitive Load on Gender Discrimination in Job Interviews Authors examined the influence of cognitive load (CL) on interviewers' likelihood to gender discriminate. Participants were randomly assigned to either a high or low CL condition, then assessed a male and a female candidate applying for a male or female dominated job. CL did not affect interview ratings; but, participants under high CL selected the stereotypically congruent candidate more often.

Sulan Kith, McMaster University Deborah M. Powell, University of Guelph Scott A. Cassidy, University of Guelph

Submitter: Deborah M. Powell, dpowell@uoguelph.ca

123. Poster: 12:30PM-1:20PM

Board 20

Re-Examining the Effect of Mid-Test Warnings on Faking on Personality Inventories

This study investigates the effect of mid-test warnings on decreasing faking by expanding on the promising but limited research. Through use of a manipulation and standard 5-factor personality inventory, this study finds that mid-test warnings may be a better alternative to traditional warnings, particularly on job-relevant scales and administered solely to those who are engaged in faking.

Irina Kuzmich, The Graduate Center, CUNY and Baruch College Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY

Submitter: Irina Kuzmich, kuzmichirina@gmail.com

124. Poster: 12:30PM-1:20PM Board 21

Reactions to Diversity Recruitment Ads Among Foreign-Born Asian Job Seekers

Authors examined the effects of recruitment ads on foreign-born Asian job seekers and the role of other-group orientation and ethnic identity on the relationship. A negative relationship between uniform-salient recruitment ad and organizational attractiveness was found. Other-group orientation weakened the negative relationship. No significant effect of ethnic identity on relationship was found.

Jason R. Lambert, Texas Woman's University Ekundayo Y. Akinlade, University of Wisconsin-Parkside Dynah Basuil, Asian Institute of Management

Submitter: Jason R. Lambert, jlambertphd@gmail.com

#### 125. Poster: 12:30PM-1:20PM

Board 22

Consequences of Experienced and Observed Recruiter Incivility Drawing from the literature on workplace aggression and incivility, this study investigates the effects of recruiter incivility on organizational attraction and the moderating effects of recruiter's organizational embodiment using experimental vignette methodology. Results from 344 participants provided supports for the hypotheses. Findings and implications are discussed.

Juseob Lee, University of Central Florida Steve M. Jex, University of Central Florida Mindy K. Shoss, University of Central Florida

Submitter: Juseob Lee, juseob.lee@knights.ucf.edu

#### 126. Poster: 12:30PM-1:20PM

Board 23

Relationships Between Personality and Behavior in Employment Games Authors investigated how the Big 5 factors of personality relate to 9 factors generated from 11 gamified assessments. Using a counterbalanced design, 1,052 adults played these gamified assessments and completed a traditional self-report measure of personality. Four of the 9 tested gameplay factors converged with 1 or more of the Big 5.

Jenna Ellen-Marie McChesney, North Carolina State University

Zachary M. Roberts, pymetrics Jackson Dolphin, pymetrics Anne Thissen-Roe, pymetrics

Submitter: Jenna Ellen-Marie McChesney, jemcches@ncsu.edu

#### 127. Poster: 12:30PM-1:20PM

Board 24

#### Does It Matter Who You Take the Test With?

Assessment centers usually include a leaderless group exercise where a group of individuals work together on a task. The extent to which individual performance was influenced by the composition of the AC group was examined. The presence of test takers with high preferences for assuming specific team roles accounted for a significant proportion of individual performance variance.

Gonzalo J. Munoz, Universidad Adolfo Ibáñez Lorna Andrea Cortés Urrutia, Universidad Adolfo Ibáñez Submitter: Gonzalo J. Munoz, gonzalo.munoz@uai.cl

128. Poster: 12:30PM-1:20PM Board 25

Practitioner Resistance to Structured Interviews: Comparison of Two Models

This study compares the theory of planned behavior (Ajzen, 1991) and the revised technology acceptance model's (Szajna, 1996) ability to explain structured interview resistance for selection. Both models predicted

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roughly 40% of the variance in interview use behavior. The technology acceptance model, however, was a better fit to the data.

Samantha A. Nesnidol, Ford Motor Company Scott Highhouse, Bowling Green State University Submitter: Samantha A. Nesnidol, snesnidol@gmail.com

129. Poster: 12:30PM-1:20PM Board 26

Selection Methods' Influence on Perceptions of Organizational Culture

Despite a general understanding of how job applicants react to various selection methods, little research has explored the impact these methods may have on perceptions of organizational culture. Building on the limited prior research in this area, it was found in an experimental setting that the selection method an organization used had an impact on peoples' perceptions of the organization's culture.

Thaddeus B. Rada-Bayne, North Central College

Submitter: Thaddeus B. Rada-Bayne, tbradabayne@noctrl.edu

130. Poster: 12:30PM-1:20PM Board 27

### Fairness and Respect: Reactions to Artificial Intelligence in Employee Selection

Authors examined reactions to artificial intelligence in LinkedIn and interview assessments across 2 contexts: Al developed using (a) expert insights and (b) job incumbent data. Findings show significant differences in perceptions of fairness ( $\eta\rho 2$  =.18) and interpersonal respect ( $\eta\rho 2$  =.10) based on the combination of methods used to evaluate the assessments when compared to human-expert judgment.

Jess C. Rigos, Hofstra University Kevin Nolan, Hofstra University

Submitter: Jess C. Rigos, Jess.rigos@gmail.com

131. Poster: 12:30PM–1:20PM Board 28
Discrimination via the Questions Asked During Job Interviews:
Role of Xenophobia

The effects of candidates' perceived nationality and acculturation on interviewers' intentions to ask questions assessing person—job and person—organization fit were examined. Interviewers intend to ask more questions about person—organization fit and less questions about person—job fit to foreign candidates, especially when they had low acculturation and interviewers' xenophobia was high.

Aditi Rabindra Sachdev, Hofstra University Kevin Nolan, Hofstra University

Submitter: Aditi Rabindra Sachdev, asachdev1@pride.hofstra.edu

132. Poster: 12:30PM-1:20PM Board 29

Executive Search Consultants' Biases Against Women (or Men?) Women remain under-represented in leadership positions. Headhunters act as gatekeepers in hiring processes possibly having an impact on female disadvantage. Authors tested whether headhunters show an antiwoman bias. Neither an explicit nor an implicit measure revealed such a bias, though an implicit own-gender bias was found. This is worrying as the majority of headhunters are men.

Rudolg Siegel, Universität des Saarlandes Cornelius J. König, Universität des Saarlandes Yannick Zobel, Universität des Saarlandes Markus Langer, Universität des Saarlandes

Submitter: Markus Langer, markus.langer@uni-saarland.de

133. Poster: 12:30PM-1:20PM Board 30

Implicit Biases in Evaluating Information Gathered During Social Network Screenings

Authors analyzed how 4 types of information commonly available about an applicant on social media sites influence the likelihood that the applicant will be recommended to be hired. Applicants that post information about parental obligations, alcohol consumption, and political views are less likely to be recommended for hire than applicants who do not post these types of information.

Payton Stewart, University of Houston James E. Campion, University of Houston Submitter: Payton Stewart, pmstewa@gmail.com 134. Poster: 12:30PM-1:20PM

Hire Education: A Meta-Analytic Review of Interview Coaching Effectiveness

Authors examined the impact of formal interview coaching on hiring-related outcomes across 23 studies. Results support the effectiveness of such training in improving job interview performance (? = .65) as well as increasing the extension of job offers (? = .35). Both applicant age and time spent training mediated the effectiveness of coaching.

Board 31

Rachel Whitman, Auburn University Michael A. Rotch, Auburn University

Submitter: Rachel Whitman, rlw0049@auburn.edu

135. Poster: 12:30PM–1:20PM Board 32

How Should Employers Differentiate Their Employment Offers? To be the employer of choice, employers should differentiate their

employment offers from those of competitors. Results show that offering the same yet better affected job seekers' preference more positively than offering something unique in lowly complex judgment/decision-making situations and in highly complex judgment/decision-making situations if job seekers had more work experience. Advanced

Lien M. Wille, Ghent University Eva Derous, Ghent University Bert Weijters, Ghent University

Submitter: Lien M. Wille, Lien.Wille@UGent.be

136. Alternative Session Type with Presenters:

1:00PM-1:50PM 201-202

Relationship Management 101: Understanding the Basics After understanding how to network, how do you take your career to the next level? This alternative session blends panel and roundtable formats to teach and engage students, academics, and those early in their career on the introductory practices of relationship management, beginning with a presentation on fundamentals and concluding with a panelist-led discussion on the topic.

Robert Louis Simmons, Category One Consulting, Chair Amber L. Burkhart, Hogan Assessments, Presenter Cecilia Gaultney, Talentfoot Executive Search, Presenter Karen Landay, University of Alabama, Presenter Kyle J. Page, American Family Insurance, Presenter Jade L. Peters-Votava, Nestle U.S.A., Presenter

Submitter: Robert Louis Simmons, robbieone1@gmail.com

137. Ignite: 1:00PM-1:50PM

Applying I-O to Healthcare: Opportunities for Research and Practice

203-204

The healthcare sector's current human capital challenges are ones that deeply benefit from the training and expertise of I-O psychologists. In this IGNITE! Session, speakers will present on the impact that I-O psychologists are having on the field of medicine and highlight both research and practice opportunities for applying the profession to this context.

Melanie P. Standish, Illinois Institute of Technology, *Co-Chair* Andrew N. Garman, NCHL/Rush University, *Co-Chair* Jose L. Alba, Illinois Institute of Technology, *Presenter* Cassia K. Carter, Advocate Aurora Health, *Presenter* 

Katelyn J. Cavanaugh, University of Texas, MD Anderson Cancer Center, *Presenter* Mary Nash, NYU Langone Health, *Presenter* 

Ryan Y. Samia, Vidant Health, Presenter

Arash Shokri, Center for Research and Services IIT, Presenter

Submitter: Melanie P. Standish, mstandis@hawk.iit.edu

## 138. Panel Discussion: 1:00PM-1:50PM 402-403 Losing Its Luster? Influence of Al Innovations (and Caveats) on Selection Consulting

Innovative selection techniques leveraging AI and machine learning continue to make positive and negative headlines. In this interactive session, a diverse panel of consultants, a data scientist and an attorney will take questions and discuss how these evolving novel techniques influence selection consulting and how we can ensure responsible use

of Al tools based on strong science and legal rigor.

Rick Hense, Bank of America, Chair

David Futrell, Walmart, Panelist

Mark Girouard, Nilan Johnson Lewis PA, Panelist

Isaac Benjamin Thompson, Modern Hire, Panelist

Kelly Trindel, pymetrics, *Panelist* Amy Powell Yost, Capital One, *Panelist* 

Submitter: Rick Hense, rick.hense@bofa.com

139. Symposium: 1:00PM–2:20PM 408-409

## Attacking on All Fronts: Examining the Stages of Military Veteran Transition

Presenters discuss military veteran transition research spanning multiple stages. Topics include military members' pretransition expectations and readiness; comparing transitioning veterans to nonveterans on prehire assessments and differences among their experiences, purpose, and engagement in the workforce; and identifying HR best practices and effective employer training post-transition.

Peter J. Reiley, U.S. Air Force Academy, Co-Chair

Adam H. Kabins, Korn Ferry, Co-Chair

Joshua Douglas Cotton, Flowserve Corporation, Peter J. Reiley, U.S. Air Force Academy, *Overestimates of Transition Readiness Among Active-Duty Military Members* 

Jennifer A. Griffith, University of New Hampshire, Jensen T. Mecca, Modern Hire, Daly Vaughn, Modern Hire, *Prehire Assessment Differences in Veteran and Nonveteran Job Applicants* 

E. Susanne Blazek, Korn Ferry, Peter J. Reiley, U.S. Air Force Academy, Adam H. Kabins, Korn Ferry, *Comparing Veterans to Nonveterans: Examining Experience, Purpose, and Engagement* 

Leslie B. Hammer, Portland State University, Nicholas A. Smith, Oregon Health & Science University, Todd Bodner, Portland State University, Cynthia D Mohr, Portland State University, Ryan Olson, Oregon Health & Science University, Kathleen F. Carlson, HSR&D Center to Improve Veteran Involvement in Care (CIVIC), Moderating Effects of Veteran PTSD on Supervisor Training Effectiveness

Submitter: Peter J. Reiley, peterreiley@FoundationForVETS.org

#### 140. Panel Discussion: 1:00PM-1:50PM

502-503

## Let's Put It in Stone: How Confident Are You in Your Technical Documentation?

Despite its importance and prevalence, technical documentation is infrequently discussed in the I-O field. In this introductory panel, experts will discuss their experiences producing technical reports considering 4 main topics: requirements according to professional standards, content alterations for the expected audience, common pitfalls in technical documentation, and best practices.

Melissa D. Haudek, DCI Consulting Group Inc., *Chair* Jessica Wooldridge Brown, Amazon, *Panelist* 

Rebecca L. Fraser, Association of American Medical Colleges, Panelist

Andrew L. Solomonson, Delta Air Lines, *Panelist* Michelle Duncan, Jackson Lewis P.C., *Panelist* 

Sarah (Gilbert) Layman, DCI Consulting Group, Inc., Panelist

Submitter: Melissa D. Haudek, mhaudek@dciconsult.com

#### 141. Panel Discussion: 1:00PM-1:50PM

Brazos

#### Coaching Executive Teams: An I-O Perspective

This session highlights approaches and techniques used by experienced I-O professionals engaged in coaching executive teams for enhanced collective performance, as well as strategies for dealing with the common challenges of this work. What I-O psychologists can uniquely bring to executive team coaching will be explored.

Cindy McCauley, Center for Creative Leadership, *Chair*Paul R. Damiano, Good Works Consulting, *Panelist*Paige K. Graham, Center for Creative Leadership, *Panelist*Vicki V. Vandaveer, Vandaveer Group, Inc, *Panelist* 

Submitter: Cindy McCauley, mccauley@ccl.org

#### 

This session brings together a diverse panel—representing research, practice, and the legal arena—to discuss artificial intelligence (AI) and machine learning (ML) in employee selection. Panelists will share insights on the current and future state of AI/ML, focusing on issues of compliance with legal and professional guidelines, and ensuring ethical, humanistic, and valid AI/ML-based tools.

Richard Justenhoven, Aon Assessment GmbH, Chair

Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY, Co-Chair

Nicholas R. Martin, Aon, Co-Chair

Lei Shirase, Aon, Co-Chair

Achim Preuss, Aon/cut-e, Co-Chair

Anthony S. Boyce, Amazon, Panelist

Josh Adam Gelb, Nationwide Building Society, Panelist

Robert E. Gibby, IBM, Panelist

Richard N. Landers, University of Minnesota, Panelist

Elisabeth Sinclair, Zuhorn & Partner, Panelist

Submitter: Manuel F. Gonzalez, mgonzalez47@gmail.com

#### 

Four Stories of Real Culture Change

Despite the importance of organizational culture, many organizations still struggle with culture change given its complexity. This session will address these challenges by highlighting different approaches to "culture work." Panelists from LinkedIn, TIAA, Masco, and Microsoft will share their experiences and perspectives on culture, key actions toward success, stories of impact, and key learnings.

la Ko, LinkedIn, Chair

Rex Backes, TIAA-CREF, Panelist

Zachary M. Love, TIAA, Panelist

Irada Sadykhova, Microsoft, Panelist

Erin Swartout, Masco Corporation, Panelist

Rena R. Yi, LinkedIn, Panelist

Submitter: la Ko, happyiako@gmail.com

#### 144. Alternative Session Type with Presenters:

1:00PM-1:50PM

JW Grand Salon 3

## Non-*g*-Ocentric Models of Cognitive Abilities and Their Relevance to I-O Psychology

I-O psychology has a primarily *g*-ocentric view of cognitive abilities, emphasizing general mental ability and downplaying specific abilities and cognitive processes. An expert panel will present an intermediate-level summary of 5 alternative ability models and then the panel and audience will discuss their relevance for I-O psychology, including potential research and practice implications.

Harrison J. Kell, Educational Testing Service, Chair

Serena Wee, University of Western Australia, Co-Chair

William Becker, Virginia Tech University, Presenter

Margaret E. Beier, Rice University, *Presenter* 

Jonas W. B. Lang, Ghent University, Presenter

Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY, Presenter

Submitter: Harrison J. Kell, hkell@ets.org

#### 145. Alternative Session Type with Presenters:

1:00PM-1:50PM

JW Grand Salon 4

#### Design Thinking and Empathy Mapping for I-Os

This session will provide participants with an overview of design thinking with a focus on empathy mapping. The design thinking process typically employed for developing new products will be applied in a highly interactive session to address common challenges faced by I-O psychologists, such as enhancing candidate and employee experience or getting support from stakeholders.

Ruchi Patel, Aon, Chair

Greg Toroosian, Elevate Hire, Presenter

Charbel Semaan, Sprintwell, Presenter

Ave Shalom, Aon, Presenter

Submitter: Ruchi Patel, ruchipatel2003@gmail.com

## 146. Panel Discussion: 1:00PM–1:50PM JW Grand Salon 5 A Pine Box for the 9-Box: Delivering More Value in the Talent Review

The 9-box has become synonymous with the talent review process for many organizations. Focus on 9-box placement over gathering valid data and making good talent decisions has resulted in an inefficient, complex, and time-consuming exercise with few tangible benefits. This session will explore alternative approaches that simplify and/or replace the 9-box and improve both process and outcomes.

Scott E. Bryant, DDI, *Chair*Michael J. Benson, General MIlls, *Panelist*Sarah Evans, ServiceMaster, *Panelist*David Mahl, Kimberly-Clark, *Panelist* 

Matthew J. Paese, DDI, *Panelist* 

Submitter: Scott E. Bryant, scott.bryant@ddiworld.com

147. Panel Discussion: 1:00PM–1:50PM 
JW Grand Salon 6 
Making Work Human: People Analytics in the Human–Digital Age 
This panel explores how people analytics can be leveraged to gain novel 
insights from a new wave of HR technologies centered on humanizing 
the workplace. Such technologies are designed to enhance human 
connection, reinforce culture and performance. Panelists will highlight

the impact of these technologies on a range of important talent initiatives

Gregory W. Stevens, Workhuman, *Chair* Madison W. Beard, Cisco, *Panelist* Lynn Melissa Boyle, Symantec, *Panelist* Jennifer J. Brown, Humu, *Panelist* Travis J. Drake, Citizens Bank, *Panelist* 

and outcomes through advanced analytics.

Submitter: Gregory W. Stevens, gwstevens@gmail.com

#### 148. Symposium: 1:00PM–1:50PM

JW Grand Salon 7-8

Unpacking Organizational, Multiteam, and Team System Dynamics Organizations have been viewed as dynamic systems composed of individuals and teams since the 1930s, but most research has not examined those dynamics. This symposium highlights 3 innovative projects that use sophisticated approaches to unpack the process dynamics driving team and multiteam system phenomena. An interactive discussion will be facilitated following the presentations.

Georgia T. Chao, Michigan State University, *Co-Chair* Steve W. J. Kozlowski, Michigan State University, *Co-Chair* Gregory A. Ruark, U.S. Army Research Institute, *Co-Chair* 

James A. Grand, University of Maryland, Goran Kuljanin, DePaul University, Michael T. Braun, DePaul University, Georgia T. Chao, Michigan State University, Steve W. J. Kozlowski, Michigan State University, *Bottom-Up Influence in Organizational Systems: Does One Person Make a Difference?* 

Dale E. Watson, Penn State Harrisburg, John E. Mathieu, University of Connecticut, Mikhail A. Wolfson, American University, Adam A. Roebuck, University of Connecticut, Pete Gallagher, University of Connecticut, Samantha K.B. Perry, Aptima, Inc., MTS Adaptive Processes in Response to Environmental Events Raquel Asencio, Purdue University, Alexander Volfovsky, Duke University, Fan Bu, Duke University, James Moody, Duke University, Liann Tucker, Duke

University, *MTS Dynamics Over Time*Submitter: Georgia T. Chao, chaog@msu.edu

#### 149. Alternative Session Type with Presenters:

1:00PM-1:50PM

Lone Star Salon A

Learning From My Mistakes: A Series of Personal Case Studies This session will cultivate I-Os identity as a body of professionals who try to do the right thing but occasionally fail. Leading SIOP Fellows will share mistakes they have made throughout their careers in the conduct of I-O and collectively explore the warning signs that were either missed or dismissed.

Brad A. Chambers, BTS USA, *Chair* Jürgen Bank, BTS USA, *Co-Chair* 

Michael A. Campion, Purdue University, Presenter

Wayne F. Cascio, University of Colorado Denver, Presenter

Elaine D. Pulakos, PDRI, an SHL Company, *Presenter* 

Nancy T. Tippins, The Nancy T. Tippins Group, Presenter

Submitter: Brad A. Chambers, brad.chambers@bts.com

## 150. Panel Discussion: 1:00PM–1:50PM Lone Star Salon B The (I-O) People of People Analytics: Career Paths for I-Os in a Data-Driven HR World

People analytics (PA) leverages data and technology to uncover insights that inform people practices, policies, and programs. I-Os possess content expertise and analytical skills that qualify them to contribute to this field and impact business goals. Breadth of possible career paths remains a black box to many I-Os. This session will feature 5 panelists who occupy PA roles in their organization.

Hannah Markell-Goldstein, Capital One, Co-Chair

Jennifer P. Green, HumRRO, Co-Chair

Christopher P. Cerasoli, Boston Scientific, Inc., Panelist

Meredith R. Coats, Capital One, Panelist

Andrew B. Collmus, Facebook, Panelist

Samuel E. Kaminsky, Google, Panelist

Michael Litano, BetterUp, Panelist

Submitter: Hannah Markell-Goldstein, hmarkell@gmu.edu

#### 151. Panel Discussion: 1:00PM-1:50PM Lone Star Salon C

Not My Grandparents' Classrooms: Innovations in I-O Training This interactive panel includes 6 panelists who represent a range of schools and programs across the country. They will presents a wide range of innovative teaching strategies used by faculty teaching industrial and organizational (I-O) psychology to both graduate and undergraduate students. The panel will be highly interactive and each panelist will provide details of their approach.

Comila Shahani-Denning, Hofstra University, Chair

Elizabeth Dysart, Hofstra University, Panelist

Dan V. Simonet, Montclair State University, Panelist

Maura J. Mills, University of Alabama, Panelist

Peter D. Bachiochi, Eastern Connecticut State University, Panelist

Carrie A. Bulger, Quinnipiac University, Panelist

Submitter: Comila Shahani-Denning, psyczs@hofstra.edu

## 152. Panel Discussion: 1:00PM–1:50PM Lone Star Salon F Video Interviewing 2.0: Beyond Best Practices and Artificial Intelligence Implications

This panel will discuss some of the major technical, legal, and best practice considerations when investigating the use of video interviews for organizations. The panel will highlight practical examples of video interviewing programs at well-established organizations, the evolution of video interviewing from lessons learned, and Al considerations considering recent legislation.

Andrea Valentine, Merck & Co., Chair

Brett Gatesman, PSI Services, LLC, Panelist

Joseph Meyer, AROS, Panelist

Cheryl Oxley, OutMatch, Panelist

Kevin John Rutherford, Verizon, Panelist

Submitter: Andrea Valentine, andrea.valentine@merck.com

## 153. Panel Discussion: 1:00PM–1:50PM Lone Star Salon G Changing the Career Development Narrative: Internal Mobility for the 2020 Workforce

Practitioners from 4 different organizations will speak about the research and programs they have implemented to keep up with the evolving nature of talent mobility. Each will share how they are working to change their organization's narrative around career development through HR analytics, critical experiences, skill portfolios, and talent reviews, followed by an interactive discussion.

Rachel T. Hill, VMware, Chair

Julianne Brown, Deere & Co., Panelist

Rose Fonseca, PepsiCo, Panelist

Stephanie L. Murphy, Dell Technologies, Panelist

Submitter: Rachel T. Hill, rachelthill20@gmail.com

#### 154. Alternative Session Type with Presenters:

1:00PM-1:50PM

Lone Star Salon H

#### The Path to Linking C-Suite Personality/Behavior to

#### Firm-Level Metrics

C-suite success is measured by a company's financial performance. Authors link CEO personality to firm financial metrics and use a tutorial

framework to discuss challenges faced when building a dataset and generating models used for analyses. Focus shifts and 2 research programs are presented on how leader personality/behavior influences firm performance.

Michael A. Tapia, Hogan Assessments, *Co-Chair*Matthew R. Lemming, Hogan Assessments, *Co-Chair*Andrew B. Blake, Texas Tech University, *Presenter*Megan Rene Turner, University of Oklahoma, *Presenter*Stephen Good, University of Tulsa, *Presenter*James Dunbar, JKD Talent Solutions, *Presenter* 

Submitter: Michael A. Tapia, michaelalbertotapia@gmail.com

155. Special Event: 1:30PM–2:50PM Lone Star Salon D SIOP Select: HOW to Foster Inclusion—Best Practices for People and Organizations

What can people and organizations do to foster inclusion? What practices at the individual, interpersonal, group, and organizational levels can best help to create both experiences and cultures of inclusion? Join us for a highly interactive session to map the behaviors, practices, and strategies most likely to foster inclusion across diverse groups and organizations.

Bernardo M. Ferdman, Ferdman Consulting, *Co-Chair* Stuart C. Carr, Massey University/Project Glow, *Co-Chair* Dnika Travis, Catalyst, *Presenter* Binna Kandola, Pearn Kandola, *Presenter* Katina Sawyer, George Washington University, *Presenter* 

Submitter: Emily G. Solberg, emily.solberg@shl.com

156. Symposium: 1:30PM–2:50PM Lone Star Salon E Machine Learning for I-O 2.0

Machine learning (ML) techniques have been increasingly used by industrial-organizational (I-O) psychologists to derive insights and solve problems in the world of work. This symposium presents and integrates across a diverse set of 4 papers using ML, deep learning (DL), and natural language processing (NLP) to address pertinent I-O research and practice issues.

Mengqiao (MQ) Liu, Amazon, Chair

Li Guan, Aon, Stefan Gaertner, Aon, Amy Garner, Aon Inc., *Identifying Alternative Job Choices Based on Employees' Job Profiles* 

Ivan Hernandez, Virginia Tech, Andrea Sanders, DePaul University, Soonyoung Kim, Virginia Tech, Steven Towe, DePaul University, *Deep Selection: Inferring Employee Traits from Résumé Style Using Neural Networks* 

Louis Hickman, Purdue University, Nigel Bosch, University of Illinois at Urbana-Champaign, Louis Tay, Purdue University, Vincent Ng, Purdue University, Rachel M. Saef, Northern Illinois University, Sang Eun Woo, Purdue University, *Investigating Emotion Analytics for Predicting Personality in Video Interviews* 

Elizabeth A. McCune, Microsoft, Jason Lewris, Microsoft, Victoria Westerhoff, Microsoft, Scalable Analysis of Employee Comments Leveraging NLP and an Analytics Platform

Fred Oswald, Rice University, Discussant

Submitter: Mengqiao (MQ) Liu, mengqiao.liu7@gmail.com

## Poster Session (Occupational Health & Safety): 1:30PM-2:20PM

**Griffin Hall** 

157. Poster: 1:30PM–2:20PM Board 1

How Daily Workload Impacts Sleep Quality: The Mediating Role of Sleep Hygiene

Authors examined the relationships among workload, sleep hygiene behaviors, and sleep quality in a daily diary study of full-time university staff employees. Results indicate that arousal-related sleep hygiene behaviors mediate the relationship between high workload and subsequent sleep impairment.

Maryana Arvan, University of Central Florida Paul E. Spector, University of South Florida

Submitter: Maryana Arvan, msheroiansan@mail.usf.edu

158. Poster: 1:30PM–2:20PM Board 2

A Framework for Assessing Data Analytics Readiness
The safety industry lags behind in Big Data utilization due to various obstacles, including lack of analytics readiness or knowledge. A data analytics readiness tool can assist the safety industry with Big Data by

describing an organization's present state of analytics readiness and next steps in building towards predicting safety incidents and identifying preventative measures.

Maira Compagnone, Appalachian State University Tara O'Neil, Appalachian State University Royale Nicholson, Appalachian State University

Anne Foreman, The National Institute for Occupational Safety and Health

Yalcin Acikgoz, Appalachian State University
Timothy Ludwig, Appalachian State University
Shawn Bergman, Appalachian State University
Oliver With National Institute for Occupational Safety a

Oliver Wirth, National Institute for Occupational Safety and Health Jonathan Friedel, National Institute for Occupational Safety and Health

Submitter: Shawn Bergman, bergmans@appstate.edu

159. Poster: 1:30PM-2:20PM Board 3

### Help or Hindrance? A Daily Diary Study on the Workaholism-Performance Relation

Direct and indirect effects of workaholism on performance were tested using data from 119 employees over 10 consecutive days. Within the person level, daily workaholism directly and indirectly (via daily workload and burnout) influenced daily performance. At the between-person level, workaholism did not affect performance but indirectly influenced performance via workload and burnout.

Bethany Elliott, Old Dominion University Xiaohong (Violet) Xu, Old Dominion University Yisheng Peng, George Washington University Peng Zhao, Indiana University

Wenqin Zhang, Nanjing University of Finance & Economics

Submitter: Xiaohong (Violet) Xu, redlittle1983@gmail.com

#### 160. Poster: 1:30PM-2:20PM

Board 4

Development of the Person-Centered Support Scale for the Workplace Carl Rogers' person-centered humanistic theory was used to develop and validate a scale of person-centered support. The scale measures empathy, genuineness, and unconditional positive regard. Across 10 samples (N = 2,532), a scale is developed and validated for measuring 7 different support sources: organization, supervisor, coworkers, subordinates, customers/clients, family/friends, and mentor.

Kevin J. Eschleman, San Francisco State University

Rylan M. Charlton, U.S. Air Force
Jesse S. Michel, Auburn University
Sydney Ching, San Francisco State University
Wesley Hale, San Francisco State University
Submitter: Kevin J. Eschleman, kesch@sfsu.edu

161. Poster: 1:30PM-2:20PM Board 5

## Do Brooding and Reflection Mediate the Effect of Self-Reflection Resilience Training?

Authors evaluated self-reflection resilience training (SRT) with 204 officer cadets at the Royal Military College, Australia. Compared to an exposure-matched active control group, SRT resulted in significantly lower depression symptoms following a stressful period (3 months post intervention). Mediation analyses supported an indirect effect of SRT on depression via brooding but not via reflection.

Samantha Falon, Macquarie University Eyal Karin, Macquarie University Danny Boga, Australian Defence Force Daniel Frank Gucciardi, Curtin University Barbara Griffin, Macquarie University Monique Frances Crane, Macquarie University

Submitter: Samantha Falon, samantha.falon@students.mq.edu.au

162. Poster: 1:30PM–2:20PM Board 6

Experience Affecting Safety Behaviors and Self-Efficacy

To assess patterns of mastery and self-efficacy adjustment accrued with experience for task and safety behaviors, an experiment was conducted using minesweeper as a proxy for precarious work. Experience leads to increases in task and safety performance as well as task and safety self-efficacy. These unique self-efficacies can be incongruent and influence future performance and safety.

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Frank Bryan Giordano, Kansas State University Stacy A. Stoffregen, Kansas State University Leah S. Klos, Kansas State University Jin Lee, Kansas State University

Submitter: Frank Bryan Giordano, frankgiordano@ksu.edu

163. Poster: 1:30PM-2:20PM

Board 7

Examining the Implications of Work–Leisure Demand Congruence Using response surface analysis, authors examined the relationship between key aspects of work–leisure demand (in)congruence and work and well-being outcomes. In general, higher job demands promotes work engagement, even when leisure demands are equally high. Incongruence that favors higher work demands lessens burnout. Theoretical and practical implications are discussed.

Kirby Hockensmith, University of Tulsa Jennifer M. Ragsdale, University of Tulsa

Rose Fonseca, PepsiCo

Submitter: Kirby Hockensmith, kirbyhockensmith@gmail.com

164. Poster: 1:30PM-2:20PM

Board 8

Move Your Body, Change Your Mind: Physical Activity Before Work This study examined the effects of a morning exercise on employee's emotions and thinking at work. An experience sampling method was used to follow 50 participants over 10 work days. Results suggest that morning exercise was related to positive emotions and active coping and planning strategies at work.

Charlotte R. Holden, University of Central Florida Barbara A. Fritzsche, University of Central Florida

Submitter: Charlotte R. Holden, charlotteh@knights.ucf.edu

165. Poster: 1:30PM-2:20PM

Board 9

Explaining the Inconsistent Workaholism–Job Satisfaction Relationship Authors sought to clarify the inconsistent relationship between workaholism and job satisfaction. Past research has observed both positive and negative relationships, and theory lends itself to both perspectives. Consistent with the hypotheses, workaholism and job satisfaction were unrelated. However, once fatigue was introduced as a mediator, the relationship appeared more complex.

Gino Howard, California State University, San Bernardino Rachel Williamson Smith, Louisiana State University Nathan T. Carter, University of Georgia

Submitter: Gino Howard, ghowar3@lsu.edu

166. Poster: 1:30PM-2:20PM

Board 10

Measurement Invariance of the Workplace Telepressure Measure Across Occupations

This study tested measurement invariance of a workplace telepressure measure across work contexts represented by specific occupational characteristics (communication demands, email use, time pressure, and job control) that typify occupations with different levels of technological use. Findings showed that workplace telepressure measure was invariant across all 4 occupational characteristics.

Xinyu Hu, Northern Illinois University Alecia M. Santuzzi, Northern Illinois University Larissa K. Barber, San Diego State University

Submitter: Xinyu Hu, xhu2@niu.edu

167. Poster: 1:30PM-2:20PM

Board 11

Transformational Leadership and Safety Performance: Testing a Felt Obligation Model

Two studies were conducted to test why leadership perceptions are related to safety performance. Study 1 included dyads of employed students who recruited a colleague to participate in a 2-wave study. Study 2 included lifeguards. As hypothesized, feelings of felt obligation mediated the leadership—safety performance relationship, but the effects may vary by type of safety performance.

Riley Anne Johnson, Integral Talent Systems, Inc. Kevin J. Eschleman, San Francisco State University Lisa M. Kath, San Diego State University

Submitter: Riley Anne Johnson, riley.johnson6303@gmail.com

168. Poster: 1:30PM-2:20PM

Board 12

Examining O\*NET General Work Activities as Predictors of Customer Sexual Harassment

Authors examined the relation between work activities and customer sexual harassment (CSH) by linking data from the Occupational Information Network (O\*NET) with self-report experiences of CSH. Objective job conditions, as measured by O\*Net, accounted for substantial variance in subjective reports of harassment (13%). Research and applied implications are discussed.

Dean Jones, University of West Florida Valerie J. Morganson, University of West Florida Alyssa Pentz Seigler, University of West Florida Submitter: Dean Jones, ddj12@students.uwf.edu

169. Poster: 1:30PM-2:20PM

Board 13

Are Construction Workers in Pain at High Risk for Poor Sleep Due to Work Conditions?

This study evaluates whether job demands, job resources, and pain interact to predict the sleep quality and quantity of construction workers 6 months later. Both back pain and neck pain interacted with job demands and decision authority on the outcome of insomnia symptoms. This study has an introductory level of sophistication.

Kiplin Nichole Kaldahl, Colorado State University Tori L. Crain, Colorado State University Leslie B. Hammer, Portland State University Jedidiah Knode, Colorado State University Madison Lesjak, Colorado State University

Submitter: Kiplin Nichole Kaldahl, kkaldahl@rams.colostate.edu

170. Poster: 1:30PM-2:20PM

Board 14

How Does National Culture Relate to Workplace Safety Constructs? Authors examined (a) the relationships between Hofstede's cultural values and various workplace safety constructs and (b) if safety constructs differed depending on the match between respondents and their supervisors on nationality. Results from 3 culturally diverse samples of oil and gas personnel reveal relationships with collectivism and uncertainty avoidance. Nathanael L. Keiser, Army Research Institute for the Social and Behavioral Sciences Stephanie C. Payne, Texas A&M University

Atif Mohammed Ashraf, Mary Kay O'Connor Process Safety Center-Qatar Luc Véchot, Texas A&M University at Qatar

Submitter: Nathanael L. Keiser, keiser.nate@gmail.com

171. Poster: 1:30PM-2:20PM

Board 15

Workload and Fatigue: Recovery, Accumulation, or Sensitization? Authors test the theoretical assumptions of initial impact, accumulation, and sensitization effects to investigate the temporal patterns of workload and fatigue. Across 4 daily diary studies, support was found for initial impact as workload was consistently positively associated with fatigue. However, no support was found for effects across days, implying that workload does not reach across days.

Anita C. Keller, University of Groningen Laurenz L. Meier, University of Neuchâtel

Submitter: Anita C. Keller, a.c.keller@rug.nl

172. Poster: 1:30PM-2:20PM

Board 16

The Costs of Political Conversation at Work: An Experienced Sampling Study

This research examined the costs of employees' political conversation at work. For 6 consecutive working weeks with 2 surveys per week, 166 South Korean employees indicated their political conversations at work were detrimental for their resource and burnout, which in turn, led to less job satisfaction as well as greater withdrawal behavior.

Sooyeol Kim, National University of Singapore

Brent J. Lyons, York University

Wonjoon Chung, The Hong Kong Polytechnic University

Submitter: Sooyeol Kim, sooyeolkim@gmail.com

173. Poster: 1:30PM-2:20PM

Board 17

Challenge Demands and Family Outcomes: The Moderating Effect of Conscientiousness

Work–family conflict (WFC) occurs when personal resources are insufficient in coping with both job and family demands. Based on data from 282 employee-spouse/partner dyads, it was found that challenge job demands had negative indirect effects on marital satisfaction and parent–child relationship via WFC, and these indirect effects were dependent upon conscientiousness.

Cong Liu, Hofstra University

Yisheng Peng, George Washington University Kimberly Rubenstein, Hofstra University

Jun Yang, University of North Carolina at Greensboro

Submitter: Cong Liu, cong.liu@hofstra.edu

#### 174. Poster: 1:30PM-2:20PM

Board 18

Long Commutes and Well-Being: Examining Nonlinear Relations Using data from 6 panel studies, authors examined the nonlinear relation between commute time and well-being through the application of the generalized additive model (GAM). Findings suggested mixed relations where both positive and negative impact of commute time on well-being were discovered.

Kevin C. Loo, George Mason University Louis Boemerman, Penn State University Lauren Kuykendall, George Mason University Christopher Wiese, Georgia Institute of Technology Carol Mindy Wong, George Mason University Ze Zhu, George Mason University

Submitter: Kevin C. Loo, kloo@gmu.edu

175. Poster: 1:30PM-2:20PM

Board 19

### Effects of Stress on Burnout and Job Satisfaction Among U.S. Air Force RPA Operators

Relationships between occupational stress with burnout and job satisfaction were assessed for RPA operators and whether member/leader social support buffered against stress. Findings indicated that higher levels of occupational stress are associated with increased odds of burnout and job dissatisfaction. Leader social support significantly moderated the stress—job satisfaction relationship.

Rachael Martinez, Neurostat Analytical Solutions, LLC Kinsey Blue Bryant-Lees, Northern Kentucky University Tyler Mulhearn, Neurostat Analytical Solutions, LLC Tanya Goodman, Neurostat Analytical Solutions, LLC William Thompson, Neurostat Analytical Solutions. LLC Wayne Chappelle, U.S. Air Force School of Aerospace Medicine

Submitter: Tanya Goodman, tanya.goodman08@gmail.com

176. Poster: 1:30PM-2:20PM

Board 20

## Testing the Stress Specificity Hypothesis in United States Air Force Imagery Analysts

Although the relation between stress and negative health outcomes is widely recognized, the nature of specific stressor-strain outcome pairings, also known as the specificity hypothesis, is less well known. To explore this possibility, 310 participants completed a survey pertaining to stressors and health outcomes. Results provide support for the specificity hypothesis.

Tyler Mulhearn, Neurostat Analytical Solutions, LLC Tanya Goodman, Neurostat Analytical Solutions, LLC Rachael Martinez, Neurostat Analytical Solutions, LLC Kinsey Blue Bryant-Lees, Northern Kentucky University William Thompson, Neurostat Analytical Solutions< LLC Wayne Chappelle, U.S. Air Force School of Aerospace Medicine

Submitter: Tyler Mulhearn, tylermulhearn@gmail.com

177. Poster: 1:30PM-2:20PM Board 21

Physical Consequences of Experienced Incivility: The Role of

**Perseverative Cognition** 

Incivility is a form of mistreatment that continues to be on the rise within organizations and has negative health implications for employees. This study takes an intermediate methodological approach to examine the link between experienced incivility and physical health outcomes, specifically investigating the mediating roles of both rumination and mental fatigue.

Anthony Naranjo, University of Central Florida Jenna Beltramo, University of Central Florida Shiyang Su, University of Central Florida Steve M. Jex, University of Central Florida Submitter: Anthony Naranjo, anaranj2@gmail.com

178. Poster: 1:30PM-2:20PM

Board 22

The Effects of Work–Family Conflict on Distress and Drinking to Cope This study evaluates the influence of work-to-family conflict (WTFC) and family-to-work conflict (FTWC) on drinking to cope via distress within a group of post-911 veterans who have transitioned to the civilian workforce. Results from a time-lagged mediation model revealed significant positive indirect effects of both baseline WTFC and FTWC on 9-month drinking to cope via 3-month distress.

Timothy Oxendahl, Portland State University Jacquelyn M. Brady, Portland State University Leslie B. Hammer, Portland State University Cynthia D. Mohr, Portland State University

Submitter: Timothy Oxendahl, oxendahl@pdx.edu

179. Poster: 1:30PM-2:20PM Board 23

#### Insufficient Responding in Safety Surveys

Careless or insufficient effort responding (IER) is a known phenomena but how much it impacts the levels of the safety constructs we assess is unclear. Across 2 samples of oil and gas employees (total N = 1697), 4 measures of IER, and 19 workplace safety constructs, only the long-string measure was consistently related to 3 safety constructs.

Stephanie C. Payne, Texas A&M University Stefan Val Dumlao, Texas A&M University Ashley Lyrock, Texas A&M University

Submitter: Stephanie C. Payne, scp@tamu.edu

180. Poster: 1:30PM-2:20PM

Board 24

Break Time Task Reminders, Psychological Detachment, and Performance Recovery

Authors examined the degree to which task-related thoughts during a break from a vigilance task mediated the relationship between break context and performance recovery. Findings indicated that break context had a significant effect on task-related thoughts, and a direct effect on performance recovery, but did not find that task-related thoughts mediated the break context recovery relationship.

Daniel Ravid, George Washington University Tara S. Behrend, George Washington University Submitter: Daniel Ravid, Dravid@gwmail.gwu.edu

181. Poster: 1:30PM-2:20PM

Board 25

When Counterproductive Work Behavior Can Be Functional at Work Authors explored whether, and to what extent, counterproductive work behavior (CWB) may be functional for employees at work. When employees experienced a high level of quantitative workload or high organizational constraints, individuals who turned to CWB also reported engaging in problem-solving strategies but experienced only modest increases in occupational self-efficacy.

Dena H. Rhodes, Hogan Assessments

Lisa M. Penney, University of South Florida Sarasota-Manatee Submitter: Dena H. Rhodes, drhodes@hoganassessments.com

182. Poster: 1:30PM-2:20PM

Board 26

Incivility and Employee Silence: A Serial Mediation Model

Authors used a 2-wave data to examine the relationship between coworker incivility and employee silence in a sequential mediation model. The study found an indirect effect of coworker incivility on employee silence through organizational justice and intrinsic motivation while controlling for emotional exhaustion in the coworker incivility–intrinsic motivation link.

Wiston Rodriguez, The Graduate Center & Baruch College, CUNY

Jichang Ma, Peking University

Zhiqing E. Zhou, The Graduate Center & Baruch College, CUNY

Chang-qin Lu, Peking University

Submitter: Wiston Rodriguez, wiston.rodriguez@baruch.cuny.edu

183. Poster: 1:30PM-2:20PM

Board 27

Determinants of Successful Return to Work After Burnout Building on the job demands-resources model and effort-recovery mod-

el, this study investigated determinants of return to work (RTW) among 818 ex-burnout patients. Organizational support, autonomy regarding RTW, emotional stability, and sleep enhanced RTW, whereas burnout severity and a lack of family support were obstacles in RTW. Strengths, limitations, and implications are discussed.

Claudia Rooman, Ghent University Eva Derous, Ghent University Philippe Sterkens, Ghent University Stijn Baert, Ghent University

Submitter: Claudia Rooman, Claudia.Rooman@UGent.be

184. Poster: 1:30PM-2:20PM

Board 28

Nurse Stress Prep: Training Redesign to Impact Longevity in Field Multidisciplinary project gathered perceptions of workplace stress relevant to today's nurse professionals. Mixed-method design assessed stressor-strain factors affecting alumni from nursing program currently working in field. Themes identified included burnout, work-life conflict, incivility, the need for more experiential opportunities during training, and the importance of resilience/recovery.

April D. Schantz, University of West Florida Jill Jackson Van Der Like, University of West Florida Meagan Kent, University of West Florida Submitter: April D. Schantz, aschantz@uwf.edu

185. Poster: 1:30PM-2:20PM

Board 29

#### Unpacking Workplace Social Support Judgments: A Policy Capturing Experiment

Organizational theories and outcomes rely on accurate understanding of social support at work. Yet, support definitions and scales ignore the contribution of unsupportive exchanges (i.e., mistreatment). Applying the lens model as a framework for a policy capturing study, results suggest that instrumental support, emotional support, and mistreatment cues are used to make global support judgments.

Claire Elizabeth Smith, Bowling Green State University Lexi Hirvo, Bowling Green State University Clare L. Barratt, Bowling Green State University Submitter: Claire Elizabeth Smith, sclaire@bgsu.edu

186. Poster: 1:30PM-2:20PM

Board 30

#### Effects of Anticipatory Stress and Stress Forecasting on Well-Being Outcomes

In a daily study of college students, poor sleep and negative affect were related to anticipating a stressful day and an overestimation of stressor levels. Overestimating stressors in the morning was associated with negative affect at the end of the day. A belief in one's ability to handle stressors was related to less anticipated stress and overestimation.

Yi-Ren Wang, University of Alabama

Alexandra Jira Martin, University of Tennessee at Chattanooga Kristen Jennings Black, University of Tennessee at Chattanooga

Submitter: Yi-Ren Wang, ywang314@crimson.ua.edu

187. Poster: 1:30PM-2:20PM

Board 31

Acculturation Demands and Workplace Ostracism in Immigrant Workers The authors examined acculturation demands, workplace ostracism, and employee outcomes among immigrant workers in the US. In this time-lagged research study, it was found that acculturation demands was positively related to workplace ostracism among immigrant workers. Employees' cultural identity salience and harmony enhancement moderated these mediated relationships.

Myia S. Williams, Northwell Health Cong Liu, Hofstra University

Submitter: Myia S. Williams, mwilliams2210@gmail.com

188. Poster: 1:30PM-2:20PM

Board 32

Workplace Communication: The Mediating Role of Burnout and Moderating Role of Gender

Using the social information processing theory, this study found that communication content predicted burnout among Korean employees. Burnout in turn, mediated the relationship between communication content and job outcomes (CWB, job satisfaction, turnover intention).

Gender moderated the communication-burnout relationship such that negative communication had a stronger effect on burnout in women.

Mansik Yun, Central Michigan University Nga Do, Central Michigan University

Krystal N. Roach, Central Michigan University Terry A. Beehr, Central Michigan University

Submitter: Mansik Yun, yun1m@cmich.edu

189. Symposium: 2:00PM-2:50PM

201-202

#### Who Am I? Changing Leader Self-Conceptualizations

Leader self-concepts drive the actions of leaders. Leader development scholars suggest that these self-conceptualizations of leadership change over time, either through natural maturation or as the result of leader development. In the proposed symposium, authors present 3 papers that explore the change in leader self-concepts over time.

David M. Wallace, U.S. Naval Academy, Chair

Jessica Francavilla, Montclair State University, Valerie I. Sessa, Montclair State University, Leadership Conceptualization

David M. Wallace, U.S. Naval Academy, Beyond Experience: The Development of Leader Identity Through Formal Instruction

Sarah Wittman, George Mason University, Laura Guillen, ESADE, Almudena Cañibano, ESCP Business School, Once a Leader, Always a Leader? Leader Identity Work Before and After Retirement

Submitter: David M. Wallace, dmwallac@usna.edu

190. Symposium: 2:00PM-2:50PM

203-204

#### Work Hard, Play Hard: Creating, Measuring, and Sustaining Fun in the Workplace

This symposium includes 3 presentations about workplace fun. Presenters draw from experience as external consultants and internal HR employees to discuss incorporating fun at work and how to measure fun as a cultural component. This symposium is intended for an intermediate audience and offers practical tips for injecting fun into work at a time when many companies are embracing the topic.

Kyle J. Sandell, Deloitte Consulting LLP, Workplace Fun: What Is It and Why Does It Matter?

Lauren E. Wallace, Google, Taylor Barr, DaVita, Speak Freely: Are You Having Fun at Work?

Kyla J. Holcombe, Newmeasures, Understanding Employee Engagement Through Workplace Fun

Tiffany McDowell, Deloitte Consulting LLP, Discussant Submitter: Kyla J. Holcombe, kyla@newmeasures.com

191. Ignite: 2:00PM-2:50PM

402-403

#### Feedback on Fire! Hot New Ideas to Get People to Love Feedback as Much as We Do

Presenters will share innovative feedback techniques they have tested in their work and research. The session draws on empirical research and evidence-based best practices to share realistic and high impact ideas for moving the needle on feedback behavior in organizations, such as leveraging technology, making feedback forward-looking, and using behavioral "nudges" to encourage real-time feedback.

Brodie Gregory Riordan, McKinsey & Company, Chair Jason Dahling, The College of New Jersey, Presenter

Alison L. O'Malley, BetterUp, Presenter

Stephen F. Young, Center for Creative Leadership, Presenter

Ariel A. Roberts, Modern Hire, *Presenter* Paul E. Levy, University of Akron, Presenter Janice Steffen, McKinsey & Company, Presenter

Submitter: Brodie Gregory Riordan, brodie.gregory@gmail.com

#### 192. Special Event: 2:00PM-2:50PM

408-409

#### SIOP Select: Distinguished Professional Contributions Award Winners

Every year SIOP honors individuals who have developed, refined, and implemented practices, procedures, and methods that have had a major, demonstrable impact on people at work, organizations, and the practice of I-O psychology. Join us for a captivating and insightful take on lessons learned from top practitioners in the field.

Kristen M. Shockley, University of Georgia, *Chair* Seymour Adler, Kincentric, *Presenter* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

193. Symposium: 2:00PM-2:50PM

502-503

## Enhancing Well-Being and Performance by Building Emotional Resources in Organizations

Expressing, regulating, and managing emotions are now recognized as important work requirements for many employees. This symposium presents recent empirical work focused on the emotional resources that employees draw on in order to maintain their well-being and performance in the face of emotional demands at work.

Matthew Neale, Revelian, Chair

Jochen Menges, University of Zurich, Lauren Christine Howe, University of Zurich, Leander De Schutter, Erasmus University Rotterdam, Sarah Kern, WHU Otto Beisheim School of Management, *Emotional Capital at Work: Positive Interactions Buffer Employees Against Setbacks* 

Matthew Neale, Revelian, Melinda Garcia, Revelian, Serena Wee, University of Western Australia, Coworker Support and Ability Emotional Intelligence in Sales Roles

Amy Bannatyne, Bond University, Craig Gillies, Revelian, Kirsty Forrest, Bond University, Cindy Jones, Bond University, Carmel Tepper, Bond University, Jo Bishop, Bond University, Beyond Academic Excellence in Medicine: The Impact of Ability Emotional Intelligence

Jigyasu(Jigs) Shukla, Dana Joseph, University of Central Florida, Ignorance May Be Bliss: Emotion Perception Ability and Job Satisfaction
Neal M. Ashkanasy, University of Queensland, Discussant

Submitter: Matthew Neale, matthew.neale@revelian.com

#### 194. Alternative Session Type with Presenters:

2:00PM-2:50PM

Brazos

## Hello From the Technical Side: A Multidisciplinary Exploration of I-O's Role in Cyber

This multidisciplinary session will include industrial and organizational (I-O) psychologists from both applied and academic careers and cyber personnel in technical positions. Cyber panelists will present issues in their field and I-O psychologists will discuss solutions from I-O methodology and research.

Jaclyn Martin, PDRI, an SHL Company, Co-Chair Rachel C. Dreibelbis, Booz Allen Hamilton, Co-Chair David J. Howard, University of South Florida, Presenter Leslie Overmyer-Day, Booz Allen Hamilton, Presenter Clay Cross, Chiron Technology, Presenter David W. Dorsey, HumRRO, Presenter Kayleigh Early, United States Navy, Presenter Stephanie L. Shively, Booz Allen Hamilton, Presenter Submitter: Jaclyn Martin, jaclyn.martin@pdri.com

#### 

Business success depends on interactions and interpersonal connections among employees, leaders, customers, and other business stakeholders. A panel of experts discusses how recent technological innovations related to things such as organizational network analysis, 360 feedback, pulse surveys, and customer experience analytics are informing a deeper understanding of workplace relationships.

Steven T. Hunt, SAP SuccessFactors, *Panelist* James H. Killian, Qualtrics, *Panelist* 

Justin C. O'Neal, Amazon, *Panelist* Dale S. Rose, 3D Group, *Panelist* 

Submitter: Steven T. Hunt, s.hunt@sap.com

## 196. Debate: 2:00PM–2:50PM JW Grand Salon 2 Is It Time to Reconsider the Ban on Using Demographic **Variables in Selection?**

The application of artificial intelligence in selection assessments is reigniting the debate over constraints on permissible variables. Research shows improved prediction when accounting for demographic variables. Is the restriction on their use hindering advancements in fairness? Risks

and benefits of allowing these in selection will be weighed with the goal of building fairer assessment items.

Daniel A. Schmerling, Wonderlic, *Chair* Rebecca Callahan, Wonderlic, *Moderator* 

Ross Daniel Piper, Wonderlic, *Presenter* Nick C. Koenig, Modern Hire, *Presenter* 

Matthew L. Arsenault, Walmart, *Presenter* 

Robert F. Calderon, American Institutes for Research, Presenter

Carollaine Garcia, Deloitte Consulting LLP, Presenter

Submitter: Daniel A. Schmerling, dschmerl@gmail.com

#### 197. Alternative Session Type with Presenters:

2:00PM-2:50PM

JW Grand Salon 3

## People Analytics Practice Incubator: Sharing Successes and Crowdsourcing Challenges

Calling all practitioners in the field of People Analytics: Join in round table discussions on relevant topics challenging the field today, sharing wisdom from recent successes and developing solutions. This session is intended to strengthen the internal community of People Analytics professionals within SIOP, leveraging our shared I-O frame of reference to create a network of mutual support.

Brigitte K. Armon, Cox Enterprises, Chair

Julia N. Thompson, Cox Enterprises, Inc., Co-Chair

Stephen Campbell Newman, Roosevelt University, Author

John P. Muros, RHR International, Presenter

Ashley D. DuPuis, Dow Chemical, Presenter

Brian Costello, Red Hat, Presenter

Submitter: Brigitte K. Armon, brigitte.armon@coxinc.com

#### 198. Alternative Session Type with Presenters:

2:00PM-2:50PM

JW Grand Salon 4

## Integrating Other I-O Disciplines With Training Research: A Roundtable Discussion

Participants will engage in a discussion about opportunities for integration that exist among training research and other I-O areas. Participants will discuss possible cross-pollination between training and I-O disciplines, such as selection and performance management, to inform research and practice. What do we know from training research that can be applied to other disciplines, and vice versa?

Amy DuVernet, Training Industry, Inc., Chair

Grace Arnold, George Washington University, Co-Chair Charlotte Wright, George Washington University, Co-Chair

Submitter: Grace Arnold, gsc1995@gmail.com

#### 

I-O psychologists are making major efforts to translate important scientific work into public policy and broad social influence initiatives. These initiatives are encouraging, but much more remains to be done. This session will discuss the current and potential roles of SIOP's External Relations Committee and of local I-O groups in promoting the profession and our scientific findings.

Lorin M. Mueller, Federation of State Boards of Physical Therapy, *Chair* Anna R. Erickson, *Panelist* 

Seth A. Kaplan, George Mason University, Panelist

Deirdre J. Knapp, HumRRO, Panelist

Virginia Bryant Whelan, Whelan & Associates, LLC, Panelist

Submitter: Lorin M. Mueller, Imueller@fsbpt.org

#### 200. Alternative Session Type with Presenters:

2:00PM-2:50PM

JW Grand Salon 6

## Town Hall: What Do Top Buyers of I-O Want From Practitioners and Research

Four talent executives will answer questions about the issues with which organization leaders are wrestling, help us better connect our work to their challenges, and stimulate needed theory and research in key areas of I-O psychology. A town hall format will provide an opportunity to speak directly with leaders from Wendy's, Royal Caribbean, 3M, and Citizens Bank.

Lynn Collins, BTS USA, *Chair* Sandra Hartog, BTS USA, *Co-Chair* 

Amy Alexy, Royal Caribbean Cruise Line, Presenter

Karen B. Paul, 3M, Presenter

William Shepherd, The Wendy's Company, *Presenter* Yvette Vargas, Citizens Financial Group, *Presenter* 

Submitter: Lynn Collins, lynn.collins@bts.com

#### 201. Alternative Session Type with Presenters:

2:00PM-2:50PM

JW Grand Salon 7-8

## Triumphs and Tribulations: Showcasing Early Career Practitioner Critical Incidents

Practitioners from a variety of applied settings will share the job-related achievements and challenges that they experienced early in their careers by discussing a variety of critical incidents that they have faced in transitioning to the workplace. Through an interactive discussion, participants will hear and discuss strategies for dealing with potential early career-related dilemmas and issues.

Michael H. Chetta, Talent Metrics Consulting, *Presenter* Michelle D. Corman, Mercer | Sirota, *Presenter* 

Benjamin E. Liberman, U.S. Office of Personnel Management, Presenter

Submitter: Michael H. Chetta, mike@TalentMetrics.IO

#### 202. Ignite: 2:00PM-2:50PM

Lone Star Salon A

### Academic AF: Lessons Learned During Our First Years in Academia

We've landed jobs in academia. Now what? In this Ignite-style series, 6 panelists from teaching- and research-oriented positions in psychology and business programs come together to discuss achievements and failures (Academic AF) with an emphasis on lessons learned during our first years in academia. Submit your questions online using Twitter #SIOP2020AcademicAF.

Kelsey L. Merlo, University of South Florida, *Chair*Keaton A. Fletcher, Georgia Institute of Technology, *Presenter*Cynthia K. Maupin, Binghamton University, SUNY, *Presenter*Kathryn Narciso, University of North Georgia, *Presenter*Benjamin R. Jones, University of Maryland, *Presenter*Alexander S. McKay, Virginia Commonwealth University, *Presenter* 

Submitter: Kelsey L. Merlo, kmerlo@usf.edu

#### 203. Ignite: 2:00PM-2:50PM

Lone Star Salon B

## Survey Myths, Decisions, and Pitfalls, Oh My! Making Evidence-Based Survey Decisions

Employee surveys are staples in many organizations, yet practitioners must face numerous myths, decisions, and potential pitfalls throughout the survey process. From designing effective survey communications, to selecting the best survey cadence, to leveraging open-ended comments, this session addresses the complex decision-making process and how practitioners can make evidence-based decisions.

Lauren M. Rice, Qualtrics, *Chair*Haley Kuschman, Qualtrics, *Co-Chair*Jennifer Diamond Acosta, Allstate Insurance Company, *Presenter*Nicole Boyko, Liberty Mutual Insurance, *Presenter*Meghan R. Lowery, Eli Lilly and Company, *Presenter*Alec H. Munc, Facebook, *Presenter*Marina Pearce, Ford Motor Company, *Presenter*Submitter: Lauren M. Rice, Izimm002@gmail.com

204. Symposium: 2:00PM-2:50PM

Lone Star Salon C

## Developments in Informant Reports of Personality and Deceptive Impression Management

This symposium features an international group of scholars investigating new developments in using informant reports of personality in personnel selection. Three studies examine when personality can be accurately rated during the interview, the source of personality's predictive power in predicting job performance, and how to improve the detection of impression management in the interview.

Deborah M. Powell, University of Guelph, Chair

Melissa Pike, University of Guelph, Deborah M. Powell, University of Guelph, Joshua S. Bourdage, University of Calgary, *Detecting Honesty-Humility in Employment Interviews* 

Ray Fang, University of Toronto, Brian S. Connelly, University of Toronto, Multirater Personality Assessments: Sources of Predictive Power and Group Differences Megan Martin, University of Cape Town, Francois S. de Kock, University of Cape Town, Can Frame-of-Reference Training Enhance Detection of Deceptive Impression Management?

Filip Lievens, Singapore Management University, Discussant

Submitter: Deborah M. Powell, dpowell@uoguelph.ca

#### 205. Ignite: 2:00PM-2:50PM

Lone Star Salon F

## IGNITE Panel With Data: The Who, What, When, and Where of Candidate Feedback

Presenters will share data on candidate feedback to prehire assessments in various scenarios to IGNITE the audience's interest. The panel will then discuss some of the nuanced differences between feedback when considering factors such as candidates' personality, work experience, and job type, as well as when and where feedback is being collected.

Matthew D. Sloan, Modern Hire, *Chair*Jensen T. Mecca, Modern Hire, *Presenter*Ted B. Kinney, PSI Services LLC, *Presenter*Tyler J. Slezak, Modern Hire, *Presenter* 

Aimee K. Gardner, Baylor College of Medicine/SurgWise Consulting, Presenter

Alison E. Carr, Modern Hire, Presenter

Jay H. Hardy, III, Oregon State University, Presenter

Submitter: Matthew D. Sloan, matt.sloan@modernhire.com

#### 206. Symposium: 2:00PM–2:50PM L

Lone Star Salon G

## Toward Building a Better Understanding of Female Leaders This symposium seeks to address the gender gap in the executive ranks by advancing our understanding of personality characteristics, obstacles, and development needs of female executives including ways in which they are different from, and similar to, both their male executive and female nonexecutive counterparts.

Amber L. Burkhart, Hogan Assessments, *Chair* Amy Sarraf Renshaw, Hogan Assessments, *Co-Chair* 

Amber L. Burkhart, Hogan Assessments, Ryne A. Sherman, Hogan Assessments, *An Investigation of Dark Side Characteristics in Female Leaders* Sydney Mann, Multi-Health Systems, Inc. (MHS), Vivian W. Chan, Multi-Health Systems, Inc. (MHS), *Queen Bee Syndrome in Emotional Intelligence, Resilience, and Leadership* 

Erin Eatough, BetterUp, Shonna D. Waters, BetterUp, Evan F. Sinar, BetterUp, *Gender Differences in Leadership Strengths and Desires for Leadership Coaching* Robert B. Kaiser, Kaiser Leadership Solutions, *Discussant* 

Submitter: Amber L. Burkhart, asmittick@hoganassessments.com

#### 207. Ignite: 2:00PM-2:50PM

Lone Star Salon H

#### Excel Can Do That Too? Six Fantastic Functions for I-Os

Excel remains a ubiquitous and accessible tool for many I-Os. This IGNITE! session describes Excel functions that can be leveraged across a wide range of I-O projects. Panelists will demonstrate advanced Excel functionality that allows I-Os to efficiently clean and structure data, analyze qualitative and quantitative information, and produce polished data visualizations and dashboards.

Jessica L. Dzieweczynski, U.S. Citizenship and Immigration Services, *Chair* Christine N. Gundermann, FMP Consulting, *Co-Chair* 

Robbie C. Brusso, Capital One, Presenter

William N. Haller, Energy Information Administration (EIA), Presenter

Brendan S. Hunt, FMP Consulting, Presenter

Hanna K. Pillion, U.S. Customs and Border Protection, Presenter

Stephen W. Tyler, Square, *Presenter* Shrish P. Willett, FMP Consulting, *Presenter* 

Submitter: Jessica L. Dzieweczynski, jessicadzi@gmail.com

#### 208. Master Tutorial: 3:30PM-4:20PM

201-202

## I Have Text Data. What Do I Do Next? A Master Tutorial on NLP Basics

The 50-minute master tutorial is to present an in-depth guide on what to do when you have just acquired text data and are stuck on the next

steps to create something meaningful from it. Attendees will walk away from this master tutorial with a solid foundation in how to prepare their organizations' unstructured text data for analysis using Python.

Nathan A. Hundley, Hogan Assessments, Presenter Andrew B. Blake, Texas Tech University, Presenter Xue Lei, George Mason University, Presenter Submitter: Nathan A. Hundley, nah386@utulsa.edu

209. Debate: 3:30PM-4:20PM 203-204

#### Mindfulness at Work: Is It the Fad or the Future?

Mindfulness in the workplace is currently all the rage. Although there are many organizational and employee benefits from practicing mindfulness, is it just a passing fad? Or, is mindfulness the future? This debate discusses the rationale, risks, and outcomes of seeing mindfulness as a panacea for organizations' problems, followed by a conversation on future academic and practical implications.

Alaina C. Keim, Bellarmine University, Chair Julianne Brown, Deere & Co., Presenter Donna Kingry, PDRI, an SHL Company, Presenter Maura J. Mills, University of Alabama, Presenter Chanda Simkin Murphy, Mindful in Memphis, *Presenter* 

Submitter: Alaina C. Keim, courtkeim@gmail.com

210. Special Event: 3:30PM-4:20PM

402-403

#### SIOP Select: Open Science: What Is It, and Where Is SIOP Going From Here?

The integrity of published research is strengthened by meeting the goals of transparency, reliability, and reproducibility. To further these goals, social and personality psychologists have engaged in the open science movement; now it is time for SIOP and I-O psychology to do the same. This panel discusses the nature of open science and its future promise for SIOP and I-O psychology.

Fred Oswald, Rice University, Chair George C. Banks, UNC Charlotte, Presenter Lillian T. Eby, University of Georgia, Presenter Steve W. J. Kozlowski, Michigan State University, Presenter Dan J. Putka, HumRRO, Presenter

Submitter: Fred Oswald, foswald@rice.edu

#### 211. Alternative Session Type with Presenters:

3:30PM-4:20PM

408-409

#### Bridging the Gap Between Organizations and Nontraditional **Team Members**

Although organizations use many different types of relationships, like independent contractors, to build their workforces, little guidance exists about how to adapt organizational psychology techniques to best engage nontraditional team members. During this panel, representatives from State Farm, GoHealth Urgent Care, BetterUp, and Uber will share their unique experiences and perspectives.

Mekayla Castro, BetterUp, Presenter Dyan Ferraris, Uber, Presenter Brett J. Litwiller, State Farm Insurance, Presenter

Evgeniya E. Pavlova Miller, GoHealth Urgent Care, Presenter

Submitter: Evgeniya E. Pavlova Miller, jenny.pavlova@gmail.com

#### 212. Panel Discussion: 3:30PM-4:20PM

502-503

#### Prospecting the Wild West: What Feedback Do Candidates Actually Want?

This session provides foundational information driven by research and user tests about candidate feedback focusing on assessments. Topics include evaluation of extant research available at large, panelist experience determining candidate desire for feedback, and the decision-making process of what feedback to provide and how. Panel will share methodologies, key learning, and current practices.

Matthew Glueckert, Wonderlic, Inc., Chair

Mo Kalby, Wonderlic, Panelist

Peter W. Seely, Centers for Disease Control and Prevention, Panelist Ann Kwak, Capital One, Panelist

Jennifer E. Lowe, Hogan Assessments, Panelist Alejandra C. Matamala, PwC, Panelist

Submitter: Matthew Glueckert, matthew.glueckert@wonderlic.com

213. Panel Discussion: 3:30PM-4:20PM

**Brazos** 

A Day in the Life: The Evolving Role of Data Scientists in Modern Organizations

As the intersection of I-O psychology and data science continues to evolve, it is imperative to share lessons learned from experiences. This panel brings together a group of I-Os who currently work in data science roles. The purpose of this panel is to discuss applications of data science tools in organizations, related challenges, and lessons learned.

Nicole L. Petersen, Modern Hire, Co-Chair

Benjamin Biermeier-Hanson, Radford University, Co-Chair

Garett C. Foster, Maritz, Panelist Rachel T. King, Modern Hire, Panelist Mengqiao (MQ) Liu, Amazon, Panelist Frederick R. Stilson, Lockheed Martin, Panelist

Scott A. Withrow, Infor, Panelist

Submitter: Nicole L. Petersen, nlpetersen13@gmail.com

214. Symposium: 3:30PM-4:20PM

JW Grand Salon 1

A Life of Leading: Emerging Trends in Age-Leadership Research Research on the effect of age on leadership behaviors and outcomes is rare. Lifespan development theories have been applied to a host of important workplace outcomes; however, leadership, one of the most studied areas in our field, is largely absent from this literature. This session presents the most current research from industry and academia applying lifespan concepts to leadership questions.

Greg R. Thrasher, Oakland University, Co-Chair

Yisheng Peng, George Washington University, Co-Chair

Yisheng Peng, George Washington University, Jie Ma, Lanzhou University, Age and Charismatic Leadership: A Moderated Mediation Model

Greg R. Thrasher, Oakland University, Matthew J. W. McLarnon, Mount Royal University, Agentic and Communal Constellations: A Mixture Model of Age and Leadership

Maria Brown, Management Research Group, Andrew M. Rand, Management Research Group, Leader Age and Perceptions of Future Potential Cort W. Rudolph, Saint Louis University, *Discussant* 

Submitter: Yisheng Peng, pengyisheng2012@gmail.com

#### 215. Panel Discussion: 3:30PM-4:20PM JW Grand Salon 2 The Networked Paradigm in Organizations: The Rise of Organizational Network Analysis

Organizational network analysis (ONA) is quickly becoming mainstream among HR vendors, I-O psychologists, and analytics practitioners. However, little consensus is offered for those who wish to get started in social network research. This panel brings together 6 panelists who are actively researching or applying social network analysis and graph analytic techniques to organizational problems.

Timothy Davis, Bersin by Deloitte, Chair

Gary N. Burns, Florida Institute of Technology, Co-Chair

Michael Arena, Amazon, Panelist

Dorothy R. Carter, University of Georgia, Panelist Gary Johnson, Deloitte Consulting LLP, Panelist

Tiffany McDowell, Panelist

Chirag Padalia, Blus Cross Blue Shield of IL, Panelist Stephen F. Young, Center for Creative Leadership, Panelist

Submitter: Timothy Davis, davist2016@my.fit.edu

#### 216. Alternative Session Type with Presenters:

3:30PM-4:20PM

JW Grand Salon 3

Developing a Talent Agenda for Leveraging the Aging Workforce The demographic shift is dramatic: people are living longer, healthier lives. This "longevity bonus" influences employees' decisions to stay in the workforce and an organizations' ability to realize their value. This interactive session will tackle the realities and myths of the aging workforce, envision the ideal future, and develop catalytic questions for advancing a talent management agenda.

JW Marriott Austin | THURSDAY PM | 2020 SIOP Conference

Miriam T. Nelson, Korn Ferry, Presenter

Veronica S. Harvey, Schmidt Harvey Consulting, LLC, Presenter

Paul T. Van Katwyk, Korn Ferry Hay Group, Presenter

Submitter: Miriam T. Nelson, miriam.nelson@kornferry.com

#### 217. Alternative Session Type with Presenters:

3:30PM-4:20PM

JW Grand Salon 4

## Translating Research on Specific Cognitive Abilities Into Opportunities for Practice

Cognitive ability is arguably more important than ever for success in a complex business world, yet the applied value of specific cognitive abilities remains largely untapped. An expert panel will present research on specific abilities and suggestions for translating this research into practice. The audience will then engage in small-group discussions to generate further application ideas.

Anne E. Kato, The Graduate Center & Baruch College, CUNY, Co-Chair Serena Wee, University of Western Australia, Co-Chair

Harold W. Goldstein, The Graduate Center & Baruch College, CUNY, *Presenter* Jonas W. B. Lang, Ghent University, *Presenter* 

Christopher D. Nye, Michigan State University, Presenter

Submitter: Anne E. Kato, annie@anniekato.com

#### 

This session addresses the difficult task of changing an organization's culture to align it with a new business strategy. A panel of I-O practitioners will be asked about the aspects of their organizations' business strategy that necessitated culture change, methods used to embed the desired culture in the organization, how their I-O knowledge and experience contributed, and lessons learned.

Scott A. Young, CulturelQ, *Chair*Mariangela Battista, IGT, *Panelist*Kristin Chase, Universal Parks and Resorts, *Panelist*Kristofer J. Fenlason, 3M, *Panelist*Steven J. Robison, Dow Chemical, *Panelist* 

Submitter: Scott A. Young, Scott.Young@cultureiq.com

#### 

This session will provide the annual update to the SIOP community on the impact of new federal regulations, new state laws, and current EEOC and OFCCP enforcement trends. The panel will also highlight news from Washington, DC and practical implications for I-O psychologists.

Joanna L. Colosimo, DCI Consulting Group, Inc., *Chair* Mike G. Aamodt, DCI Consulting Group, Inc., *Panelist* Julia Bayless, APTMetrics, *Panelist* Michelle Duncan, Jackson Lewis, P.C., *Panelist* 

Submitter: Julia Bayless, julia.bayless@hotmail.com

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#### 220. Alternative Session Type with Presenters:

3:30PM-4:20PM JW Grand Salon 7-8

## Improving Academic Presentations: Tips on Design, Delivery, Environment, and Impact

Scientists have the most powerful ideas in the world, but they struggle to communicate them. This is a tragic shortfall in I-O psychology, where there is a built-in audience of professionals and business leaders eager to learn the insights discovered every day. In this session, 5 I-O psychologists known for their public speaking prowess share processes and tips on giving impactful presentations.

Mike Morrison, Michigan State University, *Co-Chair*Jennifer Weiss, HR Alignment Consulting, *Co-Chair*Leslie A. DeChurch, Northwestern University, *Presenter*Ben Hawkes, Shell International, *Presenter*Zachary W. Woessner, Michigan State University, *Presenter* 

Submitter: Zachary W. Woessner, zwoessner144@gmail.com

221. Symposium: 3:30PM-4:20PM

Lone Star Salon A

## Creating Consensus: Workplace Resilience Measurement Best Practices

There is not yet consensus on how workplace resilience should be measured. This symposium offers an intermediate view on how resilience should be captured in the workplace. Presentations involve item-level understandings of resilience measures, the search for a "gold standard," assessing team resilience measures, and a practitioner-focused multilevel approach to resilience measurement.

Dominique Burrows, Rice University, Co-Chair

Danielle D. King, Rice University, Co-Chair

Shannon Cheng, Rice University, Danielle D. King, Rice University, Fred Oswald, Rice University, *An Item-Level Understanding of Resilience Measurement in Organizations* 

Larry Mallak, Western Michigan University, *Measuring Resilience at Work:*Looking for the Gold Standard

Armando X. Estrada, Temple University, Shala N. Blue, U.S. Army Research Institute, Colanda R. Cato, U.S. Army Research Institute, Bridget E. Boyle, Army Research Institute, A Critical Review of Measures of Team Resilience and Related Constructs

Kathryn Hilary McEwen, Working With Resilience, A Practitioner Toolkit for Taking a Systemic Approach to Measuring Resilience at Work David K. Palmer, South Dakota State University, Discussant

Submitter: Dominique Burrows, dominiquenicoleburrows@gmail.com

## 222. Panel Discussion: 3:30PM–4:20PM Lone Star Salon B Conducting Your Psychological Due Diligence: I-Os Providing Value for Private Equity

This panel will provide an opportunity for consultants to share work they conduct with private equity firms and their portfolio companies to assess and manage senior leader talent. These professionals will share their experiences gaining entry to the field, skills and competencies necessary to be successful consultants, best practices learned along the way, and ideas to promote research.

Kevin Impelman, Hollweg Assessment Partners, *Chair* Heather M. Bolen, Aesop Partners, *Panelist* Sandra R. Fiaschetti, Gryphon Investors, *Panelist* Jill Hill, YSC, *Panelist* 

Jamie Jacobs, American Securities, *Panelist* Rebecca B. Winkler, Dept 732c, *Panelist* 

Submitter: Kevin Impelman, kimpelman@yahoo.com

#### 223. Alternative Session Type with Presenters:

3:30PM-4:20PM

Lone Star Salon C

## Organization Design: Who, What, When, Why, and How This session is intended to help attendees build an understanding of organization design and to provide a holistic approach to enhance human resource professionals' consulting and analytical skills by providing a common set of concepts, processes, and tools to guide organization design decisions.

Courtney Williams Olls, Syneos Health, Co-Chair

Karen Tate, Syneos Health, Co-Chair

Ruchi Patel, Aon, Presenter

Kate Spain, PRA Health Sciences, Presenter

Submitter: Ruchi Patel, ruchipatel2003@gmail.com

## 224. Special Event: 3:30PM-4:20PM Lone Star Salon D SIOP Select: WHY Should We Care? Making the Case for Inclusion

Experts will discuss different perspectives (e.g., ethical, business, scientific) on why scientists and practitioners should care about inclusion. This session will also include an interactive component that provides audience members with the opportunity to apply justifications for inclusion. Participants will leave with an appreciation of different cases for inclusion.

Veronica L. Gilrane, Google, Chair

Aarti Shyamsunder, Psymantics Consulting, Co-Chair

Kristen P. Jones, University of Memphis, Presenter

Brian Welle, Google, Presenter

Sabrina D. Volpone, University of Colorado Boulder, Presenter

Submitter: Emily G. Solberg, emily.solberg@shl.com

225. Symposium: 3:30PM-4:20PM

Lone Star Salon E

Lone Star Salon G

Emily E. Brown, Bowling Green State University Claire Elizabeth Smith, Bowling Green State University Clare L. Barratt, Bowling Green State University Submitter: Emily E. Brown, emibro@bgsu.edu

Fit Indices in SEM and IRT: Bringing Clarity to the Confusion Despite the popularity of reporting fit indices, there is still a great deal of confusion about when to use fit indices, which indices to use and report, and what cutoffs to use given the specifics of the model. This symposium provides presentations for an introductory audience that address critical issues in the use and misuse of fit indices for SEM and IRT-based models.

230. Poster: 3:30PM-4:20PM

Board 3

Board 5

Nicholas J. Haynes, University of Georgia, Co-Chair Robert J. Vandenberg, University of Georgia, Co-Chair Employee's Job Crafting Behavior and Creativity: Influence of Supervisor Support

Jose M. Cortina, Virginia Commonwealth University, Lydia Craig, George Mason University, Dustin T. Weilbach, Virginia Commonwealth University, Structural Equation Modeling: A Reproducibility Study

Based on significance of employee's self-initiative change, authors examined intermediate level clarification in employee's job-crafting behavior. Findings indicate positive relation between supervisor support and employee's creative performance, and job-crafting behavior mediated the relation. Finally, employee's exchange ideology moderated the relation and completed moderated mediation model.

Nicholas J. Haynes, University of Georgia, Robert J. Vandenberg, University of Georgia, Fit Indices and Cut offs in Organizational Research: A Critical Review Larry J. Williams, Texas Tech University, Steven Culpepper, University of Illinois at Urbana-Champaign, Introducing a Package for Assessing Path Model Fit With R Benjamin S. Listyg, University of Georgia, Nathan T. Carter, University of Georgia, Evaluating Global Fit Index Cutoffs for IRT Models

Seohyun Kwon, Seoul National University Jihye Lee, Seoul National University Yoonju Cho, Seoul National University Seokhwa Yun, Seoul National University Submitter: Jeewon Gwak, gjw0711@gmail.com

Jeewon Gwak, Seoul National University

Submitter: Nicholas J. Haynes, njhaynes@uga.edu

231. Poster: 3:30PM-4:20PM Board 4

#### Lone Star Salon F 226. Panel Discussion: 3:30PM-4:20PM

#### Investigating the Link Between Adult Attachment and Innovative Work Behavior

Selling the Science: Tales and Lessons From the Field Navigating conversations with decision makers is important in helping to influence the adoption of evidence-based practices. In this session, practitioners representing industry, government, and consulting roles share lessons and personal experiences where they had to advocate, challenge and persuade decision makers to adopt scientifically supported practices in organizations.

Authors examined the relationship between employee attachment style and innovative work behavior (IWB). Results indicated that avoidant attachment to supervisor was negatively related to IWB. Moreover, general avoidant attachment moderated this relationship, making the relationship stronger. There were no statistically significant correlations between anxious attachment to supervisor and IWB.

David B. Facteau, University of Georgia, Co-Chair Mark L. Poteet, Organizational Research & Solutions, Inc., Co-Chair Warren Bobrow, All About Performance, LLC, Panelist Jessica A. Gallus, Forefront Suicide Prevention, Panelist Tracy Kantrowitz, PDRI, an SHL Company, Panelist William Shepherd, The Wendy's Company, Panelist

Shape of the Future of Work: Visionary Grants Finals

Bertha Rangel, Washington State University Vancouver

Submitter: David B. Facteau, dbfacteau@gmail.com

Submitter: Hyun Jung Lee, hyunjung.lee2@wsu.edu

227. Special Event: 3:30PM-4:20PM

232. Poster: 3:30PM-4:20PM

Hyun Jung Lee, Washington State University

Visionary Grant Finals Adrienne J. Colella, Tulane University, Chair I-Deals and Creative Deviance: The Role of Psychological Entitlement Using a multisource time-lagged survey study (study 1) and an experimental scenario study (study 2), authors found consistent evidence that psychological entitlement mediates the indirect relationship between i-deals and employee creative deviance, and this relationship is contingent on employee's conformity value.

Milt Hakel, SIOP Foundation, Discussant

Fangzhou Liu, Shanghai Jiao Tong University Ke Zhou, Shanghai Jiao Tong University Submitter: Fangzhou Liu, lfz613@126.com

Submitter: Adrienne J. Colella, Acolella@tulane.edu

233. Poster: 3:30PM-4:20PM Board 6

#### Poster Session (Withdrawal, Training, Prosocial, Innovation): 3:30PM-4:20PM **Griffin Hall**

#### Fair-Weather Folks or Team Players? Rejected Ideas, Fairness, and Idea Implementation

228. Poster: 3:30PM-4:20PM Board 1 Balancing Between Action and State Orientation Enables Creativity

Successful innovation requires that organizational decision makers select the most creative ideas and that those ideas are effectively implemented. However, choosing uncreative ideas could curtail people's fairness perceptions and motivation to implement those ideas. Thus, the present study examines how selecting and rejecting ideas can affect the transition from ideation to implementation.

**Under Low Autonomy** Authors examine the influence of employees' action-state orientation on creativity and the moderating role of autonomy at work. A study with 314 employees and their supervisors demonstrated an inverted u-shaped relationship between action-state orientation and managerial ratings of

creativity. The curvilinear effect was strongest under low autonomy and

Tin Nguyen, Pennsylvania State University Kayla N. Walters, Pennsylvania State University Samuel T. Hunter, Pennsylvania State University

Ronald Bledow, Singapore Management University Jana Kuehnel, Ulm University

Submitter: Tin Nguyen, tln36@psu.edu

Submitter: Ronald Bledow, rbledow@smu.edu.sg

Mengzi Jin, Peking University

disappeared under high autonomy.

234. Poster: 3:30PM-4:20PM

Board 7 Effect of Time Pressure on Creative Performance: Role of Creative

229. Poster: 3:30PM-4:20PM Board 2 Self-Efficacy Using experimental methods, authors examine the impact of subjective framing of time pressure on individual's creative performance. Results

#### **Do-It-Yourself Workplace Creativity: Job Crafting Supplements Creative Personality**

suggest framing of high time pressure combined with adequate time to perform the task was associated with high levels of creative performance, and that this relationship was moderated by creative self-efficacy. Megan Snoeyink, Portland State University

Demand for creative workers exceeds the market's supply. Using the componential theory of creativity, authors position job crafting as an employee behavior that can compensate for lower creative tendencies (i.e., open personality). Data from a heterogenous working adult sample analyzed using SEM support job crafting's role as a behavioral moderator of the personality-creativity relationship.

Deepshikha Chatterjee, Salem State University J. Kevin Ford, Michigan State University Submitter: Megan Snoeyink, meg.snoeyink@gmail.com 235. Poster: 3:30PM-4:20PM

Board 8

Contrasts of the Effects of Anger and Anxiety on Idea Generation and Idea Evaluation

This endeavor contrasted the effects of 2 negative emotions (i.e., state anger and anxiety) on 2 different creative processes (i.e., idea generation and idea evaluation) in separate studies. Findings indicate anger helps idea generation whereas anxiety is deleterious to performance. Neither anger nor anxiety exerted effects on idea evaluation.

Keith Strasbaugh, University of Oklahoma Shane Connelly, University of Oklahoma Brett Torrence, Cherokee Nation 3S Megan Rene Turner, University of Oklahoma Marina Mery, University of Oklahoma

Submitter: Keith Strasbaugh, kstras@ou.edu

236. Poster: 3:30PM-4:20PM Board 9

### Nonprofits and Volunteers in Organizational Psychology: A Case for Consolidation

This review calls for the field of I-O to pay greater attention to relevant research on volunteers from the nonprofit literature. A brief systematic search revealed that research on unpaid work is directly relevant to I-O, though the field is fractured. Examples are presented from major research areas to demonstrate what research on volunteers can tell us and how integration is sorely needed.

Adam Factor, University of Maryland, College Park

Submitter: Adam Factor, arfactor@umd.edu

237. Poster: 3:30PM-4:20PM

Board 10

Applicability of a Taxonomy of Employee Green Behaviors in Asia This study expands prior research on content of employee green behaviors cross-culturally to include critical incidents from Asia. Data support major categories of employee green behaviors: conserving, transforming, avoiding harm, educating and influencing, and taking initiative. The Green Five taxonomy (Ones & Dilchert, 2012) appears to be robust in Asia.

Phoebe Hessen, University of Minnesota Deniz S. Ones, University of Minnesota

Submitter: Phoebe Hessen, hesse179@umn.edu

238. Poster: 3:30PM-4:20PM

Board 11

## The Influence of Adaptability and Training on Volunteer Burnout This study utilized the COR theory to examine the adaptability of volunteers as a predictor of volunteer burnout. The training practices volunteers received at their organization were found to moderate the negative relationship between adaptability and burnout. This negative relationship was also found to be stronger for volunteers who reported less training practices.

Acacia Hoffman, University of Nebraska at Omaha Sheridan B. Trent, University of Nebraska at Omaha Joseph A. Allen, University of Utah

Submitter: Acacia Hoffman, acaciahoffman@unomaha.edu

239. Poster: 3:30PM-4:20PM

Board 12

### Connecting With Nature: Urbanization and Environmental Behavior at Work

In a lab experiment, authors examine the impact of physical contact with nature on pro-environmental behaviors at work. Findings revealed an interaction effect, wherein individuals from rural backgrounds exhibited more pro-environmental behaviors in response to contact with natural materials, whereas individuals from urban backgrounds did not. Implications for workspace design are discussed.

Ted Paterson, Oregon State University Jay H. Hardy, III, Oregon State University

Submitter: Ted Paterson, ted.paterson@oregonstate.edu

240. Poster: 3:30PM-4:20PM

Board 13

The Deleterious Effects of Greenwashing on Employees Authors examined how greenwashing negatively impacts employees. Results show that greenwashing was negatively associated with employees' organizational identification, which in turn was positively associated with their engagement in workplace pro-environmental behavior and negatively associated with their turnover intentions.

Jennifer Robertson, University of Western Ontario Wren Montgomery, University of Western Ontario

Thomas Lyon, University of Michigan

Submitter: Jennifer Robertson, jennifer.robertson@uwo.ca

241. Poster: 3:30PM-4:20PM

Board 14

Evoking Job Insecurity to Experimentally Test Its Impact on Stress and Generosity

The authors measured the impact of job insecurity (JI) on stress levels and generosity. Results first confirmed that JI manipulation successfully evoked feelings of JI, which also increased objective stress. Although JI did not impact generosity, higher levels of generosity related to decreased stress levels for participants in the JI group.

Jamie Striler, University of Central Florida Xinyue Elaine Zhao, University of Central Florida Mindy K. Shoss, University of Central Florida Submitter: Jamie Striler, jstriler@knights.ucf.edu

242. Poster: 3:30PM-4:20PM

Board 15

How Incivility Reduces Knowledge Sharing—From Cognitive and Emotional Perspectives

Within a sample of 272 Chinese full-time employees, it was found that perceived coworker incivility, as an important social and interpersonal factor, was negatively related with employees' knowledge sharing at work. Furthermore, the negative relationship was significantly mediated by perceptions of interpersonal justice but not by frustration.

Xi (Rita) Wang, Hofstra University

Yisheng Peng, George Washington University Xiaohong (Violet) Xu, Old Dominion University

Wenqin Zhang, Nanjing University of Finance & Economics

Submitter: Yisheng Peng, pengyisheng2012@gmail.com

243. Poster: 3:30PM-4:20PM

Board 16

## Personality Traits Related to Employee Green Behaviors: The Role of Openness

Employee green behavior (EGB) research has rarely examined relations between this construct and general personality traits. Authors studied relations of EGB facets with broad and narrow personality traits. Several openness facets were related to all categories of green behaviors. Other trait relations were smaller and limited to specific green behavior facets.

Brenton M. Wiernik, University of South Florida Grusha Agarwal, University of Minnesota Deniz S. Ones, University of Minnesota

Submitter: Brenton M. Wiernik, brenton@wiernik.org

244. Poster: 3:30PM-4:20PM

Board 17

#### A Meta-Analysis of Virtual Reality Training Programs for Social Skill Development

A meta-analysis is perfomed to determine the effectiveness of virtual reality (VR) social skills training. VR programs, on average, perform better than alternative programs, but almost all other findings contradict current notions. Suggestions are provided regarding VR social skills training effectiveness, attributes that produce better outcomes, and directions for future research and practice.

Melissa Gutworth, Montclair State University Matt C. Howard, University of South Alabama

Submitter: Melissa Gutworth, gutworthm@montclair.edu

245. Poster: 3:30PM-4:20PM

Board 18

Optimizing and Validating Training Technology Selection Virtual, augmented, and mixed (VAM) reality technologies can provide better training experiences than using real-world assets, but because these systems are often still in development, current methods to evaluate and estimate training benefits cannot be applied. Authors adapt a synthetic validity approach to accommodate stimuli elements versus job selection elements to estimate the value of VAM.

Michael J. Keeney, Aptima, Inc. Kent C. Halverson, Aptima, Inc.

Evan L Oster, Aptima, Inc. John Kegley, Aptima, Inc.

Submitter: Michael J. Keeney, mkeeney@aptima.com

246. Poster: 3:30PM-4:20PM

Board 19

Measuring Teamwork Skills in a Virtual Environment for Intelligent Team Training

High-performing teams are those that complete their goals while working well together. Even when individuals are experts, breakdowns in teamwork can lead to poor outcomes. Training teamwork efficiently remains a challenge. In this paper, the authors describe developing measures of coordination and cohesion for teamwork training in a virtual environment using an intelligent tutoring system.

Robert McCormack, Aptima, Inc.

Kristy Kay, Aptima, Inc.

Anne M. Sinatra, U.S. Army Combat Capabilities Center

Tara Kilcullen, Aptima, Inc.

Submitter: Kristy Kay, kristymkay@gmail.com

247. Poster: 3:30PM-4:20PM

Board 20

#### Virtual Reality Preference Using a Unified Theory of Acceptance and Use of Technology

Undergraduate participants (N = 300) read a description of VR and YouTube training mediums, then indicated which they would choose to learn a novel task (i.e., suturing). Almost two-thirds of participants (65%) chose VR, whereas the remaining 35% chose YouTube. Results indicated that performance expectancy, effort expectancy, and social influence predicted behavioral intention.

Sean Michael Noble, North Carolina State University Jason Saville, North Carolina State University Lori L. Foster, North Carolina State University Submitter: Sean Michael Noble, smnoble2@ncsu.edu

248. Poster: 3:30PM-4:20PM

Board 21

Are Class Quizzes Effective: A Meta-Analytic Synthesis

The authors present the results of a meta-analytic review of the literature on the effect of class guizzes on class grades. Results based on a total of 66 studies and over 10,000 students indicate that quizzes are moderately effective on average and substantially reduce failure rates in classes. Quiz performance is also highly predictive of final exam performance.

Lukas Karel Sotola, Iowa State University Marcus Crede, Iowa State University

Submitter: Marcus Crede, mcrede@iastate.edu

249. Poster: 3:30PM-4:20PM

Board 22

#### Expanding Our Capacity to Respond to Natural Disasters Using Citizen Scientists

To enhance emergency response to natural disasters, citizen scientists can be trained to help monitor environmental conditions. This paper evaluated social capital gained via a training program using social network analyses of developing relationships among participants (N = 22). Results indicated the program engendered greater communication, collaboration, and affiliations among members.

Alicia Stachowski. University of Wisconsin-Stout Sue Ann Corell Sarpy, Sarpy and Associates

Submitter: Alicia Stachowski, stachowskia@uwstout.edu

250. Poster: 3:30PM-4:20PM

Board 23

Back to the Basics of Training Evaluation: Improving Patient Safety The primary aim of this investigation was to produce a theoretically grounded model for maximizing the results of healthcare team training design and development. Training and medical literature, and subject matter expert insight are synthesized to provide novel perspective on a traditional training evaluation framework that spotlights the desired results of team training in healthcare.

Amanda L. Woods, Rice University Tiffany M. Bisbey, Rice University Eduardo Salas, Rice University

William M. Southgate, Medical University of South Carolina

Submitter: Amanda L. Woods, alw13@rice.edu

251. Poster: 3:30PM-4:20PM

Board 24 Training and Justice: Role of Felt Obligation and Trainer Just and **Unjust Behaviors** 

Based on an experimental design, trainer just and injustice behaviors influenced trainee transfer motivation and self-efficacy, but felt obligation, an integral part of the social exchange theory explanation for why just treatment results in positive employee attitudes and behaviors, did not play a role and neither did the extent to which participants endorsed the just world hypothesis.

Wei Zhuang, University at Albany, SUNY Sylvia G. Roch, University at Albany, SUNY Jane Park, University at Albany, SUNY Fanshu Jin, University at Albany, SUNY

Ricardo Rashawn Brooks, University at Albany, SUNY

Submitter: Wei Zhuang, wzhuang@albany.edu

252. Poster: 3:30PM-4:20PM Board 25

Complementary Fit and Presenteeism: Personality and Work Culture on Working When III

The purpose of this study was to assess how enthusiasm, organizational culture, and their interaction could be used to predict presenteeism. Results indicated that complementary fit, rather than supplemental fit, predicted presenteeism. Those high on enthusiasm were more likely to report presenteeism; however, this effect only remained in organizations with low competitiveness.

Hanna E. Hlebasko, Central Michigan University Neil Christiansen, Central Michigan University Leann Schneider, Plum

Submitter: Hanna E. Hlebasko, hleba1he@cmich.edu

253. Poster: 3:30PM-4:20PM

Board 26

#### Do Leader Departures Invoke Greater Subordinate Turnover?

The authors contribute to sparse research on whether or not "leader departures" (LD) prompt more subordinate turnover. Using Big Data, they assess LD effect on turnover among direct reports who may feel most concerned about departures by immediate superiors. Findings report strong positive LD effects on subordinate turnover, which are stronger for supervisory rather than nonsupervisory employees.

Peter W. Hom, Arizona State University

Jungmin J. Seo, California State University, Fullerton

Wei Shen, Arizona State University Debra L. Shapiro, University of Maryland

Richard A. Guzzo. Mercer Haig Nalbantian, Mercer

Submitter: Peter W. Hom, Peter.Hom@asu.edu

254. Poster: 3:30PM-4:20PM

Board 27

#### A Cultural Value Congruence Approach to Organizational **Embeddedness**

The authors examine (a) the association between employees' collectivist orientation and their organizational embeddedness; (b) the extent to which organizational embeddedness is influenced by the joint effects of collectivist orientation and perception of organizational collectivism. Findings of polynomial regression and response surface analysis supported a majority of the hypotheses.

Emma (Lei) Jing, University of Alberta Nathan C. Lupton, University of Lethbridge Mahfooz A. Ansari, University of Lethbridge Submitter: Emma (Lei) Jing, ljing1@ualberta.ca

255. Poster: 3:30PM-4:20PM

Board 28

Teasing Apart Turnover Intentions and Satisfaction: A Class Analytic Approach

Due to statistical innovations, there has been a push to examine the dynamic effects of antecedents leading to turnover by examining 3 or more constructs simultaneously. This study examined the impact of 5 understudied constructs via latent class analysis in an effort to determine whether specific arrays of constructs will result in disparate levels of turnover and satisfaction.

William S. Kramer, University of Nebraska Omaha

Vignesh Murugavel, University of Nebraska Omaha Isaac Alan Lindquist, University of Nebraska Omaha Roni Reiter-Palmon, University of Nebraska Omaha Joseph A. Allen, University of Utah Christa Taylor, Yale University

Zorana Ivcevic, Yale Center for Emotional Intelligence Submitter: William S. Kramer, wkramer@unomaha.edu

256. Poster: 3:30PM-4:20PM

Board 29

### Employee Tenure as a Moderator of Job Satisfaction and Turnover

Employees who have a longer tenure with their organization are less likely to intend to leave their organization, and employees who intend to leave their organization report lower levels of job satisfaction. This study evaluates tenure as a moderator of the relationship between turnover intention and job satisfaction using introductory statistical methods and a sample of federal employees.

Zachary Levey, Rowan University Eve Sledjeski, Rowan University

Submitter: Zachary Levey, leveyzj@gmail.com

257. Poster: 3:30PM-4:20PM

Board 30

#### Dogs in the Workplace: The Emotional, Social, and Physical Benefits to Employees

This study examined whether bringing a dog to work was associated with benefits to employees and whether pet attachment moderated the strength of these associations (N = 544). This study found that those who brought their dog to work (N = 111) had significantly (p < .05) higher social environment satisfaction and job satisfaction, and lower overall stress and turnover intentions.

Jennifer E. Rice, San Francisco Public Utilities Commission

Submitter: Jennifer E. Rice, jennifer.e.rice@gmail.com

258. Poster: 3:30PM-4:20PM

Board 31

#### An Empirical Examination of Reluctant Stayers

This study tested Bowen's (1982) model consequences of employees staying on jobs they would really like to quit. Results from 1,074 nurses indicated higher absenteeism, tardiness, and rates of hospital acquired infections and lower supervisor PA ratings occurred in Reluctant Stayers, confirming Bowen's (1982) predictions. Annual expected costs of retaining Reluctant Stayers was 10.6M euros.

Craig J. Russell, University of Oklahoma Submitter: Craig J. Russell, cruss@ou.edu

259. Poster: 3:30PM-4:20PM

Board 32 How Employee Fit Intervenes Between HRM Practices and **Employee Retention** 

Employee fit is a critical variable in employee retention. This research on employees (N = 416) revealed how P–O and P–J fit intervene between HRM practices (e.g., training & development, etc.) and employee retention attitudes (i.e., commitment, turnover intentions), such that P-O fit mediates the effect of HRM practices on employee retention, and P-J fit moderates this effect.

Benjamin Thomas, Radford University Wesley Scroggins, Missouri State University

Submitter: Benjamin Thomas, benjaminthomas@unomaha.edu

#### 260. Alternative Session Type with Presenters:

4:30PM-5:50PM

201-202

Understanding the Past, Present, and Future of LGBTQ Research Psychological science has played a key role in understanding and addressing issues surrounding the workplace experiences of lesbian, gay, bisexual, transgender, and queer individuals. This session presents a history of the interface between I-O psychology and LGBTQ workplace issues. Also, a panel of experts in the field will lead a conversation to discuss future directions for the field.

Arturia T. Melson-Silimon, The University of Georgia, Co-Chair Nicholas P. Salter, Hofstra University, Co-Chair Michelle (Mikki) Hebl, Rice University, Presenter Charlie Law, Florida Southern College, Presenter

Larry R. Martinez, Portland State University, Presenter Belle Rose Ragins, University of Wisconsin-Milwaukee, Presenter Katina Sawyer, George Washington University, Presenter Submitter: Arturia T. Melson-Silimon, atm36555@uga.edu

261. Panel Discussion: 4:30PM-5:50PM

203-204

### I-O and Management Teaching Applications: Bridging

Science and Practice

Since the time of Dewey, there have been concerns about making education useful and practical; the scientist-practitioner model that guides I-O should inform teaching as well. Panelists will present approaches that bridge science with practice while addressing challenges in undergraduate and graduate courses. Audience participation is strongly encouraged.

Nancy J. Stone, Missouri University of Science and Technology, Chair Elizabeth L. Shoenfelt, Western Kentucky University, Panelist Janet L. Kottke, California State University, San Bernardino, Panelist Kathie L. Pelletier, California State University, San Bernardino, Panelist

Submitter: Nancy J. Stone, nstone@mst.edu

#### 262. Special Event: 4:30PM-5:50PM

402-403

#### SIOP Select: Best of Science Award Winners

Join us for a captivating presentation of achievement and best paper awards, including the Early Career Science Award, S. Rains Wallace Award, Schmidt-Hunter Award, Jeanneret Award, and William Owens Award. Winners of each award will present in an alternative session format where they will discuss the key ideas of their work.

Paul D. Bliese, University of South Carolina, Presenter Wendy J. Casper, University of Texas at Arlington, Presenter Klodiana Lanaj, University of Florida, Presenter Julia Levashina, Kent State University, Presenter Ning Li, University of Iowa, Presenter Nicolas Roulin, Saint Mary's University, Presenter Jasmine Vergauwe, Ghent University, Presenter Connie R. Wanberg, University of Minnesota, *Presenter* 

Meghana Warren, Western Washington University, Presenter Elijah Wee, University of Washington, *Presenter* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

#### 263. Panel Discussion: 4:30PM-5:50PM

408-409

#### Developmental Readiness: Leaders and Preparation to Learn

This session is an exploration into developmental readiness as a critical but often overlooked step in the learning process of a leader. Topics will include defining developmental readiness, measuring developmental readiness, identifying leaders who are ready to learn, and increasing developmental readiness through assessments.

Robert McKenna, Seattle Pacific University, Chair Kirby White, Seattle Pacific University, Co-Chair Cindy McCauley, Center for Creative Leadership, Panelist Tanya Boyd, Insights, Panelist

Diana L. Ecker-Jammi, Sauce Labs, Panelist

Submitter: Kirby White, whitek5@spu.edu

#### 264. Alternative Session Type with Presenters:

#### 4:30PM-5:50PM

502-503

#### Beyond Publishing: Contributing to Academic Research Culture Through Service Roles

Panelists will discuss how they navigate unique research-based service roles at their academic institutions and within SIOP in a way that contributes to research cultures in the field. The panel session will generate dialogue that transitions to breakout table discussions, led by the panelists, regarding the challenges faced by academics in navigating research-based service roles.

Sabrina D. Volpone, University of Colorado Boulder, Co-Chair Kristen P. Jones, University of Memphis, Co-Chair Nathan T. Carter, University of Georgia, *Presenter* Crystal M. Harold, Temple University, *Presenter* Kurt Kraiger, University of Memphis, Presenter Enrica N. Ruggs, University of Memphis, Presenter

Submitter: Sabrina D. Volpone, sabrina.volpone@colorado.edu

265. Symposium: 4:30PM-5:50PM

#### The Influence of Supervisor and Employee Dark Tetrad on Workplace Deviance

Organizational research recently integrated workplace deviance, like abusive supervision, with dark personality factors. This symposium gives a holistic view of the workplace deviance from all perspectives: supervisor, subordinates, and coworkers, when each member has different levels of the Dark Tetrad (Machiavellianism, narcissism, psychopathy, and everyday sadism) using multiple methodologies.

Rushika De Bruin, Carilion Clinic, Co-Chair

Lisa Finkelstein, Northern Illinois University, Co-Chair

Fong T. Keng-Highberger, Nanyang Technological University, Zhiyu Feng, Nanyang Technological University, Kai Chi (Sam) Yam, National University of Singapore, Xiao-Ping Chen, University of Washington, Hu Li, Nanjing University, How Machiavellian Leaders Use Supervisor Guanxi and Follower Abusive Supervision

Robert Moorman, Elon University, Brian D. Lyons, Elon University, Steven Grover, Macquarie University, Coping With a Dark Triad Leader: Using Follower Resilience to Re-Engage

Rushika De Bruin, Carilion Clinic, Lisa Finkelstein, Northern Illinois University, Dark Tetrad Employees' Reactions to Abusive Supervision: A Justice-Based Perspective

Suzanne Gericke, University of Pretoria, Jenny M. Hoobler, University of Pretoria, Dark Triad Employees and Supervisor Undermining: Moderating Effect of Political Skill

Submitter: Rushika De Bruin, rushika.debruin@gmail.com

#### 266. Symposium: 4:30PM-5:50PM

JW Grand Salon 1

Perspectives on Organizational Integration and Dis-Integration Mergers and acquisitions are a fact of work life and are likely to remain common for the foreseeable future. Quantitative and qualitative presentations in this session will discuss challenges these integrations pose for employees, organizations, and workgroups tasked with implementing them, and offer suggestions for successfully integrating disparate organizations. Suitable for all SIOP attendees.

Mark A. LoVerde, CultureIQ, Chair Robert K. Beres, CultureIQ, Co-Chair

Mark A. LoVerde, CultureIQ, Diane L. Daum, CultureIQ, Robert K. Beres, CultureIQ, The Impact of Mergers and Acquisitions on Employee Attitudes Ken Pfligler, Takeda Pharmaceutical Company Ltd, Jennifer Stoll, CulturelQ, Catherine C. Maraist, CultureIQ, Maintaining Corporate Values Through an Integration Janice L Johnson, Quaker Houghton, Paul M. Mastrangelo, CulturelQ, Finding the Right Chemistry: Quaker Houghton's Pre- and Post-Integration Story Steven J. Robison, Dow Chemical, Jennifer H. Frame, Dow Chemical Company, Integration During Merger and Spin: When Your Wedding Has a Pre-Arranged Divorce

Submitter: Mark A. LoVerde, Mark.LoVerde@cultureiq.com

#### 267. Special Event: 4:30PM-5:50PM JW Grand Salon 2 SIOP Select: Show Us How It's Done! Real-World Scientist-**Practitioner Collaborations**

A lot is made in I-O psychology about the widening scientist-practitioner gap. However, guidance is rarely given for the steps we might take as academics and practitioners interested in collaborating. In this SIOP Select session, we provide a novel platform for scientist-practitioner teams to showcase and discuss their recently completed (or currently underway) collaborations.

Jay H. Hardy, III, Oregon State University, Co-Chair Eileen M. Linnabery, Vantage Leadership Consulting, Co-Chair Carter Gibson, Modern Hire, Presenter Jennifer A. Griffith, University of New Hampshire, *Presenter* Robert E. Ployhart, University of South Carolina, *Presenter* Thomas E. Schoenfelder, Caliper, a PSI business, Presenter William Shepherd, The Wendy's Company, Presenter

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

268. Alternative Session Type with Presenters:

JW Grand Salon 3 4:30PM-5:50PM

Networking With Fellow Graduate Students: Develop and

**Practice Your Elevator Pitch** 

This session blends presentation, roundtable, and open-space formats, allowing graduate students to develop networking skills by first working with a variety of professionals and network with other students. Students will first hear from a networking expert, then develop and practice their elevator pitch with at least 2 different professionals and at least 5 other students.

Kayla Bigerton, Florida Institute of Technology, Co-Chair Devalina Nag, University of Memphis, Co-Chair Katherine Rau, Florida Institute of Technology, Co-Chair Cristina Rubino, California State University, Northridge, Co-Chair James B. Taylor, Center for Organizational Effectiveness, *Presenter* 

Submitter: Cristina Rubino, cristina.rubino@csun.edu

#### 269. Alternative Session Type with Presenters:

4:30PM-5:50PM

JW Grand Salon 4

#### What's in a Postdoc? Experts Tell All About I-O's Best-Kept

Career Secret

Postdoctoral fellowships represent an underutilized opportunity to leverage the expertise of newly minted PhDs. This session pairs an interactive panel with structured networking to (a) illuminate the value that postdoctoral work adds to I-O research and practice and (b) foster connections between those interested in becoming and those interested in hiring postdocs.

Chelsea A. LeNoble, Embry-Riddle Aeronautical University-Worldwide, Co-Chair Dana C. Verhoeven, Clemson University, Co-Chair

Danielle R. Wald, Baruch College & Graduate Center, CUNY, Co-Chair

Gregory A. Ruark, U.S. Army Research Institute, Presenter

Marissa L. Shuffler, Clemson University, Presenter

Robert R. Sinclair, Clemson University, Presenter

Christopher Wiese, Georgia Institute of Technology, Presenter

Submitter: Chelsea A. LeNoble, lenoblec@erau.edu

#### 270. Alternative Session Type with multiple papers:

4:30PM-5:50PM

JW Grand Salon 5

Teaching Big Data Methods in I-O Graduate Curriculum 3.0 To keep up with advances in Big Data, organizational scientists must be trained in Big Data analytics and related conceptual issues. Extending 2 successful sessions held at past SIOP conferences, this session presents 3 learning modules exploring cutting-edge Big Data topics and discusses their integration into courses taught in I-O graduate programs.

Samuel T. McAbee, Bowling Green State University, Co-Chair

Feng Guo, Bowling Green State University, Co-Chair

Andrew Samo, Bowling Green State University, Co-Chair

Richard N. Landers, University of Minnesota, Curating Big Datasets From Free Online Data Sources Using APIs

Sang Eun Woo, Purdue University, Inductive and Abductive Approaches to Science Mengqiao (MQ) Liu, Amazon, Interpreting Machine Learning Models

Richard N. Landers, University of Minnesota, Presenter

Sang Eun Woo, Purdue University, Presenter

Mengqiao (MQ) Liu, Amazon, Presenter

Submitter: Samuel T. McAbee, smcabee@bgsu.edu

#### 271. Alternative Session Type with Presenters:

4:30PM-5:50PM

JW Grand Salon 6

#### Virtual Reality and Assessment: Future Directions for Research and Practice

This session will begin with 3 presentations of current research findings and 1 presentation on applications of virtual reality (VR) in organizations. Attendees will then join an interactive discussion regarding the potential uses of VR and a research agenda. To conclude, a leading scholar and practitioner will provide insights on future research and applications of VR in organizations.

Bradley Pitcher, George Washington University, Presenter Tara S. Behrend, George Washington University, Presenter Matt C. Howard, University of South Alabama, *Presenter* Lindsey M. Lee, K. Parks Consulting, Presenter

Sebastian Marin, University of Minnesota, *Presenter* Lara Montefiori, Arctic Shores, *Presenter* 

Submitter: Bradley Pitcher, bradpitcher@gwu.edu

## 272. Symposium: 4:30PM–5:50PM JW Grand Salon 7-8 Soldier or Civilian? Military Veteran Identity and the Transition Process

This session examines the aspects of identity that shape and impact the military veterans' transition and the subsequent integration into the civilian workforce. Cross-discipline presenters discuss various research studies based on various military research studies, share insights through the lens of multiple theoretical models, and offer practical recommendations for transitioning veterans.

Adam H. Kabins, Korn Ferry, Co-Chair

Peter J. Reiley, U.S. Air Force Academy, Co-Chair

Adam H. Kabins, Korn Ferry, Peter J. Reiley, U.S. Air Force Academy, Soldier or Civilian? Military Veteran Identity and the Transition Process

Adam H. Kabins, Korn Ferry, Determined Transition: Leveraging Self-Determination Theory to Understand Transition

Meredith A. Kleykamp, University of Maryland, Sidra Montgomery, Insight Policy Research, Alexis Pang, Army Research Institute, Kristin Schrader, Consultant, *The* Effect of Military-Oriented Identity on Veterans' Transition Planning Behavior

Christopher B. Stone, Wichita State University, Peter J. Reiley, U.S. Air Force Academy, *Veteran Transition Through the Expatriate Lens: Applied Theory and Recommendations* 

Stacie Furst-Holloway, University of Cincinnati, Linh Khahn Nguyen, University of Cincinnati, *The Role of Resilience in Transitions for Veterans With and Without Disability* 

Andrew J. Thurston, U.S. Department of Defense, Lindsay Thomas, Fors Marsh Group, Taylor Yano, Fors Marsh Group, Christopher Sander, Fors Marsh Group, Formation of the Military/Veteran Identity Starts BEFORE Military Service

Submitter: Adam H. Kabins, Adam.Kabins@kornferry.com

## 273. Panel Discussion: 4:30PM–5:50PM Lone Star Salon A Sharing Your Voice While Protecting Your Data: Privacy Compliant Employee Surveys

This panel is hosted by 2 prominent organizational survey consortia, the Mayflower Group and ITSG, to discuss implications of emerging privacy regulations for organizational surveys. Representatives from 6 companies (Allstate, Citi, Intel, Lenovo, Microsoft, Procter & Gamble) will share their lessons learned and recommendations for complying with privacy laws while meeting business needs.

Jennifer Diamond Acosta, Allstate Insurance Company, Chair

Michael J. Harris, Intel Corporation, Panelist

Lilia Hayrapetyan, Citi, Panelist

Kyle Lundby, Microsoft , Panelist

Derek R. Noether, EdD, MS, Lenovo, Panelist

Stacy Sim, Procter & Gamble, Panelist

Submitter: Jennifer Diamond Acosta, jennifer.acosta@allstate.com

## 274. Panel Discussion: 4:30PM–5:50PM Lone Star Salon B Human-Agent Teams Will Revolutionize the Future of Work: Implications for I-O

This session will discuss the implications of intelligent, adaptive technologies in the future workplace, focusing on how this introduction and interaction with human coworkers will affect leadership, teamwork, selection, and training with an eye toward designing these future interactions to enhance organizational performance.

Alexa Marie Harris, Northwestern University, Co-Chair

Arwen Hunter DeCostanza, U.S. Army Research Laboratory, Co-Chair

Leslie A. DeChurch, Northwestern University, Panelist

Noshir Contractor, Northwestern University, Panelist

Charlene K. Stokes, Air Force Research Laboratories (AFRL), Panelist

Matthias Scheutz, Tufts University, Panelist

Nancy Cooke, Arizona State University, Panelist

Elliot Alfred Loh, National Defence Canada, Panelist

Kara L. Orvis, Aptima, Inc., Panelist

Submitter: Alexa Marie Harris, alexaharris2021@u.northwestern.edu

## 275. Panel Discussion: 4:30PM–5:50PM Lone Star Salon C Everything Old Is New Again: The Revival of Traditional Assessment Centers

Recently, there has been a revival of traditional, in-person assessment centers. To address this "everything old is new again" phenomenon, this panel will share examples of assessment centers being implemented by organizations today, debate the revival of traditional assessment centers, and discuss best practices as well as the impact of technology on assessment center design and delivery.

Brian J. Ruggeberg, Kincentric, Chair

A. Silke McCance, Procter & Gamble, Panelist

Nathan K. Studebaker, Duke Energy, Panelist

Andrew Goldblatt, APTMetrics, Panelist

Kyle Gerjerts, Walgreens Boots Alliance, Panelist

Brendan G. Neuman, Basil Consultants, Panelist

Sarah A. Brock, Johnson & Johnson, Panelist

Mary Starke, Korn Ferry, Panelist

Submitter: Brian J. Ruggeberg, brian.ruggeberg@kincentric.com

## 276. Special Event: 4:30PM–5:50PM Lone Star Salon D SIOP Select: WHERE Are We Going? Future Directions in Diversity and Inclusion

As work norms and workforces change, views of diversity and inclusion must adapt. Part 1 of this session is a lighting round of image-based "visionary" presentations by experts on inclusion in work design, research and storytelling with data. SIOP President Eden King will set up the transition to Part 2: group activities on the role of I-Os in driving a more inclusive future.

Aarti Shyamsunder, Psymantics Consulting, Chair

Veronica L. Gilrane, Google, Co-Chair

Tatiana M. Arthur, SAP, Presenter

Mike Morrison, Michigan State University, Presenter

Kenneth Matos, Culture Amp, Presenter

Eden B. King, Rice University, *Presenter* 

Alexis A. Fink, Facebook, *Presenter* 

Submitter: Emily G. Solberg, emily.solberg@shl.com

## 277. Panel Discussion: 4:30PM-5:50PM Lone Star Salon E How Should I-O Psychologists Collect Data via MTurk?: A Discussion

There has been conflicting advice in the literature on the best MTurk requester practices for I-O psychologists, and much of the advice comes with little consideration for MTurk workers' perspectives. Panelists from a variety of backgrounds, including MTurk workers themselves, will discuss ethical requester practices and the logistics of conducting survey research on MTurk.

Kelly Dray, Texas A&M University, Co-Chair

Isaac E. Sabat, Texas A&M University, Co-Chair

Melissa G. Keith, Bowling Green State University, Panelist

Justin A. DeSimone, University of Alabama, Panelist

Kim Nimon, University of Texas at Tyler, *Panelist* 

Alex P. Lindsey, University of Memphis, *Panelist* 

Jonathan Kyle Bailey, Texas A&M University, *Panelist* 

Submitter: Kelly Dray, kellydray@tamu.edu

## 278. Panel Discussion: 4:30PM–5:50PM Lone Star Salon F At Least We're in This Together: Onboarding as a Collective Experience

An increasing number of I-O psychologists have been in firms acquired by and—collectively with their colleagues—assimilated into larger entities. This panel of 4 prominent and uniquely positioned I-O psychologists will bring personal experiences and science- and practice-based insights to promote a deeper understanding of, and stimulate future research on, this increasingly common experience.

Seymour Adler, Kincentric, Chair

Talya N. Bauer, Portland State University, Panelist

Patricia R. Pedigo, IBM, Panelist

Nancy T. Tippins, The Nancy T. Tippins Group, Panelist

Seth Zimmer, AT&T, Panelist

Submitter: Seymour Adler, seymour.adler@kincentric.com

Poster Session (Occupational Health & Safety): 4:30PM-5:20PM

**Griffin Hall** 

279. Poster: 4:30PM-5:20PM

Board 1

O\*NET as a Secondary Occupational Data Source

Authors examined the utility of O\*NET as a secondary data source that can be paired with large-scale studies to represent measures of occupational exposures using 2 analytical methods: CFA and ESEM. Findings indicate superior measurement of the ESEM model and overall validity of O\*NET data as an imputed data source when occupational information is otherwise unavailable.

Della Agbeke, Colorado State University Kimberly Henry, Colorado State University Gwenith G. Fisher, Colorado State University Submitter: Della Agbeke, dagbeke@gmail.com

280. Poster: 4:30PM-5:20PM

Board 2

Coping Styles and Burnout in American Nurses

The study explored the predictive relationships of avoidance, problem reappraisal, and active problem solving as coping strategies of job-related burnout in a sample of American, hospital-based nurses (N = 244). Results indicated that, after controlling for affectivity, only avoidance coping strategies were predictive ( $\Re$  = .25, p <.001), though other styles predicted subfacets of burnout syndrome.

Bret Arnold, University of Tulsa Phillip Borden, University of Tulsa Elizabeth Marie Schutt, University of Tulsa Anupama Narayan, University of Tulsa

Submitter: Anupama Narayan, anupama-narayan@utulsa.edu

281. Poster: 4:30PM-5:20PM

Board 3

Testing Predictors of Burnout in India and the US

This study examined the relationship of emotional exhaustion to emotional labor, autonomy, and communication satisfaction in an American and Indian sample using a moderated regression analysis. Results showed some predictors to be consistent and others different across samples. This study also addressed the cross-cultural benefits of autonomy and differences in emotional labor between cultures.

Bret Arnold, University of Tulsa Anupama Narayan, University of Tulsa

Submitter: Bret Arnold, bret-arnold@utulsa.edu

282. Poster: 4:30PM-5:20PM Board 4

### Benefits of Weekend Recovery in the Context of Leadership and Well-Being

Authors used the job demands-resources model to examine weekend recovery experiences as moderators of the relationship between leader behaviors (abusive supervision, transformational leadership) and subordinate well-being (burnout, work engagement). Psychological detachment bolstered the positive effects on work engagement, and relaxation benefited employees with more negative leaders.

Thomas Brent Ayres, University of Tulsa Jennifer M. Ragsdale, University of Tulsa

Submitter: Thomas Brent Ayres, thomas-ayres@utulsa.edu

283. Poster: 4:30PM-5:20PM Board 5

Trajectories of Daily Work-Break Relaxation Experiences Across the Workweek

Authors examined if relaxation experiences during a work break followed a predictable pattern over the work week. Daily and stable factors were included as potential moderators of the trajectory. Relaxation experiences followed an inverted U-shaped trend, peaking on Wednesday. Employee burnout was the only factor to moderate the positive linear trend of relaxation experiences during the week.

Thomas Brent Ayres, University of Tulsa Jennifer M. Ragsdale, University of Tulsa Anupama Narayan, University of Tulsa

Submitter: Jennifer M. Ragsdale, jen-ragsdale@utulsa.edu

284. Poster: 4:30PM-5:20PM

Board 6

Uh Oh! Experiencing Incivility at Work May Make You a Jerk on the Road

This study examined the within-person spillover process between experiencing incivility at work and aggressive driving behaviors during the work-to-home commute as mediated by negative emotions while driving and psychological contract violation. Results showed on days when employees experience incivility in the workplace, they engaged in more aggressive driving behaviors via emotional mechanisms.

Katrina A. Burch, Western Kentucky University Janet L. Barnes-Farrell, University of Connecticut Submitter: Katrina A. Burch, katrina.burch@wku.edu

285. Poster: 4:30PM-5:20PM

Board 7

Hazard Exposure and Organizational Justice on ERI in High-Risk Occupations

Authors examined the role of hazards on effort–reward imbalance (ERI) for nurses and first responders. Results show that these occupations report higher ERI than other lower risk occupations, increased hazard exposure is associated with higher ERI, and organizational justice moderated this pathway. Theoretical and practical implications are discussed.

Colleen Cui, University of Central Florida Amanda Grinley, University of Florida Kristin A. Horan, University of Central Florida Submitter: Colleen Cui, colleencui@knights.ucf.edu

286. Poster: 4:30PM-5:20PM

Board 8

Job Demands and Burnout: The Buffering Role of Relative Leader– Member Exchange

In a study of nurse managers, this study addressed whether relative leader—member exchange (RLMX) buffers against the negative effects of job demands on burnout. Results indicated that RLMX reduced the effect of role conflict on burnout and that job control mediated the effect of RLMX on the relationship between role conflict and burnout. Theoretical and practical implications are discussed.

Richard Currie, University of Central Florida Ghada Baz, University of Central Florida Anthony Naranjo, University of Central Florida Barret Vermilion, University of Central Florida Jaynelle F. Stichler, San Diego State University Lisa M. Kath, San Diego State University Mark G. Ehrhart, University of Central Florida Submitter: Richard Currie, richard.currie@ucf.edu

287. Poster: 4:30PM-5:20PM

Board 9

The Polysemous Quality of Mindfulness: Mapping the Field and Identifying Research Gaps

Authors comprehensively review research on work-related implications of mindfulness. Results reveal a new perspective of mindfulness, identify 8 prominent avenues of mindfulness research and profitable directions for future research, and summarize the varied ways in which mindfulness has been operationalized. A research agenda as well as guidelines for future research are proposed.

Carole Daniel, SKEMA Business School Isabelle Walsh, SKEMA Business School

Jessica Mesmer-Magnus, University of North Carolina Wilmington

Submitter: Jessica Mesmer-Magnus, magnusj@uncw.edu

288. Poster: 4:30PM–5:20PM Board 10

## Uncertain, Yet Thriving: Need Uncertainty in Work Relationships and Worker Health

Using thriving as a conceptual manifestation of the 3 basic needs satisfaction, self-determination theory provided the framework for this introductory field study examining Chinese airline pilots. Thriving mediated relationships between LMX/TMX and well-being but not physical health indicators. Further, trait uncertainty contributed to thriving but did not interact with LMX/TMX.

Stefanie Fox, Portland State University Katharine McMahon, Portland State University Liu-Qin Yang, Portland State University Xin Liu, Renmin University of China Xiaoming Zheng, Tsinghua University Submitter: Stefanie Fox, stfox@pdx.edu JW Marriott Austin THURSDAY PM 2020 SIOP Conference

289. Poster: 4:30PM-5:20PM

Board 11

Personality and Well-Being: Testing an Integrative Model Across **Retirement Status** 

Authors tested an integrative model based on resource theories of retirement examining whether health and wealth mediate the relationship between the Big 5 and well-being in late life. Results suggest wealth and health mediate the relationship between personality and well-being, but retirement status did not change the modeled relationships.

Jacqueline Gilberto, Rice University Meghan Kathleen Davenport Margaret E. Beier, Rice University

Submitter: Jacqueline Gilberto, jgilb10@gmail.com

290. Poster: 4:30PM-5:20PM Board 12

Supervisor Ostracism and Emotional Labor: The Moderating Role of Harmony

Authors investigated the relationship between supervisor ostracism (being ostracized by one's supervisor) and employees' emotional work (i.e., emotional labor), categorized as 1 type of prosocial behaviors. Supervisor ostracism was positively related to both surface acting and deep action. Furthermore, employees' harmony values moderated these relationships.

Xixi Gu, Hofstra University Cong Liu, Hofstra University Kevin Nolan, Hofstra University Jie Ma, Lanzhou University

Submitter: Xixi Gu, guxixi627@gmail.com

291. Poster: 4:30PM-5:20PM Board 13

#### Leadership Influence on Safety: Psychological Safety and Safety Climate as Mediators

Leaders have a critical role in influencing employees' safety behaviors. The study used multiple mediation structural equation modeling (SEM) and found that psychological safety mediated the relationship between leadership competencies and safety climate at the individual level. Employees' perception of their manager's leadership capability to communicate decreases safety incidents and fatalities.

Shanon R. Harmon, Southern California Edison

Robert R. Miller, The Chicago School of Professional Psychology

John K. Mulholland, Southern California Edison

Jay M. Finkelman, The Chicago School of Professional Psychology

Submitter: Shanon R. Harmon, shanon.harmon@sce.com

292. Poster: 4:30PM-5:20PM Board 14

What Are Worksite Wellness Programs and Are They Effective? The number of wellness programs implemented in the workplace has increased. Therefore, it is important for organizational leadership to understand what is wellness and what contributes to wellness program

effectiveness. This literature summarizes 266 studies and provides a state of the research literature on wellness programs.

Joungmin Hong, Texas A&M University Stephanie C. Payne, Texas A&M University

Submitter: Joungmin Hong, hongx129@tamu.edu

293. Poster: 4:30PM-5:20PM Board 15

#### Unpacking the Burnout Phenomenon: Understanding Daily Influences on Burnout Over Time

This study examined the daily work-related influences on the burnout phenomenon. Specifically, they examined the influence of daily job stress on burnout over time, as mediated by daily affective rumination about work. Results showed that employees who experienced daily job strain were more likely to engage in rumination, and over time, this relationship was significantly associated with burnout.

Emily Houk, Western Kentucky University Katrina A. Burch, Western Kentucky University Janet L. Barnes-Farrell, University of Connecticut Submitter: Katrina A. Burch, katrina.burch@wku.edu 294. Poster: 4:30PM-5:20PM

Are Values Valuable? Individual Differences on the Effects of Economic Stress

Although economic stress and financial strain have a negative impact on physical and mental well-being, little research has investigated these variables in relation to organizational outcomes. The authors study tested materialism as a moderator and financial strain as a mediator of the economic stress-organizational commitment relationship.

Elyssa Johnson, Clemson University Robert R. Sinclair, Clemson University

Submitter: Elyssa Johnson, elyssaj@g.clemson.edu

295. Poster: 4:30PM-5:20PM Board 17

Going Home Exhausted, Sleepless in Bed: The Power of Psycho**logical Detachment** 

Authors examined the relationship between emotional exhaustion and sleep quality mediated by psychological detachment at the within-person level using multilevel structural equation modeling. Findings indicate an indirect effect of psychological detachment was significant (estimate = -0.097, 95% CI = [-0.172, -0.030]) at the within-person level. The study is an intermediate level to understand.

Boram Kim, Sogang University Sojin Park, Sogang University Jae Yoon Chang, Sogang University Submitter: Boram Kim, luckey1222@gmail.com

296. Poster: 4:30PM-5:20PM

Board 18

Board 16

Perceived Work Environment Change With Age and Education The study examined how age and education influence perceived work environments and job-related mental health. The study found that age was negatively correlated with job demands and positively correlated with job-related mental health. Level of education was positively correlated with job demands, job-related mental health, and was differentially related to different types of resources.

Michelle Hyun Ji Kim, Rice University Margaret E. Beier, Rice University

Submitter: Michelle Hyun Ji Kim, mhk7@rice.edu

297. Poster: 4:30PM-5:20PM Board 19

Multi-Item Subjective Age as a Better Predictor of Distal Work-Related Outcomes

Authors examined the stability of the factor structure of a multi-item composite measure of subjective age (feel age, do age, interest age, look age) and assessed whether it was a better predictor of distal work-related outcomes than its single-item counterpart. Findings indicate the multi-item version is stable over time and better suited for monthly/yearly longitudinal research in organizations.

Rick Allen Laguerre, University of Connecticut Janet L. Barnes-Farrell, University of Connecticut James Michael Hughes, Abnormal Group, LLC

Submitter: Rick Allen Laguerre, Rick.Laguerre@uconn.edu

298. Poster: 4:30PM-5:20PM

Board 20

Resilience, Job Strain, and Well-Being of Working Cancer Survivors Authors examined how cancer survivors' resources relate to well-being. Resilience was predicted to relate to decreased strain, attenuating negative outcomes, especially for those low in meaning. Employed cancer survivors were recruited. Resilience only related to reduced strain when meaning was low. Also, strain mediated relationships between resilience and outcomes for those low in meaning.

Alex Marbut, University of Alabama

Dianhan Zheng, University of Alabama Huntsville Jing Zhang, California State University, San Bernardino Louise O'Keefe, University of Alabama Huntsville

Submitter: Alex Marbut, armarbut@crimson.ua.edu

299. Poster: 4:30PM-5:20PM

Board 21

Field Examination of Occupational Driver Behaviors and Commute

Times in Oil and Gas

Drivers in an oil and gas well servicing fleet demonstrated a 60% reduction in speeding events and a 50% reduction in aggressive driving

events over a 16-week baseline to intervention period. Further, drivers experienced a combined average on-duty and commute time of 15.4 hours during work days, with upwards of 3 hours of commuting time.

Andrew M. Miller, Virginia Tech Transportation Institute Andrew Krum, Virginia Tech Transportation Institute

Submitter: Andrew M. Miller, amiller6@vt.edu

300. Poster: 4:30PM-5:20PM

Board 22

Effects of LMX and Interpersonal Justice on Emotional Exhaustion LMX negatively influences emotional exhaustion directly and indirectly through interpersonal justice. Longitudinal data from 153 faculty members supported our proposition that high LMX is a resource, buffering against exhaustion and increasing justice perceptions, which in turn reduces exhaustion. Emotional stability was found be a buffer against low LMX in predicting IJ.

Mike Olson, University of Houston Nikola Fedorowicz, University of Houston Ricardo Obasare, University of Houston Catherine Horn, University of Houston Mary Louise Hotze, University of Houston Tina Zamanipour, University of Houston L. A. Witt, University of Houston

Submitter: L. A. Witt, witt@uh.edu 301. Poster: 4:30PM-5:20PM

Board 23

Board 24

Board 26

Investigating the Momentary and Stable Predictors of Break Taking Breaks allow employees to maintain their energy and to perform well at work, yet little is known about the factors shaping whether or not employees will take a break. This multiwave field study (N = 388) investigated the momentary antecedents of—and impediments to—break taking over a workday. This study also examined microbreak climate and conscientiousness as stable predictors of break taking.

Vincent Phan, University of Waterloo James W. Beck, University of Waterloo

Submitter: Vincent Phan, v4phan@uwaterloo.ca

302. Poster: 4:30PM-5:20PM

A Meta-Analysis of Workplace Health Intervention Programs: The What, How, and Who

This paper investigated whether the efficacy of WHIPs is dependent on the specific health domain targeted, and identify sample and intervention moderators. WHIP overall improved health across all domains examined. Analyses of intervention efficacy broken down by domain revealed that interventions improvements were apparent for interventions targeting diet, exercise measures, and mental health.

Wei Ming Jonathan Phan, University of Illinois, Urbana-Champaign Dolores Albarracin, University of Illinois Urbana-Champaign Sunderrajan Sunderrajan, University of, Illinois, Urbana-Champaign

Submitter: Wei Ming Jonathan Phan, jonathan.phan@csulb.edu

303. Poster: 4:30PM-5:20PM Board 25

Job Insecurity in Post-Crisis Europe: The Role of Job Preservation Motivation

Using data from Mediterranean and Northern Europe, authors examine job preservation motivation and its relationship with job insecurity and well-being. Findings indicate a stronger positive relationship between job insecurity and job preservation motivation in Mediterranean countries. In these countries job preservation motivation exacerbates the negative impact of job insecurity on well-being.

Beatrice Piccoli, University of Essex

Hans De Witte, Katholieke Universiteit Leuven

Submitter: Beatrice Piccoli, b.piccoli@essex.ac.uk

304. Poster: 4:30PM-5:20PM

### Workplace Incivility and Work–Family Conflict: Effects of Negative Rumination and Min

Authors examined the effect of workplace incivility on work-to-family conflict through negative rumination at work and negative rumination after work. Workplace incivility had a significant indirect effect with work-to-family conflict through negative rumination at work and after

work, and trait mindfulness buffered the relationship between negative rumination at work and after work.

Shivani Shah, The Graduate Center & Baruch College, CUNY Wiston Rodriguez, The Graduate Center & Baruch College, CUNY Ethan James Ray, The Graduate Center & Baruch College, CUNY Xinxuan Che, Florida Institute of Technology

Zhiqing E. Zhou, The Graduate Center & Baruch College, CUNY

Submitter: Shivani Shah, shivani.shah@baruch.cuny.edu

305. Poster: 4:30PM-5:20PM

Board 27

Leadership: A Buffer From Stress and Strain

This study investigated the relations between leadership styles of the full range leadership theory and indicators of work-related stress and strain. Results suggested that certain aspects of leadership may serve as resources for reducing or coping with stress and strain, whereas other aspects of leadership may serve as a hindrance.

Wyatt E. Stahl, PSI Services LLC

Sebastiano A. Fisicaro, Wayne State University Submitter: Wyatt E. Stahl, stahlwy@gmail.com

306. Poster: 4:30PM-5:20PM Board 28

The Development and Validation of a Workplace Nontask Ostracism Scale

This study proposes a new construct in the workplace relationships space, workplace nontask ostracism, which describes a socially driven workplace exclusion that does not directly impede tasks. In addition, the study provides evidence of the psychometric properties, nomological network, and distinct factor structure and predictive power relative to a related workplace ostracism scale.

Aashna Matty Waiwood, University of South Florida Joseph Regina, University of Southern Florida Shannon Cooney, University of South Florida Tammy D. Allen, University of South Florida

Submitter: Aashna Matty Waiwood, amwaiwood@gmail.com

307. Poster: 4:30PM-5:20PM

Board 29

Understanding Underemployment: Is It Better to Be Crafty or Stable? Using longitudinal data, this study examined job crafting and affective dispositions (positive/negative affect) as moderators of the relationships between underemployment and work-related outcomes. Specifically, authors measured work engagement, organizational commitment, and turnover intentions. Results indicated that job crafting is a significant moderator of underemployment and the outcomes.

Gwendolyn Paige Watson, Clemson University Robert R. Sinclair, Clemson University Elyssa Johnson, Clemson University Gargi Sawhney, Auburn University Baylor Ann Graham, Clemson University

Submitter: Gwendolyn Paige Watson, gpwatson07@gmail.com

308. Poster: 4:30PM-5:20PM

Board 30

Sleep Intervention's Effects on Sleep Behavior Through a Social Mechanism

Authors examined the effectiveness of a sleep workshop on medical trainees' sleep behavior as well as the mechanism through which the effects took place. Increase (d =  $.20 \sim .44$ ) in sleep behaviors and sleep climate were found 1 month after the workshop. Further, mediation analyses suggested that changes in sleep behaviors occurred through change in the communication dimension of sleep climate.

Tetsuhiro Yamada, University of Minnesota Aaron M. Schmidt, University of Minnesota Michael J. Howell, University of Minnesota

Submitter: Tetsuhiro Yamada, yamad017@umn.edu

309. Poster: 4:30PM-5:20PM

Board 31

Does Your Work Kill Your Sleep? Use Machine Learning in Predicting Sleep Quality

Authors explored the most important correlates of sleep quality using supervised machine learning, affirming and extending existing sleep research. Specifically, using lasso regression, it was found that positive family-to-work spillover, sex, control, positive relations with others, acceptance of others, and negative affect exhibit strong effects on sleep quality.

Lu Zuo, University of Alabama

Submitter: Lu Zuo, Izuo3@crimson.ua.edu

310. Poster: 4:30PM-5:20PM Board 32

The Immediate and Long-Term Implications of Inequality at Work on Well-Being

Authors found that workplace inequality has an immediate and long-term effect on well-being and sense of control. Specifically, the effects of workplace inequality and its change on well-being change are mediated by sense of control change. Finally, no significant sex difference was found in these relationships.

Lu Zuo, University of Alabama

Graham H. Lowman, Kennesaw State University Justin A. DeSimone, University of Alabama Submitter: Lu Zuo, Izuo3@crimson.ua.edu

## Poster Session (JW Foyer Session F): Top Posters 6:00PM-6:50PM JW Foyer

311. Poster: 6:00PM–6:50PM Board 1

When the Powerful Behave Unethically: The Interaction of Stability and Beneficiary

Authors conducted 2 experiments to examine the interactive effect of power stability and the intended beneficiary on powerful people's unethical behavior. Findings indicate that the powerful are more likely to behave unethically in self-serving situations when they perceive their power as unstable, whereas those with stable power are more likely to behave unethically in group-serving situations.

Xiaoxuan Wang, Zhejiang University Nicholas Zike, Portland State University Liu-Qin Yang, Portland State University Fan Zhou, Zhejiang University JinYan, Zhejiang University

Submitter: Liu-Qin Yang, liuqinyang@pdx.edu

312. Poster: 6:00PM-6:50PM Board 2

### What Does It Cost You to Get There? Effects of Emotional Journeys on Daily Outcomes

This study draws on self-regulation theories to argue that emotional changes inherent in an "affect shift" have consequences for employee resources and subsequent behavior. Authors use experience sampling methodology to demonstrate that daily affect shifts—typically regarded as beneficial to employee outcomes—come at the cost of depletion, ultimately triggering counterproductive behaviors.

Emma L. Frank, University of Georgia Fadel K. Matta, University of Georgia Tyler Sabey, University of Georgia Jessica Rodell, University of Georgia Submitter: Fadel K. Matta, fmatta@uga.edu

313. Poster: 6:00PM-6:50PM Board 3

**Genetic Influences on Work–Family Conflict: An Initial Examination** Based on twin pairs data, authors examine the role of genetic factors in explaining variation in work–family conflict. Results indicate work-family conflict has a genetic component. Specifically, genetics explains ~36% and ~26% of the variance in WIF and FIW, respectively. Personality, neuroticism in particular, acts as a partial mediator.

Tammy D. Allen, University of South Florida Joseph Regina, University of Southern Florida Aashna Matty Waiwood, University of South Florida Brenton M. Wiernik, University of South Florida Submitter: Tammy D. Allen, tallen@mail.usf.edu

314. Poster: 6:00PM-6:50PM Board 4

Strategy Execution: Measurement and Organizational Performance Authors present a methodology to reliably measure (r = .75) and track the extent to which organizational strategy is effectively communicated throughout a company in a way that truly guides behavior and local decision making (i.e., strategy execution). Further, a meaningful rela-

tionship between successful strategy communication and corresponding organizational outcomes is demonstrated (r = .60).

Jeffery S. Schippmann, Graham Group Ltd. Michael Dean Schippmann, Northeastern University

Submitter: Jeffery S. Schippmann, jdschippmann@gmail.com

315. Poster: 6:00PM-6:50PM

Board

Examining the Role of Gender in Scholarly Collaborations in I-O Psychologists

Authors examined gender representation and publication success in I-O psychology academics by investigating the structure of gender-based disparity in collaboration. Social network analyses revealed that women were hindered by the collaboration structure of I-Os. Women were less represented in the network, had less social capital, and were particularly underrepresented as top collaborators.

Brian Alfred Eiler, Davidson College Michele Sky Lee, Northern Arizona University Ann H. Huffman, Northern Arizona University Stacie Furst-Holloway, University of Cincinnati Jocelyn Robles, Northern Arizona University

Submitter: Ann H. Huffman, ann.huffman@nau.edu

316. Poster: 6:00PM-6:50PM Board 6

An Initial Examination of a Supervisor Interpersonal Relationship Ambiguity Scale

Research on leader–member exchange has analyzed the relationship quality of leaders and followers. However, the clarity of these relationships may also be relevant as ambiguity at work relates to undesirable outcomes. In this study, a Supervisor Interpersonal Relationship Ambiguity scale was created, tested, and correlated with occupational health outcomes to examine this new construct.

Joseph Regina, University of Southern Florida Aashna Matty Waiwood, University of South Florida Tammy D. Allen, University of South Florida

Submitter: Joseph Regina, Joseph Regina 6795@gmail.com

317. Poster: 6:00PM-6:50PM Board 7

Leader Machiavellianism and Supervisory Behaviors: Do Employee Political Skills Matter?

Authors examine relationships between leader Machiavellianism and abusive supervision and LMX, as moderated by employee political skill to understand how Machiavellian leaders treat employees, influenced by the employees' perceived utility. Results across 2 studies show that Machiavellian leaders are less likely to abuse employees when they perceive that employees have high political skill.

Blythe L. Rosikiewicz, West Chester University

Jae Young Choi, Drexel University Yoonhee Kim, Drexel University Christian J. Resick, Drexel University

Submitter: Blythe L. Rosikiewicz, brosikiewicz@wcupa.edu

318. Poster: 6:00PM-6:50PM Board 8

Perceived Leadership Behavior Variability: Capricious or Adaptable Leaders?

Authors conducted 3 studies to examine the structure, predictors, and outcomes of perceived leadership behavior variability. Study 1 uncovered this is a unidimensional construct. Study 2 revealed that greater leader variability was negatively related to group and relational outcomes but only for some followers. Study 3 showed that greater variability was not related to ratings of adaptability.

Winny Shen, York University

Aleksandra Luksyte, The University of Western Australia Submitter: Winny Shen, wshen88@schulich.yorku.ca

319. Poster: 6:00PM-6:50PM

Board 9

Investigation of Compulsory Citizenship Behavior in the OCB Nomological Network

Multiphasic data from 315 employees provides evidence for convergent/ divergent validity of compulsory citizenship behavior (CCB) within the OCB nomological network and separate from in-role behavior. Specifi-

cally, results support a unique contribution of CCB to the operationalization of OCB by emphasizing the employees' perceptions of whether they perform OCB discretionarily.

Rachel Pohlman, Central Michigan University Krystal N. Roach, Central Michigan University Kimberly E. O'Brien, Central Michigan University Submitter: Rachel Pohlman, pohlm1rt@cmich.edu

320. Poster: 6:00PM-6:50PM Board 10

Occupational Complexity Moderates Conscientiousness' Relation to Performance

Authors use 2nd-order meta-analyses to reexamine the claim that Conscientiousness consistently predicts moderate performance across jobs. Based on 10 meta-analyses across 8 occupations, Conscientiousness shows generalizable effects across occupations, but complexity moderates this relation. High, versus low-to-moderate, occupational complexity attenuates Conscientiousness' relation to performance.

Michael P. Wilmot, HumRRO

Deniz S. Ones, University of Minnesota

Submitter: Michael P. Wilmot, mwilmot@humrro.org

321. Poster: 6:00PM-6:50PM

Intersectionality and Stereotype Threat During Pregnancy
This study explores the impact of intersectionality on stereotype threat
(ST) for pregnant workers. Results suggest that the more intersectionality

(ST) for pregnant workers. Results suggest that the more intersectionality a pregnant worker possesses, the more likely she is to experience ST in general. Moreover, workers may also experience larger increases in ST as their pregnancy progresses, if they identify with more stigmatized identities.

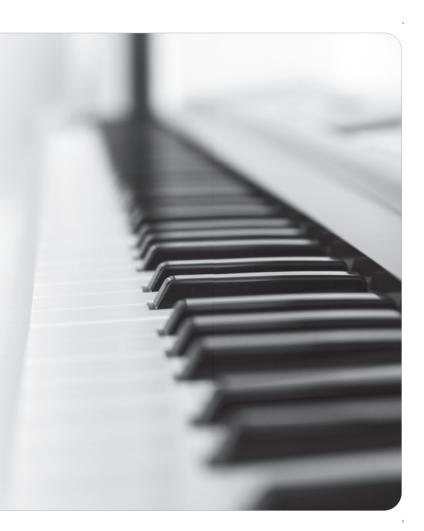
Lindsey M. Lavaysse, Washington State University Vancouver Tahira M. Probst, Washington State University Vancouver Sean Palmer Marquardt Rice, Washington State University Vancouver

Submitter: Lindsey M. Lavaysse, Imlavaysse@gmail.com

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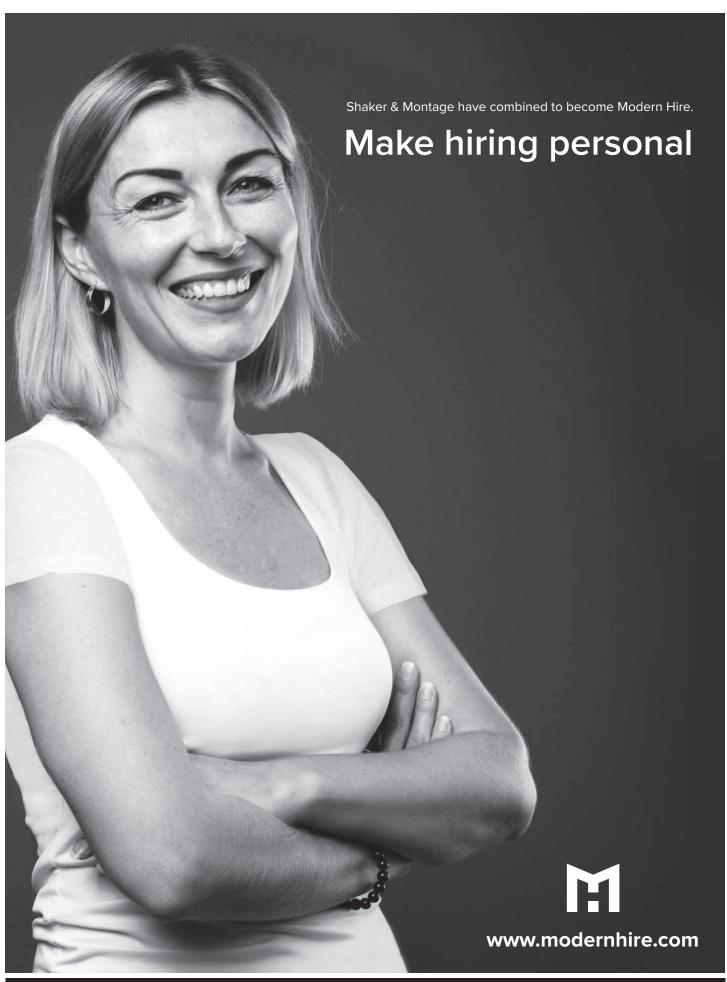
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#### 322. Panel Discussion: 8:00AM-9:20AM

201-202

## Starting, Funding, and Maintaining International Research Collaborations

There has been increased interest in international research among I-O psychologists. However, there is little practical guidance for scholars on how to start and navigate such endeavors. Thus, the proposed panel session brings together 4 experienced international researchers who will share practical insights on how to establish, fund, and maintain an international research collaboration.

Gary Giumetti, Quinnipiac University, *Co-Chair*Carrie A. Bulger, Quinnipiac University, *Co-Chair*Sharon Glazer, University of Baltimore, *Panelist*Richard L. Griffith, Florida Institute of Technology, *Panelist*Catherine T. Kwantes, University of Windsor, *Panelist*Jose M. Peiro, University of Valencia, *Panelist* 

## Submitter: Gary Giumetti, ggiumetti@gmail.com 323. Symposium: 8:00AM-9:20AM

203-204

## How Implicit Personality Research Can Contribute to I-O Psychology

Although there is an abundance of research in the I-O literature exploring explicit personality, there is a dearth in regard to implicit personality. The first goal of this symposium is to introduce research using a variety of methods to study implicit personality. The second goal is to stress how studying these implicit characteristics can contribute to knowledge of important work outcomes.

Sydney L. Reichin, Pennsylvania State University, *Co-Chair* James M. LeBreton, Pennsylvania State University, *Co-Chair* 

Cristina Theriault, Pennsylvania State University, Amanda Moeller, Pennsylvania State University, Yi Wang, Pennsylvania State University, *The Light and Dark Side of Affiliation* 

- J. Malte Runge, Ghent University, Jonas W. B. Lang, Ghent University, *Implicit Power and the Conscientiousness/Burnout Link*
- Julie Brueckner, Dublin City University, Janine Bosak, Dublin City University, Jonas W. B. Lang, Ghent University, *What Do Male and Female CEOs Need? A Gendered Analysis of Implicit Motives*
- Sydney L. Reichin, Pennsylvania State University, James M. LeBreton, Pennsylvania State University, Jan te Nijenhuis, Dutch Ministry of Defense/University of Amsterdam, Myckel Cremers, Netherlands Defence Academy, Kitty van der Heijden-Lek, Free University, Amsterdam, *Implicit Aggression Predicting Integrity: Validity Evidence for a Dutch CRT-A*

Paul J. Hanges, University of Maryland, Discussant

Submitter: Sydney L. Reichin, sydneyreichin@gmail.com

#### 324. Friday Seminar: 8:00AM-11:00AM

301-302

## Friday Seminar 1: Python Programming for I-O Psychology: How to Start and How to Grow

PREREGISTRATION AND ADDITIONAL FEE REQUIRED. This seminar will guide participants through the basics of programming in Python and survey specific tools that are important for I-O psychologists using relevant real-world examples. The seminar is designed to help the less experienced practitioner or academic become comfortable using a powerful general programming language to solve new problems.

Adam Cannon, Columbia University, Presenter

Submitter: Kristin Weiss, kristinc@amazon.com

#### 325. Special Event: 8:00AM-9:20AM

402-403

#### SIOP Select: Best of Practice Award Winners

Join us for a captivating presentation of achievement and best paper awards, including the Early Career Practice Award, Humanitarian Award, M. Scott Myers Award, Wiley Award, Joyce and Robert Hogan Award, and Raymond Katzell Award. Winners of each award will present in an alternative session format where they will discuss the key ideas of their work.

Juliet Aiken, University of Maryland, Presenter
Bethany H. Bynum, HumRRO, Presenter
Lilia M. Cortina, University of Michigan, Presenter
Mark G. Ehrhart, University of Central Florida, Presenter
Deborah L. Gebhardt, HumRRO, Presenter

Michele J. Gelfand, University of Maryland, Presenter

Hailey A. Herleman, IBM, *Presenter* 

Filip Lievens, Singapore Management University, Presenter

Don M. Moretti, US Foods, *Presenter* Kristin N. Saboe, Boeing, *Presenter* 

Mahima Saxena, Illinois Institute of Technology, Presenter

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

#### 326. Alternative Session Type with Presenters:

8:00AM-9:20AM

408-409

#### Stay Present: The Key to Effective EDI Training

Mindfulness has been shown to reduce implicit bias and discriminatory behaviors. Presenters will demonstrate, through concrete training activities, how mindfulness exercises can enhance equity, diversity, and inclusion initiatives in organizations. Attendees will participate in activities and will be provided with the tools needed to incorporate the activities into their own training programs.

Jennifer C. Kiesel, Point B, Author

Jessica Prior, K Parks Consulting Inc. (KPC), *Author* Kizzy M. Dominguez, K. Parks Consulting Inc. (KPC), *Author* Greg Jenkins, Greg Jenkins Consulting LLC, , *Author* Lindsey M. Lee, K. Parks Consulting Inc. (KPC), *Presenter* Stephanie Tavarez, K. Parks Consulting Inc. (KPC), *Presenter* 

Submitter: Lindsey M. Lee, Ilee@kparksconsulting.com

502-503

#### 327. Symposium: 8:00AM–9:20AM 502 LGBTQ+ at the Work/Life Interface: A Multidisciplinary Multimethod Examination

This symposium extends research on the LGBTQ+ work/life interface via 4 studies. Research presented includes a qualitative examination of 2 LGBTQ+ work–family experiences, a measure development of stigma-based WFC, a quantitative examination demonstrating the role of disclosure and LMX for work/life outcomes, and a theoretical development to better understand LGBTQ+ work/life experiences.

Jacquelyn M. Brady, Portland State University, *Co-Chair*Nicholas A. Smith, Oregon Health & Science University, *Co-Chair*Thomas Sasso, University of Gueley, M. Gloria Genzalez, Marales

Thomas Sasso, University of Guelph, M. Gloria Gonzalez-Morales, University of Guelph, Matthew M. Gmitrowicz, Independent Researcher, *Who Decides Who's Family? Exploring Work Needs of Queer Families* 

Christian N. Thoroughgood, Villanova University, Katina Sawyer, George Washington University, *Making the Invisible, Visible: Measuring Stigma-Based WFC at Work* 

Nicholas A. Smith, Oregon Health & Science University, Jacquelyn M. Brady, Portland State University, Lisset Dumet, Oregon Health & Science University, Samuel Greenspan, Oregon Health & Science University, David Hurtado, Oregon Health & Science University, LGBTQ+ Identity Disclosure and Work/ Life Outcomes: The Importance of LMX

Jean-Charles Emile Languilaire, JCL Humanistic Consulting AB, *The Work/Non-work LGBTQ+ Boundary Management: A Context-Based Experience*Ann H. Huffman, Northern Arizona University, *Discussant* 

Submitter: Nicholas A. Smith, nicholas.smith.psu@gmail.com

#### 328. Panel Discussion: 8:00AM-9:20AM

**Brazos** 

#### Novel Approaches to Organizational Feedback

Uncertainty is rising as organizations are growing in complexity and roles are becoming more flexible. Feedback can reduce uncertainty and promote development; however, evidence suggests traditional feedback approaches are often unsuccessful in today's dynamic organizations. This panel assembles experts to discuss novel feedback approaches that have been successfully enacted in organizations.

Ketaki Sodhi, University of Akron, Co-Chair Paul E. Levy, University of Akron, Co-Chair

Lauren Bidwell, SAP SuccessFactors, Panelist

Anuradha Ramesh, Google, *Panelist* 

Brodie Gregory Riordan, McKinsey & Company, *Panelist* Stephen F. Young, Center for Creative Leadership, *Panelist* 

Submitter: Ketaki Sodhi, ks225@zips.uakron.edu

JW Marriott Austin FRIDAY AM 2020 SIOP Conference

### Where Are the Men? Bringing Men Into the Mix to Push for

Workplace Gender Equality

This session will combine academic and practitioner perspectives on the role of men in achieving gender parity in the workplace to promote and retain women leaders. The discussion will include research-backed insight on the importance of men as allies, mentors, and sponsors while simultaneously providing practical strategies to bring men into the fold.

David M. Wallace, U.S. Naval Academy, Chair

Kira L. Barden, PepsiCo, Panelist

Michelle (Mikki) Hebl, Rice University, Panelist

Christiane Spitzmueller, University of Houston, Panelist

Kelly Evangeline Welsh, USN, U.S. Naval Academy, Panelist

Submitter: David M. Wallace, dmwallac@usna.edu

#### JW Grand Salon 2 330. Symposium: 8:00AM-9:20AM Working and Aging: New Insights Into Behavior, Experience,

Global growth in the number of older workers is creating opportunities—and needs—for research on working later in life. This symposium presents new findings on several issues critical to organizations and their older workers. The presentations contain data from many countries, multiple levels of analysis, advances in theory, and practical implications. Richard A. Guzzo, Mercer, Chair

Cort W. Rudolph, Saint Louis University, Eileen C. Toomey, Johnson & Johnson, Hannes Zacher, Leipzig University, Age-Conditional Effects of Political Skill and Empathy on Emotional Labor

Bernadeta Goštautaite, ISM University of Management and Economics, Yiduo Shao, University of Florida, Mo Wang, University of Florida, Worker Age, Health, and Sickness Absence: Findings From a Multicountry Study

Richard A. Guzzo, Mercer, Haig Nalbantian, Mercer, Nicholas Andersen, Columbia University, Employee Age and Business Performance: A Meta-Analysis Juergen Deller, Leuphana University of Lueneburg, Max Reinhard Wilckens, Leuphana University of Lüneburg, Anne M. Wöhrmann, Federal Institute for Occupational Safety and Health, Mo Wang, University of Florida, Development and Validation of the Later Life Work Index

Boris B. Baltes, Wayne State University, Discussant

Submitter: Richard A. Guzzo, rick.guzzo@mercer.com

#### 331. Alternative Session Type with Presenters:

8:00AM-9:20AM

JW Grand Salon 3

Data Storytelling 2.0: Taking Creativity to a New Level Participants learn and apply principles of data storytelling to build skills by working in teams to translate a typical I-O problem based on multiple data streams into a compelling story for different audiences. With physical "props" (e.g., Lego, silly putty), teams bring their data stories to life. They will pitch their stories to "audiences" differing in style and discuss lessons learned.

Seymour Adler, Kincentric, Presenter Miriam T. Nelson, Korn Ferry, Presenter

Amy Dawgert Grubb, Federal Bureau of Investigation, Presenter

Submitter: Amy Dawgert Grubb, agrubb@fbi.gov

#### 332. Master Tutorial: 8:00AM-9:20AM JW Grand Salon 4 Blueprint for Success: Designing the Customer Experience for Organizational Impact

This interactive session builds participant knowledge of and ability to conduct customer experience journey mapping in order to understand and improve the total customer experience through redesign of organizational structure and processes.

Donald R. Scott, DDI. Presenter Tami J. Licht, DDI, Presenter

Submitter: Donald R. Scott, don.scott@ddiworld.com

333. Alternative Session Type with multiple papers:

8:00AM-9:20AM JW Grand Salon 5

Toolkits for Physiological Measurement, Behavioral Coding, and Computational Modeling

Innovative research methods are often intimidating to new users due to technological barriers to entry. In this session, our presenters provide "beginner's guide" toolkits for using physiological measurement, behavioral coding and computational modeling to study organizational phenomena. Each toolkit will involve a recorded demonstration and additional resources for getting started.

Lillian T. Eby, University of Georgia, Co-Chair

Hayley M. Trainer, University of Georgia, Co-Chair

Kimberly A. French, Georgia Institute of Technology, Physiological Measurements of Strain With a Focus on Cardiovascular Measurement

Tori L. Crain, Colorado State University, Rebecca Marie Brossoit, Colorado State University, Shalyn Stevens, Colorado State University, *Understanding When* Objective Measures of Sleep Are Not So Objective

Hayley M. Trainer, University of Georgia, Lillian T. Eby, University of Georgia, Melissa M. Robertson, University of Georgia, David B. Facteau, University of Georgia, Understanding Relational Behavior Using Microbehavioral Observational Coding

Neal Outland, DePaul University, Hello World! Tools, Techniques, and Getting Started With Computational Modeling

Submitter: Hayley M. Trainer, hayleytrainer15@gmail.com

#### 334. Master Tutorial: 8:00AM-9:20AM JW Grand Salon 6 Text Analytics and NLP With R

Text is messy! Extracting information from text data is not as simple as analyzing quantitative questionnaires. This tutorial session will walk you through how to clean, describe, summarize, display, and predict outcomes from text using the powerful statistical language R. Bring your laptop for this interactive session (download session materials here: https://bit.ly/2KKXIHQ).

Jeff A. Jones, Korn Ferry, Presenter Steven Nydick, Korn Ferry, Presenter Ben Wiseman, Korn Ferry Institute, Presenter

Submitter: Steven Nydick, nydic001@umn.edu

#### 335. Symposium: 8:00AM-9:20AM JW Grand Salon 7-8 The Rise of the Machines: How Machine Learning Is Changing Organizations and Research

Given the growing popularity of machine learning (ML), this symposium presents 5 papers that discuss the use and interpretation of ML for various aspects of organizational research and practice. The implications of ML will be discussed in the context of predicting work outcomes, reading text-based survey responses, clustering jobs, and reviewing the literature.

Christopher D. Nye, Michigan State University, Chair

Jacob C. Bradburn, Michigan State University, Co-Chair

Jacob C. Bradburn, Michigan State University, Christopher D. Nye, Michigan State University, Dan J. Putka, HumRRO, Anthony S. Boyce, Amazon, Nicholas R. Martin, Aon, Fabian Elizondo, K. Parks Consulting, Inc., Personality and P–E Fit: The Potential Contribution of Machine Learning to Prediction

Elena Auer, University of Minnesota, Khue Tran, University of Minnesota Twin Cities, Lily Dunk, University of Minnesota, Richard N. Landers, University of Minnesota, Machine Learning in Employee Selection: A Simulation Study

Ross Walker, Michigan State University, Robert L. Gray, Michigan State University, William Shepherd, The Wendy's Company, Eric D. Bookmyer, MedVet, Ann Marie Ryan, Michigan State University, Caching Feelings: Predicting Employee Engagement From Text Data

Evan Mulfinger, Rice University, Leo Alexander, III, Rice University, Fred Oswald, Rice University, Using the O\*NET Content Model to Predict Interest Requirements of Jobs

Feng Guo, Bowling Green State University, Michael J. Zickar, Bowling Green State University, Exploring 100 Years' of Research in Industrial and Organizational Psychology

Submitter: Christopher D. Nye, nyechris@msu.edu

336. Panel Discussion: 8:00AM-9:20AM Lone Star Salon A

Synthetic Validity: An Authentic Solution to Applied Problems Synthetic validity is a powerful way to generate validity evidence in situations where other techniques cannot. Unfortunately, synthetic validity techniques are not used frequently in practice or are used but not widely discussed. This panel discussion addresses topics such as what synthetic validity is, situations where it can be used, and practical guidance for implementing synthetic validation.

Paul Agnello, Aon, Chair

Tara K. McClure, Aon, Co-Chair

Caitlin E. Blackmore, Aon, Panelist

Calvin C. Hoffman, Los Angeles County Sheriff's Department, Panelist

Jeff W. Johnson, SHL, Panelist

Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY, Panelist Michael A. Tapia, Hogan Assessments, Panelist

Submitter: Paul Agnello, agnellop@gmail.com

#### 337. Symposium: 8:00AM-9:20AM Lone Star Salon B Trapped Together: Teamwork in Isolated, Confined, and Extreme Contexts

This symposium highlights the value of utilizing isolated, confined, and extreme (ICE) environments to understand the complexity of team processes to inform organizational needs, such as helping NASA understand how crew teamwork will manifest in the ICE conditions imposed by a long-distance space exploration mission to Mars.

Huiru Yang, The State University of New York at Buffalo, Co-Chair Tatem Heather Burns, DePaul University, Co-Chair

Katerina Bezrukova, University at Buffalo, SUNY, Co-Chair

Kim Binsted, University of Hawai'i, Lessons Learned From the HI-SEAS Jelena Brcic, University of the Fraser Valley, Peter Suedfeld, University of British Columbia, Phyllis Johnson, University of British Columbia, Teams in Extreme Environments: Exploring Autonomy, Motivation, and Stress (TE3AMS)

C. Shawn Burke, University of Central Florida, Justine Nicole Moavero, University of Central Florida, Tripp Driskell, Florida Maxima Corporation, James Driskell, Florida Maxima Corporation, Eduardo Salas, Rice University, Antecedents of Team Role Enactment in Isolated, Confined Environments (ICE)

Tatem Heather Burns, DePaul University, Huiru Yang, The State University of New York at Buffalo, Katerina Bezrukova, University at Buffalo, SUNY, Suzanne T. Bell, DePaul University, Chester S. Spell, Rutgers University, Faultlines in Space: Regional Culture, Affect, and Team Processes Over Time Jenna Van Fossen, Michigan State University, Anthony Misisco, Michigan State University, Jeffrey Olenick, Michigan State University, Daniel Jacob Griffin, Michigan State University, Chu-Hsiang (Daisy) Chang, Michigan State University, Steve W. J. Kozlowski, Michigan State University, An Idiographic

Approach to Understanding Team Process Dynamics

Submitter: Huiru Yang, huiruyan@buffalo.edu

#### 338. Symposium: 8:00AM-9:20AM Lone Star Salon C

New Insights Into Day-Level Work-Nonwork Relationships This symposium presents new research on day-level within-person relationships between work and nonwork variables and examines new and rarely studied antecedents, including supervisory support for recovery from work, temporal entrainment, task completion, prework strategies, and nonwork conflict, and withdrawal.

Charlotte Fritz, Portland State University, Co-Chair

Morgan Rose Taylor, Portland State University, Co-Chair

Caitlin A. Demsky, Oakland University, Greg R. Thrasher, Oakland University, Boris B. Baltes, Wayne State University, Supervisor Support, Work–Family Conflict, and Alcohol Use: The Role of SOC Behaviors

Charlotte Fritz, Portland State University, David E. Caughlin, Portland State University, Dana Auten, Portland State University, Day-Level Task Completion, Sleep, and Next Morning Outcomes

Megan T. Nolan, West Chester University of Pennsylvania, James M. Diefendorff, University of Akron, John P. Trougakos, University of Toronto, The Effects of Prework Strategies on Psychological Engagement and Well-Being

Nitya Chawla, University of Arizona, Allison S. Gabriel, University of Arizona, Klodiana Lanaj, University of Florida, Guilty as Charged: Spillover Effects of Employees' Post-Work Maladaptive Interactions

Vedant Das Swain, Georgia Institute of Technology, Gregory Abowd, Georgia In-

stitute of Technology, Munmun De Choudhury, Georgia Institute of Technology, Kari Nies, Institute for Software Research, Manikanta Dornala Reddy, Georgia Institute of Technology, Greg R. Thrasher, Oakland University, Temporal Entrainment of Work-Nonwork Routines

Submitter: Charlotte Fritz, fritzc@pdx.edu

#### 339. Panel Discussion: 8:00AM-9:20AM Lone Star Salon D Choose Your Own Adventure Consulting III: Unique Solutions to Common Challenges

Many common organizational challenges can be approached though various consulting methods. This panel brings together consultants from different I-O areas to offer practical, unique solutions for a fictional client's problematic recruiting and selection system and high turnover, each focusing on one of the following areas: assessment, recruitment, training and development, and employee well-being.

Nataliya Baytalskaya, Caliper, a PSI business, Co-Chair

Trevor J. Shylock, Caliper, a PSI business, Co-Chair

Patricia E. Grabarek, Workr Beeing/Infor Talent Science, Panelist

Shareefa Amari, Routematch Software, Panelist

Alissa D. Parr, PSI Services LLC, Panelist

Erica N. Drew, DaVita, Panelist

Submitter: Nataliya Baytalskaya, nataliya.baytalskaya@gmail.com

#### Lone Star Salon E 340. Panel Discussion: 8:00AM-9:20AM Nudges: All Shapes and Sizes

In this session, I-O psychologists from five large companies (Capital One, Deloitte, General Mills, Glint, and PepsiCo) will discuss their nudge efforts to influence behavior. The panel will share their definition of nudging, examples, key learnings, and provide advice to others interested in nudging at their own companies.

Christina Fleck, Deloitte, Chair

Hong Yu, Microsoft, Co-Chair

Richard J. Chambers, II, General Mills, Panelist

Roza Jankovic, PepsiCo, Panelist

Michael Litano, BetterUp, Panelist

Rick H. Pollak, Glint, now a part of LinkedIn, Panelist

Submitter: Christina Fleck, crfleck4@yahoo.com

#### Lone Star Salon F 341. Panel Discussion: 8:00AM-9:20AM Organizational Leadership: What Is Now Needed in a Chang-

How does a rapidly changing business world affect organizational leadership? Do we need different types of leaders to lead successful organizations in the future? Do leadership requirements, characteristics, predictors and criteria also need to change? Five experienced leadership experts present and discuss their views, address audience questions, and make recommendations for moving forward.

Rob F. Silzer, HR Assessment & Development/ Baruch College, CUNY, Chair David V. Day, Claremont McKenna College, Panelist Stephen J. Zaccaro, George Mason University, Panelist

William A. Schiemann, Metrus Group, Inc., Panelist

Jürgen Bank, BTS USA, Panelist

Submitter: Rob F. Silzer, robsilzer@prodigy.net

#### 342. Panel Discussion: 8:00AM-9:20AM Lone Star Salon G Diamond in the Rough? Neurodiversity Inclusion in Practice

Four panelists present contemporary issues in the neurodiversity inclusion agenda: included conditions, identity, balancing medical and social models; inclusion of people with autism and developmental disabilities; the Stanford Neurodiversity project; and appropriating guidance from wider disability research. Participant discussion to explore how I-O research can support neurodiversity practice.

Nancy Elizabeth Doyle, Birkbeck, Co-Chair

Eric Patton, St. Joseph's University, Co-Chair

Valentina Bruk-Lee, Florida International University, Panelist

Susanne M. Bruyere, Cornell University, Panelist Lawrence Fung, Stanford University, Panelist

Submitter: Nancy Elizabeth Doyle, n.doyle@bbk.ac.uk

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#### 343. Panel Discussion: 8:00AM–9:20AM Lone Star Salon H New Advances in Social Network Science and Practice in Organizations

Social network analysis remains a hot topic in I-O psychology. This session brings together leading network researchers and practitioners to discuss latest applications in areas such as leadership, teamwork, innovation, conflict, and state-of-the-art network analytics. The panelists will also address critical issues needing attention when implementing network frameworks in organizations.

James D. Westaby, Teacher's College, Columbia University, *Chair* Prasad Balkundi, University of Buffalo, *Panelist* Noshir Contractor, Northwestern University, *Panelist* Travis J. Grosser, University of Connecticut, *Panelist* David Krackhardt, Carnegie Mellon University, *Panelist* 

Submitter: James D. Westaby, jdw43@columbia.edu

344. Friday Seminar: 8:00AM–11:00AM

310-311

## Friday Seminar 3: Conducting Pay Equity Analyses: The Essentials

PREREGISTRATION AND ADDITIONAL FEE REQUIRED. Two consultants and an employment attorney will help the audience understand the essentials of conducting pay equity analyses. The seminar will cover how to interpret wage gap statistics, include a discussion of relevant laws and regulations regarding pay, and finish with a tutorial and handson exercises in conducting a pay equity analysis.

Mike G. Aamodt, DCI Consulting Group, Inc., *Presenter* David Cohen, DCI Consulting Group, Inc, *Presenter* Michelle Duncan, Jackson Lewis, P.C., *Presenter* 

Submitter: Ho Kwan Cheung, hcheung@albany.edu

345. Friday Seminar: 8:00AM–11:00AM 303-304

## Friday Seminar 2: ML Powered Talent Assessments: Vision Practicalities and Techniques

PREREGISTRATION AND ADDITIONAL FEE REQUIRED. This seminar introduces how machine learning may be used to enhance efficiency, accuracy, and experience of talent assessments. Three questions are covered: What could be done? What are key considerations? What techniques are most relevant?

Anthony S. Boyce, Amazon, *Presenter* Tracey Tafero, Amazon, *Presenter* Mengqiao (MQ) Liu, Amazon, *Presenter* 

Submitter: Jessica Blackburn, blackburn.jessica@gmail.com

## Poster Session (Counterproductive Behavior): 8:30AM-9:50AM Griffin Hall

346. Poster: 8:30AM–9:20AM Board 1

### Affective Pathways Linking Perceived Overqualification to Behavioral Outcomes

The authors examined anger and boredom as mediators in the lagged relationship between perceived overqualification (POQ) and employee behavior (i.e., cyberloafing and CWB), and job crafting as a moderator in this process. Results suggest that POQ is differentially related to cyberloafing and CWB via distinct emotions, and that job crafting mitigates some of these effects.

Stephanie A. Andel, Indiana University, Purdue University Indianapolis Shani Pindek, University of Haifa

Maryana Arvan, University of Central Florida

Submitter: Stephanie A. Andel, sandel@mail.usf.edu

347. Poster: 8:30AM–9:20AM Board 2

Workplace Harassment and Upward Displaced Aggression Research on displaced aggression assumes that displaced aggression happens from a victim to less powerful others. Integrating the trickle-up effect notion with the theory of psychological contracts, "upward" displaced aggression is highlighted, whereby employees harassed by their coworkers because of their gender in turn behave aggressively toward their supervisor, whom they hold responsible.

Olivier Dorian Boncoeur, University of Texas at Dallas

Riki Takeuchi, University of Texas at Dallas

Phillip S. Thompson, Case Western Reserve University

Orlando Richard, University of Texas at Dallas

Submitter: Olivier Dorian Boncoeur, dorian.boncoeur@utdallas.edu

348. Poster: 8:30AM-9:20AM

Board 3

Meta-Analysis of Risk Factors for Counterproductive Work Behaviors The authors conducted a meta-analytic review of risk factors related to counterproductive work behaviors (CWBs) among U.S. military personnel. Variables investigated in this study include both individual factors (e.g., personality, mental health, job attitudes) and contextual factors (e.g., military experiences, rank, and leadership) frequently implicated as risk factors for engaging in CWBs.

Lisa L. Brady, The University of Alabama Marcus Crede, Iowa State University Peter D. Harms, University of Alabama

Paul B. Lester, Army Analytics Group Research Facilitation Laboratory

Submitter: Lisa L. Brady, lisabrady01@gmail.com

349. Poster: 8:30AM-9:20AM

Board 4

Rebels With a Cause: The Role of Moral Identity in Workplace Deviance The interactive effects of moral disengagement (MD) and moral identity (MI) in predicting employees' self-reported counterproductive work behavior (CWB) and prosocial rule breaking (PSRB) were examined. PSRB was highest when MD and MI were high, but the effect on CWB was attenuated under the same conditions. Results highlight moral mechanisms driving workplace deviance.

David Cassell, Hofstra University Kevin Nolan, Hofstra University

Submitter: David Cassell, davidscassell@gmail.com

350. Poster: 8:30AM-9:50AM

Board 5

Proud of Being Creative: Behavioral Consequences of Pride in the Workplace

Using 2 field samples, authors found that engaging in creativity was positively related to both authentic pride and hubristic pride. However, authentic pride promoted helping behavior and inhibits cheating behavior whereas hubristic pride did the opposite. Also, average peer creativity weakens the positive effect of creativity on hubristic pride but not on authentic pride.

Mo Chen, University of Science and Technology of China Chao-chuan Chen, Rutgers University

Lufeng He, University of Science and Technology of China

Submitter: Mo Chen, mochen@ustc.edu.cn

351. Poster: 8:30AM-9:20AM

Board 6

Board 7

When Competition Leads to CWB: Emotional Stability and Intimidation Competitive work environments (CWE) have often been proposed to increase employee productivity. Despite this, the authors examined whether CWE influenced the use of intimidation and CWBI. A sample of 193 employees suggest that CWE increases the use of intimidation and CWBI. Additionally, this relationship was moderated by emotional stability.

Nga Do, Central Michigan University
Kyle Joseph Mann, Central Michigan University
Mansik Yun, Central Michigan University
Kimberly E. O'Brien, Central Michigan University

Submitter: Kyle Joseph Mann, Kjm2160gs@gmail.com

352. Poster: 8:30AM-9:20AM

## From Conflict to Undermining: The Role of Abusive Supervision and Personality

This investigation addresses several gaps in the work deviance literature by testing a 3-way integrative model of antecedents of social undermining based on transactional theory of stress. Authors argue for task conflict as antecedent of social undermining and adopt a context-person perspective to examine abusive supervision (context) and positive affectivity (personality) as potential moderators.

Gabi Eissa, San Diego State University

Scott W. Lester, University of Wisconsin-Eau Claire

Submitter: Gabi Eissa, geissa@sdsu.edu

353. Poster: 8:30AM–9:20AM Board 8

Employee Perceptions of and Engagement in Constructive and Destructive Deviance

Constructive deviance is debated as representing either positive or negative behavior. Authors directly assessed how organizational deviance acts were perceived, observed, reported, and were engaged in by employees. Results indicated that constructive deviance acts were viewed more positively than destructive deviance acts, but that they were still viewed negatively and reported to organizations.

Emily Frye, Florida Institute of Technology Michael Sawdy, Florida Institute of Technology Michael McFerran, Florida Institute of Technology Rob Allen Miller, Florida Institute of Technology Gary N. Burns, Florida Institute of Technology

Submitter: Emily Frye, efrye2018@my.fit.edu

354. Poster: 8:30AM-9:20AM Board 9

MSEM to Examine Protective Factors Against Sexual Harassment in the Military

In a multilevel structural equation model, the effect of leader trust through inclusion and group cohesion on sexual harassment was examined in a military context. Specifically, the relationships were examined at the unit level. Results indicated that trust in leadership was significantly negatively related to sexual harassment through feelings of inclusion but not group cohesion.

Jessica Gladfelter, Virginia Tech Brandon E. Sholar, JHT, Inc. Christopher Rodeheffer, U.S. Navy

Submitter: Jessica Gladfelter, jag92@vt.edu

355. Poster: 8:30AM-9:20AM Board 10

## Daily Prevention Focus and CWB: The Moderating Role of Prosocial Identity

This study tested the proposition that daily shifts in prevention focus influence daily shifts in CWB, and that this relationship is moderated by employee prosocial identity. Support was found for these relationships using multilevel modeling in an experience sampling study. Findings suggest that regulatory focus can fluctuate on a daily basis and that this fluctuation can influence CWB.

C. Allen Gorman, East Tennessee State University Jonah Devaney, East Tennessee State University Brooke Mende, East Tennessee State University

Submitter: C. Allen Gorman, gormanc@etsu.edu

356. Poster: 8:30AM-9:20AM Board 11

The Effects of Commuting on Self-Regulatory Depletion and Unethical Behavior

Two studies tested a mediation model where commuting stress leads to self-regulatory depletion, which subsequently leads to engaging in unethical behavior. Findings support the notion that driving does deplete self-regulatory resources and that reduced self-regulation leads to a higher likelihood to engage in unethical behavior.

Matthew D. Griffith, University of Texas at El Paso Submitter: Matthew D. Griffith, mdgriffith@utep.edu

357. Poster: 8:30AM-9:20AM Board 12
The Gossip on Workplace Gossip: A Latent Profile Analysis

Authors examined gossip profiles using data from 253 employee with a 3-wave longitudinal design. Three gossip (active, inactive and positive) profiles emerged. Proactive personality, abusive supervision, and coworker conflict at Time 1 significantly predicted employee gossip profile at Time 2, which shaped employee job performance, innovation, job satisfaction, and turnover intentions at Time 3.

Daroon Jalil, Old Dominion University Xiaohong (Violet) Xu, Old Dominion University Wenqin Zhang, Nanjing University of Finance & Economics

Submitter: Daroon Jalil, djali001@odu.edu

358. Poster: 8:30AM-9:20AM

Heavy Identities: Carrying the Load of Weight-Based Mistreatment at Work

Board 13

Authors examined the extent to which overweight employees in the US are bullied at work because of their weight. 89% of overweight employees report ever experiencing some form of mistreatment, and 39% report it within the past 6 months. Antecedents of and contexts in which weight-based mistreatment thrives are explored, as well as its consequences, in a sample of over 1,400 respondents.

Jaclyn M. Jensen, DePaul University Grace Lemmon, DePaul University Goran Kuljanin, DePaul University

Submitter: Jaclyn M. Jensen, jjense10@depaul.edu

359. Poster: 8:30AM-9:20AM Board 14

Reciprocal Relationship Between Workplace Incivility and Deviant Silence

This study explores the reciprocal relationship between workplace incivility and deviant silence. Authors suggest that experiencing incivility at work leads to employee opting for deviant silence, which in turn may predict further incivility. also, it was hypothesized that individual's level of moral attentiveness buffers the linkage between workplace incivility and deviant silence.

Rahman Khan, Universite de Pau et Pays de l'Adour Ghulam Murtaza, Universite de Pau et Pays de l'Adour Alexander Newman, Deakin University Jean P. Neveu, UPPA University in Bayonne, France

Submitter: Jean P. Neveu, jp.neveu@univ-pau.fr

360. Poster: 8:30AM-9:20AM Board 15

The Impact of Workplace Gossip on Gossiper Power and Retention Authors examine how workplace gossip benefits gossipers. Results showed that negative and positive workplace gossip about organizations increases gossipers' coercive and expert power, respectively. Also, employees enhancing expert power through the gossip tended to not voluntarily leave the organization. Findings offer implications regarding how to manage gossip and voluntary turnover.

Andrea Kim, Sungkyunkwan University Jinhee Moon, Sungkyunkwan University

Submitter: Andrea Kim, vivahr.andy@gmail.com

361. Poster: 8:30AM–9:20AM Board 16 Implication of Downward Envy in a Job Search Context

This conceptual paper introduces downward job search envy. It is argued that upward job search envy is more related to constructive behavior but downward job search envy is related to avoidant and deviant behavior. Research proposes that both support from one's developmental network and core self-evaluations can reinforce the desirable effects of envy and weaken the detrimental effects of envy.

Jaewoo Kim, University of Houston Leanne E. Atwater, University of Houston Ho-Jung Yoon, Sejong University

Submitter: Jaewoo Kim, dalhana47@gmail.com

362. Poster: 8:30AM-9:20AM Board 17

Bullying in Korean Hotel Restaurant Kitchens: Why Is Everybody Always Picking on Me?

Workplace bullying is often prevalent in organizations especially in hotel kitchen restaurants. To investigate the antecedents and outcomes of bullying, a moderated mediation model is tested. Results support that acquiescent silence predicts counterproductive work behavior and defensive silence via bullying. Furthermore, temporary workers retaliated less aggressively in response to bullying.

Ki Ho Kim, Central Michigan University Eugene Roh, Central Michigan University Samuel A. Spralls, III, Central Michigan University Young Jeong Kim, Dongguk University

Submitter: Ki Ho Kim, kimkiho412@gmail.com

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363. Poster: 8:30AM-9:20AM

Board 18

How Status Influences Individuals' Responses to Approach- and Avoidance-Oriented CWB

Authors extend research on the importance of distinguishing between approach and avoidance forms of aggression by demonstrating that the 2 types of aggression exhibit different interaction patterns with the same moderating variable: status. High status individuals react most negatively to approach-oriented CWB, whereas low status individuals will react most negatively to avoidance-oriented CWB.

Hun Whee Lee, Michigan State University Lance Ferris, Michigan State University Russell E. Johnson, Michigan State University Submitter: Hun Whee Lee, leehun@broad.msu.edu

364. Poster: 8:30AM-9:20AM Board 19

Perpetrator-Targeted Reciprocated Incivility: Moderating Role of Agreeableness

This study examined perpetrator-targeted reciprocated incivility using content analytic procedures. Multilevel regression results from 2,667 text responses to vignettes describing uncivil behaviors indicated perceived incivility predicts reciprocated incivility, and agreeableness moderates the relationship. Results support the idea of an "incivility spiral."

Juseob Lee, University of Central Florida Alison M. Rada-Bayne, APTMetrics

Charlotte R. Holden, University of Central Florida Steve M. Jex, University of Central Florida

Submitter: Juseob Lee, juseob.lee@knights.ucf.edu

365. Poster: 8:30AM-9:20AM Board 20

Neutralization, Moral Disengagement, and Workplace Outcomes: A Meta-Analysis

Measures of moral disengagement and techniques of neutralization measure the same underlying construct: moral neutralization. In this analysis, 75 correlations of moral neutralization with workplace outcomes were averaged across 64 samples and a listwise sample of 18,847. The outcomes with the strongest correlations with moral neutralization were unethical pro-organizational behavior and CWBs.

Samuel Lee, University of Minnesota Nathan R. Kuncel, University of Minnesota Submitter: Samuel Lee, Leex7833@umn.edu

366. Poster: 8:30AM-9:20AM Board 21

Coping With Success: Effects of Coworker Relationship Quality on Outperformer

The authors examined the effects of coworker relationship quality on responses to outperformance. Across 2 studies, outperformers in high-quality coworker relationships intended to show affiliative behaviors toward the coworker via interpersonal concern. In contrast, outperformers in low-quality coworker relationships intended to show antisocial behaviors via feelings of superiority.

Soohyun (Ashley) Lee, The Graduate Center & Baruch College, CUNY Anne E. Kato, The Graduate Center & Baruch College, CUNY Kristin Sommer, The Graduate Center & Baruch College, CUNY

Submitter: Soohyun Lee, soohyun.ashley@gmail.com

367. Poster: 8:30AM-9:20AM

Board 22

The Need to Belong: How to Reduce Workplace Ostracism
The need to belong is a basic human motivation, the understanding of
how and when the need to belong influences workplace ostracism is
notably limited. Based on belongingness theory, this study examines
the negative relationship between the need to belong and workplace
ostracism by focusing on the mediating role of organizational deviance
and the moderating role of in-role performance.

Miaomiao Li, Tongji University

Ho Kwong Kwan, China Europe International Business School (CEIBS) Xiangfan Wu, Xinjiang University of Finance and Economics

Xiaofeng Xu, Tongji University

Submitter: Xiangfan Wu, xiangfanwu@hotmail.com

368. Poster: 8:30AM-9:20AM

"Yes, Chef": Exploring the Negative Impact of Workplace Bullying Among Chefs

This study explored the impact of workplace bullying on counterproductive work behavior (CWB) and turnover intention among chefs. Despite the traditionally competitive and aggressive nature of the occupation, results indicated that 3 types of workplace bullying—psychological bullying, threat to professional status, and social isolation—positively impact CWB and intent to turnover.

Alexandra E. MacDougall, Central Michigan University

Eugene Roh, Central Michigan University Young Jeong Kim, Dongguk University Byunggil Chun, Dongguk University

Submitter: Alexandra E. MacDougall, alix.macdougall@cmich.edu

369. Poster: 8:30AM-9:20AM

Board 24

Board 23

Say It to My Face: Online Disinhibition Predicts Cyber Incivility in Telecommuters

Online disinhibition reflects an individual tendency toward counternormative behavior in online contexts. Its relevance to instigated cyber incivility (ICI) was demonstrated in a survey of remote workers (n = 159), with results supporting the theoretical argument that attitudes associated with online disinhibition propagate uncivil behavior but only in online contexts.

Alexander Francis Moore, Clemson University Fred S. Switzer, III, Clemson University

Submitter: Alexander Francis Moore, Afm2@g.clemson.edu

370. Poster: 8:30AM-9:20AM

Board 25

Go Faster! Slow Work Progress Increases Shortcut Behaviors Shortcuts can lead to undesirable outcomes, yet few studies have examined why people take shortcuts at work. Authors argue that people take shortcuts to increase their rate of progress while performing work tasks. Results from a lab experiment indicated that slow progress caused pessimism and frustration. In turn, frustration (but not pessimism) had downstream effects on shortcut behaviors.

Midori Nishioka, University of Waterloo Vincent Phan, University of Waterloo James W. Beck, University of Waterloo

Submitter: Midori Nishioka, mnishiok@uwaterloo.ca

371. Poster: 8:30AM-9:20AM

Board 26

Exploring Workplace Victimization: The Role of the Dark Triad, CWBs, and OCBs

Authors examined how workplace victimization influences the occurrence of counterproductive work behavior (CWBs) and organizational citizenship behavior (OCBs) and whether workplace victimization interacts with the Dark Triad. Support was found for a partial mediation: Workplace victimization mediates the relationship between Machiavellianism and CWBs, and between Machiavellianism and OCBs.

James N. Parker, Middle Tennessee State University
Alexander T. Jackson, Middle Tennessee State University
Michael B. Hein, Middle Tennessee State University
Andrea Cecilia Meggison, Middle Tennessee State University
Stacey Madison Stremic, Middle Tennessee State University
Macie Ellis Mussleman, Middle Tennessee State University
Richard G. Moffett, III, Middle Tennessee State University

Submitter: Alexander T. Jackson, alexander.jackson@mtsu.edu

372. Poster: 8:30AM–9:20AM Board 27 Breaking the Destructive Cycle of Abuse and Deviance: A Structural Approach

Authors examined the role structure plays in the relationship between abusive supervision and responses of employee deviance. Study 1 found support for the enabling view (as opposed to the coercive view) of structural theory, which suggests structure mitigates responses of deviance to abuse. Study 2 results show that this mitigating effect occurs through the mechanism of enhanced role clarity.

Manuela Priesemuth, Villanova University Marshall Schminke, University of Central Florida

Marie S. Mitchell, University of Georgia Ryan M. Vogel, Temple University

Bailey A. Bigelow, University of Central Florida Submitter: Bailey A. Bigelow, bailey.bigelow@ucf.edu

373. Poster: 8:30AM–9:20AM Board 28

## The Influence of Adult Attachment Orientation on Organizational Commitment and CWB

Authors examined how anxiety and avoidant attachment influence affective commitment (AC) and interpersonal/organizational counterproductive work behavior (CWB-I/CWB-O). Findings showed both attachment styles associated with increased CWB-I and CWB-O, and decreased AC. AC fully mediated the avoidant/CWB-I relationship and partially mediated avoidant/CWB-O and anxious/CWB-O relationships.

Bertha Rangel, Washington State University Vancouver Erica Lynn Bettac, Washington State University Submitter: Erica Lynn Bettac, erica.bettac@wsu.edu

## 374. Poster: 8:30AM–9:20AM Board 29 The Effect of Desire for Revenge and Negative Reciprocity on Customer-Directed CWB

This study examines desire for revenge as a mechanism explaining customer-directed counterproductive work behaviors in service employees who have been mistreated by customers. Desire for revenge mediated the relationship between customer mistreatment and customer-directed counterproductive work behaviors in employees who were more likely to endorse negative reciprocity belief.

Agnieszka Shepard, Mercer University Kimberly E. O'Brien, Central Michigan University Lilah Irene Donnelly, Mercer University

Submitter: Agnieszka Shepard, shepard\_a@mercer.edu

## 375. Poster: 8:30AM–9:20AM Board 30 Can We Reduce Positive Employment Recommendations for High-Performing Jerks?

In an experiment, it was found that by signaling their value of civility and unwillingness to let high performance compensate for incivility, organizations may be able to increase reference provider attention to incivility—and reduce attention to in-role performance—so that reference providers are less willing to recommend their rude yet high-performing colleagues.

Benjamin M. Walsh, University of Illinois at Springfield

Dana B. Kabat-Farr, Dalhousie University Russell A. Matthews, University of Alabama Benjamin D. Schulte, University of Illinois at Springfield

Submitter: Benjamin M. Walsh, bwals2@uis.edu

#### 376. Poster: 8:30AM-9:20AM

Board 31

## Why and When Team Members Display Pro-Group Unethical Behavior: Trickle In Effects of

Drawing on social information processing theory, authors examined and supported the trickle-in effect of ambidextrous environment on team progroup unethical behavior and identified the mediating role of managers' bottom line mentality and the moderating role of top managers' high-performance expectations in 120 stores in China.

Mengxi Yang, Tsinghua University Zheng Zhu, Renmin University of China Xiaorong Wang, The Chinese University of Hong Kong Submitter: Mengxi Yang, yangmx.15@sem.tsinghua.edu.cn

#### 377. Poster: 8:30AM-9:20AM Board 32

#### A Dyadic Theory of Customer Mistreatment

An advanced theoretical model of the evolution of customer mistreatment during a service encounter is presented. In this model, service employees' and customers' experiences are reciprocally related. Explanations of how customer mistreatment leads to either functional or dysfunctional outcomes are based on the 2 parties' appraisals, emotions, and behavioral responses to the initial mistreatment.

Jiani Zhu, Georgia Institute of Technology Kyoungjo (Jo) Oh, University of Connecticut Eugene Kim, Georgia Institute of Technology Submitter: Jiani Zhu, jianizhu@gatech.edu 378. Symposium: 10:00AM-10:50AM

## All Work, All Play: Examining Play and Gamification Across Levels of the Organization

Scholarship on play and games at work is gaining traction and offering exciting new avenues for researchers and practitioners. This symposium introduces upcoming research on the topic of play at work to consider how playfulness, playful engagement, and a form of gamification can have benefits and detrimental effects for work performance at different levels of analysis within the organization.

Nicole Amanda Celestine, University of Western Australia, Co-Chair Simon Restubog, University of Illinois at Urbana-Champaign, Co-Chair Claire Aislinn Petelczyc, The Australian National University, Simon Restubog, University of Illinois at Urbana-Champaign, Alessandra Capezio, The Australian National University, Lu Wang, University of New South Wales, Playfulness at Work: When Can It Help and When Can It Harm?

Nicole Amanda Celestine, University of Western Australia, Gillian B. Yeo, University of Western Australia, *Playful Engagement: Scale Validation and Nomological Network Analysis* 

Sebastian Marin, University of Minnesota, Yilei Wang, University of Minnesota, Twin Cities, Jiayin Qu, University of Minnesota, Richard N. Landers, University of Minnesota, *The Effects of Leaderboards: A Meta-Analysis*Sabine Sonnentag, University of Mannheim, *Discussant* 

Submitter: Nicole Amanda Celestine, nicole.celestine@research.uwa.edu.au

### 379. Symposium: 10:00AM–10:50AM 203-2

#### Managing Workplace Mental Health: Implications for Employees and Employers

Diverse research methods provide insight into the intersections among work, mental health, and mental illness. This intermediate-level symposium addresses a gap in the I-O literature related to workplace mental health—how employers can protect employee mental health before, during, and after mental illness disclosure. This symposium offers practical suggestions for future research and practice.

Jennifer K. Dimoff, University of Ottawa, *Co-Chair* Timothy Oxendahl, Portland State University, *Co-Chair* 

Lev El-Askari, Willamette University, Jacquelyn M. Brady, Portland State University, Leslie B. Hammer, Portland State University, *Impact of Role Ambiguity on the Health of Veterans in the Workplace* 

Kayla Dawn Finuf, Hofstra University, Nicholas P. Salter, Hofstra University, *The Relationship Between Mental Illness and Work-Related Outcomes*Silvia Bonaccio, University of Ottawa, Laurent M. Lapierre, University of Ottawa, Yanhong Li, University of Ottawa, Jane O'Reilly, University of Ottawa, *Disclosing Mental Health Challenges at Work: Building Theory From the Ground Up*Nick Turner, University of Calgary, Zhanna Lyubykh, University of Calgary, Tara C.
Reich, Surrey Bsuiness School, Samantha Batten, Queen's University, *Employee Disability Disclosure and Managerial Prejudice in the Return to Work Context*Julian I. Barling, Queen's University, *Discussant* 

Submitter: Jennifer K. Dimoff, jdimoff@pdx.edu

tions From Project GLOW

## 380. Special Event: 10:00AM–10:50AM 402-403 SIOP Select: Living Wage, Workplace Well-Being: Contribu-

The director-general of the ILO has called for fresh perspectives on living wages and work well-being. SIOP and AOP members have done so via Project GLOW (Global Living Organizational Wage). Melding presentation with Q&A, panelists share fresh breakthroughs in evidence-based well-being policy, monitoring work precariousness, and enabling decent work along global supply chains.

Stuart C. Carr, Massey University/Project Glow, *Chair*Bimal Arora, Aston University, *Presenter*Lisa Hopfgartner, University of Innsbruck, *Presenter*Divya Jyoti, Aston University, *Presenter*Ishbel McWha-Hermann, University of Edinburgh, *Presenter*Mahima Saxena, Illinois Institute of Technology, *Presenter*Rosalind H. Searle, University of Glasgow, *Presenter*Christian Seubert, University of Innsbruck, *Presenter* 

Submitter: M. Gloria Gonzalez Morales, gonzalez.morales@uoguelph.ca

381. Community of Interest: 10:00AM-10:50AM

408-409

Personalized Career Pathing at Scale

All are invited to join us for a COI on individualized career development and career paths on a large scale. Discussed will be I-O's perspectives and research on creating personalized career development plans for all individuals rather than the "high-potential" few, deploying these methods in organizations, and more. All are encouraged to share experiences, research, and ideas at this COI.

Kyle D. McNeal, Johnson & Johnson, Host

Alison L. O'Malley, BetterUp, Host

Eileen C. Toomey, Johnson & Johnson, Coordinator

Submitter: Eileen C. Toomey, eileen.toomey@slu.edu

#### 382. Symposium: 10:00AM-10:50AM

502-503

#### The Role of Time for Creativity: Expanding the Lens in Creativity Research

The role of time with creativity has largely been implicitly considered, leaving little understanding on how time explicitly impacts creativity. This symposium focuses on the role of time for creativity using various methodological approaches in order to highlight work on time and creativity and inspire future research on this nascent area of research.

Alexander S. McKay, Virginia Commonwealth University, Co-Chair Melissa Gutworth, Montclair State University, Co-Chair

Tin Nguyen, Pennsylvania State University, Co-Chair

Adam Damadzic, University of Nebraska at Omaha, Kelsey E. Medeiros, University of Nebraska, Omaha, The Balancing Act: Constraints, Idea Generation, and Time Logan M. Steele, University of South Florida, Jay H. Hardy, III, Oregon State University, Eric A. Day, University of Oklahoma, When Creative Self-Efficacy Is Positively Related to Creativity and When It Isn't

Wendelien van Eerde, University of Amsterdam, Flora Beeftink, Technical University Eindhoven, Christel G. Rutte, Tilburg University, Managing One's Creativity? A Diary Study on Time Management and Creativity

Alexander S. McKay, Virginia Commonwealth University, Melissa Gutworth, Montclair State University, Tin Nguyen, Pennsylvania State University, Pressed for Creative Time: A Meta-Analysis of Time Pressure and Creativity Roni Reiter-Palmon, University of Nebraska-Omaha, Discussant

Submitter: Alexander S. McKay, asmckay@vcu.edu

#### 383. Panel Discussion: 10:00AM-10:50AM **Brazos** Surviving and Thriving: Improving Residents' Clinical Learning Environment

Panel will discuss research, best practices, areas for improvement, and practical implications of clinical learning environments focusing on the medical residents. Along with multidisciplinary perspectives, opportunities for I-O psychologists to critically advance these programs will be discussed as well. Intermediate sophistication of clinical training environments will support the discussion.

Nastassia M. Savage, Virginia Commonwealth University, Chair

Riley L. Pegram, Clemson University, Co-Chair

Grace Hickam, Virginia Commonwealth University Health System, Panelist Christopher S. Reina, Virginia Commonwealth University, Panelist

Donald Wiper, Prisma Health, Panelist

Nicholas Yaghmour, Accreditation Council for Graduate Medical Education, Panelist Stephanie A. Zajac, UT MD Anderson Cancer Center, Panelist

Submitter: Nastassia M. Savage, nastassia.savage@vcuhealth.org

#### 384. Alternative Session Type with Presenters:

10:00AM-10:50AM

JW Grand Salon 1

## Breadcrumbs in the Maze: Unlocking Access to Leadership

Although the difficulty for women to rise to leadership positions has been historically called a "glass ceiling," experts have more recently described the phenomenon as a labyrinth. The purpose of this session is to outline the various techniques that can be utilized to help women be successful. The session will begin with a panel discussion before moving into smaller, round table groups.

Stefanie A. Mockler, Vantage Leadership Consulting, Chair Caitlynn Sendra, SAP Success Factors, Co-Chair

Livia Macedo, DDI, Presenter

Victoria P. Mattingly, Mattingly Solutions, LLC, Presenter

Bahareh Soltani, Paradigm, Presenter

Submitter: Caitlynn Sendra, ga5707@wayne.edu

#### 385. Panel Discussion: 10:00AM-10:50AM JW Grand Salon 2 Are You In or Out? Conducting Surveys In-House Versus Using a Consultant

Practitioners from 5 technology companies (Google, ServiceNow, Qualcomm, VMWare, and NXP) will discuss the pros and cons of conducting employee surveys in-house compared to using a third-party consultant. This introductory session will cover topics such as how survey items are developed, how insights are delivered, and the amount of resources it requires to execute a survey program.

Micah D. Lueck, Qualcomm, Co-Chair Bryan Aasen, Qualcomm, Co-Chair Mary Kate Stimmler, Google, Panelist Shawn M. Del Duco, VMware, Panelist Pete Hudson, NXP Semiconductors, Panelist Michael C. King, ServiceNow, Panelist

Submitter: Bryan Aasen, aasenbryan@gmail.com

#### 386. Ignite: 10:00AM-10:50AM JW Grand Salon 3 Performance Management Transformation: Lessons Learned

and Next Steps

Seven performance management (PM) practitioners and scholars will come together to do a lightning session on recent transformation in PM. Presentations include case studies from leading organizations and current and future research.

Mariangela Battista, IGT, Co-Chair

Elaine D. Pulakos, PDRI, an SHL Company, Co-Chair

Heidi M. Glickman, Heidi Glickman Executive Coaching & HR/Talent/

Org Strategy Consulting, Presenter Sergey Gorbatov, AbbVie, *Presenter* Christopher P. Mason, KeHE, Presenter Jeffrey W. Orlando, Deloitte, Presenter Matthew R. Walter, Medtronic, Presenter

Submitter: Mariangela Battista, battistam@optonline.net

#### 387. Symposium: 10:00AM-10:50AM JW Grand Salon 4 Addressing Job Insecurity Across the Globe: The Role of Resources

Job insecurity continues to be an issue that many organizations struggle to effectively address. This symposium highlights the role of various types of resources that can help reduce job insecurity cognitions and mitigate its negative effects. These resources include economic, social, job, personal, and health resources, which can serve to help individuals cope with perceived job threats.

Anthony Naranio. University of Central Florida. Co-Chair Mindy K. Shoss, University of Central Florida, Co-Chair

Lixin Jiang, University of Auckland, Xiaohong (Violet) Xu, Old Dominion University, Elena Zubielevitch, University of Auckland, Chris Sibley, University of Auckland, Winners Take All: Reciprocal Relations Between Resources and Job Insecurity Anthony Naranjo, University of Central Florida, Mindy K. Shoss, University

of Central Florida, Examining Predictors of Cognitive Job Insecurity: A Machine Learning Approach

Sean Palmer Marquardt Rice, Washington State University Vancouver, Tahira M. Probst, Washington State University Vancouver, Job Insecurity and Well-Being Outside the Workplace: Directional Effects Over Time

Lara C. Roll, Lingnan University, Hans De Witte, Katholieke Universiteit Leuven, Sebastiaan Rothmann, North-West University, Job Insecurity and Job Performance in Higher Education

Submitter: Anthony Naranjo, anaranj2@gmail.com

#### 388. Symposium: 10:00AM-10:50AM JW Grand Salon 5 Level Up: Exploring Implementation Level in Intervention

Workplace interventions can be implemented at various levels. Individual-level interventions seek to give employees tools to address health or

safety issues, whereas organizational-level interventions seek to change the environment. This symposium promotes awareness of diverse implementation strategies at the individual, team, and supervisor level.

Leslie B. Hammer, Portland State University, *Co-Chair* Kristin A. Horan, University of Central Florida, *Co-Chair* Lauren B. Lecklear, University of Central Florida

Lauren R. Locklear, University of Central Florida

Dana Joseph, University of Central Florida, A Meta-Analytic Review of Positive Psychology Interventions at Work

Kristin A. Horan, University of Central Florida, Clint A. Bowers, University of Central Florida, Madeline R. Marks, University of Central Florida, Jessica A Ruiz, University of Central Florida, Annelise Cunningham, University of Central Florida, *Team and Organizational Factors as Context for Intervention Outcomes* 

Shalene Ällen, Oregon Health & Science University, Jacquelyn M. Brady, Portland State University, Leslie B. Hammer, Portland State University, James D. Lee, Portland State University, Cynthia D. Mohr, Portland State University, Supportive Supervisor Intervention on Veteran Anger: Sleep Hygiene as a Moderator

Submitter: Kristin A. Horan, Kristin.Horan@ucf.edu

Lessons Learned: Fads, Fashions, and Folderol in I-O Psychology This IGNITE session provides examples of current and past practices in I-O psychology that relate to Marv Dunnette's (1966) definition of Fads, Fashions and Folderol. Stressing evidence-based psychology, this session provides examples of lessons learned from using the MBTI for selection, phrenology and graphology, T Groups, employee engagement, emotional intelligence, learning agility, and grit.

Ronald C. Page, Assessment Associates International, *Presenter* Wayne F. Cascio, University of Colorado Denver, *Presenter* Nancy T. Tippins, The Nancy T. Tippins Group, *Presenter* Paul C. Green, Paul C. Green Ph.D., Inc., *Presenter* Allen I. Kraut, Baruch College/Kraut Associates, *Presenter* Deniz S. Ones, University of Minnesota, *Presenter* Jürgen Bank, BTS USA, *Presenter* Milt Hakel, SIOP Foundation, *Presenter* 

Submitter: Ronald C. Page, ronald.page@aai-assessment.com

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Although they can be tremendously advantageous for narrowing candidate pools and applying standardized selection decisions, advanced technology tools in selection and recruitment can often leave candidates feeling as if they are unable to fully showcase their skills and talents. Panelists will share insights and experiences with various applications of technology used in selection and recruitment.

Monica D. Elcott, PSI Services LLC, *Chair*Allison N. Besl, Amazon, *Panelist*Don M. Moretti, US Foods, *Panelist*Kevin R. Reindl, San Diego Gas & Electric, *Panelist*Andrew L. Solomonson, Delta Air Lines, *Panelist*Kelsey M. Stephens, Macy's Inc., *Panelist*Submitter: Monica D. Elcott, melcott@psionline.com

## 391. Panel Discussion: 10:00AM-10:50AM Lone Star Salon A Unstructured Data in Organizational Research

This session will present first-hand experiences of using unstructured data sources to answer a variety of research questions. Topics discussed will focus on the use of unstructured data sources, experiences integrating structured and unstructured analyses, pros and cons of such types of data, and the types of research areas "uncovered" by using unstructured data compared to traditional methods.

Cavan J. Gray, PDRI, an SHL Company, *Co-Chair*Alan D. Mead, Talent Algorithms, Inc. *Co-Chair*Michael C. Campion, University of Texas Rio Grande Valley, *Panelist*Noshir Contractor, Northwestern University, *Panelist*Frederick R. Stilson, Lockheed Martin, *Panelist* 

Submitter: Cavan J. Gray, cavangray@gmail.com

392. Panel Discussion: 10:00AM–10:50AM Lone Star Salon B Bringing Indigenous Voices to Industrial-Organizational Psychology

I-O has traditionally paid little attention to the perspectives of Indigenous employees and employers, both with respect to the challenges faced in the workplace but also the opportunities that Indigenous perspectives can bring to an organization and a workspace. This panel of Indigenous and non-Indigenous scholars will discuss how a greater collaboration can inform I-O theory and practice.

Catherine T. Kwantes, University of Windsor, Co-Chair Adam T. Murry, University of Calgary, Co-Chair Wendi Adair, University of Waterloo, Panelist Jeffery Hewitt, York University, Panelist Adam T. Murry, University of Calgary, Panelist Theodore Latta, City of Portland, Panelist

Submitter: Catherine T. Kwantes, ckwantes@uwindsor.ca

# 393. Special Event: 10:00AM–10:50AM Lone Star Salon C SIOP Select: SIOP's Leading Edge Consortium: Highlights and Lessons From the 2019 LEC

The 2019 SIOP Leading Edge Consortium (LEC) focused on the evolving state of assessment practice and science, and managing the disruption associated with the implementation of new technologies in organizations. Presenters summarize highlights from this event and reflect on the LEC as a unique vehicle for professional growth and how it can serve as a component of SIOP's value to the profession.

Douglas H. Reynolds, DDI, *Co-Chair*John C. Scott, APTMetrics, *Co-Chair*Tracy Kantrowitz, PDRI, an SHL Company, *Presenter*Fred Oswald, Rice University, *Presenter*Eric D. Heggestad, University of North Carolina at Cha

Eric D. Heggestad, University of North Carolina at Charlotte, *Presenter* Lynn Collins, BTS USA, *Presenter* 

Submitter: Douglas H. Reynolds, doug.reynolds@ddiworld.com

394. Symposium: 10:00AM–10:50AM Lone Star Salon D

**Trust and the Artificial Intelligence—Human Interface at Work**Artificial intelligence (AI) solutions are increasingly being utilized in businesses to help humans face complex decisions. Nonetheless, people prefer to rely on their own judgment. Authors present 3 papers that explore factors that influence workers' trust in AI at work. Findings contribute to theory and have practical implications for AI design and implementation.

Riley Hess, University of Georgia, Co-Chair

Tara S. Behrend, George Washington University, Co-Chair
Edgar E. Kausel, Pontificia Universidad Católica de Chile, Punishing Naughty
Machines? The Dynamic Nature of Algorithmic Advice Utilization
Samantha R. Dubrow, George Mason University, Andrew M. Naber, Gartner, Evaluating the Adaptive Workspace for Analyst Knowledge and Engagement
Riley Hess, University of Georgia, Nathan T. Carter, University of Georgia,
Assessing Warmth and Competence in Artificial Intelligence Assistants

Submitter: Riley Hess, rileyhess96@gmail.com

395. Panel Discussion: 10:00AM–10:50AM Lone Star Salon E Translating the Hype: Evaluating Trends for Business Partners HR business partners look to I-Os for a professional opinion on whether popular workplace trends are all hype or are grounded in scientific reality. Panel facilitators will play the role of "business partners" asking panelists about trends (e.g., grit, Al). Panelists will critically evaluate these trends and model best practices in communicating these conclusions back to business partners.

Kate LaPort, Amazon, *Co-Chair*John Capman, Amazon, *Co-Chair*Pamela Lipp-Hendricks, JPMorgan Chase, *Panelist*Tiwi D. Marira, Facebook, *Panelist*Landon J. Mock, U.S. Department of the Interior, *Panelist*Jeffrey A. Ryer, Aon, *Panelist*Kayo Sady, Amazon, *Panelist*Submitter: Kate LaPort, kate.laport@gmail.com

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# 396. Panel Discussion: 10:00AM–10:50AM Lone Star Salon F Innovative Cognitive Ability Assessment: Advancing Theory, Technology, and Measurement

Five hiring assessment experts will discuss novel ways in which to measure cognitive ability using recently developed theories of cognitive ability and groundbreaking technology. Additionally, the panel will discuss how these new measures address the issue of adverse impact as well as contemporary issues such as mobile versus computer administration.

Donna Kingry, PDRI, an SHL Company, Chair

Darrin Grelle, SHL US LLC, Panelist

Ted B. Kinney, PSI Services LLC, Panelist

Jacob Seybert, Imbellus, Panelist

Daly Vaughn, Modern Hire, Panelist

Ken Yusko, University of Maryland, College Park, Panelist

Submitter: Donna Kingry, donna.kingry@gmail.com

# 397. Panel Discussion: 10:00AM–10:50AM Lone Star Salon G Organizational Approaches to Effective Management of an Age-Diverse Workforce

This session presents evidence-based advice on how organizational practices need to change in response to an increasingly age-diverse workforce. Topics will include reducing barriers, modifying work, and maximizing the advantages of age diversity. Authors focus on practical advice stemming from ongoing research and practice and discuss how applied intervention research can stimulate this field.

Daniela M. Andrei, Curtin University, Co-Chair

Gretchen A. Petery, Centre for Transformantive Work Design/CEPAR, Co-Chair

David Cadiz, Portland State University, *Panelist* 

Jeanette N. Cleveland, Colorado State University, Panelist

Gwenith G. Fisher, Colorado State University, Panelist

Barbara Griffin, Macquarie University, Panelist

Submitter: Daniela M. Andrei, daniela.andrei@curtin.edu.au

# 398. Panel Discussion: 10:00AM-10:50AM Lone Star Salon H Got My Degree, Now What?: Lessons Learned From New Practitioners

New I-O psychology practitioners tend to experience challenges with transitioning from an academic to applied work setting. This panel will discuss how practitioners in their early career can best acclimate to their environment and apply evidence-based solutions to complex issues. Panelists will discuss challenges, lessons learned and advice on applying classroom knowledge to their client work.

Thuy Hoang Truong, FMP Consulting, *Chair* Angelica Garza, FMP Consulting, *Co-Chair* 

Mary Katherine Lamir, Accenture, Panelist

Kimberly Lepore, U.S. Office of Personnel Management, Panelist

Caitlin Meyer, PepsiCo, Panelist

Peter W. Seely, Centers for Disease Control and Prevention, Panelist

Submitter: Thuy Hoang Truong, thuyhtruong7@gmail.com

## Poster Session (Inclusion, Work-Family): 10:30AM-11:20AM Griffin Hall

399. Poster: 10:30AM-11:20AM

Board '

The Paradox of Communication Technology in the Work–Family Interface

This study assessed the impact of (a) accessibility and availability, and (b) flexibility through communication technology, on the experience of work-to-family conflict, family-to-work conflict, and work-family balance. Data were collected from the employee and their spouse/partner. The study extends previous research connecting communication technology variables to work-family outcomes.

Nahren Cama, I/O Solutions, Inc.

Roya Ayman, Illinois Institute of Technology

Submitter: Nahren Cama, ncama@iosolutions.com

400. Poster: 10:30AM-11:20AM

Board 2

Work–Family Effects of Unethical Pro-Organizational Behavior This study explains why and when engaging in unethical pro-organizational behavior positively influences actors' work–family positive spillover and work–family conflict by focusing on the mediating roles of organization-based self-esteem and work stress, and on the moderating role of performing tensions. Empirical results from a 3-wave survey with 214 samples supported most of the hypotheses.

Haixiao Chen, Shanghai University of Finance and Economics

Ho Kwong Kwan, China Europe International Business School (CEIBS)

Jie Xin, Shandong University

Xiangfan Wu, Xinjiang University of Finance and Economics

Submitter: Xiangfan Wu, xiangfanwu@hotmail.com

401. Poster: 10:30AM-11:20AM

Board 3

Reattachment to Work in the Morning and Day-Level Leader Outcomes Based on daily survey data, authors examined leader reattachment to work (i.e., mentally reconnecting) and its relationship with leader outcomes. Results indicate that reattachment to work in the morning is associated with higher anticipated task focus and activated positive affect, and subsequent transformational leader behavior and vitality throughout the workday.

Charlotte Fritz, Portland State University
Dana Auten, Portland State University

David E. Caughlin, Portland State University

Submitter: Charlotte Fritz, fritzc@pdx.edu 402. Poster: 10:30AM-11:20AM

Board 4

#### Family-Supportive Supervisory Behaviors and Perceived Benevolent Intent

Authors hypothesized that employees' pre-existing perceptions of the supervisor influenced beliefs about their supervisors' benevolent goals and ulterior motives, and that these goal attributions are central to the quality of the social exchange relationship. A 3-wave longitudinal field study of 254 employees found support for this general hypothesis.

Yeong-hyun Hong, University of Alabama Michael T. Ford, University of Alabama Xiaochuan Song, Misericordia University

Submitter: Yeong-hyun Hong, yh5349@gmail.com

403. Poster: 10:30AM-11:20AM

Board 5

## Being Depleted, Down, Displaced: What Links Commute Incivility and Workplace Conflict?

Authors examined commute incivility and workplace conflict among 148 employees on 451 days. There were positive direct effects of commute incivility on ego depletion, negative affect, and relationship conflict. Hypothesized indirect effects of commute incivility on workplace conflict and the interaction commute incivility x negative events were not found. Content's sophistication is intermediate.

Dana Unger, Norwich Business School

Anita Starzyk, NEOMA Business School

Anne-Grit Albrecht, Leuphana Universität Lüneburg Katrin Böttcher, Berlin School of Economics and Law

Submitter: Dana Unger, d.unger@uea.ac.uk

#### 404. Poster: 10:30AM-11:20AM

Board 6

Linking Boundary Management and Career Success: The Role of Work Goals and Exhaustion

Authors explore how boundary management affects career success in a 3-wave online study (N = 371). Employees with a preference to segment work and home engaged in home-to-work transitions less frequently. Home-to-work transitions, in turn, acted as a double-edged sword for subjective success through an increase in both work goal attainment and exhaustion. Content's sophistication is intermediate.

Dana Unger, Norwich Business School Angelika Kornblum, ETH Zurich

Gudela Grote, Swiss Federal Institute of Technology, Zurich

Andreas Hirschi, University of Bern

Submitter: Angelika Kornblum, akornblum@ethz.ch

405. Poster: 10:30AM-11:20AM

Board 7

Applying Self-Expansion to Work–Family Conflict and Enrichment This study applied self-expansion theory as a framework for studying

I his study applied self-expansion theory as a framework for studying work–family conflict (WFC) and enrichment (WFE). In a 2-wave survey, self-expansion at work was negatively related to WFC and positively related to WFE. Degree of work involvement moderated both relationships. Research and practical implications are discussed.

Danielle Nicole Woods, Navy Federal Credit Union Valerie J. Morganson, University of West Florida

Submitter: Danielle Nicole Woods, daninicolewoods@gmail.com

406. Poster: 10:30AM-11:20AM Board 8

## **Double Jeopardy? Gender Safety Cues and Asian American and** White Women

Gender safety cue effects (feelings of belonging, procedural justice, attraction to organization) were examined in White and Asian American women. No differences between groups were found, failing to support the double jeopardy hypothesis. Further, it was expected that perceived SDO of the organization would mediate effects, but this was not supported; however, authenticity served as a mediator.

Caitlin Q. Briggs, Michigan State University Ann Marie Ryan, Michigan State University Submitter: Caitlin Q. Briggs, briggs25@msu.edu

407. Poster: 10:30AM-11:20AM Board 9

Do Gender and Sexual Orientation Stereotypes Differentially Impact Job Applicants

This study examines whether gay and lesbian applicants with varying leadership styles are evaluated similarly to heterosexual applicants. Authors examine whether the gender and sexual orientation of the applicant moderates the relationship between hireability and hiring criteria. The results suggest that the impact of competence and social skills on hireability was moderated by applicant type.

Kinsey Blue Bryant-Lees, Northern Kentucky University

Mary Kite, Ball State University

Sample

Submitter: Kinsey Blue Bryant-Lees, bryantleek1@nku.edu

408. Poster: 10:30AM-11:20AM Board 10
Gender and the Psychological Experience of Negotiation: A Field

Realtors were profiled to capture their psychological experience of negotiation. Profiles were based on individual differences critical to gender influences and performance in negotiation. Findings revealed 2 unique psychological profiles, which suggest that profiles are context dependent and important to understanding negotiator job performance.

Tatem Heather Burns, DePaul University Alice F. Stuhlmacher, DePaul University

Submitter: Tatem Heather Burns, tatemburns@gmail.com

409. Poster: 10:30AM-11:20AM Board 11

Identifying as LGB at Work: Implications of Disclosure Within Work Teams

Much of the work done in today's organizations is completed in teams, making it more likely that lesbian, gay, or bisexual employees will disclose their sexual orientation to members of their team. Yet, there has been little research on the outcomes associated with disclosure in work teams. This study examined the impact of disclosure on team conflict and withdrawal.

Jesse Caylor, Florida Institute of Technology Jessica L. Wildman, Florida Institute of Technology Submitter: Jesse Caylor, jcaylor2016@my.fit.edu

410. Poster: 10:30AM-11:20AM

Board 12

The Relationship Between Demographic Faultlines and Collective Voluntary Turnover

Authors examine the relationship between demographic faultlines and collective voluntary turnover using a sample of 356 strategic business units. Findings indicate a positive relationship ( $\beta$  = 0.128), which is moderated by unit tenure ( $\beta$  = -0.026).

Silvia Clark, University of South Carolina

Robert E. Ployhart, University of South Carolina Jonathan Hendricks, University of South Carolina

Submitter: Silvia Clark, silvia.clark@grad.moore.sc.edu

411. Poster: 10:30AM-11:20AM Board 13

A Multilevel Process Model of Research on Fatherhood and Impression Management

Based on cognitive depletion theory and a thorough review of the literature, this paper aims to develop a theoretically driven multilevel model to explain the process by which fathers manage their professional image if and when they feel stigmatized upon the impact of societal and organization influences and how these affect personal and work-related outcomes.

Shanna Daniels, Florida State University Pamela L. Perrewe, Florida State University Yufan Deng, Florida State University

Submitter: Shanna Daniels, srdaniels@fsu.edu

412. Poster: 10:30AM-11:20AM Board 14

HIV+ Workers Facing Stigma: The Roles of Negative Affect and CD4 Count

Authors examined the role of HIV stigma in predicting negative psychological states and job performance among HIV positive employees. Drawing on COR theory, they tested a moderated-mediated model, with CD4 count, a measure of HIV progression, as the moderator. Data were collected from 211 HIV positive employees at 2 time points, 3 months apart. All theoretical predictions were supported.

Anthony Decoste, De La Salle University Simon Restubog, University of Illinois at Urbana-Champaign Yueyang Chen, University of Illinois at Urbana-Champaign

Submitter: Anthony Decoste, mail@adecoste.com

413. Poster: 10:30AM-11:20AM Board 1

Encouraging Women to Identify With Male Exemplars in STEM and Non-STEM Organizations

Across 2 studies, authors explored a new strategy to recruit women in male-dominated domains. Teaching women about masculine stereotypes increased empathy for and identification with a male exemplar, as well as enhanced both interest in working with the male exemplar and attraction to his organization regardless of whether in a STEM (Experiment 1) or non-STEM field (Experiment 2).

Montana Lyn Drawbaugh, University of Akron

Evava S. Pietri, Indiana University-Purdue University Indianapolis

Victoria Colvin, University of Florida India Johnson, Elon University

Submitter: Montana Lyn Drawbaugh, mld168@zips.uakron.edu

414. Poster: 10:30AM–11:20AM Board 16
A Target-Centered Approach for Determining How to Confront Workplace Sexism

The authors examined how differences in confronting sexism (timing of confrontation, location of confrontation, etc.) affect female targets' workplace outcomes. Results demonstrated that confronting elicited beneficial outcomes compared to not confronting, regardless of the confrontation style or the number of confronters.

Kelly Dray, Texas A&M University Isaac E. Sabat, Texas A&M University Submitter: Kelly Dray, kellydray@tamu.edu

415. Poster: 10:30AM–11:20AM Board 17
Perceived Fairness of Workplace Accommodation: The Role of

Controllability

Authors examined whether coworkers perceived disability, religion, or caregiving duties in need of accommodation as differentially controllable and fair via an experimental paradigm. Disability was perceived as the least controllable reason for accommodation, and that perceived controllability was an important predictor of accommodation fairness perceptions.

Danielle M. Gardner, Michigan State University Ann Marie Ryan, Michigan State University Submitter: Danielle M. Gardner, gardn333@msu.edu 416. Poster: 10:30AM-11:20AM

Board 18

Improving Third-Party Reactions Toward Preferential Treatment Affirmative Actions

This experiment shows that followers are less willing to work with a minority leader selected through a racial preferential treatment (as opposed to an identity-blind) affirmative action policy, indirectly via their negative affective state toward the selection procedure. Minority leaders can ameliorate this negative outcome by enacting proactive bids for leadership.

Varsha Gurumurthy, Nanyang Technological University SinHui Chong, Nanyang Technological University

Submitter: SinHui Chong, sinhui.chong@ntu.edu.sg

417. Poster: 10:30AM-11:20AM Board 19

## Why Did They Stay? The Impact of Race-Based Discrimination on Work-Related Outcomes

This study examined why African Americans stay in organizations after experiencing racial discrimination and the impact of discrimination on work outcomes. In addition to lack of alternatives, employees stayed when their organization dealt with the discrimination satisfactorily and to keep seniority and benefits. Experiencing discrimination significantly related to multiple outcome variables.

Taniyia Jauntae-Lee Harvey, George Washington University Lynn R. Offermann, George Washington University Abbey Salvas, George Washington University

Submitter: Taniyia Jauntae-Lee Harvey, taniyiaharvey@yahoo.com

418. Poster: 10:30AM-11:20AM

Board 20

## Opt-Out Choice Framing Attenuates Gender Differences in the Decision to Compete

In most organizations, employees must apply (i.e., opt-in) to compete for promotions. In this study, authors examine how choice architecture (opt-in vs. opt-out framing) affects women's willingness to compete. Although women are less likely than men to choose to compete under opt-in framing, there is no gender difference when the choice to compete is described using opt-out framing.

Joyce He, University of Toronto Sonia Kang, University of Toronto Nicola Lacetera, University of Toronto

Submitter: Joyce He, joyce.he@rotman.utoronto.ca

## 419. Poster: 10:30AM–11:20AM Board 21 Climate of Inclusion: A Necessary Ingredient for a Successful Diversity Climate?

Authors examined whether a climate of inclusion (COI) moderated the relationship between diversity climate (ODC) and organizational outcomes, via justice (OJ). Results indicated that ODC related positively to OJ ( $\beta$  = 0.21), which in turn affected organizational outcomes. Also, COI buffered the ODC–OJ relationship ( $\beta$  = -0.17), such COI predicted positive outcomes regardless of the level of ODC.

Melissa R. Jenkins, Washington State University Tahira M. Probst, Washington State University Vancouver

Submitter: Melissa R. Jenkins, M.S., melissa.jenkins@wsu.edu

420. Poster: 10:30AM–11:20AM Board 22

Intergroup Contact and Islamophobia: Psychological Threat and Religious Identity as M

Since the 9/11 attacks, Islamophobia has increased worldwide. This study focused on intergroup contact that may reduce Islamophobia. It is hypothesized that intergroup contact is negatively related to Islamophobia under low psychological threat, and under low religious identity. Results from 121 non-Muslim employees showed that psychological threat was a moderator but not religious identity.

Tamoor Khan, Live Nation Entertainment Nurcan Ensari, Alliant International University Submitter: Nurcan Ensari, nensari@alliant.edu

421. Poster: 10:30AM-11:20AM Board 23

How Positive Attitudes Toward Asians Impact Perceptions of Subtle Microaggressions

Results showed that positive attitudes toward Asians diminished one's ability to perceive the negative effects of experiencing subtle forms of

microaggressions (as opposed to blatant forms of microaggressions). This was the especially true when the subtle microaggressions were based on positive stereotypes of Asians. The negative effects of acting on positive group stereotypes are discussed.

Jennifer Y. Kim, Los Andes Universidad (Bogotá, Colombia) Caryn J. Block, Teachers College, Columbia University Hong Yu, Microsoft

Submitter: Jennifer Y. Kim, j.kim@uniandes.edu.co

422 Deeden 10 20 AM 11 20 AM

422. Poster: 10:30AM-11:20AM Board 24

A Taxonomy of Challenging Cross-Cultural Situations in the Workplace Though diversity can pose a challenge for organizations, it is not yet known which types of cultural situations are actually viewed by individuals as challenging. This study focuses on the development of a taxonomy illustrating the different types of cultural situations cited as challenging by employees. Analysis of over 500 incidents yielded 9 categories of challenging cultural situations.

Jennifer L. Klafehn, Educational Testing Service Harrison J. Kell, Educational Testing Service Submitter: Jennifer L. Klafehn, jklafehn@ets.org

423. Poster: 10:30AM–11:20AM Board 25

## Why Do You Need an Accommodation?: Controllability and Fairness Perceptions

Managers were surveyed to examine whether accommodation reasons (i.e. disability, religion, or caregiving duties) are differentially perceived by coworkers as controllable and fair. Religion was perceived as most controllable and that controllability is an important mechanism connecting accommodation reason with fairness perceptions and subsequent OCB-I.

Sarah Kuang, Michigan State University
Danielle M. Gardner, Michigan State University
Ann Marie Ryan, Michigan State University

Submitter: Sarah Kuang, kuangsar@msu.edu

424. Poster: 10:30AM-11:20AM Board 26

## The Effects of Income Mobility on Personal Control and Leadership Attainment

Authors examined the relation between changes in an individual's level of income (i.e., income mobility) and amount of control they feel they can exert on their environment. Findings suggest that individuals experiencing greater levels of downward mobility report precipitous declines in personal sense of control, which subsequently limits their likelihood of attaining positions of leadership.

Andrew C. Loignon, Louisiana State University David Scheaf, University of North Carolina at Charlotte

Submitter: Andrew C. Loignon, andrew.loignon@gmail.com

425. Poster: 10:30AM–11:20AM Board 27

## An Intersectional Approach to Ambivalent Sexism, Race, Sexuality, and Self-Esteem

The authors examined how a surface-level characteristic (racial background) and a deep-level characteristic (sexual orientation) influence the relationship between ambivalent sexism and self-esteem. Findings indicate that both race and sexual orientation significantly moderate this relationship, such that individuals of a racial or sexual minority experience greater negative effects.

Joie Magalona, California State University, Long Beach Kelly Anne Van Geffen, California State University, Long Beach Julia Britt, California State University, Long Beach

Elyse Holman, California State University, Long Beach

Lauren Hester, Dr. Amy Wax Psychology

Sarai Mendoza Michel, California State University, Long Beach Catherine Rehmann, California State University, Long Beach Amy Wax, California State University, Long Beach

Submitter: Joie Magalona, joiemagalona@gmail.com

426. Poster: 10:30AM–11:20AM Board 28 Women-Exclusive Professional Development Programs Cause Inadvertent Backlash

Professional development programs (PDPs) that are provided exclusively to women offer many benefits but may have unintended costs of

backlash. As predicted, a female applicant was rated more negatively when she had participated in women-exclusive versus all-inclusive PDPs. Results suggest that women-exclusive PDPs elicit backlash but that backlash may be reduced by framing PDPs as all-inclusive. Amanda Mosier, Indiana University, Purdue University Indianapolis

Submitter: Amanda Mosier, aemosier@iu.edu

427. Poster: 10:30AM-11:20AM Board 29 Blocked by the Bamboo Ceiling? Meta-Analysis of Asian-Ameri-

cans' Perceived Leadership

This study was conducted to develop an introductory understanding of the relationships between race and perceptions of race and leadership perceptions. Using meta-analytic procedures, the relationship between race perceptions and individual leadership attributes/traits and race perceptions and measures of global leadership was compared.

Amanda Mouton, St. Mary's University Cody B. Cox, St. Mary's University

Submitter: Amanda Mouton, amandamouton@utexas.edu

428. Poster: 10:30AM-11:20AM Board 30 Organizational Identification: A Mechanism for Organizational Transformation?

Strengthening social connections via organizational identification (OI) can potentially affect organizational transformation. A full structural equation model provided support for 4 key determinants of OI and organizational outcomes. Moreover, the positive relationship between inclusion climate and OI was stronger for women than men. Theoretical and practical implications are discussed.

Patrick J. Rosopa, Clemson University Arelis Moore de Peralta, Clemson University Alena Hofrova, Clemson University Jamie M. Fynes, Department of Defense Phoebe Xoxakos, Clemson University Katherine Brown D'Souza, Clemson University Sarah Winslow, Clemson University

Submitter: Patrick J. Rosopa, prosopa@clemson.edu

429. Poster: 10:30AM-11:20AM

Board 31

Psychological Ownership and Decent Work: A Multiwave Study Authors extend psychology of working theory by integrating social identity theory and incorporating psychological ownership into the model. Hypotheses were tested in a sample of 240 LGBTQ+ employees using a 3-wave design. The majority of hypotheses were supported, highlighting the need for further refinement of psychology of working theory.

Rachel Williamson Smith, Louisiana State University Lisa Baranik, University at Albany, SUNY

Ryan D. Duffy, University of Florida

Submitter: Rachel Williamson Smith, rsmith3@lsu.edu

430. Poster: 10:30AM–11:20AM Board 32

Issues of Veterans in Non-Military Organizations

This paper categorizes and summarizes current literature on military veterans in non-military organizations, identifies gaps in the research, and provides directions for future research using a theory elaboration approach (Fisher & Aguinis, 2017). This review is primarily focused on post military-transition topics from an organizational perspective.

Sarah Villanueva, University of Texas at El Paso

Submitter: Sarah Villanueva, sjvillanueva@miners.utep.edu

431. Alternative Session Type with Presenters: 11:00AM-12:20PM 201-202

Promoting Diversity in I-O Graduate Programs: Walking the Talk I-O psychologists strive to promote diversity and inclusion within organizations. I-Os must also develop and use best practices to promote D&I within the field, and within SIOP, by focusing on the pipeline. This alternative session focuses on practices and strategies for promoting diversity in graduate (master's and doctoral) program recruiting, admissions, training, and placement.

Marcus W. Dickson, Wayne State University, *Chair* Afra S. Ahmad, George Mason University, *Presenter* Juliet Aiken, University of Maryland, *Presenter* 

Jimmy Davis, RHR International, *Presenter* Neil M. A. Hauenstein, Virginia Tech University, *Presenter* 

Submitter: Marcus W. Dickson, marcus.dickson@wayne.edu

432. Symposium: 11:00AM-12:20PM

203-204

Cross-Sectional and Longitudinal Person-Centered Models in Organizational Research

This symposium highlights ways in which person-centered mixture models can be applied in organizational research. Specifically, this symposium illustrates the application of (a) latent profile analysis, (b) multiple-group analysis of similarity in latent profile solutions, (c) longitudinal latent profile and transition analyses, and (d) mixture regression analyses.

Ann-Renée Blais, Department of National Defence, Co-Chair

Alexandre J.S. Morin, Concordia University, Co-Chair

Kelley Arredondo, University of Akron, Andrea F. Snell, University of Akron, *Perceptions of Leadership Styles: Interpersonal Traits and Task-Oriented Behaviors* Ann-Renée Blais, Department of National Defence, Simon Houle, Concordia University, Michael R. Frone, University at Buffalo, The State University of New York, *A Person-Centered Perspective on Work Fatigue: Profiles, Protective Factors, Outcomes* 

Simon Houle, Concordia University, Alexandre J.S. Morin, Concordia University Claude Fernet, Université du Québec à Trois-Rivières, *A Latent Transition Analysis of Continuity and Change in the Commitment of Directors*Leandre-Alexis Chenard Poirier, Universite de Montreal, Jean-Sebastien Boudrias, University of Montreal, Nicolas Gillet, Universite de Tours, *The Combined Effects of Destructive and Constructive Leadership* 

Kelley Arredondo, The University of Akron, *Presenter* Leandre-Alexis Chenard Poirier, Universite de Montreal, *Presenter* 

Simon Houle, Concordia University, *Presenter* Submitter: Ann-Renée Blais, arblais@gmail.com

433. Symposium: 11:00AM-12:20PM

402-403

## Myths and Urban Legends About Work-Related Relational Phenomena

Organizational research can be affected by myths and urban legends—incorrect, overly simplistic, or distorted assumptions about what is true or best practice. Presenters will discuss prevalent myths about work-related relational phenomena that permeate the popular press, practice, and the research literature. Topics covered include the work/family interface, mentoring, leadership, and teams.

Melissa M. Robertson, University of Georgia, Co-Chair

David B. Facteau, University of Georgia, Co-Chair

Tammy D. Allen, University of South Florida, *Myths and Urban Legends About the Work and Family Interface* 

Lillian T. Eby, University of Georgia, Melissa M. Robertson, University of Georgia, David B. Facteau, University of Georgia, *Myths and Urban Legends Related to Mentoring* Russell E. Johnson, Michigan State University, *Myths That Exist in Contemporary Leadership Literature* 

John E. Mathieu, University of Connecticut, Some Common Urban Legends in Teams Research

Submitter: Melissa M. Robertson, melmitch@uga.edu

434. Community of Interest: 11:00AM–11:50AM 408-409 Making the Qualitative, Quantitative With Text Analytics

COI facilitators invite practitioners, researchers, and students to join for a conversation about working with qualitative data. Best practices, including data collection methods (interviews, focus groups) and data analysis approaches (text mining, content and sentiment analysis) will be discussed. Participants are encouraged to bring their experiences and questions to this interactive session.

Sabrina D. Volpone, University of Colorado Boulder, *Host* Maurice Johnson, CUNA Mutual Group, *Host* 

Katharine O. Murray, American Family Insurance, Coordinator

Submitter: Katharine O. Murray, kmurray@amfam.com

435. Symposium: 11:00AM–12:20PM

502-503

Promoting a Culture of Reporting Health Concerns

Across 4 different contexts (academic, athletic, medical, and the military), researchers present the relative importance of a culture of reporting to the prediction of reporting behavior and corresponding outcomes.

Together the studies reveal the importance of culture to mitigating the well-documented phenomenon of under-reporting health concerns that plagues all industries.

Stephanie C. Payne, Texas A&M University, *Chair* Stefan Val Dumlao, Texas A&M University, *Co-Chair* 

Chloe Wilson, Clemson University, Thomas W. Britt, Clemson University, Gargi Sawhney, Auburn University, Kristen Jennings Black, University of Tennessee at Chattanooga, *Unit Climate and Help Seeking Among Employees in High Risk Occupations* 

Ann H. Huffman, Northern Arizona University, Heidi A. Wayment, Northern Arizona University, Brian Alfred Eiler, Davidson College, Patrick C. Doyle, University of Georgia, *Market Culture and Organizational Injury Rates* 

Victoria L. Kennel, University of Nebraska Medical Center, Reporting and Learning From Assisted Patient Falls Over Time

Stephanie C. Payne, Texas A&M University, Stefan Val Dumlao, Texas A&M University, Delbert Benny Holland, Texas A&M University, Health Science Center, Yimin He, Texas A&M University, Jose J. Hernandez-Muñoz, Texas A&M University, Angela Mulcahy, Texas A&M University, Reporting and Disclosing Medical Errors: The Role of a Just Culture

Tahira M. Probst, Washington State University Vancouver, *Discussant* 

Submitter: Stephanie C. Payne, scp@tamu.edu

# 436. Symposium: 11:00AM–12:20PM Brazos Work Environment and Individual Characteristic Interaction Effects on Work Outcomes

The existence of the work environment is usually ignored or explained away in organizational research, limiting the scientific and practical impact of research. This symposium presents research examining how the work environment interacts with individual characteristics (personality, experience, psychological needs) to predict outcomes such as job performance, job satisfaction, and motivation.

Jeff W. Johnson, SHL, Chair

Susannah Leigh Ivory, Pennsylvania State University, Rustin D. Meyer, Pennsylvania State University, New Perspectives on Situational Strength: Job Satisfaction and Reactions to Misfit

Melanie K. Prengler, Texas A&M University, Murray R. Barrick, Texas A&M University, Young Eun Lee, Texas A&M University, *Motivational Strivings: Bridge From Personality and Job Characteristics to Behavior* 

Robert P. Tett, University of Tulsa, Neil Christiansen, Central Michigan University, Dan V. Simonet, Montclair State University, Margaret Judith Toich, Montclair State University, Shane Sizemore, Central Michigan University, Confirmatory Strategy and Situational Specificity in Personality–Performance Linkages Jeff W. Johnson, SHL, Interaction Effects of Personality, Experience, and Context on Leader Performance

Benjamin Schneider, University of Maryland/University of Southern California, Discussant

Submitter: Jeff W. Johnson, jeff.johnson@shl.com

#### 

Missing data are an unavoidable reality in most research. Authors present a conceptual introduction to modern missing-data methods (e.g., FIML estimation and multiple imputation), demonstrate how these methods can be used in applied research, describe solutions to problems researchers may encounter while using these methods, and familiarize attendees with planned-missingness designs.

Jeffrey A. Dahlke, HumRRO, *Presenter* Michael G. Hughes, HumRRO, *Presenter* Matthew C. Reeder, HumRRO, *Presenter* Martin C. Yu, HumRRO, *Presenter* 

Submitter: Jeffrey A. Dahlke, jeffrey.dahlke@gmail.com

# 438. Panel Discussion: 11:00AM–12:20PM JW Grand Salon 2 The Upside to Ipsative Scoring: A Consideration of Benefits in Modern Practice

Self-report personality assessment scoring may be ipsative or normative. Despite potential advantages, the psychometric characteristics of ipsative scores have been called into question, as has their use in high-stakes employment

testing. Panelists discuss the use and features of ipsative scoring, legal considerations of their use, and application of machine learning methods.

Kayo Sady, Amazon, Chair

Anne Scaduto, Capital One, Panelist

Emilee B. Tison, DCI Consulting Group, Inc., Panelist

Greg Haudek, Suited, Panelist

Robert W. Stewart, Amazon, Panelist

Submitter: Kayo Sady, kayosady@amazon.com

#### 439. Alternative Session Type with Presenters:

#### 11:00AM-12:20PM

JW Grand Salon 3

## Creating a Diverse and Inclusive Workplace: An Exercise in Collective Wisdom

This session includes a highly interactive group activity and a panel discussion based on 4 real-life D&l-related scenarios. The hope is that, through the group activity and the following panel discussion, attendees will be able to identify actions critical to ensuring that their D&l initiatives make an impact and add value.

Bharati B. Belwalkar, American Institutes for Research, *Chair* Richard F. Tonowski, University of Maryland Baltimore County, *Presenter* Kizzy M. Dominguez, K. Parks Consulting Inc. (KPC), *Presenter* Lyndon U. Llanes, Verizon, *Presenter* 

Alexandra I. Zelin, University of Tennessee at Chattanooga, *Presenter* 

Submitter: Bharati B. Belwalkar, bharati.belwalkar@gmail.com

#### 440. Alternative Session Type with Presenters:

#### 11:00AM-12:20PM

JW Grand Salon 4

## Top Trends Roundtable Forum and Communities of Engagement Kickoff

Hosted by SIOP's Membership Committee, this session will allow division members of all levels to participate in discussions moderated by accomplished I-O scholars and practitioners, in addition to networking with members engaged in similar topics. Attendees will select 3 areas of interest prior to attending the session. The research themes span 10 I-O topics, identified as the 2019 top trends.

Kristy Kay, Aptima, Inc., Co-Chair

Amatia Golbodaghi, Live Nation Entertainment, Co-Chair

Tiffany R. Poeppelman, LinkedIn, Co-Chair

James G. Field, West Virginia University, Presenter

Emily D. Campion, Old Dominion University, Presenter

Nathan J. Mondragon, HireVue, Inc., Presenter

Wendy R. Boswell, Texas A&M University, Presenter

Marcus M. Butts, Southern Methodist University, Presenter

Charles C. Calderwood, Virginia Tech University, Presenter

Autumn D. Krauss, SAP SuccessFactors, Presenter

Kristen P. Jones, University of Memphis, Presenter

Lisa M. Kath, San Diego State University, *Presenter* 

Jeffrey J. McHenry, Rainier Leadership Solutions, Presenter

Kara L. Orvis, Aptima, Inc., Presenter

Lynn M. Shore, Colorado State University, Presenter

Darlene J. Thompson, Key Bank, Presenter

Kelsey E. Medeiros, University of Nebraska, Omaha, Presenter

Submitter: Kristy Kay, kristymkay@gmail.com

# 441. Panel Discussion: 11:00AM–12:20PM JW Grand Salon 5 A Tale of Two Pay Gaps: An All-Female Expert Pay Equity Panel All of us have seen the term "pay gap" in the media. This panel convenes I-O psychologists and employment lawyers for discussion of challenges in conducting pay equity studies. Presenters will define what the pay gap is, explain the differences between the adjusted and unadjusted gap, review what the research suggests are the causes, and connect to

broader topics of pay equity and EEO.
Joanna L. Colosimo, DCI Consulting Group, Inc., *Chair*Elizabeth Bradley, Fortney & Scott, LLC, *Panelist*Lisa Grant Harpe, DCI Consulting Group, *Panelist*Kathryn Mantoan, Orrick, Herrington & Sutcliffe LLP, *Panelist* 

Submitter: Joanna L. Colosimo, JColosimo@dciconsult.com

#### 442. Panel Discussion: 11:00AM-12:20PM JW Grand Salon 6

## Do You Know Who Your "Talent" Is? An Exploration of the Meaning of Talent at Work

Despite the importance of "talent" to organizations, there exists conceptual confusion about what talent means. This panel will provide a framework and examples of the talent construct from leading talent organizations, it's implications for talent practices and outcomes, and how our notions of talent may evolve in the future.

Gunnar Schrah, McKinsey & Company, *Chair* Traci Conner, Comcast, *Panelist* Lorraine M. Dawson, PepsiCo, *Panelist* Maren Dollwet, Walmart, *Panelist* Stefanie Putter, Comcast, *Panelist* 

Submitter: Gunnar Schrah, gunnarschrah@gmail.com

#### 

The panel will address several questions that juxtapose modern perspectives on validity with developments in Al-enabled assessment. The session will conclude with potential ways forward that harness the power of Al without sacrificing the state of the art in validity argumentation. The multidisciplinary panel reflects thought leaders in Al-enabled assessment and validity.

Dan J. Putka, HumRRO, *Chair* David W. Dorsey, HumRRO, *Co-Chair* Joshua P. Liff, HireVue, Inc., *Panelist* Evan F. Sinar, BetterUp, *Panelist* 

Stephen G. Sireci, University of Massachusetts Amherst, Panelist

Eric J. Sydell, Modern Hire, *Panelist* Kelly Trindel, pymetrics, *Panelist* 

Submitter: Dan J. Putka, dputka@humrro.org

#### 444. Alternative Session Type with Presenters:

11:00AM–12:20PM Lone Star Salon A

## Modern Problems Require Modern Solutions: New Approaches to Personality Assessment

In this IGNITE/Panel hybrid session, 5 panelists from academic and applied backgrounds will deliver an IGNITE presentation providing an overview of their innovative approach to personality assessment. Next, a moderated and open discussion will focus on similarities in the seemingly different approaches, creating future directions for research and practice, and answering audience questions.

Timothy J. Bartkoski, Aon, *Chair*Evan R. Theys, Aon, *Presenter*Adam W. Meade, North Carolina State University, *Presenter*Sara Lambert Gutierrez, SHL, *Presenter*Jeff Foster, Missouri State University, *Presenter*Tianjun Sun, University of Illinois at Urbana-Champaign, *Presenter*Submitter: Timothy J. Bartkoski, tjbf39@mail.umsl.edu

#### 445. Alternative Session Type with multiple papers:

#### 11:00AM-12:20PM

Lone Star Salon B

## Contemporary Barriers to the Recruitment and Inclusion of Persons With Disabilities

Although strategies to support the labor market outcomes of persons with disabilities have been developed, barriers persist at various stages of the employment cycle. In this session, 5 empirical papers are presented on contemporary barriers to the recruitment (prehire) and workplace inclusion (posthire) of persons with disabilities, followed by group discussion on this topic.

Daniel Samosh, Queen's University, *Co-Chair* Brent J. Lyons, York University, *Co-Chair* 

David C. Baldridge, Oregon State University, Co-Chair

Sandra L. Fisher, Münster University of Applied Sciences, Paola Girotto, Clarkson University, Catherine E. Connelly, McMaster University, Silvia Bonaccio, University of Ottawa, Al Recruitment and Selection Tools: Impact on Applicants With Disabilities

Alecia M. Santuzzi, Northern Illinois University, Robert Thomas Keating, North-

ern Illinois University, Jesus Martinez, Northern Illinois University, Response Options Affect Psychological Reactions and Disability Disclosure Rates Daniel Samosh, Queen's University, Addison Daniel Maerz, Queen's University, Mathias Spitzmuller, Queen's University, Stephan Boehm, St. Gallen University, Does Respect Matter? A Study of Accommodation-Focused Interpersonal Justice

Kayla B. Follmer, West Virginia University, Joy Beatty, University of Michigan, Dearborn, Anticipated Discrimination, Authenticity, and Counterproductive Work Behaviors

Alyssa K. McGonagle, University of North Carolina at Charlotte, Enrica N. Ruggs, University of Memphis, *Does Video Training Help Reduce Bias Against Job Applicants With Disabilities?* 

Sandra L. Fisher, Münster University of Applied Sciences, *Presenter*Alecia M. Santuzzi, Northern Illinois University, *Presenter*Kayla B. Follmer, West Virginia University, *Presenter* 

Alyssa K. McGonagle, University of North Carolina at Charlotte, Presenter

Submitter: Daniel Samosh, dan.samosh@utoronto.ca

#### 446. Alternative Session Type with Presenters:

11:00AM-12:20PM

Lone Star Salon C

#### Know Your Worth: Results From the 2019 SIOP Salary Survey

This session will discuss the results of SIOP's 2019 salary survey, including results of past iterations and trends over time. Discussion topics include SIOP members' average income levels, as well as professional, educational and demographic variables associated with income disparities. The session will close with Q&A and information gathering to inform additional analyses and reporting efforts.

Chantale Wilson Antonik, Modern Hire, *Presenter*Kristl Davison, Appalachian State University, *Presenter*Amy DuVernet, Training Industry, Inc., *Presenter*Alyssa Kaszycki, *Presenter*Scott H. Oppler, HumRRO, *Presenter* 

Submitter: Amy DuVernet, amyduv@gmail.com

# 447. Special Event: 11:00AM–12:20PM Lone Star Salon D SIOP Select: Distinguished Scientific Contributions Award Winners

Every year SIOP honors individuals who have made distinguished empirical and/or theoretical scientific contributions to the field of I-O psychology. Join us for a captivating and insightful take on lessons learned from top researchers in the field.

Mindy E. Bergman, Texas A&M University, *Presenter*Dov Eden, Tel Aviv University, *Presenter*Allen I. Kraut, Baruch College/Kraut Associates, *Presenter*Philip M. Podsakoff, University of Florida, *Presenter*Denise M. Rousseau, Carnegie Mellon University, *Presenter* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

# 448. Symposium: 11:00AM–12:20PM Lone Star Salon E Assessment-Based Leadership Development Programs: The State of the Art (and Science)

Presenters will discuss cutting-edge assessment-based leadership development programs (LDPs) developed by premier organizations and consulting firms in I-O psychology. In-depth descriptions of the LDPs will be provided, including specific assessment components, delivery systems, development solutions, and data-based studies assessing the impact and effectiveness of these programs.

William Shepherd, The Wendy's Company, Chair

Robert E. Lewis, APTMetrics, Inc., Brett W. Guidry, PepsiCo, Kimberly Happich, PepsiCo, *Developing Organizational and Individual Excellence Through Assessment Centers* 

Andrea Valentine, Merck & Co, Ken Yusko, University of Maryland, College Park, Elliott C. Larson, Siena Consulting, Harold W. Goldstein, The Graduate Center & Baruch College, CUNY, *Impact of an Assessment-Based Global Leader-ship Development Program* 

Sandra Hartog, BTS USA, Assessment as a Driver for Accelerated Development Kyle D. McNeal, Johnson & Johnson, John Fernandez, Johnson & Johnson, Impact of Feedback Source on Perceptions of Assessment Experience Eric P. Braverman, Lutron Electronics Co., Inc., Discussant

Submitter: Ken Yusko, kyusko@sienaconsulting.com

449. Panel Discussion: 11:00AM-12:20PM Lone Star Salon F Automation (In)Equality and the Future of Work: Interdisciplinary Perspectives

Emerging technologies have sparked important questions and debate about equal opportunity and employment. Too often, discussions remain in disciplinary silos, precluding the cross-pollination of ideas and resulting synergies. This panel of leaders in I-O psychology, economics, policy, law, business, and technology will offer unique perspectives on pressing questions about the future of work.

Lori L. Foster, North Carolina State University, Chair David Autor, MIT, Panelist Eric M. Dunleavy, DCI Consulting Group, Inc, Panelist Frida E. Polli, pymetrics, Panelist Jenny Yang, Urban Institute, Panelist

Submitter: Lori L. Foster, Ilfoster@ncsu.edu

450. Alternative Session Type with Presenters:

Lone Star Salon G 11:00AM-12:20PM

Hear It From the Experts: How to Successfully Apply for **Graduate Fellowships** 

This session provides attendees with information about applying for various external graduate fellowships, including the NSF GRFP, SIOP Joyce-Thayer, and Eisenhower fellowships. A panel of experts consisting of fellowship recipients and experienced fellowship reviewers will offer recommendations and interactively assist audience members in curating their unique application selling points.

Amber N. Schroeder, University of Texas at Arlington, Co-Chair Traci Bricka, The University of Texas at Arlington, Co-Chair Courtney M. Bryant, Michigan State University, Presenter Chu-Hsiang (Daisy) Chang, Michigan State University, Presenter Alissa D. Parr, PSI Services LLC, Presenter Denise L. Reyes, Rice University, Presenter Gwendolyn Paige Watson, Clemson University, Presenter

451. Alternative Session Type with Presenters:

Submitter: Traci Bricka, traci.bricka@mavs.uta.edu

11:00AM-12:20PM

Lone Star Salon H

(Get Fired Up for Research!) Fireside Chat: New Directions in Gender and Work-Life

Five gender and work-life experts will discuss the current and futures directions of their research. They will discuss topics including gender differences, intersectional identities, and sociopolitical influences in worklife with the goal of inspiring research ideas. Attendees will participate in collective idea generation through forming a shared repository of ideas.

Linnea Ng, Rice University, Co-Chair Christine L. Nittrouer, University of Houston-Downtown, Co-Chair Allison S. Gabriel, University of Arizona, Presenter Alicia A. Grandey, Pennsylvania State University, Presenter Ellen E. Kossek, Purdue University, Presenter Russell A. Matthews, University of Alabama, Presenter Kristen M. Shockley, University of Georgia, Presenter

Submitter: Linnea Ng, lcn4@rice.edu

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PAUL F. LEVY, University of Akron

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Written by a leading researcher in one of the nation's top I/O programs, Paul Levy's text has long been acclaimed for its concise, research-based approach and personable writing. With this thoroughly updated new edition, students have ample opportunities to explore what's happening in I/O psychology today, through voices directly from the field (Practitioner Forum), brief takes on current events issues (I/O Today), applied practice (Taking it to the Field), and critical and applied exercises at the end of each chapter. Supplementary resources include a thorough Instructors Manual with additional practice activities as well as teaching tips, lecture slides, and a robust test bank.

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#### **FEATURES**

I/O Today: Brief articles tackling current events issues, emerging developments, innovative research, and current debates in the field.

**Practitioner Forum:** Applied lessons written by individuals working in I/O now; these articles provide the students with a unique window into the field, from I/O psychologists who are currently practicing.

**Taking it to the Field**: Hypothetical scenarios that give students the opportunity to practice the concepts from the chapter in an applied setting.

#### IN THE NEW EDITION

**Chapter 5** has been retitled Performance Management (formerly Performance Appraisal), signifying the broad topic under which Performance Appraisal falls.

**Several new Practitioner Forums** have been added to the text, covering topics such as the I/O psychologists' role in litigation settlements, innovations in leadership development programs, and Verbal 360 performance appraisals.

**Several new I/O Today articles** have been added, covering topics such as diversity and performance, the debate about eliminating performance ratings, and gamified microlearning.

452. Panel Discussion: 12:30PM-1:20PM

Dominique Burrows, Rice University, Co-Chair

Real Examples of Worker Upskilling and Reskilling: Lessons Learned

This panel will discuss unique and practical ways of upskilling talent, including how assessments can identify new career paths. The discussion will focus on practical examples of both employer and nonemployer programs that highlight implications and best practices for upskilling or reskilling in the talent-driven economy.

Nate T. Dvorak, The Gallup Organization, Chair Aaron J. Kraus, Liberty Mutual Insurance, Panelist Ellyn Charlotte Maese, The Gallup Organization, Panelist Cheryl Oxley, OutMatch, Panelist Victoria J. Smoak, PepsiCo, Panelist

Submitter: Nate T. Dvorak, nathaniel.dvorak@gmail.com

453. Alternative Session Type with Presenters:

203-204 12:30PM-1:20PM

#### Continuing Discussions Regarding Sexual Harassment of Teenage Workers

Sexual harassment of teenage workers appears to be an overlooked topic. This introductory roundtable/conversation hour will discuss the rights and responsibilities of teenage workers; focus on psychological, physical, and behavioral effects on teenage victims; share examples of lawsuits filed by young workers; and generate ideas for future research and organizational actions.

Susan M. Stewart, Western Illinois University, Presenter Kristl Davison, Appalachian State University, Presenter

Submitter: Susan M. Stewart, sm-stewart2@wiu.edu

454. Special Event: 12:30PM-1:20PM 402-403

#### SIOP Select: Cultivating an Inclusive and Diverse SIOP: Interrogating the Status Quo

Sponsored by the CEMA, LGBT, and WIN Committee Chairs, this session brings together Eden King, Lilia Cortina, Stefanie Johnson, Steven Rogelberg, and Derek Avery to discuss the positive diversity and inclusion changes they have seen in SIOP, where current gaps exist, and propose changes and directions for SIOP to take that will improve the experiences of IO psychologists.

Enrica N. Ruggs, University of Memphis, Co-Chair

Alexandra I. Zelin, University of Tennessee at Chattanooga, Co-Chair

Fred G. Macoukji, Walmart, Co-Chair

Derek R. Avery, Wake Forest University, Presenter

Lilia M. Cortina, University of Michigan, Presenter

Eden B. King, Rice University, Presenter

Stefanie K. Johnson, University of Colorado Boulder, Presenter

Steven G. Rogelberg, University of North Carolina at Charlotte, Presenter

Submitter: Alexandra I. Zelin, alexandra-zelin@utc.edu

#### 455. Community of Interest: 12:30PM-1:20PM

#### Rigor in People Analytics: How Much Is Practical in Organizations?

The value of people analytics as a competitive advantage has become clear. However, practicality and ethical questions remain barriers to successful implementation. This session will target how data analytic teams can best overcome these obstacles to deliver rigorous insights to their stakeholders that are practical, actionable, and ethical.

Michael B. Armstrong, Google, Host

Stephanie A. Zajac, UT MD Anderson Cancer Center, Coordinator

Submitter: Stephanie A. Zajac, zajac.stephanie@gmail.com

456. Symposium: 12:30PM-1:20PM

502-503

#### Unique Perspectives and Populations: Resilience Beyond the Nine to Five

Within management, resilience research has primarily focused on stressors that employees face in an organization. However, there is a sizable portion of adults who are not employed in traditional structures. This symposium investigates resilience in individuals who work outside of the traditional "9 to 5" realm, highlighting the unique experiences of these understudied populations.

Danielle D. King, Rice University, Co-Chair

Isabel Maria Bilotta, Rice University, Eden B. King, Rice University, Scott Tonidandel, University of North Carolina at Charlotte, Abigail R. Corrington, Rice University, Danielle D. King, Rice University, Michelle (Mikki) Hebl, Rice University, Minority Students' Resilience in STEM

James P. O'Brien, Saint Mary's University, Mitchell Rothstein, University of Western Ontario, Student Interpretation of Adverse Academic Experiences as a Component Resilience

Matthew J. W. McLarnon, Mount Royal University, Bouncing Back: Resiliency and Its Dynamic Nature During the Job Search Process

Robert R. Sinclair, Clemson University, *Discussant* 

Submitter: Dominique Burrows, dominiquenicoleburrows@gmail.com

#### 457. Alternative Session Type with Presenters:

12:30PM-1:20PM

Brazos

#### I-Os Are From Mars, Business Leaders Are From Venus

I-O psychologists are grounded in evidence-based tools; but, if solutions are not attractive to business audiences, they lose practical significance and value. The panel will discuss experiences as internal and external consultants that have led I-Os to think critically about how they present research findings and incorporate best practices from experience, data visualization, and user experience.

Jerilyn Hayward, ServiceMaster, Chair Amy Sarraf Renshaw, Hogan Assessments, Presenter Cameron G. Brown, Southern Company, Presenter Sarah Evans, ServiceMaster, Presenter Erica I. Desrosiers, Johnson and Johnson, Presenter Meisha-Ann Martin, Servicemaster, Presenter Submitter: Jerilyn Hayward, jhayward02@yahoo.com

#### 458. Symposium: 12:30PM-1:20PM

JW Grand Salon 1

To Equivalency and Beyond: New Discoveries in the Mobile Assessment Realm

As technology evolves and provides opportunities for innovative HR practices, research must keep pace. This symposium explores dynamics between high-fidelity assessments and devices on which they are taken. Topics include scoring and applicant reaction differences between leaders/nonleaders, device optimized/nonoptimized assessments, mobile cognitive, and latest trends in mobile assessment usage.

Jason N. Jaber, SHL, Chair

Eoin O'Callaghan, Aon, Marinus van Driel, Aon, Nicholas R. Martin, Aon, The Latest International Trends in Mobile Assessment Usage

Justin Rossini, DDI, Breanna R. Wexler, DDI, Leader-Level Versus Entry-Level Candidate Device Usage Trends

Paul M. Fursman, SHL, Jason N. Jaber, SHL, Exploring the Equivalence of a Mobile Optimized Cognitive Ability Assessment

Submitter: Jason N. Jaber, jason.jaber@shl.com

#### 459. Panel Discussion: 12:30PM-1:20PM JW Grand Salon 2 Assessments in a Healthcare Setting: Challenges and Opportunities

This session will present advice and guidance on developing and implementing assessments in a healthcare setting from a panel of I-O professionals with varying backgrounds and experiences. Discussed topics will focus on the unique challenges posed by practicing I-O psychology in a healthcare setting and guidance on overcoming them.

Matthew S. Prewett, Central Michigan University, Chair John D. Arnold, Center for Physician Leadership Excellence, Panelist Michael T. Brannick, University of South Florida, Panelist Aimee K. Gardner, Baylor College of Medicine, SurgWise Consulting, Panelist Evgeniya E. Pavlova Miller, GoHealth Urgent Care, Panelist

Submitter: Evgeniya E. Pavlova Miller, jenny.pavlova@gmail.com

#### 460. Alternative Session Type with Presenters:

12:30PM-1:20PM

JW Grand Salon 3

The Blend of Art and Science: Creative Interviewing Approaches Four I-O professionals, 2 internal and 2 external, will share best practices, strategies, and lessons learned pertaining to 1 of 4 topic areas

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associated with creative interviewing. Participants of this introductory session will hear experiences from all roundtable hosts and be encouraged to share their own experiences.

Kelsey M. Stephens, Macy's Inc., *Chair*Da A. Bologna, Procter & Gamble, *Presenter*Michael C. Heil, Aon, *Presenter*Emily A. Crowe, BTS USA, *Presenter*Tyler Smith, Macy's Inc., *Presenter* 

Submitter: Kelsey M. Stephens, kmstephens328@gmail.com

#### 461. Alternative Session Type with multiple papers:

12:30PM–1:20PM JW Grand Salon 4

## Work–Life Support for 21st Century Families: Academic and Industry Perspectives

Academics and practitioners present research on the effects of contemporary family caregiving scenarios on work–life outcomes, utilization and perceptions of caregiver-friendly practices, and the role of caregiving-specific work–life policies in predicting organizational outcomes. An expert panel discusses perspectives and solutions to problems facing working caregivers and their employers.

Tracy L. Griggs, Winthrop University, *Co-Chair* Melissa M. Robertson, University of Georgia, *Co-Chair* 

Rachel T. Hill, VMware, Co-Chair

Grace Boudjalis, Wayne State University, Reed J. Bramble, Pluralsight, Boris B. Baltes, Wayne State University, Emma K. Duerk, Wayne State University, *The Sandwich Generation and Family-to-Work Conflict: A Multigroup Comparison* Melissa M. Robertson, University of Georgia, Lillian T. Eby, University of Georgia, *Grandchild Care and Work–Family Conflict: A Cross-Lagged Panel Approach* 

Christopher K. Adair, Kincentric, Parenting Status and the Relationship With Engagement and Voluntary Turnover

Eleni V. Lobene, Aon, *Presenter* 

Maura A. Stevenson, MedVet, *Presenter* 

Submitter: Tracy L. Griggs, Griggst@winthrop.edu

#### 462. Ignite: 12:30PM–1:20PM JW Grand Salon 5 Diversity and Inclusion in Action: Approaches to IGNITE Inclusive Workplaces

This IGNITE session brings together practitioners from different organizations to discuss the innovative approaches they are using to address diversity and inclusion (D&I). These strategies include leveraging engagement survey results to inform D&I initiatives, creating diverse candidate pools, incorporating minority employee journeys, and leveraging personality measures to promote diversity.

Amber L. Burkhart, Hogan Assessments, *Chair* Matthew L. Arsenault, Walmart, *Presenter* Laura C. Lomeli, BetterUp, *Presenter* Kimberly S. Nei, Hogan Assessments, *Presenter* Melissa Stiksma, Humu, *Presenter* LeClaire Teets, Eli Lilly and Company, *Presenter* 

Submitter: Amber L. Burkhart, asmittick@hoganassessments.com

#### 

The study of cultural values offers both researchers and practitioners a lens to understand the increasingly global organization. Although culture can be considered a property of national collectives, individual cultural values reside within and are exhibited by individuals. This panel's goal is to bring together experts to discuss these values, with particular emphasis on the level of analysis.

Marc Cubrich, Modern Hire, *Co-Chair*Joelle D. Elicker, University of Akron, *Co-Chair*Catalina Flores, University of Akron, *Co-Chair*Miriam Erez, Technion, *Panelist*Paul J. Hanges, University of Maryland, *Panelist*Piers Steel, University of Calgary, *Panelist*Mary Sully de Luque, Arizona State University, *Panelist* 

Submitter: Marc Cubrich, mmc140@zips.uakron.edu

Machine Learning and Selection: Accessible Foundations for I-Os Increasingly often, I-O practitioners are being approached about machine learning or asked to vet assessment vendors who use machine learning in their solutions. This session offers accessible foundations and best practice recommendations on a topic that can be intimidating.

Alison E. Carr, Modern Hire, *Chair* Josh W. Allen, Walmart, *Presenter* 

Adam S. Forman, Epstein Becker Green, Presenter

Nick C. Koenig, Modern Hire, *Presenter* Adam T. Myer, Johnson & Johnson, *Presenter* Fred Oswald, Rice University, *Presenter* 

Submitter: Alison E. Carr, alison.carr@modernhire.com

#### 465. Alternative Session Type with Presenters:

12:30PM–1:20PM Lone Star Salon A

## Rejecting the Dull: Teaching Students to Know and Love Statistics

This session will provide perspectives and tips for I-O psychology educators who teach statistics. IGNITE! talks by faculty from varied institutions and departments, and with students at different levels and varying majors, will cover how to teach students to love statistics.

Kristen Jennings Black, University of Tennessee at Chattanooga, *Co-Chair* Alice M. Brawley Newlin, Gettysburg College, *Co-Chair* Shawn Bergman, Appalachian State University, *Presenter* Justin A. DeSimone, University of Alabama, *Presenter* Drake John Doumit, Louisiana Tech University, *Presenter* Patrick J. Rosopa, Clemson University, *Presenter* 

Submitter: Alice M. Brawley Newlin, abrawley@gettysburg.edu

## 466. Panel Discussion: 12:30PM–1:20PM Lone Star Salon B Sell Outs: I-O Psychologists Who Sell!

This session will explore what it is like to have a sales-related career as an I-O psychologist. Topics will include the challenges involved in selling I-O related products and services, who is best and least suited to sell and why, and strategies to succeed at selling within our field.

Stephanie J. Sands, YSC Consulting, *Chair* Spencer Goracke, Quantum Workplace, *Panelist* Thomas Henriksen, A'HEAD Executive, *Panelist* Levi R. Nieminen, BetterUp, *Panelist* Lauren J. Weivoda, SOLVE, *Panelist* Brett M. Wells, Perceptyx, *Panelist* 

Submitter: Stephanie J. Sands, stephanie.sands@ysc.com

#### 467. Panel Discussion: 12:30PM-1:20PM Lone Star Salon C

Making Headlines: Corporate Scandals and Employee Trust There's no shortage of corporations making the headlines for scandal-ous behavior. Although the aftermath of corporate scandals often focus on regaining the public trust, less attention is paid to employee trust and how corporate scandals are created. This panel will discuss what factors enable scandals to occur, how scandals affect employee trust, and how corporations can regain employee trust.

Jessie Sanchez, Wayne State University, *Co-Chair* Joseph E. Mroz, Denison Consulting, *Co-Chair* Marcus W. Dickson, Wayne State University, *Panelist* Daniel Engster, University of Houston, *Panelist* Carl Robinson, Vantage Leadership Consulting, *Panelist* L. A. Witt, University of Houston, *Panelist* 

Submitter: Jessie Sanchez, Jessie.Sanchez@wayne.edu

# 468. Symposium: 12:30PM—1:20PM Lone Star Salon D Evolving the Operationalization of the Pulse Survey Method Pulse surveys have emerged as one of the most commonly applied employee listening mechanisms in organizations today. This symposium brings together practitioners who have implemented and researched various approaches to conducting pulse surveys in large organizations. This session will be most applicable to practitioners familiar with the implementation of organizational surveys.

Benjamin P. Granger, Qualtrics, Chair

Nicole Boyko, Liberty Mutual Insurance, Liberty Mutual's Data-Driven Approach to a New Pulse Survey Program

Shelby Wise, Ford Motor Company, *Prioritizing Change, Not Measurement: Iterating a 25-Year-Old Survey Strategy* 

Daniel L. Bonilla, NBA, Finding Our Rhythm at the NBA: Employee Engagement Measurement Cadence

Submitter: Benjamin P. Granger, bgrangersr@yahoo.com

469. Panel Discussion: 12:30PM–1:20PM Lone Star Salon E CHRO Panel on Changing Leadership in a VUCA world

Four CHROs with I-O psychology PhDs discuss the challenge of identifying & developing organizational leaders for a rapidly changing VUCA world. What leader characteristics are needed to be successful and are they changing? Audience questions will be encouraged. Their CHRO experience is from 10 companies such as AT&T, Merck, Sara Lee, BankOne, Burger King, Baxter International, and MicroStrategy.

Rob F. Silzer, HR Assessment & Development/ Baruch College, CUNY, *Chair* Mirian M. Graddick-Weir, Weir Group, LLC., *Panelist* 

Stephen J. Cerrone, SJC Advisors, *Panelist* Richard T. Cober, MicroStrategy, *Panelist* 

Jeanne K. Mason, Baxter International INc., Panelist

Submitter: Rob F. Silzer, robsilzer@prodigy.net

# 470. Panel Discussion: 12:30PM–1:20PM Lone Star Salon F Can Cognitive Psychology and Neuroscience Answer Problems in Performance Management?

Performance management (PM) is broken. Cog psych and neuroscience research has relevance for finding solutions for the problems that need to be addressed in PM. The goal of this panel is to critique the current use of cog psych and neuroscience research in PM, discuss current research that could be applied to PM, and provide actionable suggestions for both research and practice.

Kajal Rajan Patel, The Graduate Center and Baruch College, CUNY, *Co-Chair* William Becker, Virginia Tech University, *Co-Chair* 

Alessa Natale, The Graduate Center CUNY & Baruch College, Co-Chair

Angelo S. DeNisi, Tulane University, *Panelist* Paul E. Levy, University of Akron, *Panelist* 

Christopher T. Rotolo, PepsiCo, Panelist

Submitter: Kajal Rajan Patel, patelk39@tcnj.edu

#### 471. Panel Discussion: 12:30PM-1:20PM Lone Star Salon G

**Talent Management in Law Enforcement: How Can We Help?** In this panel, a diverse group of professionals will discuss how they have applied their knowledge and skills to improve talent management in the law enforcement field. Panelists will discuss the unique challenges of working with law enforcement and their experiences adapting and implementing I-O best practices in the areas of recruitment, hiring, and retention.

Emily S. Medvin, HumRRO, *Chair* Lance E. Anderson, HumRRO, *Panelist* Mike McLenagan, HumRRO, *Panelist* William O'Toole, Self-Employed, *Panelist* 

Gabriela Orozco-Atienza, Los Angeles County Sheriff's Department, Panelist

Submitter: Emily S. Medvin, emedvin@humrro.org

# 472. Panel Discussion: 12:30PM—1:20PM Lone Star Salon H Multiple Choices, One Common Theme: Careers in Occupational Testing

Is your perception of a career in testing "nerdy and boring"? Well, you're half right. A panel of 5 I-O psychologists who have carved out distinct paths through the testing industry will share their experiences and insights. Topics will include how they ended up in testing, how they made the most of opportunities, and how they made it fun! The audience is encouraged to participate.

Kimberly Acree Adams, LeadPath Solutions, Chair

Alexander Alonso, Society for Human Resource Management (SHRM), *Panelist* Liberty J. Munson, Microsoft, *Panelist* 

Lorin M. Mueller, Federation of State Boards of Physical Therapy, *Panelist* Alexa J. Doerr, Towson University, *Panelist* 

Submitter: Kimberly Acree Adams, kadams6006@gmail.com

Poster Session (Technology, Org Culture, Health & Safety): 12:30PM-1:20PM Griffin Hall

473. Poster: 12:30PM-1:20PM

Board 1

Effects of Harassment and Reporting Climate on Suicide Prevention This study examined the effects of discrimination, harassment, and negative reporting climate on each other and suicide ideation. Results indicated that discrimination and bullying were the only significant construct-level predictors of suicidality. At the question level, sex-based discrimination and psychological bullying displayed the strongest positive relationships with suicide ideation.

James Alexander Adaryukov, JHT, Inc. Christopher Rodeheffer, U.S. Navy Brandon E. Sholar, JHT, Inc.

Submitter: James Alexander Adaryukov, iacomus42@gmail.com

474. Poster: 12:30PM-1:20PM

Board 2

Psychological Safety, Ethical Leadership, and Perceived Combat Readiness in Soldiers

This study examined the mediating relationship of psychological safety between ethical leadership and perceived combat readiness prior to deployment in U.S. Army soldiers. Cross-sectional survey data indicated that psychological safety partially mediated the relationship between ethical leadership and perceived combat readiness.

Alexxa Bessey, Clemson University

Janna Mantua, Walter Reed Army Institute of Research

Walter Sowden, U.S. Army

Thomas W. Britt, Clemson University

Ashlee McKeon, Walter Reed Army Institute of Research

Submitter: Alexxa Bessey, afbessey@gmail.com

#### 475. Poster: 12:30PM-1:20PM

Board 3

Climate Strength: Antecedents, Moderating Roles, and Boundary Conditions

Mean climate strength was meta-analytically examined as a moderator of work climate—workgroup performance relationships. Findings supported climate strength as a moderator of relationships between work climate and productivity-related outcomes. Results also indicated that cultural individualism—collectivism, group size, and climate scale reliability, were the best predictors of climate strength.

Maura I. Burke, HumRRO

Michael J. Burke, Tulane University Kristin Smith-Crowe, Boston University

Etti Doveh, Technion

Shuhua Sun, Tulane University

Submitter: Maura I. Burke, mauraburke504@gmail.com

#### 476. Poster: 12:30PM-1:20PM

Board 4

Hospice Nurses Workplace Social Support, Compassion Fatigue, and Work–Family Balance

The purpose of this initial study was to examine the relationship among workplace social support, compassion fatigue, and burnout, in addition to the mediating role of satisfaction with work–family balance, among hospice nurses. Results found that satisfaction with work–family balance fully mediated the relationship between workplace social support and burnout.

Christina Cantu, Louisiana Tech University Michael D. Barnett, The University of Texas at Tyler

Frank P. Igou, Louisiana Tech University

Submitter: Christina Cantu, can2c33@gmail.com

#### 477. Poster: 12:30PM-1:20PM

Board 5

Effects of Climate and Core Self-Evaluations on Citizenship Behaviors Authors proposed and tested a psychological process to explain the effects of diversity climate and coworker support on organizational citizenship behavior (OCB). Data gathered longitudinally from 250 personnel indicated that (a) the effect of diversity climate on OCB is indirect through coworker support, and (b) core self-evaluations affect all 3 paths in the model.

Nikola Fedorowicz, University of Houston Tina Zamanipour, University of Houston Mike Olson, University of Houston L. A. Witt, University of Houston Catherine Horn, University of Houston

Submitter: Nikola Fedorowicz, nfedorow@central.uh.edu

478. Poster: 12:30PM-1:20PM

Board 6

The Impact of Ethical Leadership Depends on Climate Strength Ethical leadership research has established that employees who see their leaders as more ethical tend to experience more positive outcomes. This study builds on previous research by examining the relationship between shared perceptions of ethical leadership and OCBs and affective commitment at the group level and exploring whether this relationship depends on ethical leadership climate strength.

Kira Foley, George Washington University

Evan R. Hughes, Consortium Research Fellows Program Jessica M. Badger Darrow, U.S. Army Research Institute

Submitter: Kira Foley, kirafoley@gwu.edu

479. Poster: 12:30PM-1:20PM

Board 7

## LPA to Examine Climates Protective Against Sexual Harassment in the Military

This study examined individual psychological and unit climate from a pattern perspective to identify protective climate factors against sexual harassment in a military context. The profiles with high levels of trust in leadership, group cohesion, and inclusion were optimal, with having a connection to the lowest levels of sexual harassment-related unwanted workplace experiences.

Jessica Gladfelter, Virginia Tech Brandon E. Sholar, JHT, Inc. Christopher Rodeheffer, U.S. Navy

Submitter: Jessica Gladfelter, jag92@vt.edu

480. Poster: 12:30PM-1:20PM Board 8

How to Induce Error Management Culture: Experimental Evidence From Newly Formed Teams

The question how an error management culture can be induced and if the beneficial effect on performance found in field studies can also be replicated in experimental settings remains unanswered. In 2 experiments with newly formed teams, authors successfully manipulated error management culture and experimentally replicated the beneficial effect of error management culture on performance.

Dorothee Horvath, Technical University of Darmstadt

Alexander Klamar, Leuphana University of Lueneburg, Germany

Nina Keith, Technical University of Darmstadt Michael Frese, Asia School of Business

Submitter: Dorothee Horvath, horvath@psychologie.tu-darmstadt.de

481. Poster: 12:30PM-1:20PM

Board 9

Inclusion as a Moderating Factor of Perceptions of the Reporting Climate Authors examined inclusion as a moderating factor of the relation between unwanted workplace experiences and perceptions of the reporting climate for sexual assault in the military at the unit level. Findings indicate that inclusion has no moderating relation but a negative relation ( $\beta$  = -.635) with negative perceptions of the reporting climate for sexual assault.

Kenzie J. Hurley, University of West Florida

Brandon E. Sholar, JHT, Inc. Christopher Rodeheffer, U.S. Navy

Submitter: Kenzie J. Hurley, kenziejhurley@gmail.com

482. Poster: 12:30PM-1:20PM

Board 10

Using Actual Executive Values in Value Congruence Measurement This study establishes a theoretical basis for using actual executive values as the organizational target in value congruence research. The goal of this research is to advance the measurement of value congruence by clarifying the organizational target of congruence. This clarification will, hopefully, increase the potential for finding meaningful effects in congruence research.

Leah S. Tecle, University of Tulsa

Submitter: Leah S. Tecle, lst075@utulsa.edu

483. Poster: 12:30PM-1:20PM

Board 11

Development of a Multidimensional Political Behavior Scale
The purpose of this research was to create a new behaviorally based
measure of organizational politics. Two studies were conducted to generate new items and examine the psychometric properties of the measure.
Results demonstrated that the new measure expands current models by
expanding the covered dimensions and definition of organizational politics.

Amanda L. Thomas, Express Scripts

John P. Meriac, University of Missouri-St. Louis

Sarah E. Hill, Express Scripts

Submitter: Amanda L. Thomas, amandalethomas@gmail.com

484. Poster: 12:30PM-1:20PM

Board 12

Work Hard, Play Hard: Investigating Workaholism, Work–Leisure Conflict, and Stress

Relationships among workaholism, work–leisure conflict, and work stress were examined. The sample consisted of 346 working adults in the United States. Workaholism positively correlated with work stress. Additionally, work leisure conflict positively related to both workaholism and work stress. Moreover, work–leisure conflict was a significant mediator between workaholism and work stress.

Emily Meier, East Carolina University Shahnaz Aziz, East Carolina University Submitter: Shahnaz Aziz, azizs@ecu.edu

485. Poster: 12:30PM-1:20PM

Board 13

Perfectionism and Health: Longitudinal Mediational Effects of Drug Use This study investigates the interaction of perfection, general health, and drug use, as well as the mediating effects of drug use on the relationship between perfectionism cluster and general health in a time-lag design. Findings indicate that perfectionism type influences general health and alcohol use.

Sarah Nelsen, South Dakota State University Kyle J. Page, American Family Insurance Alper Kayaalp, South Dakota State University Submitter: Alper Kayaalp, akayaalp99@gmail.com

486. Poster: 12:30PM-1:20PM

Board 14

Positive Psychology and Safety Performance: A Longitudinal Model of PsyCap and PERMA

This study examined the bidirectional longitudinal associations between positive psychological functioning and safety performance and incidents in the workplace. Results suggest that psychological capital positively impacts performance, and safety incidents negatively impact psychological flourishing over time. PsyCap in particular should be included in future total worker health interventions.

Sean Palmer Marquardt Rice, Washington State University Vancouver Tahira M. Probst, Washington State University Vancouver

Submitter: Sean Palmer Marquardt Rice, sean.rice@wsu.edu

487. Poster: 12:30PM-1:20PM

Board 15

Recovery During Downtime: Are All Leisure Activities Equal, and for Everyone?

This study extends understanding of the relationship between nonwork leisure activities and well-being (i.e., happiness) using data from the 2013 American Time Use Survey. Results of an ANCOVA (controlling for hours worked) revealed certain activities were associated with higher well-being. There was not a main effect for gender nor an interaction between activity and gender on happiness.

Alicia Stachowski, University of Wisconsin-Stout Mihyang An, University of Wisconsin-Stout Marcy Young Illies, St. Cloud State University

Submitter: Alicia Stachowski, stachowskia@uwstout.edu

488. Poster: 12:30PM-1:20PM

Board 16

An Empirical Investigation of Rideshare Driver Motivation and Work Outcomes

The ridesharing environment consists of favorable work characteristics, yet a number of negative work outcomes have been reported. Exploring contextual moderators of these relations, results indicated that work essentiality and resources helped explain why positive job attributes may

not be producing favorable work outcomes. Findings have important implications for rideshare work design.

Traci Bricka, University of Texas at Arlington Amber N. Schroeder, University of Texas at Arlington Submitter: Traci Bricka, traci.bricka@mavs.uta.edu

489. Poster: 12:30PM-1:20PM Board 17

## Influencing the Influencer: A Proposed Model of Social Media Influencer Effectiveness

Social media influencing is a recent technology-based phenomenon, but less is known about influencers as employees, particularly regarding the antecedents of influencer effectiveness. Authors propose a theoretical model delineating how personal, behavioral, and contextual factors may predict work effectiveness. Practical implications and future research directions are discussed.

Traci Bricka, University of Texas at Arlington Amber N. Schroeder, University of Texas at Arlington Sumbul Hameed, University of Texas at Arlington Submitter: Traci Bricka, traci.bricka@mavs.uta.edu

490. Poster: 12:30PM–1:20PM Board 18
Classifying and Predicting Voluntary Turnover on Twitter With Machine Learning

Despite many theories of voluntary turnover, its prediction and explanation using traditional methods are often hindered by inadequate sample size and criterion differentiation. This study shows robust predictive models of different voluntary turnover types can be built based upon Twitter data and machine learning. Predictors of different turnover types can also be inferred from language features.

Chulin Chen, University of Minnesota

Darius K-S Chan, The Chinese University of Hong Kong

Submitter: Chulin Chen, clc051591@gmail.com

491. Poster: 12:30PM-1:20PM Board 19

Acoustic Analysis of the Performance of Online Content Creators Acoustic analysis is applied to the emerging work model of online content creators, specifically professional YouTubers. Results show that a number of acoustic voice features are significant predictors of objective performance metrics. These findings have implications for online content creators and for our broader understanding of effective communication skills in a work context.

Joseph DiGrazia, SHL James C. Meaden, SHL

Submitter: James C. Meaden, james.meaden@gmail.com

492. Poster: 12:30PM-1:20PM

Board 20

Development and Validation of the Digital Readiness Model A new digital readiness (DR) competency framework was developed and evaluated. A meta-analysis with 7 criterion validation studies was conducted, and scores on the DR competencies had significant positive relationships with the composite DR performance scores. Consistent with research on work-related DR (Lokuge et al., 2019), the study highlights the importance of assessing individual DR.

Leah Ellison, Aon

Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY

Maria Schuchinsky, Aon Lena Justenhoven, Aon Tina Pilipovic, Aon Tara K. McClure, Aon

Levi Sassaman, University at Albany, SUNY Submitter: Leah Ellison, leah.ellison@aon.com

493. Poster: 12:30PM-1:20PM Board 21

## Fear, Rejoice, or Ignore? Employee Perceptions of and Reactions to Automation at Work

This study explores the effects of employee awareness of and appraisal of automation likelihood as threatening or empowering on workplace relevant attitudes, well-being, and performance. Furthermore, the effects of automation-related appraisals on developmental attitudes and behaviors are examined, providing insight into ways employees might prepare for impending automation.

Anna F. Godollei, University of Waterloo James W. Beck, University of Waterloo

Submitter: Anna F. Godollei, afgodoll@uwaterloo.ca

494. Poster: 12:30PM-1:20PM

Board 22

Reliability Checks on an Automated System: Effects on Behavioral Trust Automation is expected to affect nearly every job in some way within 2 decades. Evidence (N = 197) was found that automation trust is actively adjusted by users through "reliability checks." Researchers can intentionally influence the use of reliability checks to alter behavioral trust to levels appropriate to the reliability of the automated system to ensure maximum

Abraham Haskins, Wright State University Debra Steele-Johnson, Wright State University Aaron Buchanan, Wright State University

Nicholas Kovacs, PRADCO

Gary N. Burns, Florida Institute of Technology Submitter: Abraham Haskins, haskins.19@wright.edu

495. Poster: 12:30PM-1:20PM

Board 23

The Virtual Reality Problem: Unequal Effects of Virtual Reality Sickness Virtual reality programs can produce feelings called VR sickness. A meta- analysis was performed on the relationship between VR sickness and potential antecedents. VR sickness produces unequal effects across individual differences, these effects appear resilient across applications, and further research is needed to develop theory and identify explanatory mechanisms.

Matt C. Howard, University of South Alabama Elise Van Zandt, University of South Alabama

Submitter: Elise Van Zandt, ecv1821@jagmail.southalabama.edu

496. Poster: 12:30PM-1:20PM Board 24

## Do LinkedIn Portraits Affect Hiring Decisions? Examining Gender and Facial Competence

Effect of candidate sex and facial competence on hiring decisions was examined. 704 participants were randomly assigned to LinkedIn profiles of either 2 female or 2 male candidates. Each participant viewed 2 portraits (1 high and 1 low in competence). Results showed no main effects; however, an interaction effect was significant.

Alexandra Luong, University of Minnesota Duluth Kwesi O Adjei, University of Minnesota Duluth Alisa Schutz, University of Minnesota Duluth James Clairmont, University of Minnesota Duluth Lauren A. Brown, University of Minnesota Duluth Michaela Wurdelman, University of Minnesota Duluth

Submitter: Alexandra Luong, aluong@d.umn.edu

497. Poster: 12:30PM–1:20PM Board 25

Bringing Artificial Intelligence Into the Firm: Developing

Sociotechnical Capital

As artificial intelligence (AI) continues to grow in use in organizations, a stronger theoretical framework is needed to successfully integrate AI systems with employees. Authors build upon literature on organizational socialization to develop a framework and discuss models of AI integration. Collaborations can lead to a competitive advantage through the development of sociotechnical capital.

Erin Makarius, University of Akron Debmalya Mukherjee, University of Akron Joseph Fox, University of Akron Alexa Fox, University of Akron

Submitter: Erin Makarius, makarius@uakron.edu

498. Poster: 12:30PM-1:20PM Board 26
Job Characteristics and Turker Motivation: Amazon Mechanical

Turk Crowdsource Study

Authors examined traditional theories relevance in gig work while also exploring gig specific variables for MTurk workers. Findings indicate that job characteristics were related to job attitudes, and this relationship was mediated by worker's motivation. Moderated mediation of worker seriousness was not fully supported, indicating that work characteristics can be important for all gig workers.

Michael McFerran, Florida Institute of Technology Gary N. Burns, Florida Institute of Technology

Submitter: Michael McFerran, mwmcferran@gmail.com

499. Poster: 12:30PM-1:20PM

Board 27

Procedural Justice Perceptions of Automated Resume Screening Participants (N = 332) reviewed a hiring procedure involving human or automated resume screening and judged its fairness on 11 procedural justice rules. Automated resume screening worsened perceptions of 5 justice rules, improved 1 rule, and did not significantly affect 5 rules. Perceived threat of robots moderated several effects.

Sean Michael Noble, North Carolina State University Lori L. Foster, North Carolina State University Submitter: Sean Michael Noble, smnoble2@ncsu.edu

500. Poster: 12:30PM-1:20PM

Board 28

Assessing the Accuracy and Validity of Facebook Ratings in the Selection Context

Limited research exists on the accuracy and validity of Facebook in selection processes. To assess this, 3 trained raters evaluated 197 Facebook profiles. Findings suggest that Facebook ratings of personality, cognitive ability, and risk taking may reliably reflect trait scores but lack predictive validity. Further, similarity and attractiveness may also interfere with rating quality.

Rachel Pohlman, Central Michigan University Nga Do, Central Michigan University Robert Loy, Central Michigan University Stephen M. Colarelli, Central Michigan University Submitter: Rachel Pohlman, pohlm1rt@cmich.edu

501. Poster: 12:30PM-1:20PM

Board 29

#### A Multilevel Analysis of Transformational Face-to-Face and Online Teaching

This study examined the effect of transformational teaching behaviors on learning outcomes at varying hierarchical levels. Results showed that transformational teaching was positively associated with learner performance and reactions. Course delivery method moderated the relationship, such that online instruction weakened the relationship between transformational teaching and course evaluation.

Jiayin Qu, University of Minnesota Richard N. Landers, University of Minnesota Sebastian Marin, University of Minnesota Submitter: Jiayin Qu, quxxx179@umn.edu

502. Poster: 12:30PM-1:20PM

Board 30

An Instrument for Measuring Electronic Performance Monitoring Practices Electronic performance monitoring (EPM) is a popular organizational practice, yet tools for measuring EPM implementation are outdated. Authors developed a new tool that includes recent technological innovations. Findings show that acceptance of EPM depends on the purpose, context, and individual being monitored, in addition to the technology itself.

David L. Tomczak, George Washington University Sarah Zarsky, George Mason University Peter Joseph Mancarella, George Washington University Tara S. Behrend, George Washington University

Submitter: David L. Tomczak, davetomczak@gwu.edu

503. Poster: 12:30PM-1:20PM Board 31

Revisiting Mobile Assessment: Demographics and Impact on the Assessment Process

This study examined the impact of device choice (i.e., mobile or non-mobile) on demographic characteristics, job level, and issues during assessment administrations. Findings indicate significant relationships between device choice and the gender, race, ethnicity, and job level applicants applied to. Mobile applicants were also more likely to exit the testing session or lose Internet connection.

Zachary Warman, Wonderlic, Inc. Chris Bialko, Wonderlic, Inc. Michael Grossenbacher, Wonderlic, Inc.

Submitter: Zachary Warman, zach.c.warman@gmail.com

504. Poster: 12:30PM-1:20PM

Board 32

Algorithmically Creating Progressive Matrices Items

The effectiveness of using GMA assessments in personnel selection is widespread. Some of the most common item choices to reduce translation cost are progressive matrices style questions. However, the cost and time to create progressive matrices items can be prohibitive. A method to algorithmically create progressive matrices style questions for cost effective item bank generation is presented.

Scott A. Withrow, Infor Jeffery Partyka, Infor

Submitter: Scott A. Withrow, scott.withrow@infor.com

505. Panel Discussion: 1:30PM-2:20PM

201-202

#### Applicant Reactions to Assessment Tools Across the Overall Recruitment Experience

This session addresses the relevance of better understanding candidate experience with assessment tools in the current market. The panel will explore how applicants respond to various assessment tools, both traditional and more innovative and technology based, addressing the need of a better alignment across tools throughout the selection process to ensure candidate "delight."

Gema Ruiz de Huvdobro. HireVue. Chair Melissa Marie Fakler, HireVue, Panelist Christina M. Banister, Raymond James, Panelist Benjamin P. Granger, Qualtrics, Panelist Emily A. Ingalls, Psychological Associates, Panelist

Timothy C. Lisk, Facebook, Panelist

Submitter: Gema Ruiz de Huydobro, gema@hirevue.com

#### 506. Alternative Session Type with Presenters:

1:30PM-2:20PM

203-204

#### Connecting to Build the Business Case for Evidence-Based Coaching Interventions

Although coaching is a highly effective leader development intervention, many practitioners face resistance when attempting to implement it throughout the enterprise as they must justify the cost and quantify the business impact. In this interactive session, scientist-practitioners from 5 organizations share their organizations' varying perspectives on responsibly demonstrating ROI.

Alison L. O'Malley, BetterUp, Co-Chair Ashley M. Guidroz, BetterUp, Co-Chair Angela K. Geffre, Jones Lang LaSalle (JLL), Presenter Lilly Lin, Deloitte Consulting LLP, Presenter Ellen F. Lovell, Dell Technologies, Presenter Adam J. Massman, Jones Lang LaSalle (JLL), Presenter Samantha A. Morris, Northwestern Mutual, Presenter Stephanie L. Murphy, Dell Technologies, *Presenter* 

#### Submitter: Ashley M. Guidroz, ashley.yousufzai@betterup.co 507. Alternative Session Type with Presenters:

1:30PM-2:20PM

402-403

#### Thinking Outside the Box: I-Os Improving Employment for Neurodiverse Individuals

This presentation will bring together a diverse group of professionals to discuss the challenges neurodiverse individuals face when seeking and transitioning into paid employment, and provide concrete examples of what I-Os are doing to change the face of disability employment. The goal of the session is to raise awareness and interest in what I-Os can do in this area of diversity and inclusion.

Kristin Sanderson Allen, SHL, Co-Chair

Valentina Bruk-Lee, Florida International University, Co-Chair

Sara Lambert Gutierrez, SHL, Presenter

Laura Heron, Florida International University, *Presenter* 

Rose A. Mueller-Hanson, Community Interface Services, *Presenter* 

Christine L. Nittrouer, University of Houston-Downtown, *Presenter* Garret Leonard Rosiek, Elmhurst College, Presenter

Submitter: Kristin Sanderson Allen, kristin.allen@shl.com

508. Community of Interest: 1:30PM-2:20PM

Oren R. Shewach, Human Resources Research Organization (HumRRO), Co-Chair Matthew C. Reeder, HumRRO, Co-Chair

Will It Work in Practice? Challenges for the Development of

Training Programs

Among the top challenges for training and development professionals are delivering consistent training, evaluating learning and skills application, and demonstrating program value to leadership. This COI will address issues organizations face when creating and evaluating the success of different interventions. The aim is to provide opportunities for collaboration between research and practice.

Christina N. Lacerenza, University of Colorado, Boulder, Host Victoria P. Mattingly, Mattingly Solutions, LLC, Host Stephanie A. Zajac, UT MD Anderson Cancer Center, Coordinator

Submitter: Stephanie A. Zajac, zajac.stephanie@gmail.com

#### 509. Panel Discussion: 1:30PM-2:20PM

502-503

#### Demystifying the Spousal Hiring Process: Perspectives From Seekers and Administrators

This session brings together established panelists who have been involved in the spousal hiring process to share their anecdotes and recommendations. Themes include lessons learned from spousal hiring experiences, disclosure decisions, timeline expectations, process preparation, and institutional approaches to address spousal hiring needs. The audience will have opportunities to ask their questions.

Kimberly A. French, Georgia Institute of Technology, Chair Soner Dumani, American Institutes for Research (AIR), Co-Chair Lauren Kuykendall, George Mason University, Co-Chair Charles C. Calderwood, Virginia Tech University, *Panelist* Reeshad S. Dalal, George Mason University, *Panelist* Debra A. Major, Old Dominion University, *Panelist* Winny Shen, York University, Panelist Rong Su, University of Iowa, Panelist

Submitter: Kimberly A. French, KFrench0429@gmail.com

510. Symposium: 1:30PM-2:20PM

**Brazos** 

#### Why Is Work so Hard? Exploring the Roles of Work Stressors on Health and Well-Being

Work is emotional, depleting, and, at times, exhausting. A series of 4 talks highlight the importance of understanding the dynamic relationships between work stressors and workers' health. These presentations provide a complementary perspective for understanding the role of work events, physiological responses, recovery, and health behaviors that are critical for health and well-being.

Kelsey L. Merlo, University of South Florida, Chair

Emily Macias, University of Central Florida, Logan M. Steele, University of South Florida, Jane Jorgenson, University of South Florida, Maryana Arvan, University of Central Florida, The Good, the Bad, and the Ambivalent: Female Leaders' Identity Asymmetry Experiences

Paul Werth, Dartmouth-Hitchcock Medical Center, Ilda B. Molloy, Dartmouth-Hitchcock Medical Center, David S. Jevsevar, Dartmouth-Hitchcock Medical Center, Psychological Detachment and Psychophysiological Strain With Surgeons

Emily Alexis Rost, Virginia Tech, Trevin Glasgow, Virginia Tech, Charles C. Calderwood, Virginia Tech, Active Today, Replenished Tomorrow? How Daily Physical Activity Diminishes Depletion

Keaton A. Fletcher, Georgia Institute of Technology, Claire Burnett, Georgia Institute of Technology, Leadership and Follower Health Behaviors: A Systematic Review

Submitter: Kelsey L. Merlo, kmerlo@usf.edu

#### 511. Symposium: 1:30PM-2:20PM JW Grand Salon 1 Weight No More: Strategies for Estimating and Communicating Relative Weights

Relative importance analysis is widely used to assess relative strength of predictors in multiple regression. This symposium highlights (a) estimation issues within relative importance analysis, including choice of estimation method and the effects of sampling and measurement error on estimation accuracy; and (b) the value in using this analysis to communicate results to nontechnical audiences.

Oren R. Shewach, HumRRO, Matthew C. Reeder, HumRRO, Michael Ingerick, HumRRO, Comparison of Dominance and Relative Weights: An Applied

Leo Alexander, III, Rice University, Michael T. Braun, DePaul University, Fred Oswald, Rice University, Patrick D. Converse, Florida Institute of Technology, Dominance Analysis: An Open-Source, Interactive, Web-Based R Shiny Tool Charlene Zhang, University of Minnesota, Sean Robson, The RAND Corporation, Dominance Analysis as a Tool to Communicate Predictor Importance Dan J. Putka, HumRRO, Discussant

Submitter: Oren R. Shewach, oshewach@humrro.org

#### 512. Panel Discussion: 1:30PM-2:20PM JW Grand Salon 2 SIOP Advocacy 101: Making Your Voice Heard Where It Matters

This panel discusses how participants may contribute their expertise and will in developing member-driven advocacy under the umbrella of SIOP advocacy. Panelists raise awareness of the importance of I-O science and research in policy discussions, educating federal and congressional policy makers, and discuss how SIOP members can use their voice in our nation's capital and at the grassroots level.

Alexander Alonso, Society for Human Resource Management (SHRM), Chair Elizabeth O'Hare, Lewis-Burke Associates LLC, Panelist Bill Ruch, Lewis-Burke Associates, LLC, Panelist

Kristin N. Saboe, Boeing, Panelist

Submitter: Alexander Alonso, alexander.alonso@shrm.org

#### 513. Alternative Session Type with Presenters:

1:30PM-2:20PM

JW Grand Salon 3

#### A Conversation on Executive Assessment: Sharing Best Practices and Experiences

This mashup provides a forum for practitioners and academics to discuss varied approaches to executive assessment. A case study from Walmart will highlight considerations regarding the design of 2 different executive assessment programs used for both selection and development. Audience members will share similar stories regarding how executive assessment is handled in their own organizations

Abigail E. Reiss-Carnow, APTMetrics, Presenter Fred G. Macoukji, Walmart, Presenter Caitlin J. Jacobson, APTMetrics, Presenter Elizabeth A. Ritterbush, DDI, *Presenter* 

Submitter: Abigail E. Reiss-Carnow, aebreiss@gmail.com

#### 514. Panel Discussion: 1:30PM-2:20PM JW Grand Salon 4 Policy Capturing 2.0: New Questions and Insights

This session will present current research on methodological best practices academics and applied practitioners should consider when conducting experimentally rigorous policy capturing studies. The panelists will provide their insights on important methodological details that are currently not discussed in the literature and for which limited research exists.

Elisa M. Torres, George Mason University, Co-Chair Deborah DiazGranados, Virginia Commonwealth University, Co-Chair Seth A. Kaplan, George Mason University, Panelist Ronald P. Vega, Fors Marsh Group, Panelist Ze Zhu, George Mason University, Panelist Submitter: Elisa M. Torres, elisatorres1189@gmail.com

#### 515. Panel Discussion: 1:30PM-2:20PM JW Grand Salon 5 Translating I-O Psychology Knowledge for the Public in New

This session features a panel of I-O psychologists who have dedicated significant time and effort to translating and communicating I-O psychology research to the public. Panelists will share their experiences and challenges communicating through a diverse array of "new media," including websites, podcasts, and social media platforms, and respond to questions from the audience.

Jose Antonio Espinoza, University of Western Ontario, Co-Chair Nicholas L. Bremner, Uber, Co-Chair

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Benjamin L. Butina, PHOENIX Rehabilitation and Health Services, *Panelist* Mike Morrison, Michigan State University, *Panelist* 

Dayl Thoronon Freelense Panelist

Paul Thoresen, Freelance, *Panelist* 

Michael Vodianoi, Northmark Talent, *Panelist* 

Submitter: Jose Antonio Espinoza, jespinoz@uwo.ca

I-O psychology has played a key role in advancing the science of people analytics. Demand for analysts has led universities to add analytics to their curricula. Questions remain as to how to prepare students for entering the analytics space. This panel brings experts who have taught analytics across levels and domains together to share best practices and innovations in teaching analytics.

Ann-Marie Castille, Nicholls State University, Chair

Erin E. Bowen, Embry-Riddle Aeronautical University, Panelist

Ethan R. Burris, University of Texas at Austin, Panelist

Amit Mohindra, Wayfair, Panelist

Christopher B. Patton, Google, Panelist

Frederick R. Stilson, Lockheed Martin, *Panelist* 

Tim Vantilborgh, Vrije Universiteit Brussel, Panelist

Submitter: Ann-Marie Castille, ar2636@gmail.com

#### 

Advances in technology and global socioeconomic trends are converging to shape talent assessment types, modes, and applications in a rapidly changing workplace. A seasoned and diverse panel of assessment industry experts will draw from first-hand experience in the evolution of testing, emerging technologies and trends to share insights and discuss implications for the future.

John A. Weiner, PSI Services LLC, Chair

William G. Harris, Association of Test Publishers, Panelist

Charles A. Handler, Rocket-Hire, LLC, Panelist

Douglas H. Reynolds, DDI, Panelist

Submitter: John A. Weiner, jweiner@psionline.com

# 518. Symposium: 1:30PM–2:20PM Lone Star Salon A Extending Intersections: Emerging Themes in Organizational Intersectionality Research

Within organizational psychology, there is a history of examining the effects of demographic characteristics on workplace outcomes. However, much of this research examines demographic characteristics in isolation from one another. Authors present research that applies an intersectional framework to organizational research, acknowledging that individuals hold multiple identities at any given time.

Greg R. Thrasher, Oakland University, Co-Chair

Michelle M. Hammond, Oakland University, Co-Chair

Nicholas P. Salter, Hofstra University, Katina Sawyer, George Washington University, Scott T. Gebhardt, Mercer | Sirota, *Layered Identities and Work Attitudes* 

Phani Radhakrishnan, University of Toronto, Soo Min Toh, University of Toronto, Xian Zhao, University of Toronto, Aqsa Dutli, University of Toronto, *Triple Jeopardy and Social Dominance Orientation* 

Michelle M. Hammond, Oakland University, Greg R. Thrasher, Oakland University, Cort W. Rudolph, Saint Louis University, *An Age–Gender Intersectional Investigation Into Agentic Penalties* 

Jeanette N. Cleveland, Colorado State University, Discussant

Submitter: Greg R. Thrasher, thrasher@oakland.edu

# 519. Symposium: 1:30PM–2:20PM Lone Star Salon B Is Everything Still Clear: Continuing the Talent Management Transparency Conversation

Organizations continue to wrestle with talent management transparency that go beyond high potential status. With little guidance offered in the literature, the field seems to be focusing on an "all or nothing" approach, where the conversation revolves around disclosure or nondisclosure in a broad way; however, transparency is much more complex and deserves a more nuanced, detailed conversation.

Alyson B. Margulies, US Foods, Charles Schmitt, US Foods, Success Profiles:

A Roadmap for Top-Level Performance at US Foods

Meghan R. Lowery, Eli Lilly and Company, A Continuing Transparency Transformation: Assessments at Eli Lilly & Company

John J. Donovan, Prudential Financial, *Increasing the Transparency of Performance Management: How Much Is Enough?* 

Brett W. Guidry, PepsiCo, James Scrivani, PepsiCo Breanna Paynter, PepsiCo Allan H. Church, PepsiCo, Rhea Pillai, PepsiCo, It's Not Written in Stone, But It's in a Database: Unexplored Transparency Impact

Jocelyn M. Hays, Hogan Assessments, Discussant

Submitter: Brett W. Guidry, brett.w.guidry@gmail.com

## 520. Symposium: 1:30PM–2:20PM Lone Star Salon C Innovations in Item Generation and Automated Test

#### **Assembly Methods**

This session will address innovations in item banking, item generation, and test assembly techniques. Topics will include automatic item generation, item cloning, and automated form assembly applications using mixed integer linear programming (MILP) and classical test theory linear on-the-fly techniques (CTT-LOFT). Content is suitable for an intermediate audience level.

Jennifer L. Geimer, SHL, Co-Chair

Chris Coughlin, SHL US LLC, Co-Chair

Liberty J. Munson, Microsoft, Managing Change in Exam Development and Its Impact on Item Banking

Darrin Grelle, SHL US LLC, Evaluating Item Cloning Techniques for Polytomous Cognitive Ability Items

Sean P. Baldwin, HumRRO, Michael G. Hughes, HumRRO, In Search of Optimal Solutions: Novel Uses of MILP for Item Banking and Form Assembly Joseph D. Abraham, PSI Services LLC, John A. Weiner, PSI Services LLC, Monica D. Elcott, PSI Services LLC, A Proven CTT Approach to Linear-on-the-Fly Form Assembly

Submitter: Chris Coughlin, chris.coughlin@shl.com

## 521. Panel Discussion: 1:30PM–2:20PM Lone Star Salon D From Humans OR Machines to Humans AND Machines:

#### Optimizing Decision Making Using Al

Rather than replacing human decision making at work, AI has the potential to drastically enhance it if effective human–AI collaborations are in place. For this to occur, I-Os need to address a variety of issues that may hinder optimal collaborations. This session provides insight from a panel of practitioners and researchers at the forefront of a new era of collaborative human–AI decision systems.

Jon C. Willford, Edison Electric Institute, Co-Chair

Maureen E. McCusker, Virginia Commonwealth University, Co-Chair

Ken Lahti, SHL, Panelist

Ben Hawkes, Shell International, Panelist

Scott Highhouse, Bowling Green State University, Panelist

Gilbert Yang, Humu, Panelist

Submitter: Jon C. Willford, jwillford@eei.org

# 522. Panel Discussion: 1:30PM–2:20PM Lone Star Salon E Implementing Ongoing Feedback in Performance Management: Strategies and Outcomes

This panel addresses the strategic considerations and practical tips associated with indoctrinating ongoing feedback into an organization's performance management process. Experienced practitioners will share their reflections on the design process, benefits, challenges, observed impact, and advice for how to make ongoing feedback work in organizations.

Matthew S. Kleinman, Gartner, Chair

Paul Karavis, New York Life, Panelist

Adam G. Mitchinson, National Basketball Association, Panelist

Michelle Oman, Gartner, Panelist

Marissa Pipe, EY, Panelist

Submitter: Matthew S. Kleinman, matthew.kleinman@gartner.com

#### 523. Panel Discussion: 1:30PM-2:20PM Lone Star Salon F Employee Engagement: On the Bill, but No Longer the Star of the Show

Engagement alone is not a sufficient survey program outcome. The conversation has turned to agile, people-centric approaches that help elicit better outcomes for individuals and organizations. But isn't this just old wine in new bottles? A tenured panel of vendors will share perspectives on ways to define, measure, and implement the next generation of engagement programs and strategies.

Rebecca Masson, Qualtrics, Chair

Justin G. Black, Glint, now a part of LinkedIn, Panelist

Keri Collins, Willis Towers Watson, Panelist Cecelia Elizabeth Herbert, Qualtrics, Panelist Patrick K. Hyland, Mercer | Sirota, Panelist Sarah R. Johnson, Perceptyx, Panelist Mark Royal, Korn Ferry, Panelist William Werhane, Culture Amp, Panelist

Submitter: Rebecca Masson, becky\_greenberg@yahoo.com

#### Lone Star Salon G 524. Ignite: 1:30PM-2:20PM Hot Topics for the Future of Work: The Future (Age Diverse)

Seven scholars will discuss various ways in which an increasingly age diverse workforce reverberates across planning for and researching the future of work at an introductory to intermediate level. Presenters will summarize scientific research and offer practical solutions to stimulate and guide future research and practice. Audience questions and participation is encouraged.

Gretchen A. Petery, Centre for Transformantive Work Design/CEPAR, Co-Chair Gwenith G. Fisher, Colorado State University, Co-Chair

Cort W. Rudolph, Saint Louis University, Presenter

Elora Voyles, Southern Illinois University, Edwardsville, Presenter

David Cadiz, Portland State University, Presenter Margaret E. Beier, Rice University, Presenter

David P. Costanza, George Washington University, Presenter

Submitter: Gwenith G. Fisher, gwen.fisher@colostate.edu

#### 525. Alternative Session Type with Presenters:

#### 1:30PM-2:20PM

Lone Star Salon H

#### Messy Validation VI: What Would You Do If ...?

This session brings together experienced I-O practitioners to explore how they would overcome unexpected situations when validating, implementing, and maintaining assessment solutions. Participants will discuss in small groups how they might deal with various situations and will also hear expert panelists' insights.

Brett M. Wells, Perceptyx, Co-Chair Kristina R. Barr, SHL, Co-Chair

Anthony S. Boyce, Amazon, Presenter

Christopher J. L. Cunningham, University of Tennessee at Chattanooga/Logi-Serve, Presenter

Dara Drescher, SHL, Presenter

Steven Jarrett, PSI Services LLC, Presenter David B. Schmidt, DCI Consulting, *Presenter* 

Submitter: Brett M. Wells, brett.wells57@gmail.com

#### Poster Session (Performance, Leadership): 1:30PM-2:20PM **Griffin Hall**

526. Poster: 1:30PM-2:20PM

Board 1

Continuing Validation of the Follower Categorization Assessment The authors assessed the construct validity of the Follower Categorization Assessment (FCA), a measure of susceptible followers. The emergent factor structure typified lost souls, bystanders, authoritarians, opportunists, and acolytes—the follower types of the toxic triangle framework of leadership. Correlations with other measures supported the typology and measure, although more work is needed.

Jessica Ivonne Carrera, California State University, San Bernardino Amber M. Olson, California State University, San Bernardino Prince Siraj, California State University, San Bernardino Mernyll Manalo, University of South Alabama

Katherine A. Chavez, California State University, San Bernardino Jacob A. Loop, California State University, San Bernardino Teanna Eve Keith, California State University, San Bernardino Kristof Csaba, California San Bernardino University Denise Bustamante, California San Bernardino University Victoria Jean Cornish, California State University, San Bernardino Nicole Dunlap, California State University, San Bernardino Janet L. Kottke, California State University, San Bernardino

Submitter: Janet L. Kottke, jkottke@csusb.edu

527. Poster: 1:30PM-2:20PM

Board 2

Abusive Supervision and State Paranoia: The Role of Sexual Orientation Drawing on theories of paranoia and social stigma, this study proposes that abusive supervision induces employee paranoid arousal. Moreover, lesbian, gay, bisexual, transgender, and queer (LGBTQ) employees are expected to experience higher levels of paranoia when confronted with abusive supervision, indicating that the abusive supervision-paranoia relationship intensifies among LGBTQ employees.

Gabi Eissa, San Diego State University

Brent S. Opall, University of Wisconsin-Eau Claire

Submitter: Gabi Eissa, geissa@sdsu.edu

528. Poster: 1:30PM-2:20PM Board 3

#### An Exploration of Co-Leader Relationships and the Impact on Team Functioning

Co-leadership research is divided on whether this structure works, and little research examines what impacts effective co-leadership. This study fills a gap in the knowledge of what impacts successful co-leaders. Using 49 U.S. Army co-leader dyads, authors show that engaging in positive co-leader processes is related to developing a strong relationship and to key co-leadership and team outcomes.

Lauren A. Lanzo, George Washington University Lynn R. Offermann, George Washington University

Garett N. Howardson, U.S. Army Research Institute for the Behavioral and Social Sciences

Submitter: Lauren A. Lanzo, llanzo@gwmail.gwu.edu

529. Poster: 1:30PM-2:20PM

Board 4

A Systematic Review and Critique of Research on "Healthy Leadership" The authors present a systematic review and critique of the literature on models of "healthy leadership" and associated evidence from empirical studies (k = 35). They compare various models of "healthy leadership," critically evaluate evidence for incremental predictive validity above and beyond established leadership constructs, discuss problems in the literature, and outline recommendations.

Lauren D. Murphy, Saint Louis University Cort W. Rudolph, Saint Louis University Hannes Zacher, Leipzig University

Submitter: Lauren D. Murphy, lauren.d.murphy@slu.edu

Board 5 530. Poster: 1:30PM-2:20PM Trans\*forming Leadership Impressions: Effects of Trans Label,

Gender, and Behavior

This study examined the effect of leader's expressed gender, presence or absence of a transgender label, and gendered leadership behaviors on general impressions of leadership. As transgender individuals increasingly step into (or come out within) leadership roles, this study advances our limited understanding of how people perceive these individuals as leaders.

Alessa Natale, The Graduate Center CUNY & Baruch College Nicolette Ann Rainone, The Graduate Center & Baruch College, CUNY Logan L. Watts, The Graduate Center & Baruch College, CUNY

Submitter: Alessa Natale, anatale@gradcenter.cuny.edu

531. Poster: 1:30PM-2:20PM Board 6

#### Let Your Employee Talk! The Effects of Servant Leadership on **Employee Voice Behavior**

Authors examined the impact of servant leadership on employee voice behavior using self-perceived status and affective-based trust, as well as work external locus of control as a moderator. Sample of 183 employees and 43 supervisors revealed that 2 pathways mediate this relationship when employees have a high work external locus of control personality.

Chunghyun Oh, Sungkyunkwan University Michael Sunwoo Paik, Sungkyunkwan University Jiseon Shin, Sungkyunkwan University Submitter: Chunghyun Oh, coh3@babson.edu

532. Poster: 1:30PM-2:20PM Board 7

Inclusive Leadership Improves Job–Goal Alignment for Diverse Teams Authors developed a measure of inclusive leadership and used this measure to explore job–goal alignment as a new mediator. The new measure predicted outcomes above and beyond an established inclusive leadership measure, and job–goal alignment mediated the relationship between inclusive leadership and the outcomes of engagement, felt responsibility for change, and justice perceptions.

Mathias J. Simmons, U.S. Army Research Institute Mark Poirier, Consortium of Washington Area Universities

Brendon Woody, Consortium of Universities of the Washington Metropolitan Area

Submitter: Mathias J. Simmons, mathias\_simmons@yahoo.com

533. Poster: 1:30PM-2:20PM Board 8

## A Trickle-Down Effect of Paradoxical Leadership on Employee Radical Creativity

Adopting a time-lagged, 3-source field study, the authors examined how top managers' paradoxical leadership enhances employees' radical creativity. Findings indicate that top managers' paradoxical leadership had a positive, indirect effect on employees' radical creativity via its impact on department managers' competitive psychological climate, followed by employees' risk propensity.

Zheng Wang, Peking University Jack Ting-Ju Chiang, Peking University Shengming Liu, Peking University Haiyang Liu, Peking University Jiang Xu, Peking University

Submitter: Jack Ting-Ju Chiang, jtchiang@gmail.com

534. Poster: 1:30PM-2:20PM Board 9

## Leadership in the Face of Threat: Directive Leadership in Response to Brexit

Leadership response following the referendum vote in the United Kingdom to leave the European Union was studied. By applying the threat-rigidity hypothesis to the field of leadership, predictions were made on the response of individual leaders to the macro-level threat of Brexit. The outcome of the referendum caused an increase in directive leadership behaviors.

Hein Wendt, Korn Ferry Wout de Vries, RUG Harry Garretsen, RUG Janka Stoker, RUG

Submitter: Hein Wendt, hein.wendt@kornferry.com

535. Poster: 1:30PM-2:20PM Board 10

## A Dynamic Approach to Abusive Supervision and Subordinates' Emotions and Performance

With a sample of 140 employees using a 4-wave longitudinal design, it was found that subordinates' job performance was a product rather than a driver of abusive supervision. Abusive supervision caused subordinates' negative emotions, which subsequently inhibited abusive supervision. Finally, subordinates' negative emotions were related to increases in job performance.

Xiaohong (Violet) Xu, Old Dominion University

Lixin Jiang, University of Auckland

Yisheng Peng, George Washington University

Peng Zhao, Indiana University

Wenqin Zhang, Nanjing University of Finance & Economics

Submitter: Xiaohong (Violet) Xu, redlittle1983@gmail.com

536. Poster: 1:30PM-2:20PM

Leader Extraversion and Team Performance: Moderated Mediation

Board 11

Models

Authors proposed 2 moderated mediation models that leader work engagement mediated the relationship between leader extraversion and team performance, and leader goal clarity and leader process clarity moderated the stage I effect as well as the mediating effect. Findings based on 226 team leaders support hypothetical models.

Yang Yang, China Select

Jun Zhang, Beijing Institute of Petrochemical Technology

Xinxuan Che, Florida Institute of Technology Sarah Jensen, Florida Institute of Technology

Tao Chen, China Select

Submitter: Yang Yang, yangyangsh@outlook.com

537. Poster: 1:30PM–2:20PM

#### A Moderated Mediation Examination of Workplace Isolation

This study examined the effects of social support and psychosocial safety climate on perceptions of isolation and their influence on contextual performance. Using the job demands-resources model as a framework, results indicated that both supervisor and coworker social support reduce perceptions of isolation and promote contextual performance. Implications and limitations are discussed.

Natalie Armenteros, Florida International University Valentina Bruk-Lee, Florida International University Submitter: Natalie Armenteros, narme003@fiu.edu

538. Poster: 1:30PM-2:20PM

Board 13

Board 12

Job Performance: Comparing Differences Among the Self- and

Organizationally Employed

After establishing invariance of measures across groups, this study examined organizationally and self-employed workers in differing levels of workload, in-role behaviors, creativity, and innovative work behaviors. Although there were no significant or substantial differences in workload or in-role behaviors, self-employed workers reported higher levels of creativity and innovative work behaviors.

Erica Lynn Bettac, Washington State University

Sean Palmer Marquardt Rice, Washington State University Vancouver

Submitter: Erica Lynn Bettac, erica.bettac@wsu.edu

539. Poster: 1:30PM-2:20PM Board 14

#### A New Hope: The Light Side of Helping Prevails

The relationship between helping and work engagement is examined through 2 possible paths: daily self-esteem and daily depletion. Results indicated that providing task help positively predicts helper self-esteem and work engagement but was not associated with decreased levels of ego depletion when considered in concert with the benefits of providing help.

Emily A. Broksch, University of Central Florida Lauren R. Locklear, University of Central Florida Mark G. Ehrhart, University of Central Florida Steven W. Whiting, University of Central Florida

Submitter: Emily A. Broksch, Embroksch@knights.ucf.edu

540. Poster: 1:30PM-2:20PM Board 15

#### Using Latent Personality Profiles to Improve Prediction of OCB

This study examines issues underlying the weak prediction of OCB by personality traits. The study approaches the issue by making deliberate choices regarding measure specificity and uses latent profile analysis (LPA) as an exploratory technique. Results and conclusions discuss when LPA can be a valuable research tool and further directions regarding measure specificity.

Jordan Dovel, Bowling Green State University Michael J. Zickar, Bowling Green State University

Submitter: Jordan Dovel, jdovel@bgsu.edu

541. Poster: 1:30PM-2:20PM Board 16

## A Social Network View of Advice Exchange and Job Performance Similarity

This study examined how advice relationships influence job performance similarity. Results showed the strength of advice exchange relationship, mutual third-party advice ties, and structural equivalence between 2 employees were positively related to performance similarity.

Yimin He, Texas A&M University

Zitong Sheng, Virginia Commonwealth University

Xiang Yao, Peking University

Xiaohong (Violet) Xu, Old Dominion University

Submitter: Yimin He, yiminhe@outlook.com

542. Poster: 1:30PM-2:20PM Board 17

Perception of OCB Engagement: Does Anyone Differentiate It From Task Performance?

Two studies using employees (Study 1) and supervisor–subordinate pairs (Study 2) examine how employees perceive their engagement in organizational citizenship behavior (OCB) in general. By measuring OCB as more generic engagement, authors attempt to address some of the limitations presented by common behavioral checklists pertaining to OCB operationalization and definition.

Ye Ra Jeong, Radford University Kateryna Chaykovska, Service Management Group Rachel Pohlman, Central Michigan University Kimberly E. O'Brien, Central Michigan University Alexander Stemer, Amazon

Submitter: Ye Ra Jeong, yjeong@radford.edu

543. Poster: 1:30PM-2:20PM

Sleep on Helping Through Positive Affect: Moderating Role of Recovery Drawing from the literature on sleep, helping behavior, and affect, this study investigated the role of sleep on helping behaviors. Using longitudinal cross-lagged panel design based on 3-time points with 481 working individuals in the U.S., significant indirect effects of sleep deprivation on helping through positive affect were found, which was conditional upon psychological detachment.

Juseob Lee, University of Central Florida Shiyang Su, University of Central Florida Emily A. Broksch, University of Central Florida Steve M. Jex, University of Central Florida

Submitter: Juseob Lee, juseob.lee@knights.ucf.edu

544. Poster: 1:30PM-2:20PM

Board 19

Board 18

Manager's Negative Affectivity and Employees' OCBs

This study examines the effects of manager's negative affectivity (NA) on employee's organizational citizenship behaviors (OCB). The results indicate that manager's NA tends to reduce employee's OCBs by increasing employee's perception of abusive supervision and by negatively affecting their team climate.

Sung Won Min, Pennsylvania State University Myungsun Kim, Australian Catholic University

Submitter: Myungsun Kim, myungsun.kim7@gmail.com

545. Poster: 1:30PM-2:20PM

Board 20

Board 21

Helping Type, Hostile Attribution Bias, and State Self-Esteem at the Daily Level

Using an experience sampling method, authors examined the effect of receiving task and emotional help on state self-esteem at the daily level, moderated by hostile attribution bias. Results revealed that the 2 types of help received were differentially related to state self-esteem, and hostile attribution bias moderated the relationship between task help received and state self-esteem.

Wheeler Nakahara, University of Central Florida Michael DiStaso, University of Central Florida Reka Anna Lassu, University of Central Florida Mark G. Ehrhart, University of Central Florida Steven W. Whiting, University of Central Florida

Submitter: Wheeler Nakahara, wheelernakahara@knights.ucf.edu

546. Poster: 1:30PM-2:20PM

Forced Citizenship and Broken Contracts Lead to Counterproductive Work Behavior

Growing interest surrounds the discretionary nature of organizational citizenship behavior and subsequent outcomes. Using multiphasic data (n = 315), support was found for a serial mediation from compulsory citizenship behavior through psychological contract breach then violation to counterproductive work behavior, explaining how forced citizenship might lead to detrimental outcomes.

Rachel Pohlman, Central Michigan University Kimberly E. O'Brien, Central Michigan University Agnieszka Shepard, Mercer University

Submitter: Rachel Pohlman, pohlm1rt@cmich.edu

547. Poster: 1:30PM-2:20PM

Meta-Analytic Examination of OCB Self–Observer Convergence for **Specific Indicators** 

The purpose of this meta-analysis was to investigate the convergence of self-and observer ratings of specific OCB indicators. Results showed the relationship between self-ratings and observer ratings of OCB depends on the specific behavior being measured. Specifically, correlations ranged from .09 to .38 and mean differences ranged from .01 to -.33.

Norberto Rodriguez, Washington State University Bertha Rangel, Washington State University Vancouver Nichelle C. Carpenter, University of South Carolina Jonathan M. Cottrell, Mercer Gahyun Jeon, Northwestern University

Submitter: Norberto Rodriguez, norberto.rodriguez@wsu.edu

548. Poster: 1:30PM-2:20PM

Board 23

Board 22

Observers in Sexual Harassment: Factors Related to Intervention An overlooked, yet promising, area of study has been the involvement of bystanders/observers to prevent and mitigate sexual harassment at work. A newly developed measure assessing 4 behaviors of observer intervention (the "ABCDs") was related to key outcomes of interest such as empathy, reactions to observed injustice at work and past experience with sexual harassment (as target and observer).

Ayesha Sharma, Independent Consultant Aarti Shyamsunder, Psymantics Consulting Charu Khanna, Independent Consultant Patricia D'Souza, Sophia College

Submitter: Aarti Shyamsunder, aarti.shyamsunder@gmail.com

549. Poster: 1:30PM-2:20PM

Board 24

When Minorities Get Their Voice: The Role of Formal Position and Network Centrality

This research explores how multidimensional structural antecedents would interact to predict the promotive and prohibitive voice. Gender dissimilarity was negatively related to the 2 types of voice. Furthermore, a higher position in both formal and informal social structures had decreased the negative effects of dissimilarity on promotive voice but not on prohibitive voice.

Jinyoung Sohn, Yonsei University Hongseok Oh, Yonsei University Hyuntak Roh, Yonsei University

Submitter: Jinyoung Sohn, jysohn@yonsei.ac.kr

550. Poster: 1:30PM-2:20PM

Board 25

Sustaining Proactive Behavior in the Face of Situational Constraints This research investigates the relationship between situational constraints and employee proactive behavior in a 3-wave field study. Findings reveal that employee prosocial motivation buffers the adverse effects of situational constraints on employee proactive behavior through buffering their adverse effects on felt responsibility for constructive change and work engagement. Shuhua Sun, Tulane University

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Submitter: Shuhua Sun, ssun7@tulane.edu

551. Poster: 1:30PM-2:20PM

Board 26

**Employee Happiness: Why We Should Care** 

This study sought to address the need to (a) accurately measure employees' happiness, (b) link employee happiness to outcomes of organizational interest, and (c) assess the impact that organizational psychosocial factors have in decreasing employee happiness levels.

Arieana Thompson, Florida International University Valentina Bruk-Lee, Florida International University

Submitter: Arieana Thompson, arieana@arieanathompson.com

552. Poster: 1:30PM-2:20PM

Board 27

Toward a Model of Optimal Performance at Work: Fostering Flow Participants from a wide variety of occupations partook in a time-lag study exploring a model of optimal performance at work. Results support a model integrating flow metacognition, grit, and an interaction between mind wandering and trait mindfulness as antecedents of flow, and the relationships between flow and the outcomes of burnout, engagement, and job performance.

Jared Weintraub, Hofstra University Kevin Nolan, Hofstra University

Submitter: Jared Weintraub, jweintraub89@gmail.com

553. Poster: 1:30PM–2:20PM Board 28 Context Matters: Moderators of the Effect of Neuroticism on Adaptive Performance

The literature on adaptive performance has shown a lack of focus on the contextual factors impacting employees' adaptive behaviors. In this study, authors examine 5 contextual variables (role ambiguity, role conflict, role overload, change-related communication, and supervisor support) as moderators of the relationship between neuroticism and adaptive performance.

Victoria L. Whitaker, UnityPoint Health Kristi N. Lavigne, Saint Louis University Mindy K. Shoss, University of Central Florida Dustin K. Jundt, Saint Louis University

Submitter: Victoria L. Whitaker, victoria.whitaker@slu.edu

554. Poster: 1:30PM-2:20PM Board 29
What Are We Measuring? Comparison Between Two Measuring

## What Are We Measuring? Comparison Between Two Measures of Job Crafting

There are 2 dominant perspectives of job crafting: the original conceptualization by Wrzesniewski and Dutton (2001) and the conceptualization rooted in the job demands-resources (JD-R) model by Tims and Bakker (2010). Authors compared job crafting scales rooted in the 2 frameworks, examining the factor structure and relationships with theoretically relevant antecedents and outcomes.

Carol Mindy Wong, George Mason University Lydia Craig, George Mason University Lois E. Tetrick, George Mason University

Submitter: Carol Mindy Wong, cwong17@masonlive.gmu.edu

555. Poster: 1:30PM-2:20PM Board 30

#### Who Is Better and Who Is Best? What Differentiates Stars From the Rest

This study used 2 separate samples to test the efficacy of a proposed definition of star employees and verified the accuracy of previous findings within the literature. In addition, authors qualitatively explored executives' perceptions of star employees and identified a series of characteristics and behaviors that differentiate stars employees from other high performers.

Montana R. Woolley, Wright State University Gary N. Burns, Florida Institute of Technology

Submitter: Montana R. Woolley, woolley.9@wright.edu

556. Poster: 1:30PM-2:20PM Board 31

### Testing and Extending the Theory of Purposeful Work Behavior With High Performance

The study tests and extends the theory of purposeful work behavior with multisource data from 109 unit managers and 344 employees. Specifically, employee's conscientiousness, extraversion, and agreeableness have on effect on task performance via achievement, status, and communion striving, respectively. Also, authors show that these indirect effects are contingent upon the use of HPWP.

Junhyok Yim, Texas A&M University Murray R. Barrick, Texas A&M University Matthew Call, Texas A&M University Youngshin Kim, Seoul Theological University Submitter: Junhyok Yim, jyim@mays.tamu.edu

557. Poster: 1:30PM-2:20PM Board 32

#### Social Networks as Antecedents of Identification and Citizenship

Results from a study of a construction company show that employee's have similar levels of identification and citizenship behavior to those of their friendship ties, advice ties and coworkers structurally equivalent to themselves. In addition, similarity in identification mediated the relationship between advice ties and similarity in OCB.

Thomas Zagenczyk, Clemson University
E. Erin Powell, North Carolina State University

Submitter: Thomas Zagenczyk, thomasj@clemson.edu

558. Panel Discussion: 3:00PM-4:20PM

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## You Can't Spell Administration Without I-O: Careers in Academic Leadership

This panel comprising academic leaders from all levels (i.e., chair, dean, provost) of the academy will offer personal experiences related to their entrance and ascension in administration: advice from I-O psychologists to I-O psychologists. The panel will offer insights on higher education roles, and support the advancement of mid-career I-Os to their desired level of academic leadership.

Whitney Botsford Morgan, University of Houston-Downtown, Chair

Derek R. Avery, Wake Forest University, *Panelist* Angelo S. DeNisi, Tulane University, *Panelist* 

Laura L. Koppes Bryan, University of Kentucky, Panelist

Julie B. Olson-Buchanan, California State University, Fresno, Panelist

Ethan P. Waples, University of Houston-Downtown, *Panelist* Michael J. Zickar, Bowling Green State University, *Panelist* 

Submitter: Whitney Botsford Morgan, morganw@uhd.edu

#### 559. Symposium: 3:00PM-4:20PM

203-204

## Synergies Between Teams and Social Network Literatures: Brokering the Paradigms

This symposium highlights varied applications to the use of social network approaches in teams research and offers a number of ways in which to integrate the 2 going forward. Authors present a review of the co-evolution of the 2 literatures and 3 empirical studies that both integrate teams and networks and span multiple levels: from individuals nested in teams to between-team relationships.

Semin Park, University of Iowa, Co-Chair

Adam A. Roebuck, University of Connecticut, Co-Chair

Semin Park, University of Iowa, Travis J. Grosser, University of Connecticut, Adam A. Roebuck, University of Connecticut, John E. Mathieu, University of Connecticut, Understanding Work Teams From a Network Perspective Michael R. Kukenberger, University of New Hampshire, Eean R. Crawford, University of Iowa, Jessica R. Methot, Rutgers University, Team Trust, and Performance: Examining the Predictive Validity of Network Approaches Ning Xu, University of South Florida, Prasad Balkundi, University of Buffalo, Brokering Their Way to Leadership: How Brokers Become Effective Between Teams Taiyi Yan, University of Maryland, College Park, Vijaya Venkataramani, University of Maryland, Chaoying Tang, University of Chinese Academy of Sciences Giles Hirst, Australian National University, How Brokerage Mitigates Adverse Effects of Interteam Competition on Team Innovation

Dorothy R. Carter, University of Georgia, *Discussant* 

Submitter: Adam A. Roebuck, Adam.roebuck@uconn.edu

#### 560. Friday Seminar: 3:00PM-6:00PM

301-302

## Friday Seminar 4: Social Network Analysis of Teams and Organizations

PRÉREGISTRATION AND ADDITIONAL FEE REQUIRED. This seminar introduces social network analytics to understand and enable teams and organizations. Topics include collecting network data from surveys and digital sources, visualizing networks, descriptive analytics (influencers/brokers, silos in the organization), and predictive analytics (who will leave, who will work well together).

Noshir Contractor, Northwestern University, *Presenter* Brennan Antone, Northwestern University, *Presenter* 

Submitter: Yolanda Winberg, ywinberg@gmail.com

## 561. Community of Interest: 3:00PM-3:50PM 408-409 Neurodiversity and Inclusion in the Workplace

The neurodiversity movement suggests that conditions such as autism, attention deficit/hyperactivity, and learning disabilities represent natural brain variability associated with both challenges and unique strengths. Participants will discuss how selection systems, performance management, and work environment features can be redesigned to include an increasingly neurodiverse workforce.

Nancy Elizabeth Doyle, Birkbeck, *Host*Alecia M. Santuzzi, Northern Illinois University, *Host*Erin M. Richard, Louisiana State University, *Coordinator*Submitter: Erin M. Richard, erinrichard@lsu.edu

562. Symposium: 3:00PM-4:20PM

#### The Many Faces of Work and Well-Being: Untangling Relations Between Work and Health

Although research on work and health has increased over the years, current understanding of the relationship leaves much to be desired. This symposium highlights the myriad ways in which work and health can affect each other, with a focus on health behaviors. Topics include presenteeism, burnout, sleep, work-life conflict, and risk behaviors.

Susannah Huang, Bowling Green State University, Co-Chair Samuel T. McAbee, Bowling Green State University, Co-Chair

Alyssa K. McGonagle, University of North Carolina at Charlotte, Sarah R. Schmidt, Ford Motor Company, Sabrina L. Speights, Wheaton College, Work-Health Management Interference: Construct Development and Scale Validation

Emily A. Broksch, University of Central Florida, Breianna Engelson, University of Central Florida, Kristin A. Horan, University of Central Florida, Exploring Participation in Health Risk Behaviors Based on Occupational Risk

Daniel A. Gandara, Indeed, Kristina N. Bauer, Illinois Institute of Technology, Mahima Saxena, Illinois Institute of Technology, The Buffering Role of Support Against the Development of Burnout Among Students

Kimberly A. French, Georgia Institute of Technology, Charles C. Calderwood, Virginia Tech University, Danielle D. King, Rice University, Challenge Hindrance Stressors and Sleep Among Sole Mothers

Melissa A. Albert, Bowling Green State University, Susannah Huang, Bowling Green State University, Claire Elizabeth Smith, Bowling Green State University, Samuel T. McAbee, Bowling Green State University, Testing a Model of Presenteeism Behavior: The Role of Presenteeism Pressure

Submitter: Susannah Huang, shuang1493@gmail.com

#### 563. Special Event: 3:00PM-4:20PM

Brazos

SIOP Select: The Third SIOP Machine Learning Competition The third SIOP machine learning competition is a chance to (a) learn by doing, (b) bring new methods to the field, and (c) establish performance benchmarks. Adopting a Kaggle-like style, it provides an opportunity for the field to come together to tackle tough methodological problems, determine the best solutions systematically, and then share back insights and reproducible code.

Isaac Benjamin Thompson, Modern Hire, Co-Chair Nick C. Koenig, Modern Hire, Co-Chair

Submitter: Isaac Benjamin Thompson, thompsonisaacb@gmail.com

#### 564. Symposium: 3:00PM-4:20PM JW Grand Salon 1 Personality in the Workplace: How Much Does the Situation

Four studies uniquely illustrate how methodological and theoretical advances in situations research can be leveraged to advance our understanding of the role of personality in predicting individuals' functioning in the workplace.

Sang Eun Woo, Purdue University, Chair

Rachel M. Saef, Northern Illinois University, Co-Chair

Andrew B. Blake, Texas Tech University, Nathan A. Hundley, Hogan Assessments, Ryne A. Sherman, Hogan Assessments, Person-Job Fit: Taking Situations Seriously

Loes Abrahams, Ghent University, John Rauthmann, Leopold-Franzens University Innsbruck, Filip De Fruyt, Ghent University, Personality States at Work: The Role of Traits and Self- and Other-Rated Situations

Rachel M. Saef, Northern Illinois University, Sang Eun Woo, Purdue University, How Do Managers, Coworkers, and Subordinates Affect Worker's Personality Expression?

Edina Doci, Vrije Universiteit Amsterdam, Joeri Hofmans, Vrije Universiteit, Brussel, Timothy A. Judge, Ohio State University, Situations Predicting Changes in Transformational Leadership/Core Self-Evaluations

Submitter: Rachel M. Saef, rsaef@niu.edu

#### 565. Panel Discussion: 3:00PM-4:20PM JW Grand Salon 2 Developing Frontline Leadership Talent: Foundations and **Innovations**

This session examines approaches organizations use to develop their largest and perhaps most critical population of leaders: first-level managers. Panelists from diverse organizations will discuss the capabilities these managers need to develop, how their foundational talent management processes target those capabilities, and innovations for developing frontline leadership talent.

Cindy McCauley, Center for Creative Leadership, Chair Becca A. Baker, McKesson Corporation, Panelist William A. Gentry, High Point University, Panelist Megan K. Leasher, Bon Secours Mercy Health, Panelist Jennifer Tricia Lindberg McGinnis, Red Hat, Panelist Kyle D. McNeal, Johnson & Johnson, Panelist

Submitter: Cindy McCauley, mccauley@ccl.org

#### 566. Alternative Session Type with Presenters:

3:00PM-4:20PM

JW Grand Salon 3

From Student to Intern: Advice and Networking With Professionals This session blends panel and roundtable formats, allowing students to communicate with an array of professionals about the internship experience—from searching and securing internships to excelling and leveraging further opportunities from the internship. Students will move around the room, engaging with at least 5 different professionals, through guided but flexible discussion questions.

Cristina Rubino, California State University, Northridge, Co-Chair Marissa L. Shuffler, Clemson University, Co-Chair Gonzalo Ferro, U.S. Securities and Exchange Commission, Co-Chair Joselito C. Lualhati, Global Skills Exchange, Presenter Jake W. Forsman, Slalom, Presenter

Submitter: Cristina Rubino, cristina.rubino@csun.edu

#### 567. Alternative Session Type with Presenters:

3:00PM-4:20PM

JW Grand Salon 4

#### Where Do We Go From Here?: Creating a Research Agenda for LGBTQ+ and Work-Life

Using an Alternative Session-Research Incubator session type, a future research agenda for including LGBTQ+ employees in the work-life interface literature will be discussed. To provide diverse perspectives on the outcomes, methodologies, and application of such research, the panel will include members with various expertise in the LGBTQ+ work–life realm.

Lauren D. Murphy, Saint Louis University, Co-Chair Candice L. Thomas, Saint Louis University, Co-Chair Ann H. Huffman, Northern Arizona University, Presenter Jean-Charles Emile Languilaire, JCL Humanistic Consulting AB, Presenter Alex P. Lindsey, University of Memphis, Presenter Rachel Williamson Smith, Louisiana State University, Presenter Christian N. Thoroughgood, Villanova University, *Presenter* Submitter: Lauren D. Murphy, lauren.d.murphy@slu.edu

#### 568. Symposium: 3:00PM-4:20PM JW Grand Salon 5 Preparing Leaders for the Unpredictable: Leadership Development in a VUCA World

In today's VUCA world, organizations struggle with developing leaders for future challenges while quantifying leadership development initiatives. Introductory themes include supporting leaders through "on the job" opportunities, contextualized development and coaching, rigorous development planning, and "future-ready" leaders who will drive organizations to adapt and excel in disruptive times.

Charles Schmitt, US Foods, Alyson B. Margulies, US Foods, Ryan Speckhart, US Foods, Moving Beyond Survival of the Fittest: 70-20-10 to Enable Effective Role Transitions

John P. Muros, RHR International, Christopher R. Milane, RHR International, Daniel P. Russell, RHR International, Drivers of Perceived Efficacy in Senior Executive Development Programs

Breanna Paynter, PepsiCo, Jacqueline Adams Dickey, PepsiCo, Allan H. Church, PepsiCo, Brett W. Guidry, PepsiCo, Camilla Arntsen, PepsiCo, Leadership Development Through an Employee Experience Lens

Matthew R. Redmond, Korn Ferry, Shifting Leadership Development Models for Future-Ready Leaders

Veronica S. Harvey, Schmidt Harvey Consulting, LLC, Discussant

Submitter: Breanna Paynter, breanna.paynter@pepsico.com

569. Master Tutorial: 3:00PM-4:20PM

JW Grand Salon 6

Big Data Systems With R

Beginners to R are often intimidated by various ways to analyze data. Three popular workflows include base R, data.table, and the tidyverse, each with different syntax. This tutorial session will explain how each system works and the corresponding benefits/drawbacks when analyzing big data. Bring your laptop for this interactive session (download session materials here: https://bit.ly/32ag86B).

Jeff A. Jones, Korn Ferry, *Presenter* Steven Nydick, Korn Ferry, *Presenter* Ben Wiseman, Korn Ferry Institute, *Presenter* Submitter: Steven Nydick, nydic001@umn.edu

# 570. Symposium: 3:00PM-4:20PM JW Grand Salon 7-8 Demonstrating Natural Language Processing Applications for Improving Job Analysis

The traditional methods used for validating selection solutions are often time and resource intensive. Recently, researchers have been exploring machine learning methods, such as natural language processing, for improving the efficiency or accuracy of traditional methods. In this session, authors will demonstrate actual applications for improving job analysis using natural language processing.

Kimberly S. Nei, Hogan Assessments, Chair

Nathan A. Hundley, Hogan Assessments, Kimberly S. Nei, Hogan Assessments, Matthew R. Lemming, Hogan Assessments, Juliette Lloyd, University of Tulsa, BERT the Intern: An Application of NLP for Coding Focus Group Notes for Personality

Daniel A. Schmerling, Wonderlic, Ross Daniel Piper, Wonderlic, *Automating the Job Analysis With Natural Language Processing* 

Derek L. Mracek, Lambda School, Nicole L. Petersen, Modern Hire, Andrew J. Barsa, Modern Hire, Nick C. Koenig, Modern Hire, *DEEP\*O\*NET: Using NLP to Leverage Detailed Text Descriptions of the World of Work* 

Dan J. Putka, HumRRO, Discussant

Submitter: Kimberly S. Nei, knei@hoganassessments.com

# 571. Panel Discussion: 3:00PM-4:20PM Lone Star Salon A Agility in the New World of Work: Leadership and Talent Management Implications

Technological advances and globalization require new ways of organizing, developing leaders, and managing talent. Featuring leaders in the practice and science of agile methodologies, organizational agility, leadership development, and talent management, this session will introduce the audience to the current challenges facing many organizations today along with recommendations for practice.

Benjamin E. Baran, Cleveland State University, Chair

Kathryn Ball, Ericsson, Panelist

Marisa Carson, TIAA, Panelist

Christopher Everett, Indigo Anchor, Panelist

Orit Menkes, OMOD Consulting, Panelist

Submitter: Benjamin E. Baran, ben@benbaran.com

# 572. Symposium: 3:00PM-4:20PM Lone Star Salon B Doing Gender and Undoing Stereotypes: Persistent Issues in Gender Expression at Work

This intermediate-level symposium extends I-O research on gender expression at work by including studies focused on women who violate traditional gender roles, nonbinary employees, and people who perform drag as work. Four studies demonstrate the pervasive and negative influence that gender norms have on employee and organizational outcomes.

Nicholas A. Smith, Oregon Health & Science University, *Co-Chair* Kelly Hamilton, Portland State University, *Co-Chair* 

Katherine Werth, Portland State University, Larry R. Martinez, Portland State University, Timothy Carsey, Portland State University, Fem or Foe? How Sexual Harassment Reporting Impacts Advancement for Women

Kelly Hamilton, Portland State University, Larry R. Martinez, Portland State University, *Does X Mark the Applicant? Assessing Reactions to Gender Nonbinary Job Seekers* 

Theresa Hernandez, Texas A&M University, Jonathan Kyle Bailey, Texas A&M

University, Isaac E. Sabat, Texas A&M University, My Pronouns Are \_\_\_\_\_ How Organizations Can Support Gender Diversity

Thomas Sasso, University of Guelph, Kiah Elisa Caneira, University of Guelph, Brittany Pompili, University of Guelph. Talib Karamally, University of Toronto, Matthew M. Gmitrowicz, Independent Researcher, Paul Copoc, University of Guelph, "You Better Werq!" Exploring Drag as Employment Kizzy M. Dominguez, K. Parks Consulting Inc. (KPC), Discussant

Submitter: Kelly Hamilton, kelly.hamilton@pdx.edu

573. Symposium: 3:00PM-4:20PM

Lone Star Salon C

Talking Taboos: Stigmatized Topics in I-O Research

Among organizational scholars and practitioners, there are research topics, workplace experiences, and types of people that are considered taboo. This symposium highlights these taboo, understudied topics, experiences, and groups, including pregnancy-related emotions, drug testing, incarceration stigma, and obesity, to bring awareness to these unique and underserved areas of research.

Isaac E. Sabat, Texas A&M University, Co-Chair

Elizabeth D. Jenkins, Texas A&M University, Co-Chair

Devalina Nag, University of Memphis, David F. Arena, Jr., University of Memphis, Kristen P. Jones, University of Memphis, *Daily Affect Fluctuations and Work Outcomes in Pregnant Employees* 

Robert C. Martin, Texas A&M University, Elizabeth D. Jenkins, Texas A&M University, Rose Siuta, Texas A&M University, Briana G. Capuchino, Texas A&M University, Isaac E. Sabat, Texas A&M University, *Obesity Stereotype Awareness and Organizational Outcomes* 

Liana Bernard, Portland State University, Larry R. Martinez, Portland State University, Armand Kourosh Beikzadeh, Portland State University, N. Derek Brown, University of California Berkeley, *Rehabilitation Through Incarceration* 

Elizabeth D. Jenkins, Texas A&M University, Jonathan Kyle Bailey, Texas A&M University, Sin-Ning Cindy Liu, Texas A&M University, Isaac E. Sabat, Texas A&M University, *The Impact of Drug Testing on Employees* 

Mindy E. Bergman, Texas A&M University, *Discussant* 

Submitter: Elizabeth D. Jenkins, elizabeth.jenkins@tamu.edu

#### 574. Alternative Session Type with multiple papers:

3:00PM-4:20PM

Lone Star Salon D

#### A Missing Perspective: How I-O Psychology Can Better Engage HBCUs

Historically Black colleges and universities (HBCUs) are important educational institutions for producing Black talent. However, I-O psychology has historically had minimal exposure to HBCUs. Five perspectives on how I-O psychology can better engage with HBCUs followed by a panel discussion with the presenters to further suggest these perspectives and other potential solutions.

Christine R. Smith, Morgan Stanley, Co-Chair

C. Malik Boykin, Brown University, Co-Chair

C. Malik Boykin, Brown University, Stereotyping Historically Black Colleges and Universities as a Barrier to Inclusion

Kisha S. Jones, Pennsylvania State University, Race, Social Class, & Inclusion: Supporting Career Success of HBCU Graduates With I-O

Lars U. Johnson, Wayne State University, Becoming SIOP Ambassadors to HBCUs Jimmy Davis, RHR International, Heeding the Call to Action: Teaching I-O at HBCUs and Stimulating the Pipeline

Christine R. Smith, Morgan Stanley, A Corporate Playbook for Attracting and Retaining HBCU Talent

Kisha S. Jones, Pennsylvania State University, Presenter

Lars U. Johnson, Wayne State University, *Presenter* Jimmy Davis, RHR International, *Presenter* 

Submitter: Christine R. Smith, christine.r.smith218@gmail.com

#### 575. Alternative Session Type with Presenters:

3:00PM-4:20PM

Lone Star Salon E

## **Culture Change (For Real This Time): Quantifying Powerful Employee Stories**

Behavior change at scale involves replacing old stories with new stories. New stories can also be applied to triggering desirable behaviors. This 80-minute session will help advanced practitioners source and generate stories that inspire commitment and action and uncover data that will

unlock investment in new structures to form virtuous cycles of desirable behavior and system evolution.

Robin R. Cohen, Johnson & Johnson, *Chair* Andrew Webster, ExperiencePoint, *Presenter* 

Steve Garguilo, Unbury, Presenter

Cordy Swope, Johnson & Johnson, *Presenter* 

Submitter: Robin R. Cohen, Rcohen10@its.jnj.com

# 576. Master Tutorial: 3:00PM–4:20PM Lone Star Salon F Essential Data Science Toolkit for I-O: A Crash Course in **Scientific Programming**

In this tutorial, authors demonstrate data science principles and tools that are important for the contemporary I-O. They will discuss key information and steps associated with getting started with R and Python, code development and collaboration tools, tools for sharing outputs and results (applications, reports, and dashboards), and other helpful tools including SQL and command line.

Elena Auer, University of Minnesota, *Presenter* Andrew B. Collmus, Facebook, *Presenter* Samuel E. Kaminsky, Google, *Presenter* Submitter: Elena Auer, auer0027@umn.edu

577. Symposium: 3:00PM-4:20PM Lone Star Salon G

The Construct Validity of Computer-Assisted Text Analysis (CATA) CATA is a major trend in I-O research and practice due to new software and abundant uses. A problem is the "black box," or understanding the

meaning of what is measured. Presenters address construct validity through a conceptual CATA framework, content and sentiment analyses, illustrations in I-O (appraisal, interviewing, and work samples), and a discussion by an eminent CATA scholar.

Emily D. Campion, Old Dominion University, *Co-Chair* Michael A. Campion, Purdue University, *Co-Chair* 

Emily D. Campion, Old Dominion University, Conceptual Framework for Approaches to CATA

Sophie Romay, U.S. Air Force, Content Analysis: Comparing Computer and Human Categories

Bobbie A. Dirr, University of Houston, Applying Sentiment Analysis to Job Satisfaction Data

Andrew Speer, Wayne State University, Job Performance Dimensions From Narrative Comments: Validity and Boundary Conditions

James F. Johnson, U.S. Air Force, Andrew Deregla, U.S. Air Force, Amanda Mouton, U.S. Air Force, *Content Analysis: Scoring Structured Interview Questions* 

Scott Tonidandel, University of North Carolina at Charlotte, Isaac Benjamin Thompson, Modern Hire, Nick C. Koenig, Modern Hire, *Automating Subject Matter Expertise Used to Evaluate Candidate Work Samples*James Pennebaker, University of Texas at Austin, *Discussant* 

Submitter: Emily D. Campion, ecampion@odu.edu

# 578. Panel Discussion: 3:00PM-4:20PM Lone Star Salon H Teaching the Way We're Preaching: Informing Our Teaching With Our I-O Expertise

This session will provide research-grounded recommendations for applying I-O knowledge to the structure and delivery of courses. Changes based on training and development, diversity and inclusion, groups and teams, and transformational leadership will be presented, and audience members will be encouraged to share their pedagogical recommendations based on I-O research.

Peter D. Bachiochi, Eastern Connecticut State University, *Panelist* Kenneth G. Brown, University of Iowa, *Panelist* Lisa M. Kath, San Diego State University, *Panelist* Submitter: Peter D. Bachiochi, bachiochip@easternct.edu

579. Friday Seminar: 3:00PM-6:00PM

310-311

Friday Seminar 6: Managing and Engaging External Workers for Maximum Potential

PREREGISTRATION AND ADDITIONAL FEE REQUIRED. The external workforce (e.g., contractors, gig workers) has grown in size and importance, but it is still understudied, misunderstood, and mismanaged.

Based on a research program by SHRM and SAP SuccessFactors, this interactive session shares research results and shares practical tools for improving the external workforce experience.

Autumn D. Krauss, SAP SuccessFactors, Presenter

Cassondra L. Batz-Barbarich, Lake Forest College, Presenter

Xiaoyuan (Susan) Zhu, Society for Human Resource Management, *Presenter* Elizabeth Patterson Supinski, Society for Human Resource Management, *Presenter* 

Submitter: Tori Crain, Tori.Crain@colostate.edu

580. Friday Seminar: 3:00PM-6:00PM

303-304

Friday Seminar 5: Interactive Data Visualization Apps With Shiny PREREGISTRATION AND ADDITIONAL FEE REQUIRED. This seminar focuses on building interactive data visualization and data analysis apps using the Shiny package in R. Participants will gain hands-on experience in developing, styling, optimizing, and deploying Shiny apps of their own creation.

Ryan L. Derickson, University of Cincinnati, *Presenter* Submitter: Jennifer Y. Kim, i.kim@uniandes.edu.co

## Poster Session (Leadership): 3:00PM-3:50PM Griffin Hall

581. Poster: 3:00PM-3:50PM

Board 1

The Role of Cultural Preferences in the Effectiveness of Leader Behaviors

Authors investigated the role that culturally shared preferences for leadership play in the relationship between leader behaviors and perceptions of leader effectiveness. Results indicate that all the leader behaviors examined are perceived as effective across cultures. However, there are instances where cultural preferences for leadership styles enhance the effectiveness of certain behaviors.

Justin J. Aqwa, Ford Motor Company
Michelle W. Mullins, Collins Aerospace
Marcus W. Dickson, Wayne State University

Submitter: Justin J. Aqwa, jaqwa@ford.com

582. Poster: 3:00PM-3:50PM Board 2

Elections as a Selection Method: SAOCs in Office Versus Campaigning
This study approached content validation of the U.S. presidential election
system using the framework that might be applied to evaluate other employee selection procedures. Authors conducted focus groups with political
scientists and collected quantitative ratings of the importance of skills, abilities, and other characteristics for success in office versus in campaigning.

Laura G. Barron, U.S. Air Force Cody B. Cox, St. Mary's University Cinthia Guevara, St. Mary's University Gregory J. Pool, St. Mary's University

Submitter: Laura G. Barron, laura.barron@us.af.mil

583. Poster: 3:00PM-3:50PM Board 3

Transformational Leadership and Creativity: The Role of Engagement and Self-Efficacy

Authors investigated relationships among transformational leadership, creative self-efficacy, process engagement, creativity, and proactive personality. Data were collected from workers (N = 284) in Taiwan. Results supported hypotheses that creative process engagement and creative self-efficacy, respectively, mediated the relationship between transformational leadership and employee creativity.

Bachir Bastien, National Chiao Tung University
Hui-Ting Lee, National Chiao Tung University
Kuo-Yang Kao, National Chiao Tung University

Submitter: Hui-Ting Lee, htllynnlee.ms06g@nctu.edu.tw

584. Poster: 3:00PM-3:50PM

Board 4

When Control Freak Becomes Performance Facilitator: Authoritarian Leadership, Goal Clarity, and Informational Justice
Authors examined the when and how authoritarian leadership, which is normally seen as destructive by both scholars and practitioners, is conducive to employee performance. Findings indicate that when informational justice is high and employee power distance orientation is low, authoritarian leadership is positively related to performance via goal clarity.

Leni Chen, Hong Kong Baptist University Xu Huang, Hong Kong Baptist University

Jiing-Lih Larry Farh, China Europe International Business School

Submitter: Leni Chen, cln1992@126.com

585. Poster: 3:00PM-3:50PM Board 5

#### The Effect of Leader Self-Sacrifice on Leader and Follower Work Engagement

Drawing on social exchange theory and ego depletion theory, results of a field study revealed that leader self-sacrifice had favorable influences on follower work engagement via increased LMX, and that leader self-sacrifice had detrimental impacts on leader work engagement through increased leader depletion. The moderating role of leader/follower relational identity was further discussed.

Xingwen Chen, The University of Hong Kong Yiwei Yuan, Renmin University of China Jun Liu, Renmin University of China Li Zhu, Peking University

Zheng Zhu, Renmin University of China

Chao Liu, Peking University

Submitter: Xingwen Chen, chenxingwen@connect.hku.hk

586. Poster: 3:00PM-3:50PM

Comparing Full-Time Working Leaders' Versus Follower's Profiles of IFTs This study investigated profiles of implicit followership theories (IFTs) in samples of full-time working leaders versus followers. Latent Profile Analysis (LPA) was used to identify the followership profiles. Results show that leaders versus followers have overlapping but differing profiles. Job satisfaction was examined as an outcome of profile membership.

Board 6

Patrick T. Coyle, La Salle University Roseanne J. Foti, Virginia Tech University Victoria Ricedorf, Lycoming College Gavin Williamson, Lycoming College

Submitter: Patrick T. Coyle, coyle@lasalle.edu

587. Poster: 3:00PM-3:50PM Board 7 Leadership Self-Efficacy for Native American Students

This paper investigates the predictive power of collective racial esteem. environmental experience, and resilience on leadership self-efficacy (LSE) for Native American and White students. LSE has been shown to have positive leadership outcomes and little previous research has examined Native Americans' leadership development. Results indicated racial differences in predicting LSE.

Allyson Jessie Finken, University of Oklahoma Lori Anderson Snyder, University of Oklahoma

Submitter: Allyson Jessie Finken, allyson.j.finken-1@ou.edu

588. Poster: 3:00PM-3:50PM Board 8

The Implications of Leader Personality for Follower Engagement and Satisfaction

This study examined relationships between leader personality and follower work attitudes. Results indicated that leader openness was related to follower work engagement, and leader empathy and thoroughness were related to satisfaction. Perceived manager support and fair work allocation moderated the relationships between certain leader traits and employee work attitudes.

Patrick Gallagher, The BB&T Leadership Institute Nataliya Baytalskaya, Caliper, a PSI business Alicia Ako-Brew, University of Missouri-St. Louis

Submitter: Nataliya Baytalskaya, nataliya.baytalskaya@gmail.com

589. Poster: 3:00PM-3:50PM Board 9

Where Is My Motivation (to Lead)? Leader Motivation's Impact on Effectiveness

This study found transformational leadership (TFL) mediated the relationship between motivation to lead (MTL; affective and social-normative) and leader effectiveness. Developmental/transactional leadership mediated the relationship between social-normative MTL and leader effectiveness. Social-normative MTL was more important in predicting TFL and developmental/transactional leadership.

Amy Gammon, PSI Services LLC

Katrina Piccone Merlini, Florida Institute of Technology Submitter: Amy Gammon, gammona@gmail.com

590. Poster: 3:00PM-3:50PM

Board 10

A Meta-Analysis of the Antecedents and Outcomes of Motivation to Lead Organizations are constantly trying to identify individuals who could possibly be leaders. Motivation to lead (MTL) has emerged as an individual difference construct to evaluate one's desire to lead. This meta-analysis examined antecedents and outcomes to MTL. Main findings include MTL being associated with extraversion, leader self-efficacy, and leader effectiveness and leader emergence.

Trevin Glasgow, Virginia Tech Elsheba K. Abraham, Virginia Tech Manasia Sturdivant, Virginia Tech

Semret Yibass, American Institutes for Research

Roseanne J. Foti, Virginia Tech

Submitter: Trevin Glasgow, trevin@vt.edu

591. Poster: 3:00PM-3:50PM Board 11

#### Can Followers Influence Leaders?: Exploring a Role-Based View of **Followership**

Data from 2 samples was used to test role-based views on followership by investigating the differential effects of 3 follower role orientations: coproduction, passive, and antiauthoritarian on frequency of communication, psychological closeness with the leader, relationship quality with the leader, follower influence on the leader, and leadership effectiveness.

Ashita Goswami, Salem State University

Karoline Evans, University of Massachusetts Lowell

Patrick T. Coyle, La Salle University

Submitter: Patrick T. Coyle, coyle@lasalle.edu

592. Poster: 3:00PM-3:50PM Board 12 Contextual Influences on Pygmalion and Golem Effects

This study investigated how follower personality and behaviors influenced leaders' implicit follower theories (LIFTs) as well as how LIFTs predicts leader behaviors and subsequent performance. Using a sample of 230 leader-follower dyads, authors demonstrate strong support for the hypotheses.

Ashita Goswami, Salem State University Terry A. Beehr, Central Michigan University

Submitter: Ashita Goswami, agoswami@salemstate.edu

Board 13 593. Poster: 3:00PM-3:50PM **Emotional Blackmail? Emotion-Eliciting Influence Behaviors in** 

**Supervisors** 

Emotional blackmail was reconceptualized as emotion-eliciting influence behavior (emotion-IB) to fit into an organizational context. Study 1 collected critical incidents, categorized them into 12 dimensions and developed 50 measurement items. Using data from 316 employees. Study 2 examined the factor structure and showed that supervisors' emotion-IBs predicted employee effectiveness.

Ding-Yu Jiang, National Chung Cheng University Chia-Hua Lin, National Chung Cheng University Pei-Yu Lu, National Chung Cheng University Submitter: Ding-Yu Jiang, jian6123@ms15.hinet.net

594. Poster: 3:00PM-3:50PM Board 14

Can Effects of Empowering Leadership Be Due to Levels of Energic Resources?

Three-waves of data from U.S. employees supported a mediation model explaining effects of empowering leadership on followers' (un)favorable work behaviors. Empowering leadership predicts followers' engagement in constructive work behaviors because it promotes followers' thriving and minimizes their job boredom, resulting in more innovative work behaviors and less workplace bullying.

Minseo Kim, Griffith University

Terry A. Beehr, Central Michigan University

Submitter: Minseo Kim, minseokim0331@gmail.com

595. Poster: 3:00PM-3:50PM Board 15

Abusive Supervision and Voice: The Different Roles of Affective

and Cognitive Trust

This study examined the underlying mechanism of the negative relationship between abusive supervision and voice. Though abusive supervision has negative impact on both affective and cognitive trust, only an affective trust mediated their relationship. A mediating effect of cognitive trust was insignificant. Two types of trust turned out to have different effects on voice.

Seohyun Kwon, Seoul National University Jihye Lee, Seoul National University Yoonju Cho, Seoul National University Seokhwa Yun, Seoul National University Submitter: Seohyun Kwon, hyun1501@snu.ac.kr

596. Poster: 3:00PM-3:50PM Board 16

#### Who Plays the Lead(er)? A Historiometric Analysis of Leadership Diversity in Films

Films can shape viewers' implicit leadership theories, but little research has examined the messages they convey about leadership. Authors examined the extent to which popular films propagate the stereotype that effective leaders tend to be White and male. Results indicate that White men are more often represented as film leaders, but women and/ or minorities are portrayed as equally effective.

Patrick Jay Lee, Baruch College & The Graduate Center, CUNY Desmond W. Leung, Baruch College & The Graduate Center, CUNY Alessa Natale, The Graduate Center CUNY & Baruch College Bradley E. Gray, Baruch College & The Graduate Center, CUNY Helen Gu, Baruch College & The Graduate Center, CUNY Logan L. Watts, The Graduate Center & Baruch College, CUNY

Submitter: Desmond W. Leung, Desmond.Leung@baruch.cuny.edu

597. Poster: 3:00PM-3:50PM Board 17

#### What Motivates Transformational Leaders? Psychological Needs as the Antecedent

Authors built a theoretical model to explore the relationship between leaders' satisfaction of psychological needs and transformational leadership. They conducted an empirical study and found that psychological needs were positively related to transformational leadership and autonomous motivation mediated this relationship.

Haoxiong Li, Claremont Graduate University Ronald E. Riggio, Claremont Graduate University Submitter: Haoxiong Li, lihaoxiong1988@gmail.com

598. Poster: 3:00PM-3:50PM

Board 18

Board 19

Drained and Confused: Effects of Supervisor Abuse on Sleep and Clarity The relationship of abusive supervision to insomnia and role clarity via performance pressure was examined. Psychological safety acted as moderating variable. Findings suggest abusive supervision is positively related to insomnia but negatively related to role clarity. It was also found that abusive supervision is indirectly related to insomnia through performance pressure.

Tyleen N. Lopez, Wayne State University Lars U. Johnson, Wayne State University Tara Grambo, Wayne State University De'Ericka Bertram, Clark Atlanta University Grace Boudjalis, Wayne State University Concetta Griffith, HR Bliss

Submitter: Tyleen N. Lopez, tyleennlopez@gmail.com

599. Poster: 3:00PM-3:50PM

How Leaders' Boundary Spanning Affects Employee Performing: Resourcing and Buffering

The study examines how leaders' boundary spanning (LBS) affects employees' task performance. Drawing on the job demands-resources model, we posit that LBS increases self-efficacy by gaining resources and psychological safety by buffering demands, leading to better performance. The results showed that the effect of LBS was mediated by self-efficacy, whereas psychological safety gained mixed support.

Sunghyuck Mah, Seoul National University Jeewon Gwak, Seoul National University Seohyun Kwon, Seoul National University

Jihye Lee, Seoul National University Seokhwa Yun, Seoul National University

Submitter: Sunghyuck Mah, ryanshmah@gmail.com

600. Poster: 3:00PM-3:50PM Board 20

Performance on a Simulation: Integrating Models of Collective Leadership and Planning

Characteristics of collective leadership (i.e., individual differences of nominated leaders, followers, and other collective processes) and planning (i.e., key planning skills) that contribute to effective planning

and collective performance are identified. Results integrating collective

leadership and planning into a model are reported.

Robert Martin, University of Oklahoma Erin Michelle Todd, University of Oklahoma Colleen Jane Standish, University of Oklahoma Samantha England, University of Oklahoma Tanner Newbold, University of Oklahoma Michael D. Mumford, University of Oklahoma

Shane Connelly, University of Oklahoma Neil Maclaren, Binghamton University Yiding Cao, Binghamton University Yingjun Dong, Binghamton University

Francis J. Yammarino, Binghamton University, SUNY

Shelley Dionne, Binghamton University Hiroki Sayama, Binghamton University Gregory A. Ruark, U.S. Army Research Institute Submitter: Robert Martin, rmartin8394@gmail.com

601. Poster: 3:00PM-3:50PM

Board 21 Syncing Up or Sinking?: Temporality and Status in Leader–Follower

**Dynamics** 

The impact of temporal diversity has not been examined within the context of status differences. This study assesses the effect of time urgency diversity on coordination difficulties and direct reports' willingness to follow for 81 leader dyads in a corporate setting. Results indicate higher dyad time urgency diversity leads to higher coordination difficulties. Moderators are also examined.

Patricia N. Martinez. Pennsylvania State University Susan Mohammed, Pennsylvania State University Submitter: Patricia N. Martinez, pattymart25@gmail.com

602. Poster: 3:00PM-3:50PM

Board 22

The Downside of Being an Inexperienced Humble Leader Research on humble leadership has suggested that this leadership style may be ineffective for leaders with low experience, but prior research has not tested this relationship. In a lab study we find that experience does matter for humble leadership and that humble leaders with low experience decrease follower performance.

Samuel Matthews, University of Northern Iowa Thomas Kelemen, University of Oklahoma Bret H. Bradley, University of Oklahoma

Submitter: Thomas Kelemen, thomas.kelemen@ou.edu

603. Poster: 3:00PM-3:50PM Board 23

True Colors: How and When Race Relates to Leadership Emergence Authors examined how and when race relates to leadership emergence in self-managing teams. They considered how team racial composition and self-reflective titles interact with race to indirectly influence leadership emergence through interpersonal teamwork behavior. Results were generally supported using a sample of 64 leaderless teams in an assessment center setting.

Tyree D. Mitchell, Louisiana State University Bryan P. Acton, Virginia Tech Patrick T. Coyle, La Salle University

Gavin Williamson, Lycoming College Victoria Ricedorf, Lycoming College

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

604. Poster: 3:00PM-3:50PM

Board 24

Effects of Servant Leadership on Procedural Justice and Voice Authors proposed and tested an indirect effects model in which servant leadership predicts voice by enhancing perceptions of fairness and moderated by extraversion. Using 332 faculty members, they found that servant leadership fosters perceptions of fairness that enhances voice. Moreover, servant leaders appeared to have a greater effect on enhancing voice among introverts.

Ricardo Obasare, University of Houston Nikola Fedorowicz, University of Houston L. A. Witt, University of Houston Mary Louise Hotze, University of Houston Catherine Horn, University of Houston

Submitter: Ricardo Obasare, jeboardo@gmail.com

605. Poster: 3:00PM-3:50PM

Board 25

Examining the Bright and Dark Sides of Transformational Leadership Authors examined the 2 faces of transformational leadership for follower task performance. In general, the final model supported the hypothesized positive relationships between them through core job dimensions, and intrinsic motivation and perceived role overload, and the hypothesized negative relationship between them through job autonomy and perceived role overload.

Liyao Pan, The University of Texas at San Antonio

Arran Caza, University of Manitoba

Shannon L. Marlow, The University of Texas at San Antonio

Submitter: Liyao Pan, liyao.pan@utsa.edu

606. Poster: 3:00PM–3:50PM Board 26 Small-Scale Issues, Big World Problems: Examining Gender Disparities in Leadership

A simulation was conducted to examine the large gender disparities in leadership positions. Specifically, this study examined what combination of bias and retention issues most accurately reproduce real world underrepresentation of women across organizational levels. Results suggest that small amounts of bias and attrition can go a long way in producing large gender disparities in leadership.

Nisha Hafeez Quraishi, Florida Institute of Technology Kayla Bigerton, Florida Institute of Technology Alexander Michael DeChurch, Florida Institute of Technology

Alexander Michael DeChurch, Florida Institute of Technology Patrick D. Converse, Florida Institute of Technology

Submitter: Kayla Bigerton, KHoelzel2016@my.fit.edu

607. Poster: 3:00PM-3:50PM

Board 27

## Sophistication Can Be More Stressful: Subordinates Under Abusive Leaders

This study aims to understand the effect of abusive supervision on subordinate's performance across different domains. Specifically, authors proposed and demonstrated a moderated mediation model linking abusive supervision to subordinate performance through stress and moderated by political skill. The sample of Chinese steelworkers revealed culture-related variation from this literature.

Jacklyn Scymcyk, Florida Institute of Technology Chris Juszczyk, Florida Institute of Technology Michael McFerran, Florida Institute of Technology Yu Yan, Wu Han University of China Xinxuan Che, Florida Institute of Technology

Submitter: Jacklyn Scymcyk, jacklyn.scymcyk@gmail.com

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608. Poster: 3:00PM–3:50PM

Board 28
The Gratitude Effect: Shaping LMX Through Subordinate Perceptions
A controlled laboratory study examined how leadership style, gratitude, and performance congruence affect how subordinates perceive LMX quality. Results showed that both leadership style and trait gratitude were related to subordinate LMX ratings. Additional analyses suggest that LMX fully mediates the relationships among trait gratitude, leadership style, and performance congruence.

Adam M. Smith, Kincentric

Daren S. Protolipac, St. Cloud State University
Submitter: Adam M. Smith, a.smith.mercer@gmail.com

609. Poster: 3:00PM-3:50PM Board 29

Skip-Level Participation and Helping Behavior: The Role of Leader–Leader Exchange

This study examines the influence of skip-level participation on helping behavior. Skip-level paticipation refers to skip-level leaders' participative behaviors toward employees. Results show that leader—leader exchange

(LLX) moderates the positive relationship between skip-level participation and helping behaviors via organization-based self-esteem and job satisfaction only when LLX is high.

Monica W. M. Tang, The University of Hong Kong

Catherine K. Lam, Durham University

Submitter: Monica W. M. Tang, monicatangwm@yahoo.com

610. Poster: 3:00PM-3:50PM

Board 30

Effects of Leader Mixed Emotional Displays on Follower

**Evaluations and Performance** 

Leader expressions of pride and positive-mixed emotions (pride, interest) resulted in more positive follower evaluations of leaders than displays of negative-mixed (anger, fear), mixed-valence (anger, pride), and anger. Interestingly, negative-mixed leader emotions elicited better information processing than other emotions, which positively influenced task performance. Implications are discussed.

Brett Torrence, Cherokee Nation 3S Shane Connelly, University of Oklahoma Divya Patel, University of Oklahoma Alexander Brunot, University of Oklahoma Submitter: Shane Connelly, sconnelly@ou.edu

611. Poster: 3:00PM-3:50PM

Board 31

Board 32

Robotic Leadership: A Systematic and Multilevel Framework Authors apply a systematic and levels-of-analysis framework to the studies of robotic leadership in different research domains. Results showed (a) the field of management has addressed robotic issues to a comparatively lesser extent; (b) limited research has looked at robots as leaders; and (c) more research attention should be paid to robotic leadership at higher levels of analysis.

Chou Yu Tsai, Binghamton University, SUNY Jason Marshall, Binghamton University, SUNY Anwesha Choudhury, Binghamton University, SUNY Andra Serban, Virginia Commonwealth University YoYo Tsung-Yu Hou, Cornell University Malte F. Jung, Cornell University

Francis J. Yammarino, Binghamton University, SUNY

Submitter: Chou Yu Tsai, ctsai@binghamton.edu

612. Poster: 3:00PM-3:50PM

## A Comparison of Profiles of Self- and Other Ratings of Character Strengths

Understanding character strengths is becoming more important for organizations. A person-centered approach is used to examine character more holistically. Different profiles were found for self-ratings and other ratings. Observer profiles were better able to provide distinct profiles. Lack of variance in self-ratings show leaders may lack self-awareness of their own strengths.

Amanda L. Valone, Tilt 365 Pam Boney, Tilt 365

Submitter: Amanda L. Valone, amanda@tilt365.com

613. Special Event: 3:30PM-4:20PM

402-403

#### SIOP Select: Story Time! Competition Finalists Share Career-Shaping Experiences

Academics and practitioners in this session will aim to inspire each other with stories of the things, people, or events that have shaped their careers, approaches to research, and, in some cases, the field of I-O psychology as a whole. In this SIOP Select session, a novel platform is provided that can serve as a source of inspiration and energizing force for all involved.

Andrea L. Hetrick, University of New Mexico, Chair
Jay H. Hardy, III, Oregon State University, Co-Chair
Sherif al-Qallawi, Florida Institute of Technology, Presenter
Helen H. Chung, Seattle Pacific University, Presenter
Lawrence Houston, III, Oregon State University, Presenter
Mansik Yun, Presenter

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

Poster Session (Perf Management, Job Analysis, Decision Making): 4:00PM-4:50PM **Griffin Hall** 

614. Poster: 4:00PM-4:50PM Board 1

#### Booming Practice or Bust? Use and Development of Competency Models in Organizations

The use of competency models in organizations has been steadily increasing, our understanding of how organizations are developing and using them is limited. This study, which surveyed 328 competency modeling practitioners, provides a better understanding of how human resource professionals and consultants develop, present, and implement competency models in organizations.

Elizabeth Adams, Asurion

Megan Loftis, Middle Tennessee State University

Kali Thompson, HCA Healthcare

Mark C. Frame, Middle Tennessee State University Michael B. Hein, Middle Tennessee State University Richard G. Moffett, III, Middle Tennessee State University

Submitter: Mark C. Frame, mark.frame@mtsu.edu

#### 615. Poster: 4:00PM-4:50PM Board 2

## Individual Attributes That Contribute to Career Success in the US

Despite extensive fitness for duty screening, crew readiness and longterm retention remain a priority of the U.S. Submarine Force. Results from a job analysis revealed the relative importance of nontechnical attributes that are associated with success at 3 distinct stages in a submariner's career. Findings will inform development of an improved fitness for duty assessment for submariners.

Andrea M. Bizarro, Leidos, Inc

Submitter: Andrea M. Bizarro, andrea.bizarro@leidos.com

616. Poster: 4:00PM-4:50PM

#### Generalizability of Multitasking Research and Predictors of Multitasking Performance

This theoretical paper reviews the extant literature on predicting multitasking performance with individual differences (e.g., working memory capacity, polychronicity, technological proficiency) and examines the generalizability of the established multitasking research to organizational contexts. Proposed hypotheses for future research and potential future applications are discussed.

Julia K. Grove, Auburn University Ana M. Franco-Watkins, Auburn University Submitter: Julia K. Grove, jkw0034@auburn.edu

Board 4 617. Poster: 4:00PM-4:50PM

#### Providing Personality "Insight" to Competency Differentiation: A Synthetic Approach

Competency modeling, when done correctly, should meet certain standards. Authors addressed whether insight competencies are sufficiently specific without being too limiting. Study used synthetic validity meta-analyses to distinguish the personality predictors of business insight from industry insight and financial insight using the Hogan Personality Inventory and the Hogan Development Survey.

Matthew R. Lemming, Hogan Assessments Stephen Good, University of Tulsa

Submitter: Matthew R. Lemming, mlemming@hoganassessments.com

618. Poster: 4:00PM-4:50PM Board 5

#### A Synthesis of Work Analysis Techniques to Introduce Automation in Mining Operations

The authors examined the implications of implementing automation through shuttle cars in underground coal mining operations using work analysis techniques. Interviews and analyses highlight recommendations for the development and deployment of automation. Effects of introducing automation on the traditional vehicle operator role and other impacted members within the work domain are examined.

Andrew M. Miller, Virginia Tech Transportation Institute

Submitter: Andrew M. Miller, amiller6@vt.edu

619. Poster: 4:00PM-4:50PM

Board 6 The Dark Side of Job Crafting: Intentions Matter

This paper develops a new measure of job crafting, the individualized initiative to personalize one's work, that looks at both "dark" and "bright," preventionand promotion-oriented, and task and relationship job crafting using the frame-of-reference effect, allowing for improved understanding of the intentionality behind job-crafting behaviors (Lievens, Corte, & Schollaert, 2008).

Catherine Anne Neale, FMP Consulting

Justin Travis, USC Upstate

Submitter: Catherine Anne Neale, caneale@ncsu.edu

620. Poster: 4:00PM-4:50PM

Board 7

#### How Job Autonomy and Occupational Skill Variety Influence **Employee Well-Being**

Using multilevel modeling, authors found 2 job characteristics, individual-level job autonomy and occupation-level skill variety, have main effects on job satisfaction and general health. Also found was an interaction effect between these job characteristics on general health, so the effect of autonomy on general health becomes irrelevant for occupations that have high level of skills variety.

Xin Peng, University of Central Florida Henry R. Young, Michigan State University Submitter: Xin Peng, xin.peng@knights.ucf.edu

621. Poster: 4:00PM-4:50PM Board 8

#### Effects of Work Characteristics on Motivation, Interruptions, and Goal Attainment

This study examined the effects of prominent work characteristics, focusing on motivation, interruptions, and goal attainment. Results partially support the idea that job characteristics can simultaneously affect employees' intrinsic motivation and their susceptibility to interruptions, highlighting advantages and disadvantages associated with several common work characteristics.

Anna Kay Saelinger, Global Skills Exchange Patrick D. Converse, Florida Institute of Technology

Submitter: Anna Kay Saelinger, annakaysaelinger@gmail.com

622. Poster: 4:00PM-4:50PM Board 9

#### What Does It Take to Lead Change? Uncovering Change Leader **Functions and Competencies**

For both the financial and physical health of the United States, there is an urgent need to improve processes in high reliability organizations (HROs). The onus of leading change often falls to one individual or group. Interviews with individuals were qualitatively analyzed, revealing functions and competencies critical to leading change, and a process model of leading change was generated.

Amanda L. Woods, Rice University

Margaret M. Luciano, Arizona State University

Jensine Paoletti, Rice University Eduardo Salas, Rice University

Submitter: Amanda L. Woods, alw13@rice.edu

623. Poster: 4:00PM-4:50PM Board 10

#### Perceived Overqualification: A Review and Future Research Agenda In this review, authors seek to summarize and synthesize this growing body of literature by clarifying the definition of perceived overqualification (POQ); developing an integrative framework of the antecedents, mediators, moderators and outcomes of POQ; and summarizing the methodological choices in POQ research. Based on this integrated review, they outline an agenda for future research on POQ.

Yejun Zhang, University of Oklahoma Margaret A. Shaffer, University of Oklahoma Mark C. Bolino, University of Oklahoma

Submitter: Yejun Zhang, zhangyejun1990@gmail.com

624. Poster: 4:00PM-4:50PM Criterion-Related Validity of Feedback Orientation Ratings:

#### A Multisource Examination

In this study, relationships among feedback orientation ratings from different rating sources were examined. In addition, the criterion-related validity of feedback orientation between sources were examined.

Results indicated low agreement between self and other rating sources, and that peer and subordinate ratings were more strongly related with performance outcomes than were self-ratings.

Timothy J. Bartkoski, Aon

John P. Meriac, University of Missouri-St. Louis Submitter: Timothy J. Bartkoski, tjbf39@mail.umsl.edu

625. Poster: 4:00PM-4:50PM Board 12 All Is Not Fair in the Appraisals of Performance: Appraisals, Justice, and Outcomes

This study examined the moderating effect of core self-evaluation (CSE) on the relationship between perceptions of procedural performance appraisal (PA) justice and components of both engagement and burnout. Findings suggest that more procedurally just PA processes and high CSE employees are associated with higher engagement and lower burnout.

Toby E. Board, East Carolina University Taylor Wynn, East Carolina University Mark C. Bowler, East Carolina University Jennifer L. Bowler, East Carolina University Submitter: Mark C. Bowler, bowlerm@ecu.edu

626. Poster: 4:00PM-4:50PM Board 13

#### How Do You Stack Up? Improving 360 Reactions With Normative Feedback

Authors investigated the potential of normative feedback to improve multisource feedback reactions in leaders receiving 360-degree feedback reports. The presence of normative feedback led to improved perceptions of accuracy and positive emotions. Findings increase understanding of feedback reactions and can aid practitioners in designing more effective multisource feedback systems.

Katelyn J. Cavanaugh, University of Texas MD Anderson Cancer Center Allison Traylor, Rice University

Denise L. Reyes, Rice University

**Boundary Conditions** 

Courtney L. Holladay, University of Texas MD Anderson Cancer Center

Submitter: Katelyn J. Cavanaugh, kjcavanaugh@mdanderson.org

627. Poster: 4:00PM-4:50PM Board 14 The Effect of Informal Feedback Processes on CWB: Exploring

Authors investigated the association between feedback environment and CWB, and moderating roles of workplace hostile attribution bias (WHAB) and proactive personality (PAP). Results showed that feedback environment and CWB were negatively correlated. Strong WHAB exacerbated this association, whereas high PAP attenuated it.

Jessica Jacob Chackoria, DePaul University Ryan Barry, Illinois State University Miranda C. Maher, Illinois State University Megan O'Rourke, Illinois State University Alexandra Ilie, Illinois State University Dan Ispas, Illinois State University Jeremy A. Bauer, Valdosta State University Ozgun Burcu Rodopman, Bogazici University

Submitter: Dan Ispas, dispas@gmail.com

628. Poster: 4:00PM-4:50PM Board 15

The Effect of Perceived Feedback-Seeking Motives on Feedback Givers' Effort

The majority of feedback-seeking research ignored the feedback-giver's perspective. Authors examine how givers' perceptions of seekers' motives affect the level of effort allocated to a feedback episode. In general, givers allocated a great deal of effort toward feedback episodes. Yet, effort was reduced if the seeker was perceived to have sought feedback largely for impression management motives.

Amy Florine Minnikin, University of Waterloo James W. Beck, University of Waterloo

Winny Shen, York University

Submitter: Amy Florine Minnikin, amy@minnikin.ca

629. Poster: 4:00PM-4:50PM

Board 16 Frequency and Effects of Performance Appraisal Training in Applied Settings

This study surveyed 229 managers on the prevalence and perceived effectiveness of various types of performance appraisal (PA) training. Results showed that most managers receive PA training yearly, performance dimension training was most commonly used, and both in-person and distal training methods are common. The frequency of PA training was positively associated with perceived preparedness.

Matthew S. Prewett, Central Michigan University

Andrew Speer, Wayne State University Sydney R. Siver, Quicken Loans

Submitter: Matthew S. Prewett, prewe1ms@cmich.edu

630. Poster: 4:00PM-4:50PM Board 17

#### Do We Practice What We Preach?: Adding Soft Skills to Leader Performance Evaluations

This study tested whether soft skills have been incorporated more into leader performance evaluations. Multiple regression analysis was used to test if soft skills significantly predicted leaders' performance above and beyond hard skills. Authors conducted this analysis on data for leaders whose ratings were collected in 2009–2013 compared to leader ratings collected in 2014–2018.

Denise L. Reves. Rice University Allison Traylor, Rice University

Courtney L. Holladay, University of Texas, MD Anderson Cancer Center

Submitter: Denise L. Reyes, dlr7@rice.edu

631. Poster: 4:00PM-4:50PM Board 18

Computerized Continuous Feedback Undermines Performance When is frequent feedback too frequent? Frequent feedback is generally understood as beneficial, but the increasing popularity of computer delivered continuous feedback requires us to consider the limits of this axiom. This intermediate-level poster explores the limits of when electronically delivered feedback becomes distracting and harms performance in those with lower feedback accountability.

Ryan Kenneth Thibodeau, University of Akron

Paul E. Levy, University of Akron

Submitter: Ryan Kenneth Thibodeau, ryankthibodeau@gmail.com

632. Poster: 4:00PM-4:50PM Board 19

Stop Doing That!: A Positive Feedback Intervention for Young Workers This investigation uses moderated mediation to investigate how feedback influences job performance and turnover in young workers. Results in the first study suggest that only corrective feedback is harmful to performance. Results from the second study revealed that including

Marlee Wanamaker, Montclair State University Valerie I. Sessa, Montclair State University Kevin L. Askew, Montclair State University

Submitter: Marlee Wanamaker, marleewanamaker@gmail.com

positive feedback decreases turnover in young workers.

633. Poster: 4:00PM-4:50PM Board 20

Learning From Negative Feedback: Testing Feedback Intervention Theory Experience sampling methodology (ESM) was used to find that task-focused feedback leads to less perceived threat to self-worth, and therefore, leads to more favorable feedback reactions; whereas self-focused feedback leads to greater perceived threat to self-worth, and therefore, results in less favorable feedback reaction.

Xiyang Zhang, University of Akron Paul E. Levy, University of Akron Jing Qian, Beijing Normal University

Submitter: Xiyang Zhang, xz46@zips.uakron.edu

634. Poster: 4:00PM-4:50PM Board 21

The Dark Triad and Advice Taking: Does Measurement Method Matter? Recent literature suggests measurement differences exist between the Dirty Dozen (DD) and the Short Dark Triad (SD3) scales. This study examines how the DD and SD3 may impact the results of research on the Dark Triad and advice taking. Results suggest the scales did create

different relationships between the Dark Triad and advice taking, but no direct effect could be found with both measures.

C. Ryan Bearden, Middle Tennessee State University Jenna L. Kriegh, Middle Tennessee State University Elizabeth Dare McNamara, eviCore Healthcare Alexander T. Jackson, Middle Tennessee State University Michael B. Hein, Middle Tennessee State University Mark C. Frame, Middle Tennessee State University

Macie Ellis Mussleman, Middle Tennessee State University

Satoris S. Howes, Oregon State University

Submitter: Alexander T. Jackson, alexander.jackson@mtsu.edu

635. Poster: 4:00PM-4:50PM Board 22 Can Cognitive Heuristics and Biases Be Classified by Shared Causal Mechanisms?

Over 175 cognitive heuristics and biases have been identified, making it difficult to synthesize and advance this body of research. Oreg and Bayazit (2009) proposed that cognitive biases be classified based on their shared causal mechanisms (e.g., individual differences). This study empirically tested Oreg and Bayazit's (2009) taxonomy using a U.S. Army sample. Results provided partial support.

Nikki Blacksmith, Blackhawke Behaviour Science Alissa C. Fleming, U.S. Army Research Institute Michelle Flynn, Clemson University

Submitter: Alissa C. Fleming, alissacfleming@gmail.com

636. Poster: 4:00PM-4:50PM Board 23

Individual Difference Determinants of Heuristics-and-Biases Task Performance

This study tested the relationship of individual differences and cognitive bias. Hypotheses were based on Oreg and Bayazit's (2009) taxonomy. General mental ability, but not working memory, was positively related to cognitive bias. Personality did not predict, and motivation did not act as a moderator, suggesting that individual differences are not good predictors of heuristics-and-biases tasks.

Nikki Blacksmith, Blackhawke Behaviour Science Alissa C. Fleming, U.S. Army Research Institute Michelle Flynn, Clemson University

Submitter: Alissa C. Fleming, alissacfleming@gmail.com

637. Poster: 4:00PM-4:50PM Board 24

The Relative Importance of Antecedents of Cognitive Complexity Authors examined the relative importance of the facets of openness to experience and 3 cognitive characteristics in predicting cognitive complexity. Findings indicate that need for cognitive closure is relatively more important than paradox mindset and tolerance for ambiguity. However, the facets of openness to experience appear to contribute similarly in predicting cognitive complexity.

Shanique G. Brown, Wayne State University Georgia LaMarre, Wayne State University Caitlynn Sendra, SAP Success Factors Amer Odeh, Wayne State University Michaela Oesterle, Wayne State University Aisha Ruiz, Wayne State University Laura Sorrells, Wayne State University

Submitter: Shanique G. Brown, shanique.brown@wayne.edu

638. Poster: 4:00PM-4:50PM

Numeracy and the Role of Cognitive Abilities in Decision-Making Quality Authors studied relations between cognitive abilities and decision making. Statistical numeracy was the strongest single predictor of decision quality (e.g., bias, risk literacy), improving the predictive power of common ability tests, and matching that of general mental ability (~44% of explained variance). Discussion focuses on limits and opportunities for research with the Berlin Numeracy Test.

Jonathan Huck, University of Oklahoma Jinan Allan, University of Oklahoma Rocio Garcia-Retamero, University of Granada Adam Feltz, University of Oklahoma Eric A. Day, University of Oklahoma

Edward T. Cokely, University of Oklahoma Submitter: Jonathan Huck, huck@ou.edu

639. Poster: 4:00PM-4:50PM

Board 26 Examination of Internships and Ethical Decision Making Among **Business Students** 

The authors examined the usefulness of formal business internships on ethics-related outcomes in a matched sample of undergraduate business students. Results indicated that students with internship experience identified significantly more causes of the ethical dilemma and were more likely to seek help than the control group.

Lisseth Lauri, Ketchum

Zhanna Bagdasarov, California State University, Fresno Kelsey E. Medeiros, University of Nebraska, Omaha Alexandra E. MacDougall, Central Michigan University

Submitter: Zhanna Bagdasarov, zhannab@csufresno.edu

640. Poster: 4:00PM-4:50PM

Board 27

Board 28

#### Who Chooses Whom? Conceptualizing Informal Job Search as a Self-Regulated Process

Using personal networks for job search is a well-established job search strategy. Yet, little is known about how people decide who to approach for job search help. Authors identified 3 job search strategies based on how people evaluate their job search contacts' willingness and ability. Further, they illustrate that these job search strategies are differentially related to job search outcomes.

Galen Snyder, University of Houston Caitlin M. Porter, University of Memphis

Submitter: Galen Snyder, gsnyder@uh.edu

641. Poster: 4:00PM-4:50PM

The Effects of Mindset and Sensory Processing Sensitivity on **Ethical Decision Making** 

This study examined the effects of sensory processing sensitivity (SPS) and analytic mindset on ethical decision making. An interaction was found between SPS and analytic mindset. Participants high in SPS performed best when solving a problem using a deliberative mindset. Participants low in SPS performed best when solving a problem using an implementation mindset.

Cheryl Stenmark, Angelo State University Robert Alan Redfearn, Angelo State University Tyra Timm, Angelo State University Samantha Becerra, Angelo State University Jiffy Ann Jayan, Angelo State University Jeffery Perez, Angelo State University

Submitter: Cheryl Stenmark, cstenmark@angelo.edu

642. Poster: 4:00PM-4:50PM Board 29 A Meta-Analytic Approach to Exploring the Maximizing and

Well-Being Relationship

Using a meta-analytic approach, the maximizing literature is reviewed to examine the relationships between maximizing and well-being outcomes, as well as how maximizing scales moderate these relationships. Results support a negative relationship between maximizing and well-being, however, evidence of a strong scale moderation is found.

Taylor Willits, Auburn University Joshua Silverio Acosta, Auburn University Jesse S. Michel, Auburn University Ana M. Franco-Watkins, Auburn University Submitter: Taylor Willits, tzw0043@auburn.edu

643. Poster: 4:00PM-4:50PM

Board 30

Determining if Family Support Is Detrimental to Women's Career Advancement

This study focuses on the negative impact of family supportive supervisor behaviors on career advancement for women in addition to the reduction of work-family conflict. The work-family conflict and family supportive supervisor behavior relationship was clarified, with a significant moderation from gender beliefs.

Gino Howard, California State University, San Bernardino Mark D. Agars, California State University, San Bernardino Submitter: Gino Howard, ghowar3@lsu.edu

644. Poster: 4:00PM-4:50PM

Board 31

Organizational Transformation: Critical Levers for Driving Change Traditional organizational change models often follow a linear path and assume an end state in which the organization is transformed. In an introductory analysis of 120 companies, this study illustrates most successful companies see transformation as an organizational capability. Results additionally determined 7 transformational factors that lead to successful performance.

Rachel Caruso-Novack, Korn Ferry

Evelyn Orr, Korn Ferry Maggie Patrick, Korn Ferry Bhanu Shri, Korn Ferry

Joshua Stainer, Minnesota Department of Human Services Submitter: Maggie Patrick, maggie.patrick@kornferry.com

645. Panel Discussion: 4:30PM-5:50PM

#### 201-202 So You Want to Hire a Data Scientist?: Advice, Recommendations, and Insights

Demand for data scientists has skyrocketed and in the last 5 years, with an estimated 344% increase in data science jobs. However, with demand rapidly growing, hiring for such technical roles is wrought with challenges. Thus, leading experts will discuss challenges, as well as share insights and advice on topics such as sourcing, assessing, and career pathing for data science roles.

Ketaki Sodhi, University of Akron, Co-Chair

Jacob C. Bradburn, Michigan State University, Co-Chair

Christina Norris-Watts, Johnson & Johnson, Co-Chair

Tina Burke, Deloitte, Panelist

Nick C. Koenig, Modern Hire, Panelist Lara Montefiori, Arctic Shores, Panelist

Mark M. Williams, McKinsey & Company, Panelist

Submitter: Jacob C. Bradburn, jacob.c.bradburn@gmail.com

#### 646. Symposium: 4:30PM-5:50PM

203-204

Advances in Situational Judgment Test Methods and Content Situational judgment tests (SJTs) are popular employee selection devices that can assess a variety of constructs; however, they present unique challenges for those who develop and use them. This symposium addresses many of these challenges by discussing several advances in the development, scoring, and use of SJTs. New SJT content is also described.

Sheila Keener, Old Dominion University, Chair

Philipp Schäpers, Singapore Management University, Stefan Krumm, Freie Universität Berlin, Filip Lievens, Singapore Management University, Trait-Relevant Situational Cues as the Key Factor to Make SJTs "Situational"? Jeff A. Weekley, University of Texas at Dallas, Nigel R. Guenole, IBM, The Ef-

fects of CAPTION Characteristics on the Psychometric Properties of SJTs Juan I. Sanchez, Florida International University, Marling Landero, Florida International University, Ruchi Surana, West Agile Labs| Keenly, COMPETEXTM: Can Competency Models Improve the Front and Back Shops of SJTs?

Jonathan F. Kochert, U.S. Army Research Institute, Michelle Martin-Raugh, Educational Testing Service, Jennifer L. Bochenek, Educational Testing Service, The Effect of SJT Format as Presented to Keying Group on the Validity of Scoring Keys

Sheila Keener, Old Dominion University, Michael A. McDaniel, Work Skills First, Inc., Sven Kepes, Virginia Commonwealth University, An SJT to Predict Expressions of Subclinical Personality Disorders at Work

Submitter: Sheila Keener, skeener@odu.edu

647. Debate: 4:30PM-5:50PM 402-403

#### Leadership 2020s: Evolution or Revolution? More Best Practice or Radical Reinvention?

Dramatic changes in the nature of work in the 2020s will alter leadership demands. Assessment, selection, and development practice must adapt. This debate will contrast current best efforts with needs. Debaters weigh in on gaps from current state to emerging requirements. Influences of AI, machine learning, and robotics will be related to what CEOs, SIOP, and organizations must be ready for ahead.

Scott Eggebeen, New York University, Chair

Chad Astmann, Korn Ferry International, Presenter

Sandra Hartog, BTS USA, Presenter Christopher T. Rotolo, PepsiCo, Presenter Suzanne Tsacoumis, HumRRO, Presenter

Submitter: Scott Eggebeen, se17@nyu.edu

648. Community of Interest: 4:30PM-5:20PM

Leader-Facilitated Emotion Regulation

Leaders exert powerful influence on follower emotion that can be consistent or inconsistent with organizational goals and beneficial or detrimental to followers. An informal discussion of the outcomes of leader-facilitated emotion regulation, current leader development practice when it comes to regulating follower emotion, unanswered questions, and potential research collaborations will be held.

Shane Connelly, University of Oklahoma, Host Gregory A. Ruark, U.S. Army Research Institute, Host Erin M. Richard, Louisiana State University, Coordinator

Submitter: Erin M. Richard, erinrichard@lsu.edu

#### 649. Symposium: 4:30PM-5:50PM

502-503

408-409

Current Research and Practice Regarding Person–Job Fit People seek satisfying work—jobs that suit their abilities and interests. This symposium presents current research into and high-impact application of person-job fit. Two research and 2 practice papers span topics ranging from computation/operationalization of person-job fit and its relation to job performance to systems providing career guidance to youths in middle school and high school.

Rodney A. McCloy, HumRRO, Chair

Rodney A. McCloy, Human Resources Research Organization (HumRRO), Oren R. Shewach, HumRRO, Dan J. Putka, HumRRO, Jennifer P. Green, HumRRO, Mitigating Workforce Representation Disparities Using Both Aptitudes and Interests

Shannon Danielle Salyer, Department of Defense, Janet Gallagher Bayer, Written, LLC, Enhancing a Military-Civilian Crosswalk Using System-Generated and Human Analysis

Susan D'Mello, HumRRO, Justin D. Purl, Google, Amanda J. Koch, FurstPerson, Teresa L. Russell, Self-Employed, *Person–Job Fit and Job Performance:* Does the Job Matter?

Joshua J. Prasad, Michigan State University, Christopher D. Nye, Michigan State University, Examining Operationalizations of P-E Fit: A Simulation Study James Rounds, University of Illinois at Urbana-Champaign, Discussant

Submitter: Rodney A. McCloy, rmccloy@humrro.org

#### 650. Panel Discussion: 4:30PM-5:50PM

**Brazos** 

#### Building Allied Organizations: Concrete Strategies for Engaging Employees in Allyship

Although numerous scholars have lauded the importance of allyship for inclusion in organizations, there is little information on concrete practices to build allyship. This discussion will address potential strategies for building allyship in organizations, including recruitment and selection, training, climate, and organizational policy.

Kaytlynn R. Griswold, Pennsylvania State University, Co-Chair Larry R. Martinez, Portland State University, Co-Chair Michelle (Mikki) Hebl, Rice University, Co-Chair

Elizabeth A. Conjar, PwC, Panelist

Elizabeth M. Grimaldi, PricewaterhouseCoopers LLP, Panelist

Alex P. Lindsey, University of Memphis, Panelist Isaac E. Sabat, Texas A&M University, Panelist

Submitter: Kaytlynn R. Griswold, krg181@psu.edu

#### 651. Master Tutorial: 4:30PM-5:50PM JW Grand Salon 1 Federal Research Grants: Background and Basics for Successful Proposals

Many researchers lack the knowledge and skills to obtain highly competitive federal research grants. This tutorial is designed to help principal investigators (a) understand the basic federal funding process, (b) identify the funding programs most appropriate for their research projects, (c) understand criteria used to evaluate proposals, and (d) tips for writing a successful grant proposal.

Georgia T. Chao, Michigan State University, Presenter

Gerald F. Goodwin, U.S. Army Research Institute for the Behavioral and Social Sciences. Presenter

Submitter: Georgia T. Chao, chaog@msu.edu

652. Symposium: 4:30PM-5:50PM

JW Grand Salon 2

JW Grand Salon 5

Using Teams to Leverage Strategic Human Capital in the

Organization

Organizations that strategically leverage their human capital exhibit superior performance. Although teams are a key to utilizing human capital, I-Os lack sufficient integration between the teams and strategic human capital literatures. This symposium offers 4 papers that integrate these 2 research streams to better understand how human capital can be strategically deployed in teams.

Gilad Chen, University of Maryland, Co-Chair Pete Gallagher, University of Connecticut, Co-Chair

Robert E. Ployhart, University of South Carolina, Donald Schepker, University of South Carolina, Lynn A. McFarland, University of South Carolina, Toward a

Unified Theory of Meso and Macro Teams

Marvin Schuth, Technical University of Munich, Nicholas Folger, Technical University of Munich, Prisca Brosi, Kuehne Logistics University, Gilad Chen, University of Maryland, A Conservation of Resources Perspective on the Portability Paradox

Moran Lazar, Technion-Israel Institute of Technology, Ella Miron-Spektor, Insead Gilad Chen, University of Maryland, Brent Goldfarb, University of Maryland, Miriam Erez, Technion, Rajshree Agarwal, University of Maryland, Forming Entrepreneurial Teams: A Field Experiment

Pete Gallagher, University of Connecticut, John E. Mathieu, University of Connecticut, Greg Reilly, University of Connecticut, Leveraging and Developing the Team HCR Portfolio: A Leader's Dilemma

John R. Hollenbeck, Michigan State University, Discussant

Submitter: Pete Gallagher, peter.2.gallagher@uconn.edu

#### 653. Panel Discussion: 4:30PM-5:50PM JW Grand Salon 3 In the Trenches Part 2: Use of SJTs in High-Stakes, High-Volume Testing Programs

The use of SJTs in high-volume, high-stakes testing creates unique challenges that have not been explored in the literature to date. The panelists will engage with the audience to discuss common decision points when developing and administering SJTs, including response formats, the structure of SJTs, and whether and how to report reliability.

Bethany H. Bynum, HumRRO, Chair

Taylor Sparks Sullivan, HumRRO, Panelist

Fiona Patterson, Work Psychology Group, Panelist

Rebecca L. Fraser, Association of American Medical Colleges, Panelist

Scott H. Oppler, HumRRO, Panelist

Submitter: Taylor Sparks Sullivan, sparks.taylor@gmail.com

#### 654. Alternative Session Type with Presenters:

4:30PM-5:50PM

JW Grand Salon 4

#### The Pursuit of Balance: A Forum to Advance Research on Work-Family Balance

This session is a forum for experts and audience members to come together and discuss the future of research and practice on work-family balance. Panelists will guide collaborative small-group discussions with audience members on a diverse range of issues pertaining to work-family balance, identifying important gaps in the literature and an agenda to collaborate and advance research and practice.

Drake Van Egdom, University of Houston, Co-Chair

Christiane Spitzmueller, University of Houston, Co-Chair

Wendy J. Casper, University of Texas at Arlington, Presenter

Rachel T. Hill, VMware, Presenter

Ellen E. Kossek, Purdue University, Presenter

Russell A. Matthews, University of Alabama, Presenter

Maura J. Mills, University of Alabama, *Presenter* 

Julie H. Wayne, Wake Forest University, Presenter

Kelly Schwind Wilson, Purdue University, Presenter

Submitter: Drake Van Egdom, vanegdomdrake@gmail.com

#### 655. Panel Discussion: 4:30PM-5:50PM Industry Insider Secrets: A Panel on Early Career Paths at Large Organizations

The panel will provide a discussion and Q&A session with early in career I-Os from some of the world's largest organizations (Johnson & Johnson, Google, Proctor & Gamble, and Facebook) facilitating a broad discussion on industry roles to help current students, faculty, and early in career I-O graduates better understand industry careers and gain exposure to these diverse job paths.

Kathleen E. Hall, Johnson & Johnson, Chair

Benjamin R. Levine, University of Maryland, Panelist

Sophie A. Kay, Facebook, Panelist

Tunji Oki, Google, Panelist

Scott Parrigon, Google, Panelist

Krystyn J. Ramdial, University of Central Florida, Panelist

Submitter: Benjamin R. Levine, brlevine@umd.edu

#### 656. Alternative Session Type with Presenters:

4:30PM-5:50PM

JW Grand Salon 6

#### Critical Topics in the Application of Al/ML/DL to Personnel Selection

As data-science applications permeate personnel selection, how are practitioners tackling complex psychometric and validation issues? In this hybrid-format, intermediate-level session, panelists will present work and discuss questions on reliability, construct validity, training/test sample composition, mitigation of subgroup differences, predictive bias, and criteria of AI/ML/DL-based models.

Donald E. Lustenberger, DCI Consulting Group, Chair

Ash K. Buonasera, Gartner, Presenter

Greg Haudek, Suited, Presenter

Joshua P. Liff, HireVue, Inc., Presenter

Isaac Benjamin Thompson, Modern Hire, Presenter

Jane Wu, IBM, Presenter

Submitter: Donald E. Lustenberger, don.lustenberger@gmail.com

#### 657. Panel Discussion: 4:30PM-5:50PM JW Grand Salon 7-8 What's the Deal With Employee Experience? How to Deliver on Your Promises

The recent conversation has shifted away from focusing solely on employee engagement to a focus on the broader employee experience. However, research suggests that very few organizations believe they are delivering a differentiated experience. A panel of experts will share how to get beyond measurement to strategically approach delivering a differentiated experience.

Christopher K. Adair, Kincentric, Chair Debby McIsaac, HP, Inc., Panelist

Matthew Merbedone, Marriott International, Panelist

Rebecca Anders Buckner, AAM, Panelist

Michael Ehret, Johnson & Johnson, Panelist

Sarah Evans, ServiceMaster, Panelist

Ken Oehler, Kincentric, *Panelist* 

Submitter: Christopher K. Adair, christopher.adair@kincentric.com

#### 658. Panel Discussion: 4:30PM-5:50PM Lone Star Salon A

**Future Proofing Leaders Through Coaching** 

Coaching serves as an effective method to equip leaders with skills to succeed in the face of impending challenges. This panel will address important questions in the practice of coaching: With continual changes to work and the workforce, how does coaching "future proof" leaders? What are skill sets leaders need now and into the future, and how can coaching help to build those skills?

Sarah E. Thomas, Kincentric, Chair

Michael Crespo, Cargill, Panelist

Matthew Dreyer, Prudential Financial, Panelist

Laura L. Heaton, Penske, Panelist

Brian J. Ruggeberg, Kincentric, Panelist

Anna Marie Valerio, Executive Leadership Strategies, LLC, Panelist

Janis M. Ward, J. M. Ward Consulting, Panelist

Submitter: Sarah E. Thomas, sarah.thomas@kincentric.com

JW Marriott Austin FRIDAY PM 2020 SIOP Conference

659. Panel Discussion: 4:30PM-5:50PM Lone Star Salon B

Creating a Neurodiverse Workplace: Issues in Recruiting and Hiring This panel of diverse experts will discuss issues pertaining to recruiting and hiring a neurodiverse workforce. Panelists represent researchers, executives running neurodiversity programs, legal experts, and autism center representatives to discuss the recruitment and selection of people with ASD and related conditions into the workforce. Research and practice implications will be discussed.

Adrienne J. Colella, Tulane University, Chair Susanne M. Bruyere, Cornell University, *Panelist* Kevin R. Murphy, University of Limerick, Panelist Eric Patton, St. Joseph's University, Panelist Jose Velasco, SAP, Panelist

Tim Vogus, Vanderbilt University, Panelist

Submitter: Adrienne J. Colella, Acolella@tulane.edu

#### 660. Alternative Session Type with Presenters:

4:30PM-5:50PM

Lone Star Salon C

#### Algorithmic Fairness: Theoretical, Applied, and Legal Considerations

With the proliferation of big data and machine learning, increased attention has been placed on algorithmic fairness in the machine learning community. In contrast, little has changed in the field of I-O psychology. This session will discuss (a) different measures of fairness, (b) applied tactics for reducing adverse impact, and (c) strategies for minimizing legal risks when using algorithms.

Cari L. Gardner, HireVue, Chair Michelle Duncan, Jackson Lewis, P.C., Presenter Eric M. Dunleavy, DCI Consulting Group, Inc., Presenter Johann Gaebler, Presenter Caleb Rottman, HireVue, Presenter

Submitter: Cari L. Gardner, cari.lois.gardner@gmail.com

#### 661. Panel Discussion: 4:30PM-5:50PM Lone Star Salon D

Out of Sight, But Not Out of Mind: Managing Remote Workers This session entails a multidisciplinary panel discussion on managing remote work. Panelists will draw on their professional experience and academic research to recommend solutions for overcoming the challenges of managing remote workers and share best practices that organizations and managers can leverage to maximize the success of remote work arrangements.

Corina Rice, PSI Services LLC, Chair

Timothy Golden, Rensselaer Polytechnic Institute, Panelist

Lance Andrews, SHL, Panelist

Lisa Brubaker, Manulife, Panelist

Scott Minnix, Los Angeles County Internal Services Department, Panelist

Sara J. Perry, Baylor University, Panelist

Submitter: Corina Rice, corinarice@gmail.com

#### 662. Symposium: 4:30PM-5:20PM Lone Star Salon E Getting Action on Inclusion: Insights From Organizational Surveys and Analytics

Popular to study but hard to change, improving inclusion remains an aspiration in many organizations. Three authors describe how to use employee data and analytics to drive action. Discussed are applying measures of inclusion in employee surveys, using predictive analytics to uncover why those who feel less included often leave, and involving employees directly in acting on recommendations.

Brie Siebert, Willis Towers Watson, Chair

Patrick Kulesa, Willis Towers Watson, Employee Surveys as Tools for Inclusion Analytics: Promises and Perils

Michelle Dupont, Finning International, Retaining Female Talent: Predictors by Gender in a Majority-Male Industry

Erika Chambers, University of Kentucky, *Cultivating Inclusion: Employee* Belonging and Well-Being in a University Setting

Submitter: Brie Siebert, brie.siebert@outlook.com

#### 663. Panel Discussion: 4:30PM-5:50PM Lone Star Salon F Sustainable Resilience: Surviving and Thriving in Dynamic **Environments**

In today's dynamic environment, resilience is increasingly important for both the individual and the larger system. This panel will explore the individual practices to increase resilience as microfoundations that build to increase organizational resilience. Panelists will discuss resilience practices within their organizations, with an emphasis on self-reinforcing, sustainable practices.

CodieAnn DeHaas, University of Washington, Co-Chair Mackenzie Allison, Seattle Pacific University, Co-Chair

Emily M. Pelosi, Amazon, Panelist

Jacob D. Redding, Google, Panelist

Kira Kristine Wenzel, Bill & Melinda Gates Foundation, Panelist

Paul R. Yost, Seattle Pacific University, Panelist

Submitter: CodieAnn DeHaas, dehaasc@spu.edu

664. Symposium: 4:30PM-5:50PM

Lone Star Salon G

Talent Management in Elite Sports: Using an I-O Lens Participants in elite sports have increasingly searched for an edge in a wide range of scientific disciplines. Given the field of I-O psychology's unique ability to apply science in the workplace in a rigorous manner, this session focuses on the role talent management processes, including assessment and training/development, can play in fostering the success of elite athletes.

Eric D. Heggestad, University of North Carolina at Charlotte, Chair Elizabeth L. Shoenfelt, Western Kentucky University, Applying I-O Psych for Performance Excellence: A Case Study of an Olympic Swimmer

Elliott C. Larson, Siena Consulting, Harold W. Goldstein, The Graduate Center & Baruch College, CUNY, The Drive to Learn: Developing Talent in Sports Using I-O Principles

Thomas E. Schoenfelder, Caliper, a PSI business, Ricardo Roman, Caliper, a PSI business, Mental Toughness in Professional Sports

Ken Yusko, University of Maryland, College Park, Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY, Benjamin Goldstein, Tulane University, Using Psychological Assessments to Predict Player Performance in the NFL Daniel L. Bonilla, NBA, Discussant

Submitter: Harold W. Goldstein, harold.goldstein@baruch.cuny.edu

#### 665. Symposium: 4:30PM-5:50PM Lone Star Salon H Research Advances in the Situational and Person Predictors of CWB

This symposium advances research on person and situation predictors of CWB by (a) exploring resource-enhancing activities that protect against CWB, (b) identifying limits of personality in mitigating CWB related to boredom and exhaustion, (c) examining how implicit personality adds value to predicting CWB, and (d) suggesting that personality and stressors make the satisfaction—CWB link spurious.

Nathan A. Bowling, Wright State University, Co-Chair Kristin A. Horan, University of Central Florida, Co-Chair

Kristin A. Horan, University of Central Florida, Shiyang Su, University of Central Florida, Steve M. Jex, University of Central Florida, Too Little, Too Much, or Just Right: Sleep, Fatigue, and Exercise

Allison M. Tringale, Loras College, Dustin Maneethai, University of Houston, Idle Hands Are the Devil's Playthings: Boredom and Production Deviance Jimmy Zheng, DDI, Mindy K. Shoss, University of Central Florida, *Predicting* CWB With Implicit Personality: The Role of Situational Context

Nathan A. Bowling, Wright State University, Kevin J. Eschleman, San Francisco State University, Adam S. Kling, RHR International, Why Are Satisfaction and CWB Related? Examining the Spuriousness Hypothesis

Simon Restubog, University of Illinois at Urbana-Champaign, Discussant

Submitter: Kristin A. Horan, Kristin.Horan@ucf.edu

#### Poster Session (Testing & Assessment): 5:00PM-5:50PM **Griffin Hall**

666. Poster: 5:00PM-5:50PM Board 1 Antiscience Attitudes and CWB: The Role of Hostile Attributions and Goal Orientation

Despite attention in other disciplines, the effects of antiscience attitudes have been largely overlooked within the workplace context. Data from an online

panel of 148 employees indicate that antiscience attitudes and CWBs were moderately related, and this relationship was strongest for those who were high in hostile attributional style and low in learning-goal orientation.

Shane Sizemore, Central Michigan University Zach Reburn, Central Michigan University Daniel Edward Gould, Cubiks

Kimberly E. O'Brien, Central Michigan University Submitter: Shane Sizemore, sizem1sj@cmich.edu

667. Poster: 5:00PM-5:50PM Board 2

Balancing Rigor and Efficiency in Criterion-Related Validation Criterion-related validation studies are time consuming to conduct. Profiling offers an alternative, requiring limited time and resources. This study evaluates the effectiveness of a variety of profiling approaches. Findings show that traditional validation outperforms profiling approaches in predicting performance and group differences between candidates identified as top performers.

Mathijs Affourtit, SHL Kristin Sanderson Allen, SHL

Submitter: Kristin Sanderson Allen, kristin.allen@shl.com

668. Poster: 5:00PM-5:50PM Board 3

Exploring the Links Between Personality Profiles and Job Performance This study examined the complex and long-debated relationship between personality and job performance using a person-centered approach. Results revealed 4 personality profiles, demonstrated limited evidence of incremental validity for personality profiles beyond personality traits, and indicated that the confident profile was most common among the top 10% of performers.

Sherif al-Qallawi, Florida Institute of Technology Patrick D. Converse, Florida Institute of Technology Submitter: Sherif al-Qallawi, sherif.alqallawi@gmail.com

669. Poster: 5:00PM-5:50PM Board 4

### Hiring Safer Rideshare Drivers: The Influence of Mechanical Reasoning and Personality

Authors assessed the mechanical reasoning ability and personality of a sample of 133 rideshare drivers and collected measures of unsafe driving outcomes and customer ratings. Results showed higher mechanical reasoning skills, but not personality, relates to driver outcomes. Gender also influenced scores on both mechanical ability and outcomes. Implications for theory and practice are discussed.

Clark Amistad, Pearson Canada Assessment

Mary Ann Hanson, Pearson Kama D. Dodge, Cubiks

Submitter: Clark Amistad, clark.amistad@pearson.com

670. Poster: 5:00PM-5:50PM Board 5

### A Tale of Two Transportability Processes: An Application of Complementary Approaches

This research describes the development of 2 parallel approaches to transporting validity evidence, 1 based on client/local job analysis data and the other based on O\*NET detailed work activities. An illustrative example using the 2 approaches on the same set of jobs is provided, with findings indicating strong similarity and convergent results.

Michael Baysinger, Cadient Talent Joy Kovacs, Cadient Talent

Phillip M. Mangos, Adaptive Immersion Technologies

Submitter: Michael Baysinger, Michael.Baysinger@CadientTalent.com

# 671. Poster: 5:00PM–5:50PM Board 6 Predicting Performance for Jobs With High Automation: A Quantitative Review

Automation is changing job characteristics of occupations. A meta-analysis of correlations between individual differences and performance when working with automation is presented. Agreeableness and neuroticism had stronger uncorrected correlations than expected. Among the noncognitive variables, boredom proneness and video game experience had the strongest correlations with performance.

Michael F. Brady, Infoscitex

Thomas R. Carretta, U.S. Air Force Anthony Gibson, Wright State University

Zakia Shermadou, Infoscitex Ryan Anthony Everidge, Infoscitex

Submitter: Michael F. Brady, brady.53@wright.edu

672. Poster: 5:00PM-5:50PM

## Can You Ever Be Too Smart to Be Successful? Linear and Nonlinear Effects of GMA

Despite a century of study, many academics and popular authors downplay the importance of GMA or dismiss it entirely. One common idea is that, beyond a certain point, greater GMA does not matter or is harmful. Authors test these ideas using 3 cohort studies. Contrary to popular claims, greater GMA typically provides an advantage across the full range for success in work and education.

Matthew I. Brown, Geisinger Health System Jonathan Wai, University of Arkansas

Christopher F. Chabris, Geisinger Health System

Submitter: Matthew I. Brown, mibrown9015@gmail.com

#### 673. Poster: 5:00PM-5:50PM Board 8

Investigating Group Differences in Verbal and Nonverbal Social Intelligence

Social intelligence (SI) is an important trait in predicting social effectiveness. This study examined demographic differences in SI using written and video-based SI tests. The video-based test, which requires less language proficiency, exhibited no adverse impact, whereas the written test did. This was explored across multiple racial groups and for gender. Test bias was also examined.

Matthew I. Brown, Geisinger

Andrew Speer, Wayne State University

Andrew P. Tenbrink, Wayne State University Mike Shihadeh, Wayne State University

Submitter: Matthew I. Brown, mibrown9015@gmail.com

#### 674. Poster: 5:00PM-5:50PM

Designing Selection Systems to Reduce Turnover

Selection research typically emphasizes predicting job performance, but turnover is at least as important in many organizations. This study adds to the limited research on predicting turnover by examining 5 assessment methods. Results indicated interest scores did not predict turnover but interview, dispositional, biographical, and situational judgment scores showed relationships with turnover.

Joshua Bush, Proctor & Gamble

Jesse Caylor, Florida Institute of Technology

Patrick D. Converse, Florida Institute of Technology

Submitter: Jesse Caylor, jcaylor2016@my.fit.edu

#### 675. Poster: 5:00PM-5:50PM

Board 10

Board 9

# A Statistical Determination of the Dimensionality of Trust The dimensionality of data is important to determine as it impacts both the assessment and development of theory as well as its practical utilization as in the prediction context. The bifactor model of trust model is pitted against traditional data structures and evaluated. The 2-factor

structure of McAllister's (1995) widely employed trust scale is better

represented as 1 general factor.
Michael D. Coovert, University of South Florida
Winston R. Bennett, Jr., Training Research Laboratory

Submitter: Michael D. Coovert, coovert@usf.edu

676. Poster: 5:00PM–5:50PM Board 11 Role of Mental Abilities and Conscientiousness in Explaining College Grades

This study examined the role of general and specific mental abilities and conscientiousness in predicting college academic performance using data from Project TALENT. Conscientiousness and g independently predicted college GPA, but there was no support for the multiplicative model. Specific abilities failed to add incremental validity over g. Jeffrey M. Cucina, U.S. Customs and Border Protection

Kevin A. Byle, U.S. Customs and Border Protection Scott K. Burtnick, U.S. Customs and Border Protection Submitter: Jeffrey M. Cucina, jcucina@gmail.com

677. Poster: 5:00PM-5:50PM Board 12

Gender Effects in Structured Employment References: No Cause for Concern

Narrative employment references have been found to allow for gender bias in personnel selection. In a sample of ratings by over 4 million employment references for nearly 2 million applicants, no effect of gender bias was found in structured, quantitative employment references across job levels and industries, supporting structured employment references as a fair personnel selection practice.

Peter A. Fisher, Wilfrid Laurier University Disha D. Rupayana, SkillSurvey, Inc. Chet Robie, Wilfrid Laurier University Cynthia A. Hedricks, SkillSurvey, Inc.

Submitter: Peter A. Fisher, fish0150@mylaurier.ca

678. Poster: 5:00PM-5:50PM Board 13

Examining the Feasibility of Alternative Approaches to Forced-**Choice Item Information** 

Authors examined the viability of 2 alternative approaches to calculating item information in forced-choice item response theory: numeric approximation and automatic differentiation. Simulation results found that both methods can calculate item information to an acceptable level. Automatic differentiation is a particularly promising approach as models become more complex.

Michael Grossenbacher, Wonderlic, Inc. Zachary Warman, Wonderlic, Inc.

Submitter: Michael Grossenbacher, michael.grossenbacher@wonderlic.com

Board 14 679. Poster: 5:00PM-5:50PM **Examining the Impact of Forced-Choice Test Configurations on** 

Authors examined the ability of IRT-based forced-choice personality tests to accurately recover single-stimulus scores in a real-data situation. No differences were found based on either the response function of the test nor the size of the item blocks. Further, neither cognitive ability nor methodicalness moderated the ability of the tests to provide accurate scores.

Michael Grossenbacher, Wonderlic, Inc. Kimberly E. O'Brien, Central Michigan University

Submitter: Michael Grossenbacher, michael.grossenbacher@wonderlic.com

680. Poster: 5:00PM-5:50PM Board 15 Faking and the Validity of Personality Tests: An Experimental Investigation

This study examined the relationship between faking and personality test validity using a 3 x 3 manipulation of the ability and motivation to fake. Results suggested a complex interplay among faking, construct validity, and criterion-related validity. Research on faking-resistant tests shows promise for advancing high-stakes personality measurement and theories of faking.

Christopher R. Huber, HumRRO

Nathan R. Kuncel, University of Minnesota

Katie Broadwell Huber, University of Wisconsin-River Falls

Anthony S. Boyce, Amazon

Submitter: Christopher R. Huber, huber195@umn.edu

681. Poster: 5:00PM-5:50PM Board 16

The Effect of Community Evaluators on the Selection of Entry-Level **Police Officers** 

As a method of building relationships with the public, some police forces have integrated community members as evaluators into the assessment and selection process. Using data from a large Midwest police division, there was no statistical evidence to suggest that the presence of a community evaluator affected rater agreement, subgroup differences, selection outcomes, or predictive validity.

Eric Hutchison, Hutchison Consulting, LLC James S. Herndon, IGO Metrics

Submitter: Eric Hutchison, EricHutchison@protonmail.com

682. Poster: 5:00PM-5:50PM

Are Vocational Interests Susceptible to Faking?: An Employee Sample Faking on a vocational interest measure was investigated using an

Board 17

experimental design. Participants were instructed to "fake good," and scores were compared to an honest condition. Results show that participants were able to fake interest dimensions and faking may affect the criterion validity of the measure. Implications for the use of vocational interest for selection purposes are discussed.

Sergio Miguel Marquez, Michigan State University Danielle M. Gardner, Michigan State University Christopher D. Nye, Michigan State University

Serena Wee, University of Western Australia

Submitter: Sergio Miguel Marquez, Marquezs@msu.edu

683. Poster: 5:00PM-5:50PM Board 18

Encouraging the Use of Mechanical Data Combination:

The Autonomy–Validity Dilemma

Decision makers use decision rules more often when they have autonomy over them. However, increased autonomy should not result in validity loss. Authors investigated the effect of varying degrees of autonomy on use intentions and validity. Some types of autonomy increased use intentions of decision rules but did not result in higher validity than holistic judgments. Intermediate level session.

Marvin Neumann, University of Groningen Susan Niessen, University of Groningen Jorge Tendeiro, University of Groningen Rob Meijer, University of Groningen

Submitter: Marvin Neumann, m.neumann@rug.nl

684. Poster: 5:00PM-5:50PM

Board 19 Predicting Performance Using Information With Varying Validity:

A Lens-Model Analysis

Authors investigated holistic performance predictions made using predictors of varying predictive validity. Holistic predictions had lower validity than regression-based predictions and the best predictor alone, due to inaccurate weighting. Using a combination of predictors that shows (incremental) validity in an optimal statistical model can have detrimental effects on holistic judgment procedures.

Susan Niessen, University of Groningen Marvin Neumann, University of Groningen

Submitter: Susan Niessen, a.s.m.niessen@rug.nl

685. Poster: 5:00PM-5:50PM Board 20

Leveraging Faking: Using Trainees to Set Personality Cut Scores for Applicants

Authors compared emotional stability, conscientiousness, and agreeableness across incumbents, trainees, and applicants. Regression models demonstrated applicants had the highest mean scores, followed by trainees, then incumbents. This suggests that practitioners can set more accurate personality cut scores using data from trainees or early tenure incumbents rather than established incumbents.

Sonia L. Oakley, FurstPerson Kin Leong Chan, FurstPerson April R. Cantwell Holland, FurstPerson

Submitter: Sonia L. Oakley, sonia.l.oakley@gmail.com

686. Poster: 5:00PM-5:50PM Board 21

Toward a Better Understanding of Less Structured Interviews: A **Contrarian Review** 

This study provides a contrarian review of the employment interview literature and discusses methodological, theoretical, and practical reasons that the validity and value of less structured interviews might be greater than previously thought. Based on the review of the literature, an agenda for future research is proposed.

In-Sue Oh, Temple University Youngduk Lee, Indiana University Kaifeng Jiang, Notre Dame University Gang Wang, Florida State University

Submitter: Youngduk Lee, yl96@indiana.edu

687. Poster: 5:00PM-5:50PM

Board 22

How to Use Item Desirability Ratings for Constructing Forced-Choice Tests Forced-choice response format as faking prevention method matches items comprising each forced-choice block in terms of desirability for the job. Authors show that utilizing mean desirability ratings for item matching may yield inaccurate similarity values and result in inferior matches. They propose a distance-based alternative that may yield accurate similarity values and optimal matches.

Goran Pavlov, University of Barcelona/University of South Carolina

Dexin Shi, University of South Carolina

Alberto Maydeu-Olivares, University of South Carolina

Submitter: Goran Pavlov, pavlovg@mailbox.sc.edu

688. Poster: 5:00PM-5:50PM Board 23

### **Use of SME Importance Ratings and Profiling in Selection Model** Development

Authors compared use of subject matter expert (SME) importance ratings and profiling of high performers as variable selection strategies in selection model development across 3 samples (Ns = 1,093, 243, 308). Validities achieved with SME importance ratings were consistently lower than statistically optimal models and similar to validities obtained with profiling and random selection.

Mark R. Rose, U.S. Air Force John D. Trent, U.S. Air Force Matthew Shisler, U.S. Air Force

Submitter: Mark R. Rose, mark.rose.7@us.af.mil

689. Poster: 5:00PM–5:50PM Board 24 Adaptation of Implicit Association Test for Measurement of Personality Trait

The authors examined the psychometric properties of an implicit association test specifically measuring the personality traits of Conscientiousness and Extraversion. Findings suggest that there was a significant correlation between implicit and explicit measures of Extraversion. Subgroup differences were observed for gender and age.

Arash Shokri, Illinois Institute of Technology Margaret Burke, Illinois Institute of Technology Frank Manibusan, Illinois Institute of Technology Scott B. Morris, Illinois Institute of Technology Submitter: Arash Shokri, arash.shokri@aol.com

690. Poster: 5:00PM–5:50PM Board 25
Using Ensemble Machine Learning to Improve Assessment in Personnel Selection

Ensemble learning, a machine learning (ML) approach, was used to obtain personality estimates from text-based responses in personnel selection. Results showed that the approach generally resulted in higher validity than the single ML models and expert ratings. Theoretical explanation for how ensemble learning improves reliability and validity, as well as practical implications are discussed.

Chen Tang, University of Illinois at Urbana-Champaign Hyun Joo Shin, Purdue University Aarya Barve, Purdue University

Q. Chelsea Song, Purdue University

Submitter: Chen Tang, chent3@illinois.edu

691. Poster: 5:00PM–5:50PM Board 26 Individual Differences in Interview Design: Factors Affecting Question Choice

This study examined relationships between interview question choice, general mental ability (GMA), and social aptitude. Past behavioral and traditional questions were rated most effective. GMA and social aptitude were strongly related to skill in identifying effective questions. Those higher in GMA and social aptitude were more likely to alter question effectiveness judgements across jobs.

Andrew P. Tenbrink, Wayne State University Michael Schwendeman, Denison Consulting Lauren Wegmeyer, Wayne State University Sugandhjot Kaur, Wayne State University Andrew Speer, Wayne State University Submitter: Andrew P. Tenbrink, ga7468@wayne.edu

692. Poster: 5:00PM-5:50PM Board 27

On the Continued Misinterpretation of Research Findings Regarding Stereotype Threat

Steele and Aronson (1995) showed that stereotype threat affects the test performance of stereotyped groups. Sackett, Hardison, and Cullen (2004) found that many researchers wrongly inferred that this eliminated the race gap in test scores. This re-examination found that while the rate of misinterpretation in journal articles has dropped from 91% to 42%, the rate is still substantial.

Dana H. Tomeh, University of Minnesota, Twin Cities

Paul R. Sackett, University of Minnesota

Submitter: Dana H. Tomeh, tomeh001@umn.edu

693. Poster: 5:00PM-5:50PM

Board 28

The Testing Environment as an Explanation for UIT Device-Type Effects Environmental distractions were investigated as an explanation for the discrepancy in observed UIT device-type effects between operational and nonoperational studies. GMA scores were similar among 3 conditions despite participants reporting higher levels of distraction when tested in the distracting environment. Results were replicated, and alternative explanations proffered.

Zach K. Traylor, Texas A&M University Ellen Hagen, Texas A&M University Ashleigh Williams, Texas A&M University Winfred Arthur, Jr., Texas A&M University

Submitter: Zach K. Traylor, zktraylor@gmail.com

694. Poster: 5:00PM–5:50PM Board 29

Subgroup Differences in Assessment Center Ratings: A Meta-Analysis of Moderators

Evidence demonstrates that subgroup differences in assessment center (AC) ratings can be larger than previously assumed. This meta-analysis examined the conditions affecting gender and racial subgroup differences in AC ratings. Findings highlight the importance of 3 moderators: the gender make up of assessees, the type of AC dimension rated, and the rigor in AC design and implementation.

Adam J. Vanhove, James Madison University Brooke Z. Graham, James Madison University George C. Thornton, III, Colorado State University Submitter: Adam J. Vanhove, vanhovaj@jmu.edu

695. Poster: 5:00PM-5:50PM Board 30

Man Versus Machine: Does Machine Learning Improve the Validity of Empirical Keying?

Authors compare the criterion-related validity of traditional scoring, empirical keying, and machine-learning based scoring in 3 datasets, 2 containing cognitive ability tests and 1 containing a biographical data predictor. No scoring method was consistently superior in these data, and machine learning approaches merit further investigation in quantitative validity studies.

Philip T. Walmsley, U.S. Office of Personnel Management Jeffrey M. Cucina, U.S. Customs and Border Protection Kimberly M. Perry, U.S. Customs and Border Protection Kimberly J. Wilson, U.S. Customs and Border Protection

Submitter: Jeffrey M. Cucina, jcucina@gmail.com

696. Poster: 5:00PM-5:50PM Board 31

Does Faking Good Take Longer Than to Answer Honestly? It Depends on the Transparency

Response latency was significantly longer in fake good instruction rather than in honest one for situational judgment test (SJT) although not significant for a HEXACO personality test. Findings indicate that transparency moderates the link between faking and response latency, with the medium transparent, the longer it takes to fake (i.e., inverted-U shaped moderating effect).

Dan Wang, University of Science and Technology of China

Derek Qingxiong Weng, University of Science and Technology of China

Submitter: Dan Wang, wd0319@mail.ustc.edu.cn

697. Poster: 5:00PM-5:50PM

Board 32

Breaking Bad: How Does Negative Social Media Content Affect Applicant Evaluations?

Using an experimental design, this study identified the mechanisms by which raters form judgments about job applicants on social media to inform employment-related decisions. Results demonstrated that negative social media content impacted applicant suitability ratings via perceptions of applicant integrity and conscientiousness. Likewise, evidence of gender bias favoring male applicants emerged.

Julia Hylton Whitaker, University of Texas at Arlington Amber N. Schroeder, University of Texas at Arlington

Submitter: Julia Hylton Whitaker, julia.whitaker@mavs.uta.edu



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Friday: 8:30am-5:00pm Griffin Hall, 2nd Floor



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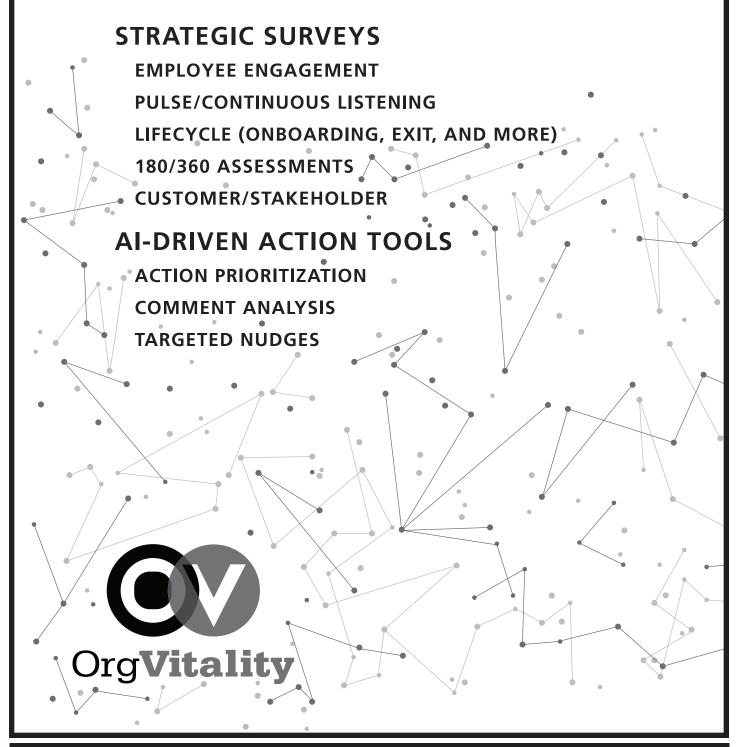
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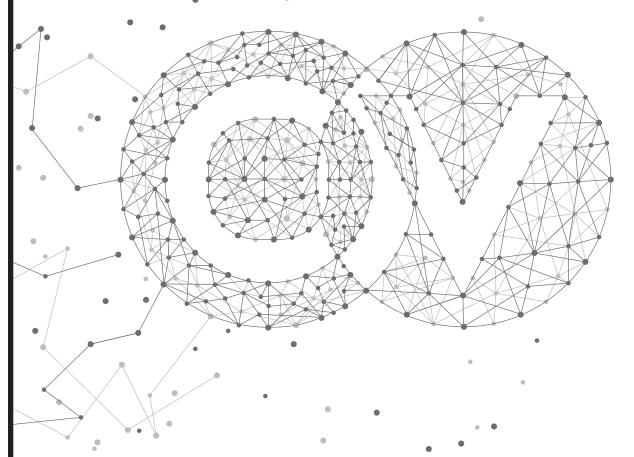
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2020 APTMetrics

#### 698. Symposium: 8:00AM-9:20AM

with suggestions for researchers and practitioners.

203-204

**Novel Approaches for Detecting and Preventing Applicant** 

Faking This symposium draws on advanced methodology and presents 4 diverse and innovative approaches to detecting and preventing applicant faking on personality tests and interviews. By presenting the performance of these approaches, the symposium provides insight on the response processes of individuals who fake. Each presentation will end

Georgi P. Yankov, DDI, Chair

Tianjun Sun, University of Illinois at Urbana-Champaign, Bo Zhang, University of Illinois Urbana-Champaign, Mengyang Cao, Facebook, Fritz Drasgow, University of Illinois at Urbana-Champaign, Detecting Faking in Personality Tests With the Tree Process Model

Georgi P. Yankov, DDI, Douglas H. Reynolds, DDI, Re-Examining Mixed-Model IRT for Uncovering Faking on Personality Tests

Benedikt Bill, Ulm University, Klaus G. Melchers, Ulm University, Exploring and Testing Countermeasures Against Faking in Job Interviews

Lu Zheng, Auburn University, Jinyan Fan, Auburn University, The Role of Ability to Fake and Motivation to Fake in Faking

Michael J. Zickar, Bowling Green State University, Discussant

Submitter: Georgi P. Yankov, georgi.petkoff@gmail.com

#### 699. Alternative Session Type with multiple papers: 8:00AM-9:20AM

Competency and Skill Gap Analysis: A Best Practice Incubator Practitioners representing 5 organizations will present approaches for conducting competency or skill gap analysis, centered around 4 questions: (a) What was the research question? (b) What was measured? (c) How was it measured? and (d) How were results organized? A panel discussion will follow the presentations to identify core themes, discuss lessons learned, and engage the audience.

Philip T. Walmsley, U.S. Office of Personnel Management, Co-Chair Hanna K.. Pillion, U.S. Customs and Border Protection, Co-Chair Robert F. Calderon, American Institutes for Research, Kyle Zachary Dobson, FMP Consulting, Conducting a Competency Assessment for the U.S. Department of Education's Workforce

Tim McGonigle, HumRRO, Gap Analysis in Response to a New Organizational Mission

Hanna K., Pillion, U.S. Customs and Border Protection, Kathleen A. Stewart, U.S. Customs and Border Protection, Guiding Law Enforcement Careers Using Competency Gap Analysis

Peter W. Seely, Centers for Disease Control and Prevention, Brandon A. Johnson, Centers for Disease Control and Prevention, Daniel McDonald, Centers for Disease Control and Prevention, CDC Workforce 2030 Competency Gap Analysis

Alix Autrey, U.S. Office of Personnel Management, Dana M. Grambow, U.S. Customs and Border Protection, Development and Application of a Strategic Gap Analysis Framework

Robert F. Calderon, American Institutes for Research, Presenter Tim McGonigle, HumRRO, Presenter

Peter W. Seely, Centers for Disease Control and Prevention, Presenter Alix Autrey, U.S. Office of Personnel Management, Presenter

Submitter: Philip T. Walmsley, walmsley.phil@gmail.com

#### 700. Community of Interest: 8:00AM-8:50AM 408-409

Changing Privacy Expectations in Research and Practice In this COI, participants are invited to a discussion about recent changes in consumer/data subjects' privacy and its implications on research and practice. Questions such as these will be addressed: How has informed consent changed in the wake of CCPA/GDPR? How can organizations incorporate data privacy without losing valuable research data? How has the management and sharing of data changed?

Jean Leslie, Center for Creative Leadership, Host

Laura N. Johnson, SHL, Host

Katharine O. Murray, American Family Insurance, Coordinator

Submitter: Katharine O. Murray, kmurray@amfam.com

#### 701. Master Tutorial: 8:00AM-9:20AM

502-503

#### Best Practices to Hire and Retain Veterans

This master class will summarize findings from the research, recommend best practices, suggest resources and materials, and offer communication strategies that business leaders and human resource executives can immediately apply to their organizations to help improve the way that their companies source, interview, hire, and retain military veterans.

Nathan D. Ainspan, Transition to Veterans Program Office, Presenter Sheri Eiler, Walmart, Presenter

Tebring Piquado, The RAND Corporation, *Presenter* 

Mark L. Poteet, Organizational Research & Solutions, Inc., Presenter

Lisa Stern, SHRM-CP/FourBlock Foundation, Presenter

Amanda Weinstein, University of Akron, Presenter

Submitter: Nathan D. Ainspan, nate@ainspan.com

#### 702. Alternative Session Type with Presenters:

8:00AM-9:20AM

Brazos

#### It's Not You, It's Me: Examining I-O Psychology's Decline in Learning and Development

Leveraging the collective expertise of the I-O psychology community, this alternative session will explore our declining involvement and lack of relevant research in L & D, even as employee L & D is rapidly transforming. Participants will be involved in focused discussions to help chart a path forward for our role as I-O psychologists in support of L & D.

Annalyn Jacob, Merck & Co., Inc., Chair

Carolyn Hill-Fotouhi, Merck & Co., Inc., Presenter

Chia-Lin Ho, Ho Leadership & Talent Management Associates, *Presenter* 

Kurt Kraiger, University of Memphis, Presenter

Victoria P. Mattingly, Mattingly Solutions, LLC, Presenter

Submitter: Annalyn Jacob, acassiei@gmail.com

#### 703. Panel Discussion: 8:00AM-9:20AM JW Grand Salon 1 Real-Life Ethical Quandaries: The Internal/External Consultant

Situations commonly arise that place external consultants (e.g., executive coach) and/or internal stakeholders (e.g., talent head) in ethical gray zones. A panel of highly experienced external and internal consultants will share real-life vignettes of complex, nuanced ethical dilemmas, analyze the pros/cons of various responses, and engage the audience by asking them to share their own examples.

Charlotte R. Gerstner, Chevron Corporation, Chair Laura A. Finfer, Leadership Excellence Consulting, Panelist

Tom Ruddy, Becton, Dickinson and Company, Panelist Lois M. Tamir, Leadership Excellence Consulting, Panelist

Steven E. Walker, Citizens Financial Group, Panelist

Submitter: Laura A. Finfer, Laura@leadershipec.com

#### 704. Special Event: 8:00AM-9:20AM JW Grand Salon 2 SIOP Select: Political Ideas in Global Workplaces: Role of I-O in Politically Charged Environments

Socio-political ideology in the global workplace and the role of I-O psychology in politically charged environments will be discussed: What does the research say about ideology in the workplace? Does it differ by national culture or type of ideology? What is the role of I-O psychology in ensuring that employees are productive and engaged while also protecting individual freedom of expression?

Christopher T. Rotolo, PepsiCo, Chair

Matthijs Bal, Erasmus University Rotterdam, Presenter

Dana H. Born, Harvard Kennedy School, Presenter

Paula Caligiuri, Northeastern University, Presenter

Kira Foley, George Washington University, Presenter

M. Gloria Gonzalez-Morales, University of Guelph, Presenter

Kristen L. Swigart, Pennsylvania State University, Presenter

Sara P. Weiner, Independent and Glint, Presenter

Submitter: Christopher T. Rotolo, chris@behavioralinsights.com

705. Alternative Session Type with Presenters:

8:00AM-9:20AM

JW Grand Salon 3

#### **Got Stress? Leveraging I-O Psych to Transform Workplace** Behavioral Health Approaches

Nationwide increases in stress and suicide highlight a growing need for organizations to move beyond traditional approaches to employee wellness to solutions that consider culture, leadership, policy, and prevention. Academic and industry innovators will facilitate an "incubator" session to develop an actionable blueprint for revolutionizing employee well-being research and practice.

Jessica A. Gallus, Forefront Suicide Prevention, Chair

Kristin N. Saboe, Boeing, Co-Chair

Domingo Herraiz, International Association of Chiefs of Police, Presenter

Jenny Howland, The Boot Campaign, Presenter

Dianna Jaffin, Independent Consultant, Presenter

Erin Oehler, National Action Alliance for Suicide Prevention, Presenter

Submitter: Jessica A. Gallus, jessica.gallus@gmail.com

#### 706. Alternative Session Type with multiple papers:

8:00AM-9:20AM

JW Grand Salon 4

# Research Incubator: Measuring and Conceptualizing Workplace Deviance

Presenters begin with short summaries of research on emerging conceptualization and measurement issues facing workplace deviance. The discussant will then provide a summary and insights on the research that will help generate topics and questions for small-group discussion. Session concludes with all participants discussing the next phase of deviance scholarship.

Bailey A. Bigelow, University of Central Florida, Co-Chair

Nichelle C. Carpenter, University of South Carolina, Co-Chair

Jason David Kautz, University of South Carolina, Bailey A. Bigelow, University of Central Florida, Nichelle C. Carpenter, University of South Carolina, *Work*-

place Deviance Behavior Profiles

Joel Koopman, Texas A&M University, James M. Conway, Central Connecticut State University, Nikos Dimotakis, Oklahoma State University, Bennett J. Tepper, The Ohio State University, Young Eun Lee, Texas A&M University, Steven G. Rogelberg, University of North Carolina at Charlotte, Fadel K. Matta, University of Georgia, Robert Lount, The Ohio State University, Examining the Interplay Between Counterproductive Work Behavior and Negative Affect I-Heng Wu, University of Iowa, Eean R. Crawford, University of Iowa, Michele Williams, University of Iowa, Yu-Ching Chiao, National Chung Hsing University, Better or Worse? How Today's Envy-Coping Behaviors Affect Tomorrow's Envy

Young Eun Lee, Texas A&M University, Presenter

Rebecca J. Bennett, University of Central Florida, Presenter

Submitter: Bailey A. Bigelow, bailey.bigelow@ucf.edu

# 707. Symposium: 8:00AM–9:20AM JW Grand Salon 5 Scale Development, Adaptation, and Other Measurement Issues in I-O Psychology

Without proper measurement, conclusions drawn from study results may be meaningless. Yet, the focus on proper measurement has decreased in recent years. The papers in this symposium highlight several measurement issues prevalent in I-O psychology and describe their effects. Best practices to address common measurement issues related to scale development and adaptation are also discussed.

Jeremy L. Schoen, University of Mississippi, Tine Koehler, University of Melbourne, Justin A. DeSimone, University of Alabama, Joseph Richard Schaefer, University of Mississippi, *Distrust and Verify: Qualities of Measurement Reporting in Organizational Research* 

Mary Monroe Hausfeld, University of North Carolina at Charlotte, Liana Morgan Kreamer, University of North Carolina at Charlotte, Eric D. Heggestad, University of North Carolina at Charlotte, Charmi Patel, University of Reading, ESM: How Do Expert Recommendations Compare to Actual Author Practices? Kathleen R. Keeler, The Ohio State University, Sheila Keener, Old Dominion University, Zitong Sheng, Virginia Commonwealth University, Lost in Translation? A Review and Comparison of Scale Translation Practices

Wenhao Wang, Virginia Commonwealth University, Yingyi Chang, George Mason University, Jose M. Cortina, Virginia Commonwealth University, Sooyeol Kim, National University of Singapore, *Performance Consistency:* 

Development and Validation of a New Measure

Scott Tonidandel, University of North Carolina at Charlotte, Discussant

Submitter: Kathleen R. Keeler, keeler.79@osu.edu

#### 708. Symposium: 8:00AM-9:20AM

JW Grand Salon 6

The Evolution of 360s and Practical Recommendations for Today Over the past 30 years, the psychometric foundations of 360 assessments have evolved and a wealth of experience on best practices in 360 assessments has been accumulated. In this session 4 experts, 2 from large multinational organizations and 2 from major 360 consulting firms, share their knowledge, experiences, and views on changing trends on the use of 360 assessments in applied settings.

Ryne A. Sherman, Hogan Assessments, Co-Chair

Peter Berry, Latest Trends in 360 Assessment

Sathi Banerjee, Shell International Ltd., Suman Lam, Shell, Esther Monica Bongenaar, Shell, *The Evolution of 360 Assessment at Shell: Conducting 360s at Large Scale* 

Allan H. Church, PepsiCo, James Scrivani, PepsiCo, Michael D. Tuller, PepsiCo, Breanna Paynter, PepsiCo, Every Day Is a Winding Road: The Evolution of 360 Feedback at PepsiCo

Robert B. Kaiser, Kaiser Leadership Solutions, The Leadership Versatility Index: A 25-Year Odyssey to a Truly Innovative 360

Submitter: Ryne A. Sherman, rynesherman48@gmail.com

# 709. Symposium: 8:00AM–9:20AM JW Grand Salon 7-8 Interview Technology and AI: Effects on Applicants, Evaluators, and Adverse Impact

Five studies are presented to enhance understanding of interview technology and artificial intelligence (AI). The studies examine how technology-mediated interviews affect interview performance, and investigate effects of AI for evaluating interviews, the relation of information regarding AI and applicant reactions, and the impact of AI decision-support systems on selection tasks. (Intermediate)

Markus Langer, Universität des Saarlandes, *Chair* 

Johannes Basch, Ulm University, Co-Chair

Johannes Basch, Ulm University, Klaus G. Melchers, Ulm University, Anja Kurz, Ulm University, Maya Krieger, Ulm University, Linda Miller, Ulm University, *Performance and Fairness Differences Between FTF and Videoconference Interviews* 

Jerod Cody White, George Washington University, Tara S. Behrend, George Washington University, Can You Hear Me Now? The Influence of Technology Disruptions in Virtual Interviews

Joshua P. Liff, HireVue, Nathan J. Mondragon, HireVue, Adam Bradshaw, HireVue, Automated Competency Based Structured Video Interviewing (SVI)
Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY, Weiwei Liu, Aon, Lei Shirase, Aon, David L. Tomczak, George Washington University, Carmen Elisabeth Lobbe, Aon's Assessment Solutions, Richard Justenhoven, Aon Assessment GmbH, Oke Steffen Brandt, Aon, Nico Tschöpe, Aon's Assessment Solution, Al as an Ally: Improving Reactions to Artificial Intelligence Markus Langer, Universität des Saarlandes, Cornelius J. König, Universität des Saarlandes, Vivien Busch, Universität des Saarlandes, The Effects of Automated Decision-Support Systems on Personnel Selection Tasks

Submitter: Markus Langer, markus.langer@uni-saarland.de

#### 710. Alternative Session Type with Presenters:

8:00AM-9:20AM

Lone Star Salon A

# Assessing and Affecting Organizational Culture Using Modern Survey Practices

The concept of culture remains pervasive in business, yet the I-O field has focused more on climate and engagement surveys. This session addresses how modern online employee surveys can be used to assess and affect culture. Experts share prepared answers to questions pertaining to conceptual and practical topics, which will be selected by the audience to create an interactive session.

Paul M. Mastrangelo, CulturelQ, Chair

Daniel R. Denison, International Institute for Management Development, *Presenter* William H. Macey, CultureFactors, Inc., *Presenter* 

Benjamin Schneider, University of Maryland/University of Southern California, *Presenter* 

Submitter: Paul M. Mastrangelo, docpmm@gmail.com

711. Alternative Session Type with multiple papers:

8:00AM–9:20AM Lone Star Salon B

Research Incubator: The Future of Stigma Identity Management Research

Six presenters will highlight how employees are increasingly bringing new and more complex aspects of themselves to work through their presentations on understudied perspectives of stigma identity management. Following the short presentations, the audience will join the presenters in break out groups and brainstorm the future of stigma identity management research.

Sabrina D. Volpone, University of Colorado Boulder, Co-Chair

Brent J. Lyons, York University, Co-Chair

Liza Y. Barnes, University of Colorado Boulder, Sabrina D. Volpone, University of Colorado Boulder, Brent J. Lyons, York University, Jordan Alcon, University of Colorado Boulder, Ashlyn Fleming, University of Colorado Boulder, A Review of Identity Management Research

Karoline Summerville, University of North Carolina, Charlotte, Enrica N. Ruggs, University of Memphis, A Conceptual Framework of Authenticity for Multiple Minority Leaders

Camellia Sison Bryan, Schulich School of Business, Sabrina D. Volpone, University of Colorado Boulder, Brent J. Lyons, York University, *The Black Sheep Effect and People of Color's Reactions to Stigma Identity Management* 

Jacob Walla, Texas A&M University, Isaac E. Sabat, Texas A&M University, *Bisexual Barriers: Explaining Workplace Outcomes Through Disclosure Differences*David F. Arena, Jr., University of Memphis, Kristen P. Jones, University of

Memphis, Identity Management Strategy Enactment Based on Gender and Sexual Orientation

Jaeeun Lee, University of Maryland, College Park, Jennifer L. Wessel, University of Maryland, College Park, Feminist Identity/Women's Career Aspirations: Examining Feminist Identity Profiles

Liza Y. Barnes, University of Colorado Boulder, *Presenter*Karoline Summerville, University of North Carolina, Charlotte, *Presenter*Camellia Sison Bryan, Schulich School of Business, *Presenter*Jacob Walla, Texas A&M University, *Presenter*David F. Arena, Jr., University of Memphis, *Presenter*Jaeeun Lee, University of Maryland, College Park, *Presenter* 

Submitter: Sabrina D. Volpone, sabrina.volpone@colorado.edu

712. Panel Discussion: 8:00AM–9:20AM Lone Star Salon C I-O Psychology Master's Program Director Perspectives:

Round 2

Master's programs in industrial and organizational psychology are increasing in both number and diversity of program structure. Building upon last year's SIOP session, 5 directors of diverse master's programs in industrial and organizational psychology give their perspectives on opportunities, issues, and challenges facing their programs and how they address these.

Sylvia G. Roch, University at Albany, SUNY, Chair Roya Ayman, Illinois Institute of Technology, Panelist Alyssa M. Gibbons, Colorado State University, Panelist Gregory J. Pool, St. Mary's University, Panelist Comila Shahani-Denning, Hofstra University, Panelist Carol F. Shoptaugh, Missouri State University, Panelist

Submitter: Sylvia G. Roch, sroch@albany.edu

# 713. Panel Discussion: 8:00AM–9:20AM Lone Star Salon D Context Matters: Experiences From Building Leadership Programs in High-Stake Jobs

Several recent meta-analyses have addressed the importance of leadership contextual factors such as executive leadership engagement and alignment with organization's mission in high-stake environments. This expert panel from academia and diverse high-stake environments focuses on contextual factors and will share their experiences in building a new leadership program.

Alok Bhupatkar, U.S. Secret Service, Chair

Gerald F. Goodwin, U.S. Army Research Institute for the Behavioral and Social Sciences, *Panelist* 

Stephen J. Zaccaro, George Mason University, *Panelist* Nathan J. Hiller, Florida International University, *Panelist* David M. Wallace, U.S. Naval Academy, *Panelist* Theodore L. Hayes, U.S. Department of Justice, *Panelist* 

Submitter: Alok Bhupatkar, alokbhupatkar@gmail.com

714. Symposium: 8:00AM–9:20AM Lone Star Salon E Moon 2024: Translating Research to Practice for Upcoming

**Artemis Lunar Exploration** 

The United States has committed to NASA landing the first woman and the next man on the Moon by 2024. I-O psychologists and other experts have been focused on preparing future space crews for the exciting missions that will help achieve this goal. In this symposium, presenters will translate their research to practice, making specific recommendations for the upcoming space quest.

Mikayla Marcinkowski, DePaul University, *Co-Chair* Suzanne T. Bell, DePaul University, *Co-Chair* 

Tatem Heather Burns, DePaul University, Mikayla Marcinkowski, DePaul University, Suzanne T. Bell, DePaul University, Leslie A. DeChurch, Northwestern University, Noshir Contractor, Northwestern University, *Crew Gender Composition for Moon 2024* 

Brennan Antone, Northwestern University, Leslie A. DeChurch, Northwestern University, Suzanne T. Bell, DePaul University, Noshir Contractor, Northwestern University, *Re-Pairing Teams for the Moon* 

Lauren Blackwell Landon, KBR-NASA Jensine Paoletti, Rice University, Peter Roma, Institutes for Behavior Resources/Johns Hopkins University, *Lunar Living*, Mahidability and Grant Living in Confined Spaces

Living: Habitability and Group Living in Confined Spaces
Daniel Jacob Griffin, Michigan State University, Jeffrey Olenick, Michigan State

University, Jenna Van Fossen, Michigan State University, Anthony Misisco, Michigan State University, Chu-Hsiang (Daisy) Chang, Michigan State University, Steve W. J. Kozlowski, Michigan State University, Team Dynamics: Predicting Psychological Events Using Team Interaction Sensors

Lizandra Alvarado, Clemson, Jordan Smith, Clemson University, Marissa L. Shuffler, Clemson University, Dorothy R. Carter, University of Georgia, Jacob Garrett Pendergraft, University of Georgia, Anna V. Wolf, Clemson University, Reid DeMass, Clemson University, Kaitlan Bryant, Blast From the Past? Historiometry for Understanding Spaceflight Multiteam Systems

Submitter: Mikayla Marcinkowski, mmarcin3@depaul.edu

715. Symposium: 8:00AM–9:20AM Lone Star Salon F

Vocational Interests at Work: New Directions

This symposium brings together 4 presentations that extend understanding of the role and meaning of interests in work and career contexts. These contributions provide new evidence concerning the predictive validity of interests for work and career outcomes, and also illustrate advanced methods to analyze complex patterns of relationships between interests and other individual differences.

Bart Wille, Ghent University, Chair

Alexis Victoria Hanna, University of Illinois, Urbana-Champaign James Rounds, University of Illinois at Urbana-Champaign, *A Quantitative Review of Measured Interests and Career Choice* 

Lauren A. Collier-Spruel, Michigan State University, Christopher D. Nye, Michigan State University, Danielle M. Gardner, Michigan State University, Brent Donnellan, Michigan State University, *Examining Moderator Effects on the Relationship Between Interests and Satisfaction* 

Kevin Hoff, University of Illinois at Urbana-Champaign, Sif Einarsdottir, University of Iceland, Chu Chu, University of Illinois at Urbana-Champaign, Daniel Briley, University of Illinois, James Rounds, University of Illinois at Urbana-Champaign, Determinants of Income and Education: A Longitudinal Study Julian Etzel, IPN-Leibniz Institute for Science and Mathematics Education, Bart

Wille, Ghent University, Filip De Fruyt, Ghent University, Gabriel Nagy, IPN–Leibniz Institute for Science and Mathematics, A Map of Interest–Personality Associations: The Latent Vocational Interest Circumplex

Rong Su, University of Iowa, Discussant

Submitter: Bart Wille, bart.wille@ugent.be

#### 716. Panel Discussion: 8:00AM–9:20AM Lone Star Salon G From Silver Bullets to Sound Science: Learning Agility in Theory and Practice

Given the increasing complexity and speed in global markets and the resulting pressure to identify and retain top talent, learning agility has been embraced in particular for selection and identification of high-potential individuals. This session brings together a diverse group of panelists to discuss recent research on learning agility as well as practical applications. Julia S. Walsh, IBM, *Chair* 

Kelcie Brielmaier, Korn Ferry, Panelist

Kenneth P. De Meuse, De Meuse Leadership Group, LLC, Panelist

Adam J. Ducey, IBM, *Panelist*Alison Hartmann, IBM, *Panelist*John C. Scott, APTMetrics, *Panelist* 

Submitter: Julia S. Walsh, juliasarahwalsh@gmail.com

# 717. Panel Discussion: 8:00AM–9:20AM Lone Star Salon H Talent Retention in the Future of Work: How Inclusion of People of Color Is the Key

The future workplace will experience tremendous talent shortages, and leaders across industry need to take action now to prepare. Given that the inclusion of people across intersections of gender, race, and ethnicity is essential to building competitive workplaces of the future, this panel presents solutions leaders can employ to mitigate key challenges in building inclusive workplaces.

Jennifer S. Thorpe-Moscon, Catalyst, Inc., Chair

Dnika Travis, Catalyst, Inc., Panelist

Erica L. Lizano, California State University, Fullerton, Panelist

Shanna Daniels, Florida State University, Panelist

Samantha E. Erskine, Case Western Reserve University, Panelist

Submitter: Jennifer S. Thorpe-Moscon, jthorpe-moscon@catalyst.org

#### 718. Symposium: 8:00AM-9:20AM

402-403

#### Well-Being of Being Well Connected: How Off-Job Technology Use Hinders Welfare

This symposium moves beyond merely examining the link between off-job work-related technology use and employee welfare to explicate theoretical mechanisms and explanations for why this relationship occurs. Using multilevel modeling techniques, these papers identify with-in-person processes by which off-job work influences the work-nonwork interface, with implications for employees and firms alike.

Tanya Mitropoulos, Virginia Tech, Co-Chair

Marcus M. Butts, Southern Methodist University, Co-Chair

Molly Eleanor Minnen, Virginia Tech, Tanya Mitropoulos, Virginia Tech, Alexa K. Rosenblatt, Furman University, Charles C. Calderwood, Virginia Tech, *The Incessant Inbox: After-Hours Email, Rumination, and Next Morning Well-Being* Marcus M. Butts, Southern Methodist University, Wendy R. Boswell, Texas A&M University, Allison S. Gabriel, University of Arizona, Christopher C. Rosen, University of Arkansas, *Tethered Together: Off-Job Electronic Communication Fallout in Dual-Earner Couples* 

Lucille S. Headrick, University of Illinois at Urbana-Champaign, YoungAh Park, University of Illinois at Urbana-Champaign, Work-Related Communications During Nonwork Time: Antecedents and Outcomes in Teachers

Katelyn England, Pennsylvania State University, Molly Eleanor Minnen, Virginia Tech, Rustin D. Meyer, Pennsylvania State University, Charles C. Calderwood, Virginia Tech, *The Effects of Strong After-Hours Work Situations on Employee Strain* 

Kristen M. Shockley, University of Georgia, Discussant

Submitter: Tanya Mitropoulos, tmitrop@vt.edu

# Poster Session (Research Methods, Global & Cross Cultural): 8:30AM–9:50AM Griffin Hall

719. Poster: 8:30AM–9:20AM Board 1

Universalism, Immigration Attitudes, and Trust: Implications for Leadership Practice

The relationship among universalism value, immigration attitude, and level of trust was examined in the sample. Universalism value and level of trust relationship was fully conditioned by immigration attitudes.

Pooja B. Vijayakumar, University of Limerick, Ireland

Submitter: Pooja B. Vijayakumar, poojabvijaya@gmail.com

720. Poster: 8:30AM-9:20AM

Roard 2

# How Gobal Leaders Resolve Intercultural Conflicts? Evidence Using Intercultural SJTs

Authors examine how global elites resolve intercultural conflicts. In Study 1, verbal protocol analysis of 80 conflict episodes reveal 2 foci in leaders' attention: managing emotional ambience and resolving conflict.

In Study 2, hierarchical regressions show emotional ambience and conflict resolution predict peer-rated conflict effectiveness. Theoretical and practical implications are discussed.

Vanessa Barros, Nanyang Technological University Thomas Rockstuhl, Nanyang Technological University

K. Yee Ng, Nanyang Technological University

Soon Ang, Nanyang Technological University Singapore

Submitter: Thomas Rockstuhl, TRockstuhl@ntu.edu.sg

#### 721. Poster: 8:30AM-9:20AM

Board 3

## A Cross-Country Study on the Situational Impacts on Sojourner Adaptation

In the light of the person–situation interaction theory, the research examined both direct and moderating effects of situation on sojourner adaptation with international students. Results support direct effects of organizational climate and support, and moderating effect was found in organizational support and cultural distance. However, cultural distance alone did not predict adaptation.

Xiaowen Chen, Florida Institute of Technology

Huerli Huang, Keuka College Elçin Haskollar, Florida State University

Submitter: Xiaowen Chen, xchen@my.fit.edu

722. Poster: 8:30AM-9:20AM

Board 4

### The Stereotype Content of Trustworthy Colleagues and Supervisors Across 11 Nations

This project explores how trustworthiness is expected for colleagues and supervisors across 11 countries using the stereotype content model. Results found different expectations across cultures and confirmed within country variance on the expectations of trustworthiness based on role relationships. Some had similar, some differed in, expectations between trustworthy colleagues and supervisors.

Arief B. Kartolo, University of Windsor Catherine T. Kwantes, University of Windsor Andrew Townsend, University of Windsor

Submitter: Catherine T. Kwantes, ckwantes@uwindsor.ca

#### 723. Poster: 8:30AM-9:20AM

Board 5

### What Really Matters in Cross-Cultural Teams: A Multilevel Investigation of Cultural

Authors built a multilevel moderated mediation model to explore the relationship between cultural intelligence and individual performance within cross-cultural teams. They conducted a survey and results demonstrated that cultural intelligence influences individual role performance through cross-cultural adjustment, and perceived team dissimilarity positively moderates this indirect relationship.

Xinyue Lin, Shanghai International Studies University Juan Du, Shanghai International Studies University Haoxiong Li, Claremont Graduate University

#### Submitter: Haoxiong Li, lihaoxiong1988@gmail.com

### 724. Poster: 8:30AM–9:20AM Board 6 Do You Look Like You Belong? The Outcomes of Appearing

Foreign in the U.S. Workplace

This paper examines the negative workplace outcomes associated with foreign appearance on U.S. immigrants. Decreased self-esteem is considered as an explanatory mechanism, and increased ethnic identity centrality (EIC) and national identity centrality (NIC) as potential buffers. As predicted, high levels of both EIC and NIC remediated the negative effects of having more foreign appearances.

Sin-Ning Cindy Liu, Texas A&M University Kelly Dray, Texas A&M University Sarah Miller, Texas A&M University Cassandra Phetmisy, Rice University Isaac E. Sabat, Texas A&M University

Submitter: Sin-Ning Cindy Liu, sinning.cindy.liu@tamu.edu

725. Poster: 8:30AM-9:20AM

Board 7

Board 8

Performance in the Eye of the Beholder: A Global Study Across 64

This study built on Hofstede's model of culture and uncovered masculinity as a moderator influencing managers' perceptions of employee performance. Data from 64 countries revealed that although maintaining composure and driving for results are both desirable competencies in predicting employees' overall performance, countries with a low masculinity score value these 2 competencies more.

Weiwei Liu, Aon

Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY

Lei Shirase, Aon

Submitter: Weiwei Liu, vivian\_water@msn.com

726. Poster: 8:30AM-9:20AM

How Can Organizations Help Repatriates? Provide the Right Tasks To best utilize repatriates, organizations should place them in jobs that require creativity, the aptitude to see new business opportunities, the need to adapt to change, and the responsibility to manage a diverse workforce. Also, organizations need to be aware that how they treat repatriates will also have an effect on potential expatriates.

Samuel Matthews, University of Northern Iowa Thomas Kelemen, University of Oklahoma

Submitter: Thomas Kelemen, thomas.kelemen@ou.edu

Board 9 727. Poster: 8:30AM-9:20AM

Escape From Neoliberalism: The Unfortunate Capitalists' Desire for Authoritarianism

Authors examined the social and psychological conditions that affect people's support for authoritarianism. Results from a cross-cultural survey spanning several years showed that as predicted, neoliberalism heightens support for authoritarianism for people experiencing poverty. An experiment showed that vulnerability mediated this effect. Implications for organizations are discussed.

Jasper Neerdaels, Kühne Logistics University Christian Tröster, Kühne Logistics University Niels Van Quaquebeke, Kühne Logistics University

Submitter: Jasper Neerdaels, jasper.neerdaels@the-klu.org

728. Poster: 8:30AM-9:20AM Board 10

#### Shouldn't You Sound American by Now? The Negative Work Experiences of U.S. Immigrants

Authors examined the indirect effects of immigrant employees' accent and US tenure on workplace outcomes through workplace incivility. Findings confirmed that immigrants with more foreign accents who have lived in the U.S. for longer are most vulnerable to experiencing incivility, which then impacts vital work and well-being outcomes."

Cassandra Phetmisy, Rice University Sin-Ning Cindy Liu, Texas A&M University Yimin He, Texas A&M University Isaac E. Sabat, Texas A&M University

Submitter: Cassandra Phetmisy, cp38@rice.edu

729. Poster: 8:30AM-9:20AM Board 11

Workplace Bullying and Harassment: Effects on Absenteeism The effects of workplace bullying on absenteeism were investigated in a multinational context. Job satisfaction, overall well-being, physical health, and sleep problems partially mediated relationships between bullying and absenteeism. Nation-level power distance and humane orientation moderated effects of bullying on several key outcomes.

Simona Spiridon, San Diego State University Kate Hattrup, San Diego State University

Submitter: Simona Spiridon, simonaespiridon@gmail.com

730. Poster: 8:30AM-9:20AM

Impacts of Cross-Cultural Management Training on Cultural Intelligence Authors examine the impact of cross-cultural management (CCM) training on 4 facets of cultural intelligence (CQ)—metacognitive, cognitive, motivational, and behavioral—and their intercorrelations. Results show that CCM training effectively improves each CQ factor and increase the interconnections among them. Implications regarding the effect of CCM training on CQ are discussed.

Yuyang Zhou, Florida International University Chen Wang, Florida International University

Kowoon Kim, Dongguk University

Ajay R. Ponnapalli, Florida International University Mary Ann Von Glinow, Florida International University

Submitter: Yuyang Zhou, yzhou030@fiu.edu

731. Poster: 8:30AM-9:20AM

Board 13

Best-Practice Recommendations for Using MTurk in I-O Psychology

Authors conducted a comprehensive and multidisciplinary review of Amazon's Mechanical Turk (MTurk). Major threats to the validity of research using MTurk were identified and solutions provided for addressing each. Review of 108 manuscripts resulted in 10 actionable best-practice recommendations for improving the quality and transparency of future MTurk research.

Herman Aguinis, George Washington University Isabel Villamor, George Washington University Ravi S. Ramani, Purdue University Northwest

Submitter: Isabel Villamor, ivillamor@gwmail.gwu.edu

732. Poster: 8:30AM-9:20AM

Board 14

Development and Validation of a Personality-Based Measure of General Employability

This research operationalizes a 3-dimensional model of general employability. The model focuses on the broad personality domains of rewarding, able, and willing. Authors discuss the methods used to create scales for the general employability model, the psychometric properties and construct validity of those scales, and relationships to job performance.

Michael Boudreaux, Hogan Assessments Brandon Ferrell, Hogan Assessments

Submitter: Michael Boudreaux, mboudreaux@hoganassessments.com

733. Poster: 8:30AM-9:20AM

Board 15

MTurk in Action: Problems With Repeated Participation, Dishonesty, and Response Time

Authors revealed that repeated participation, dishonesty, and unrealistic response time could result in problematic data from MTurk. They followed recommendations from previous researchers to prevent problems yet still ended up with a problematic dataset. They used the problematic data to demonstrate its effects on preliminary analyses such as reliability coefficients and standard deviations.

Chieh-Chen Bowen, Cleveland State University Brent Anthony Stevenor, Bowling Green State University Sierra Davidson, Western Reserve Area Agency on Aging Submitter: Brent Anthony Stevenor, basteve@bgsu.edu

HARKing

The primary criteria for good scientific writing are accuracy and clarity (Darley, 2002). However, what practices lead to clear understandings of reports of scientific findings are not always clear. One issue relates to the practice of HARKing (Hypothesizing After the Results are Known). Two studies assess whether bias can emerge as a function of whether HARKing is employed.

LeVonte Brooks, Ohio University Jeffrey B. Vancouver, Ohio University

Submitter: LeVonte Brooks, lb051616@ohio.edu

735. Poster: 8:30AM-9:50AM

734. Poster: 8:30AM-9:20AM

Board 17

Board 16

A Next Generation Social Science Study of Group Motivation to Innovate This research demonstrates next generation social science methods aimed to address methodological concerns in social science research (e.g., incoherency, failed reproducibility, replicability, and generalizability). Several methodological advances were instituted in an experiment on group motivation to innovate under competition and uncertainty using a synchronous multiplayer online game platform.

Pablo Diego-Rosell, Gallup Ellyn Charlotte Maese, Gallup Sofia Pinero Kluch, Gallup Grant Thomas Buckles, Gallup

Submitter: Pablo Diego-Rosell, pablo\_diego-rosell@gallup.com

Board 18

736. Poster: 8:30AM-9:20AM

### Why Do You Actually Want to Quit? Exploring Expressed Satisfaction and Turnover Intent

This work explores potential discrepancies between job satisfaction and turnover intention data, and examines if qualitative or quantitative item formatting can affect participant responses. Data from a healthcare organization demonstrate that the relationship between job satisfaction and turnover intentions is dependent on how the item is formatted, either qualitatively and quantitatively.

Christina N. Falcon, University of South Florida Benjamin S. Listyg, University of Georgia

Submitter: Christina N. Falcon, cbarnett1@mail.usf.edu

737. Poster: 8:30AM-9:20AM Board 19

Inattentiveness on Cognitive Tests: Comparing IER and Person–Fit Metrics

Survey researchers often try to identify inattentive participants by calculating insufficient effort response (IER) indices and examining the traits associated with IER. Authors extend this research to cognitive assessments, examining the convergence between IER indices typically applied to surveys and person–fit statistics traditionally applied to educational assessments.

Juliya Golubovich, Indeed

Christopher J. Lake, Kansas State University

Submitter: Juliya Golubovich, jgolubovich@gmail.com

# 738. Poster: 8:30AM–9:20AM Board 20 Systematic Literature Searches: A Review, Evaluation, and Recommendations

The literature search process is a crucial step in systematic reviews, yet little in the way of best practices exist for study identification in I-O psychology and management. To this end, authors reviewed search protocols used in recent systematic reviews published in top journals and evaluated the comprehensiveness of commonly searched databases by carrying out an original meta-analysis.

Michael B. Harari, Florida Atlantic University Heather Parola, University of Evansville Christopher J. Hartwell, Utah State University Amy Riegelman, University of Minnesota Submitter: Michael B. Harari, mharari@fau.edu

739. Poster: 8:30AM–9:20AM Board 21 Comparing Dichotomous and Polytomous Items Using Item Response Trees

This study compared dichotomous and polytomous items using item response trees. It was found that models based on dichotomous items explained similar amounts of variance in careless responding. In addition, scores from the dichotomous models related closer to the trait-level variance from the IR tree model.

Daniel Jenkins, Wright State University David M. LaHuis, Wright State University Tyler Ryan, Wright State University

Submitter: Daniel Jenkins, jenkins.257@wright.edu

740. Poster: 8:30AM-9:20AM Board 22

The Utility of Penalized Regression in Model Creation

The session will provide an overview of penalized regression at an intermediate level and will go into detail on 3 specific penalized regression techniques. Specifically, how application of these techniques can be applied to create more parsimonious models in cases where traditional linear regression would be used will be discussed and displayed through analyses on simulated data.

Merrill Levitt, University of Minnesota

Submitter: Merrill Levitt, merrilllevitt@gmail.com

741. Poster: 8:30AM–9:20AM

A Short Primer on Conducting Longitudinal Studies With Amazon's Mechanical Turk and R

Board 23

This paper introduces a method for conducting longitudinal studies in MTurk using the R package "MTurkR." This paper explains how using the MTurkR package alleviates some of the challenges related to conducting

longitudinal MTurk studies. A brief primer on conducting longitudinal studies using MTurkR, including a link to supplemental slides, is described.

Sin-Ning Cindy Liu, Texas A&M University Anjelica Marie Mendoza, Texas A&M University Mindy E. Bergman, Texas A&M University

Submitter: Sin-Ning Cindy Liu, sinning.cindy.liu@tamu.edu

742. Poster: 8:30AM-9:20AM

A Comparison of Four Methods to Analyze Case Law: Performance Appraisal as an Example

Board 24

This paper compares 4 methods for gleaning data from case law: mixed-method coding, conventional content analysis, grounded theory, and natural language processing. Overviews of each method are provided, using 5 cases that involve performance appraisals. Results from each method are provided and compared. Suggestions for when each method should be used are provided.

Anjelica Marie Mendoza, Texas A&M University Sin-Ning Cindy Liu, Texas A&M University Stephanie C. Payne, Texas A&M University Sierra René Stryker, Texas A&M University Seth Polsley, Texas A&M University

Submitter: Anjelica Marie Mendoza, amm19@email.tamu.edu

743. Poster: 8:30AM–9:20AM Board 25
To Check or Not to Check?: Attention Checks and MTurker
Attitudes and Behavior

With the increased use of MTurkers as convenience samples, and continued use of attention checks (ACQs), researchers must understand how MTurkers react to ACQs. Authors investigated how different quantities and types of ACQs impact MTurker reactions. Whether ACQs were used or not did not influence the examined reactions. However, characteristics of the ACQs (type and number) made a difference.

Alessa Natale, The Graduate Center CUNY & Baruch College Kajal Rajan Patel, The Graduate Center and Baruch College, CUNY Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY Alexandra Tumminia, The Chemistry Group

Submitter: Alessa Natale, anatale@gradcenter.cuny.edu

744. Poster: 8:30AM–9:20AM Board 26

Moderation Testing in Organizational Research: Effect Sizes for Testing Interactions

In a series of computer simulations, authors introduce a new set of effect sizes, dMod\_Signed and dMod\_Unsigned, for the estimation and interpretation of continuous moderation effects. Authors establish guidelines for their interpretation and argue for their improvement in stability and interpretation, as well as their ability to identify meaningful interactions over traditional approaches.

Jeffrey Olenick, Michigan State University Christopher D. Nye, Michigan State University Submitter: Jeffrey Olenick, olenickj@msu.edu

745. Poster: 8:30AM–9:20AM Board 27

Examining the Impact of Survey Identification on Response Behavior Authors examined the impact of identified surveys on employee response behavior with data from 530 survey administrations. Employees completing identified surveys had more favorable ratings across items than those who took nonidentified surveys. Sensitive items had more favorable ratings than nonsensitive, but effects were small. This study is for an intermediate audience.

Justina M. Oliveira, Southern New Hampshire University

Peter J. Rutigliano, Mercer | Sirota

Charles A. Scherbaum, Baruch College & The Graduate Center, CUNY Lise M. Saari, New York University/CUNY Baruch College

Submitter: Justina M. Oliveira, j.oliveira@snhu.edu

746. Poster: 8:30AM–9:20AM Board 28
What Do These People Do? Demographics and Occupational

Features of MTurk

Comparing the workforce demographics of 3 MTurk samples to the U.S. labor force, differences suggest that white-collar professions are overrepresented. Other trends mirror prior research. Uniquely, in examining the occupational features that sampled, substantial variation in key variables (e.g., dealing with unpleasant or angry people, social skills) is found.

Colin Lee Omori, Louisiana Tech University Kathryn Daigle, Independent Contractor Christopher M. Castille, Nicholls State University Submitter: Colin Lee Omori, clo019@latech.edu

747. Poster: 8:30AM-9:20AM

Board 29

**Building Representative Norms via Poststratification Weighting** 

Authors propose an alternative approach to norms development: building via poststratification weighting. This approach is evaluated against "population" values via controlled simulation. Results demonstrate that poststratification weighting is effective in situations where samples are not proportionally representative of populations but potentially harmful if samples are reasonably representative.

Yang Yang, China Select

John Kulas, Montclair State University

Michael L. Morris, The Myers-Briggs Company

Submitter: John Kulas, kulasj@montclair.edu

#### 748. Poster: 8:30AM-9:20AM

Board 30

#### Planned Missingness: How to and How Much?

Planned missingness can be implemented for survey studies to reduce respondent fatigue. In this simulation study using a large sample of Big 5 personality data, findings show that large sample sizes and low to moderate levels of missingness can help to maximize the effectiveness of full information maximum likelihood estimation in treating missing data in planned missingness survey designs.

Charlene Zhang, University of Minnesota

Martin C. Yu, HumRRO

Submitter: Martin C. Yu, myu@humrro.org

749. Symposium: 10:00AM–11:20AM 201-202

# Got a Bad Reputation: Better Understanding Socially Undesirable Emotions

Four papers examine a variety of socially undesirable emotions at work (i.e., schadenfreude, anxiety, anger, envy, and contempt). Each paper studies predictors, processes, and/or outcomes of undesirable emotions in different organizational contexts. This symposium contributes to the literature an understanding of undesirable emotions and offers practical advice for managing these emotions at work.

Yochi Cohen-Charash, Baruch College & the Graduate Center, *Chair*Paige R. Alenick, The Graduate Center & Baruch College, CUNY, *Co-Chair*Kaitlin Ann Busse, The Graduate Center/Baruch College, *Co-Chair*Soohyun (Ashley) Lee, The Graduate Center & Baruch College, CUNY, *Co-Chair*Kim S. Johnson, University of South Florida, Paul E. Spector, University of South
Florida, Trieva A. Pelonero, University of South Florida, *A Qualitative Investigation Into Experiences of Schadenfreude in the Workplace* 

Carol Mindy Wong, George Mason University, Olivia M. Pagan, George Mason University, Lydia Craig, George Mason University, Jill Bradley-Geist, University of Colorado, Colorado Springs, Seth A. Kaplan, George Mason University, Gregory A. Ruark, U.S. Army Research Institute, Newcomers' Emotions During Organizational Entry

Manuel F. Gonzalez, Baruch College & Graduate Center, CUNY, Paige R. Alenick, The Graduate Center & Baruch College, CUNY, Elliott C. Larson, Siena Consulting, Yochi Cohen-Charash, Baruch College & the Graduate Center, "I Deserve This!" How Self- and Other Deservingness Affects Reactions to Envy

Maria Hamdani, University of Akron, Sorin Valcea, Cleveland State University, James M. Diefendorff, University of Akron, Debmalya Mukherjee, University of Akron, Workplace Contempt: Nature, Regulation, and Outcomes

Alicia A. Grandey, Pennsylvania State University, *Discussant* 

Submitter: Kaitlin Ann Busse, kaitlinabusse@gmail.com

750. Panel Discussion: 10:00AM-11:20AM

203-204

# **Bolstering Inclusion: Why Difficult Conversations and** Storytelling Matter

As dialogue about diversity and diversity management has increased so has discourse on workplace inclusion, which goes beyond demographic diversity and focuses instead on the degree to which an employee feels and is included in critical organizational processes. Leaders must focus on both having difficult conversations and using storytelling to better understand the unique employee experiences.

Julie S. Nugent, Catalyst, Chair

Erica L. Lizano, California State University, Fullerton, *Panelist* Ethan R. Burris, University of Texas at Austin, *Panelist* 

Emily Shaffer, *Panelist* 

Submitter: Julie S. Nugent, julie2215@hotmail.com

#### 751. Symposium: 10:00AM-11:20AM

402-403

Relational Aspects in Human Resource Management Managing human resources increasingly occurs as part of managers'

daily tasks and unfolds in their interpersonal interactions with employees. This symposium brings together contributions that look at the relationship between managers and employees in the enactment of formal and informal HR practices.

Silvia Dello Russo, Toulouse Business School, *Co-Chair* Mariella Miraglia, University of Liverpool, *Co-Chair* 

Nicholas Ronald Clarke, Loughborough Business School, *Mutual Respect Between Line Managers and Their Employees* 

Paata Brekashvili, Caucasus University, Tanja R. Darden, Towson University, Lisa Schurer Lambert, Oklahoma State University, Ryan Currie, Abraham Baldwin Agricultural College, Greg F. Hardt, Xavier University, *How Promised and Actual Contributions Affect Managers' Satisfaction With Subordinates* 

Johannes M. Kraak, Toulouse Business School, Yannick Griep, Vrije Universiteit Brussel, Samantha D. Hansen, University of Toronto, *Reactions to Psychological Contract Breach: Buffering Effects of Friendly Customers* 

Payal Kumar, BML Munjal University, Manish Singhal, XLRI-Xavier School of Management, Indrajit Mukherjee, XLRI-Xavier School of Management, D. Israel, XLRI-Xavier School of Management, Stacy Blake-Beard, Simmons University, Leader–Follower Personality Incongruence and Negative Mentoring Outcomes

Silvia Dello Russo, Toulouse Business School, Mariella Miraglia, University of Liverpool, A Meta-Analysis of Supervisory Feedback Content and Delivery on Employee Responses

Submitter: Silvia Dello Russo, s.dellorusso@tbs-education.fr

#### 752. Community of Interest: 10:00AM–10:50AM 408-409

Combating Change Fatigue in Organizations

In this COI, the group will discuss how to equip employees to navigate uncertainty and maintain resilience, engagement, and performance during periods of organizational transformations, including how employees can effectively articulate the strains of constant change back to leadership. Participants are encouraged to share their own experiences, research, and ideas.

Robin R. Cohen, Johnson & Johnson, *Host* Amy E. Crook, Belmont University, *Host* 

Eileen C. Toomey, Johnson & Johnson, Coordinator

Submitter: Eileen C. Toomey, eileen.toomey@slu.edu

#### 753. Symposium: 10:00AM-11:20AM

502-503

New Directions in Workplace Relationships Research Interpersonal relationships have been related to performance and occupational health outcomes, but examination of the variety and impact of interpersonal relationships has been limited. This symposium highlights 5 papers that intend to expand understanding of interpersonal relationships through examination of novel relationship types, boundary conditions, and social support outcomes.

Joseph Regina, University of Southern Florida, *Co-Chair* Tammy D. Allen, University of South Florida, *Co-Chair* 

Joseph Regina, University of South Florida, Tammy D. Allen, University of South Florida, Rachael Hope Pyram, Shayla Rianne Bianchi, University of South Florida, The Timeline and Turning Points of Workplace Rivalry Relationships

Lillian T. Eby, University of Georgia, Melissa M. Robertson, University of Georgia, David B. Facteau, University of Georgia, *Mindful Mentoring: A New Direction in Mentoring Research* 

Christine R. Smith, Morgan Stanley, C. Malik Boykin, Brown University, Kristen M. Shockley, University of Georgia, *The Role of Self-Disclosure in Improving Workplace Cross-Race Mentoring Outcomes* 

Lebena S. Varghese, Rice University, Lisa Finkelstein, Northern Illinois University, An Investigation of Self-Efficacy Crossover Between Mentors and Protégés Elizabeth Stillwell, University of Minnesota, Michelle K. Duffy, University of Minnesota, The Role of Coworkers in Work Outcomes of Grieving Employees

Submitter: Joseph Regina, JosephRegina6795@gmail.com

754. Panel Discussion: 10:00AM-11:20AM **Brazos** Getting Started With Computational Modeling: Understanding

What, When, Why, and How

Computational modeling is a technique capable of generating dynamic theory and conducting virtual experiments to understand organizational dynamics. This session focuses on how to get started using computational models in research. Topics include the purpose of computational modeling, choosing a modeling technique, computer coding, useful resources, and how to begin to model phenomena of interest.

Michael T. Braun, DePaul University, Chair Jeffrey Olenick, Michigan State University, Co-Chair James A. Grand, University of Maryland, *Panelist* Goran Kuljanin, DePaul University, Panelist Justin M. Weinhardt, University of Calgary, Panelist Le Zhou, University of Minnesota, Panelist Submitter: Michael T. Braun, mbraun4@depaul.edu

#### 755. Symposium: 10:00AM-11:20AM JW Grand Salon 1 From the Workplace to Well-Being: Exploring the Intersection Between Work and Health

This symposium presents 5 studies that cover a broad array of health and well-being topics relevant to both employees and employers. These studies examine occupational health psychology (OHP) topics, such as grief, psychological distress, sleep, nutrition, perfectionism, work stressors, and burnout, while capturing data from employees in at least 3 different countries.

Jennifer K. Dimoff, University of Ottawa, Co-Chair Timothy Oxendahl, Portland State University, Co-Chair

Jennifer K. Dimoff, University of Ottawa, Stephanie L. Gilbert, Cape Breton University, Jane Mullen, Mount Allison University, Taegen McPhee, Cape Breton University, Grief at Work: Employee Experiences in the Workplace After a Significant Loss

Erica L. Carleton, University of Saskatchewan, Wren Montgomery, University of Western Ontario, Amy Akers, Deloitte Canada, Nick Turner, University of Calgary, Preventative Health Behaviors, JD-R, and General Health: A 10-Year Longitudinal Study

Cheryl Gray, University of South Florida, Giving It Your All: Development of a Workplace Self-Sacrifice Scale

Michele W. Gazica, Embry-Riddle Aeronautical University, Samantha Powers, Howard University, Stacey R. Kessler, Kennesaw State University, Striving to Achieve at the Expense of One's Health: A Longitudinal Study

Stefanie Fox, Portland State University, Jessie Fengmin Zhen, Portland State University, Anthony Duy Nguyen, Portland State University, Liu-Qin Yang, Portland State University, Zhi Zang, Hunan University, LMX and SES: Relational and Physical Resources to Reduce Employee Burnout

Submitter: Jennifer K. Dimoff, jdimoff@pdx.edu

#### JW Grand Salon 2 756. Symposium: 10:00AM-11:20AM Multi-Objective Optimization in the Workplace: Addressing Adverse Impact in Selection

Many workplace decisions require balancing among objectives. For example, when hiring, practitioners may face a trade off between maximizing job performance and enhancing organizational diversity; there is seldom a single, best way to achieve both objectives. Authors present advances in tools/techniques to help organizations make such decisions effectively, and discuss their implications.

Q. Chelsea Song, Purdue University, Co-Chair

Serena Wee, University of Western Australia, Co-Chair

Christopher M. Allred, North Carolina State University, Adam W. Meade, North Carolina State University, Applying Ant Colony Optimization to the Adverse Impact Problem

Jeffrey A. Dahlke, HumRRO, Implications of Validity-Diversity Pareto Trade Offs for Differential Prediction

Q. Chelsea Song, Purdue University, Chen Tang, University of Illinois at Urbana-Champaign, Adverse Impact Reduction for Multiple Subgroups: A Pareto-Optimization Approach

Chen Tang, University of Illinois at Urbana-Champaign, Daniel A. Newman, University of Illinois at Urbana-Champaign, Q. Chelsea Song, Purdue University, Addressing Diversity-Validity Trade Offs via Orthogonalized Criteria Weighting

Scott B. Morris, Illinois Institute of Technology, Discussant

Submitter: Q. Chelsea Song, qcsong@purdue.edu

757. Alternative Session Type with multiple papers:

10:00AM-11:20AM JW Grand Salon 3

Machine Teaching: The State of the Art and Science of Rating **Unstructured Data** 

Bringing the latest Al innovations from the best in the field of Al to the field, 3 presentations will demonstrate how to scale the power of machine learning through (a) programming of meaningful ratings, (b) selecting the most informative data, and (c) going beyond a Likert scale. These innovations are the future of the field and will be discussed by a panel of discussants.

Derek L. Mracek, Lambda School, Co-Chair

Isaac Benjamin Thompson, Modern Hire, Co-Chair

Tyler J. Slezak, Modern Hire, Yizhen Egyn Zhu, North Carolina State University, Marc Cubrich, Modern Hire, Programmatically Rating the Sentiment of an Open-Ended Candidate Experience Response

Joshua S. Andrews, Modern Hire, Michael Geden, North Carolina State University, Jamie Strong, Modern Hire, Putting the Computer in the Loop: Applying Active Machine Learning

Isaac Benjamin Thompson, Modern Hire, Farshad Koohifar, Modern Hire, Nick C. Koenig, Modern Hire, Super Charging Deep Learning Through Pairwise Comparisons of Unstructured Data

Joshua S. Andrews, Modern Hire, Presenter

Tyler J. Slezak, Modern Hire, Presenter

Farshad Koohifar, Modern Hire, Presenter

Elizabeth A. McCune, Microsoft, Presenter

Adam W. Meade, North Carolina State University, Presenter

Stephen Stark, University of South Florida, Presenter

Submitter: Derek L. Mracek, dmracek23@gmail.com

#### 758. Alternative Session Type with Presenters:

10:00AM-11:20AM

JW Grand Salon 4

#### Neurofeedback Training in Leadership Development: An Interactive Ideas Incubator

This presentation delivers an interactive session exploring the combination of organizational and neuropsychology in developing leadership skills. The session involves an introduction to emotions in the workplace, followed by our neurofeedback training research, its application, and an interactive ideas incubator. Participants will learn from presenters and peers in this lively and unique format.

Neal M. Ashkanasy, University of Queensland, Chair Justin Bown, Pinnacle Group Australia, Presenter Trevor Brown, neuroCare Group, Presenter

Submitter: Justin Bown, justin@pinnacle-group.com.au

#### 759. Symposium: 10:00AM-11:20AM JW Grand Salon 5 Allyship: What Works and What Doesn't

This session presents research toward the integrated understanding of ally effectiveness and ineffectiveness. Using a variety of methods (evaluation of critical incidents, experiments, scale development), the papers in this session aim to understand when, how, and why allies may be successful in supporting underrepresented and stigmatized workers.

Danielle M. Gardner, Michigan State University, Co-Chair Ann Marie Ryan, Michigan State University, Co-Chair

Isabel Maria Bilotta, Rice University, Abigail R. Corrington, Rice University, Eden B. King, Rice University, Michelle (Mikki) Hebl, Rice University, Scott Tonidandel. University of North Carolina at Charlotte. The Presence and Role of Allies for Minority Undergraduate Students in STEM

Megan Snoeyink, Portland State University, Larry R. Martinez, Portland State University, Kelly Hamilton, Portland State University, Nicholas A. Smith, Oregon Health & Science University, Support and Advocacy as Ally Behaviors: The Creation and Validation of a Scale

Danielle M. Gardner, Michigan State University, Ann Marie Ryan, Michigan State University, What's In It For You? The Role of Perceived Self-Interest in **Diversity Promotion** 

Rachel Trump-Steele, Rice University, Michelle (Mikki) Hebl, Rice University, Abigail R. Corrington, Rice University, Male Allies and Gender Equity: Exploring the Explanatory Mechanisms

Lauren A. Collier-Spruel, Michigan State University, Ann Marie Ryan, Michigan State University, Are All Allies Good? An Investigation of Ineffective Ally Behaviors Ellen E. Kossek, Purdue University, Discussant

Submitter: Danielle M. Gardner, gardn333@msu.edu

# 760. Panel Discussion: 10:00AM–11:20AM JW Grand Salon 6 Is Diversity Possible When the Human Is Removed From HR? A Multidisciplinary Panel

With the influx of technology in the workplace, it can feel as if the human is being removed from HR. This panel intends to discuss how diversity and inclusion looks with both technology-driven strategies and human driven, including discussions of talent management, AI and technology, and how to create a blended human—technology approach to diversity.

Sarah Schaible, North Carolina State University, Co-Chair Scott A. Davies, PointLeader Predictive Analytics, Inc., Co-Chair

Niambi M. Powell, Ford Motor Company, *Panelist*David Laboy, Blue Cross Blue Shield, *Panelist* 

Hilke Schellmann, Wall Street Journal, *Panelist* Sam J. Wilgus, Clarkston Consulting, *Panelist* 

Submitter: Sarah Schaible, sschaib@ncsu.edu

#### 761. Alternative Session Type with Presenters:

10:00AM–11:20AM JW Grand Salon 7-8

# Talent Hackathon: Crowdsourcing Solutions for Fickle Organizational Issues

Many I-O practitioners face similar challenges within their organizations. Through audience participation, this alternative session will crowdsource solutions to pressing organizational issues. Senior HR Leaders from 6 companies will present an issue they are experiencing and then lead roundtable solutioning discussions. Each table will share their solutions to close out the session.

Brittany J. Marcus-Blank, Johnson & Johnson, Co-Chair

Richard J. Chambers, II, General Mills, Co-Chair

Pamela Congemi, Medtronic, Presenter

Erica I. Desrosiers, Johnson and Johnson, Presenter

Matthew Dreyer, Prudential Financial, Presenter

Hannah J. Foldes, General Mills, *Presenter* 

Laura Mattimore, Procter & Gamble, Presenter

Karen B. Paul, 3M, Presenter

Hamilton Ray, Collective Next, Presenter

Submitter: Brittany J. Marcus-Blank, bmarcusb@its.jnj.com

# 762. Special Event: 10:00AM–11:20AM Lone Star Salon A SIOP Select: Distinguished Professional Contributions Award Winners

Every year, SIOP honors individuals who have developed, refined, and implemented practices, procedures, and methods that have had a major, demonstrable impact on people at work, organizations, and the practice of I-O psychology. Join us for a captivating and insightful take on lessons learned from top practitioners in the field.

David P. Baker, IMPAQ International, *Presenter* Eduardo Salas, Rice University, *Presenter* 

John C. Scott, APTMetrics, *Presenter* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

### 763. Alternative Session Type with multiple papers: 10:00AM–11:20AM Lone Sta

#### 10:00AM–11:20AM Lone Star Salon B Novel or Underutilized Research Techniques: A Research Incubator

Authors present and demonstrate a variety of research methods and techniques including the use of web scraping, eye tracking, virtual reality, and lab-based escape room to highlight emerging, novel, and/or underutilized designs. Participants will work in breakout groups to discuss how these methods could be applied to their own research then share these ideas.

Shanique G. Brown, Wayne State University, Chair

Georgia LaMarre, Wayne State University, Co-Chair

Jessica Zalewski, Wayne State University, *Co-Chair* Vivian P. Chou, Baruch College & Graduate Center, CUNY, *Eye Tracking and* 

Cognitive Pupillometry as Research Tools
Sebastian Marin, University of Minnesota, Sahar Aseeri, University of Minnesota Twin Cities, Evan Suma Rosenberg, University of Minnesota Twin Cities, Richard N. Landers, University of Minnesota, Virtual Reality as a Method for

I-O Psychology Elizabeth M. Short, QCHI, Nathan Weidner, University of Toledo, Web Scraping the World of Warcraft

Zachary L. Fragoso, Wayne State University, Shanique G. Brown, Wayne State University, *Escaping the Norm: A Model Escape Room for Team Research* Marcus W. Dickson, Wayne State University, *Discussant* 

Submitter: Shanique G. Brown, shanique.brown@wayne.edu

#### 764. Alternative Session Type with multiple papers: 10:00AM–11:20AM Lone Star Salon C

#### The Rise of the Servant Leader

Servant leaders put the interests of their employees and the organization ahead of their own, in contrast to traditional views of leaders as seeking power, status, and control over others. In this unique session, 5 panelists will first present on their research and/or consulting experiences in the area of servant leadership, followed by a panel discussion with heavy audience interaction.

Jeff W. Johnson, SHL, Chair

Corina Rice, PSI Services LLC, *Driving Servant Leadership in a Retail Organization* 

Dante P. Myers, BlackRock, Debra A. Major, Old Dominion University, Seterra D. Burleson, Old Dominion University, *A Servant Leadership Model Test: Follower Trust and Prosocial Identity as Mediators* 

Jeff W. Johnson, SHL, A Context-Based Approach to Understanding the Impact of Servant Leaders

Jared D. Lock, The JDL Group, *Driving A Servant Leadership Culture* Scott Minnix, Los Angeles County Internal Services Department, *Living the* Servant Leader Role

Submitter: Jeff W. Johnson, jeff.johnson@shl.com

# 765. Symposium: 10:00AM–11:20AM Lone Star Salon D When and Why Does Emotion Regulation Occur? A Within-Person Perspective

Across 4 studies adopting a within-person perspective, this symposium aims to examine when and why emotion regulation occurs at work. Largely focusing on factors necessitating emotional labor, these studies examine unique predictors for employees' emotion regulation including employees' home lives, resource availability, customer mistreatment, and venting at work.

Allison S. Gabriel, University of Arizona, *Co-Chair* Nikhil Awasty, Michigan State University, *Co-Chair* 

Christopher C. Rosen, University of Arkansas, Co-Chair

Nikhil Awasty, Michigan State University, Shuqi Li, Michigan State University, Brent A. Scott, Michigan State University, A Daily Investigation of Work–Family Antecedents of Emotional Labor

Gordon M. Sayre, Pennsylvania State University, Nai-Wen Chi, National Sun Yatsen University, Taiwan, Alicia A. Grandey, Pennsylvania State University, *Emotional Labor Strategies: Daily Resource Investment, Returns, and Recovery* Megan T. Nolan, West Chester University of Pennsylvania, James M. Diefen-

dorff, University of Akron, Daniel J. Krantz, University of Akron, John P. Trougakos, University of Toronto, *Dissecting Surface Acting: Distinguishing Faking From Suppression* 

Allison S. Gabriel, University of Arizona, Christopher C. Rosen, University of Arkansas, Young Eun Lee, Texas A&M University, Joel Koopman, Texas A&M University, Jonathan Evans, University of Arizona, Russell E. Johnson, Michigan State University, *The Social Consequences of Venting at Work: A Dynamic Perspective* Daniel J. Beal, Virginia Tech, *Discussant* 

Submitter: Allison S. Gabriel, asgabriel@email.arizona.edu

# 766. Symposium: 10:00AM–11:20AM Lone Star Salon E Advancing the #MeToo Agenda: Sexism in the Workplace

This symposium examines sexism in the workplace from perspectives of the perpetrator, the target, and as an observer. Specifically, authors explore how perpetrators with internalized sexism act on bias during job interviews or use their power for sex harassment, how targets of sexism cope, and how observers' perception of a target's race affect gender equity policy in the workplace.

Tuyen Dinh, Indiana University, Purdue University Indianapolis, *Co-Chair* Margaret S. Stockdale, Indiana University, Purdue University Indianapolis, *Co-Chair* Brittany Amber, Indiana University, Purdue University, Indianapolis, Tuyen Dinh, Indiana University, Purdue University, Indianapolis, Margaret S. Stockdale, Indiana University, Purdue University Indianapolis, *Acute Power Unleashes Nonsexists to Sexually Harass* 

Vyctoria Brooks, Southern Illinois University, Edwardsville, Joel T. Nadler,

Southern Illinois University, Edwardsville, Sarah Gentry, Southern Illinois University, Edwardsville, Morgan Kristina VanCleave, Southern Illinois University, Edwardsville, Elora Voyles, Southern Illinois University, Edwardsville, Implicit and Explicit Measures of Sexism Predicting Men's Interviewing Behaviors Kathrina Robotham, University of Michigan, Nadia Vossoughi, University of Michigan, Denise Sekaquaptewa, University of Michigan, Prototypicality and Discrimination Frequency Influences Perceptions of Sexism Claims

Deepshikha Chatterjee, Salem State University, Ann Marie Ryan, Michigan State University, #MeToo: Stigmatization, Identity Management, and Self-Regulatory Depletion Submitter: Tuyen Dinh, tkdinh@iu.edu

# 767. Symposium: 10:00AM–11:20AM Lone Star Salon F Understanding Social and Contextual Factors in Performance Management

This symposium introduces novel research regarding the social context surrounding performance management (PM). Four papers address topics including the impact of rater accountability, rater dispositions and motivation, feedback interventions, and upward communication in performance management contexts. Implications for both research and applied PM practice will be discussed.

Andrew Speer, Wayne State University, *Co-Chair* Andrew P. Tenbrink, Wayne State University, *Co-Chair* 

Caitlynn Sendra, SAP Success Factors, Andrew P. Tenbrink, Wayne State University, Lauren Wegmeyer, Wayne State University, Andrew Speer, Wayne State University, Angelia Yvonne Delacruz, *The Mediating Effects of Accuracy Motivation and System Gaming* 

Matthew S. Prewett, Central Michigan University, Erik W. Black, University of Florida, *The Efficacy of Peer Feedback Interventions for Performance Development*Andrew P. Tenbrink, Wayne State University, Andrew Speer, Wayne State University, *The Development and Validation of the Rater Accountability Scale (RAS)*Sylvia G. Roch, University at Albany, SUNY, *Discussant* 

Submitter: Andrew Speer, speer1ab@gmail.com

# 768. Special Event: 10:00AM–11:20AM Lone Star Salon G SIOP Select: Masters of Media: How to Communicate I-O Psychology to the Public

Academics and practitioners in this special session will present tips and tricks for how to present I-O research to a broader audience. Panelists have shared I-O through TED talks, podcasts, blogs, and so on. Panelists will discuss critical and/or proud moments that launched their media spotlight as well as mishaps or challenges that led to key learnings or turning points.

Stephanie L. Murphy, Dell Technologies, *Chair*Andrea L. Hetrick, University of New Mexico, *Co-Chair*Timothy William Bromley, Seattle Pacific University, *Presenter*Patricia E. Grabarek, Workr Beeing/Infor Talent Science, *Presenter*Richard N. Landers, University of Minnesota, *Presenter*Stefanie A. Mockler, Vantage Leadership Consulting, *Presenter*Steven G. Rogelberg, University of North Carolina at Charlotte, *Presenter*Alyssa Westring, DePaul University, *Presenter* 

# 769. Panel Discussion: 10:00AM-11:20AM Lone Star Salon H Tales of Betrayal III: Insights From I-O Professionals With Nontraditional Careers

This panel aims to bring together panelists who currently serve in unconventional roles since obtaining their I-O training. Panelists will discuss their current roles, the path(s) they took to get to their respective positions, transferable I-O skills that they use in their current roles, and advice to audience members who are considering pursuing "nontraditional" I-O career paths.

Kathakali Sircar, Deloitte Consulting LLP, *Chair*Matthew D. Pita, Deloitte Consulting LLP, *Co-Chair*Zachary N.J. Horn, Facebook, *Panelist* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

Kelsey Hardy, Change Healthcare, *Panelist*Amanda J. Drescher, Mercer | Sirota, *Panelist* 

Stephen B. Jeong, Center for Creative Leadership, Panelist

Rebecca L. Stern, Crown Castle, *Panelist* Boris I. Yanovsky, Cloudflare, *Panelist* 

Submitter: Kathakali Sircar, sircark29@gmail.com

## Poster Session (Teams, Coaching): 10:30AM-11:20AM Griffin Hall

770. Poster: 10:30AM-11:20AM

Board 1

Staying on the Leadership Track—the Role of Psychological Capital This study takes a novel approach to leader derailment by looking at how psychological capital can mediate the relationship between maladaptive behaviors and leader derailment. Authors test this proposition with a sample of 219 leaders and their ratings from bosses, direct reports, and peers. Results support psychological capital as a mediator of the maladaptive behaviors—derailment relationship.

Cathleen Clerkin, Center for Creative Leadership Marian N. Ruderman, Center for Creative Leadership Katya Fernandez, Center for Creative Leadership

Submitter: Cathleen Clerkin, clerkinc@ccl.org

771. Poster: 10:30AM-11:20AM

Board 2

Development and Validation of the Coachability Scale
The authors developed the Coachability Scale, which measures the
coachee characteristics necessary for successful coaching. Analyses
revealed 5 dimensions of coachability, including emotional reaction to
feedback, orientation toward negative feedback, humility, learning effort,
and comfort with coaching. Evidence of the scale's convergent, discriminant, and criterion-related validity was found.

Matthew Joseph Johnson, Central Michigan University Ki Ho Kim, Central Michigan University

Stephen M. Colarelli, Central Michigan University

Submitter: Matthew Joseph Johnson, johns43m@cmich.edu

#### 772. Poster: 10:30AM-11:20AM

Board 3

Recommended Practices for Coaching Drivers in the Oil and Gas Industry Focus groups using 33 participants across 17 oil and gas industry organizations led to the creation of industry-recommended practices on properly using data collected on drivers through in-vehicle monitoring systems. These practices emphasize the importance of providing proper feedback to employees as well as influencing organizational culture positively.

Andrew M. Miller, Virginia Tech

Submitter: Andrew M. Miller, amiller6@vt.edu

#### 773. Poster: 10:30AM-11:20AM

Board 4

Impact of Reluctance to Lead on University Leaders at AII Levels Reluctance to lead is proposed as a new construct to understand leader behavior. As conceptualized, reluctance to lead is not the same as being unmotivated to lead but represents different "pushes" into leadership positions. Two studies are presented that describe the development of the scale and its nomological network.

Alexandria Redmond, Florida Institute of Technology

David A. Periard, Amazon

Jacklyn Scymcyk, Florida Institute of Technology

Gary N. Burns, Florida Institute of Technology

Submitter: Alexandria Redmond, aredmond2018@my.fit.edu

#### 774. Poster: 10:30AM–11:20AM Board 5

### How Anonymous Are Reviewers? Authorship Identifiability From a Single Review

This paper evaluates how anonymous reviews are by applying a neuralnetwork method to infer authorship of an anonymous review using a single, brief writing sample as a reference. Across 3 studies in various contexts, authors were able to identify authors with a high degree of certainty, which has many implications for organizations, employees, and customers.

Zachary Hall Mastrich, Virginia Tech Ivan Hernandez, Virginia Tech

Submitter: Zachary Hall Mastrich, zmast@vt.edu

775. Poster: 10:30AM-11:20AM

The Impact of Happy and Sad Affective States on Biases in Ethical

Board 6

**Decision Making** 

This study examined the impact of affective states on decision biases in the context of ethical decision making. Happy states increased expression of regulation biases, whereas sad states increased expression of simplification biases,

compared with a control group. Implications are discussed with respect to advancing research and practice on ethical decision making in organizations.

Nicolette Ann Rainone, The Graduate Center & Baruch College, CUNY Logan L. Watts, The Graduate Center & Baruch College, CUNY

Tyler Mulhearn, Neurostat Analytical Solutions, LLC Tristan J. McIntosh, Washington University in St. Louis Kelsey E. Medeiros, University of Nebraska, Omaha

Submitter: Nicolette Ann Rainone, nrainone@gradcenter.cuny.edu

776. Poster: 10:30AM–11:20AM Board 7

An Examination of Team Conflict: The Essential Role of Followership Followership and leadership provide 2 distinct yet complementary sets of role-related behaviors that jointly contribute to more positive team dynamics. Using a sample of 104 teams (N = 441) across 2 time points, authors found that team levels of effective followership were negatively related to team levels of relationship conflict and process conflict, but positively related to task conflict.

Noelle Baird, Western University Alex Benson, Western University

Submitter: Noelle Baird, nbaird3@uwo.ca

777. Poster: 10:30AM–11:20AM Board 8
Relationships Between Team Personality, Task Motivation, and Knowledge Sharing

Authors examined relationships between team level Big 5 personality traits and task-specific motivation with team knowledge sharing. Findings suggest openness to experience and task motivation are significant predictors of knowledge sharing at team level. Interestingly, task-specific motivation contributed more to the variance in team knowledge sharing than average team openness to experience.

Jacqueline Boggs, University of Tulsa Joshua Royes, University of Tulsa Anupama Narayan, University of Tulsa

Submitter: Anupama Narayan, anupama-narayan@utulsa.edu

778. Poster: 10:30AM–11:20AM Board 9

Team Composition and Virtuality: A Meta-Analysis

The objective of this meta-analysis was to examine how team virtuality moderates the relationships between deep- and surface-level composition and team outcomes and mediators. Results indicated that the effects of team composition in highly virtual teams and teams that are low in virtuality did not differ from one another; instead, differences arose when teams were moderately virtual.

Paula Costa, Texas A&M University Felix George, Jr., Texas A&M University Winfred Arthur, Jr., Texas A&M University Submitter: Paula Costa, plc339@tamu.edu

779. Poster: 10:30AM-11:20AM Board 10

Teamwork in the Dynamic Domains of Healthcare: A Systematic Review Teamwork in healthcare is particularly present in the dynamic domains of critical care, emergency medicine, surgery, and trauma and resuscitation. This systematic review investigates how these fields (a) study teams through the application of a teamwork processes rubric and (b) distinguish themselves through their empirical research. Implications and future directions are discussed.

Julie V. Dinh, Rice University Allison Traylor, Rice University Molly Kilcullen, Rice University Eduardo Salas, Rice University

Submitter: Julie V. Dinh, julie.dinh@rice.edu

780. Poster: 10:30AM-11:20AM Board 11

Helping Newcomers Versus Insiders: The Impact of Status Distance and Status Threat

This paper examines a critical factor that affects peoples' willingness to help newcomers: relative status concerns. One field and 2 experimental studies report that people help newcomers more than insiders when status distance is small but not when it is large. This moderated relationship is mediated by status threat.

Sarah Doyle, University of Arizona Beth Polin, Eastern Kentucky University

Sijun Kim, University of Arizona

Robert Lount, The Ohio State University

Submitter: Sijun Kim, sijunkim@email.arizona.edu

781. Poster: 10:30AM–11:20AM Board 12

Assigned Leadership as a Moderator of the Team Personality–

Performance Relationship

The relationship among 3 team personality traits, team performance, and whether the relationship is moderated by leadership assignment was examined during a complex team task. A significant relationship was not found, but the findings indicate further research is needed. A relationship was predicted to still exist, but significance was unable to be found due to the limitations of the study.

Michael Dunn, Hofstra University Erica Fernandes, Hofstra University Nicole M. Rogers, Hofstra University Comila Shahani-Denning, Hofstra University Rebecca Grossman, Hofstra University

Submitter: Michael Dunn, mdunn15@pride.hofstra.edu

782. Poster: 10:30AM–11:20AM Board 13

Linking Team Collaboration to Team Performance via Network Metrics Authors used social network analysis (SNA) to explore the relationship between team collaboration (passing) and performance (point differential) using NBA basketball data. Computing offensive and defensive network metrics on basketball team passes explains a small to medium amount of variance in point differential. Implications of using SNA to study interdependent teams are discussed.

Alyssa Green, DePaul University Morgan Gleason, DePaul University Sydney Begerowski, DePaul University Madison Crompvoets, DePaul University Goran Kuljanin, DePaul University

Submitter: Alyssa Green, ameyer46@depaul.edu

783. Poster: 10:30AM–11:20AM Board 14

It's Just You and Me: Exploring Dyadic Meetings in the Workplace Workplace meetings are essential for collaboration and communication. Yet current research fails to consider the implications of dyadic meetings. This study takes an initial step in identifying variations in tactics and cadences used in dyadic meetings, and how they relate to critical work outcomes. Preliminary results advocate for regularly scheduled meetings between supervisors and subordinates.

Mary Monroe Hausfeld, University of North Carolina, Charlotte Liana Morgan Kreamer, University of North Carolina, Charlotte Jonathan Flinchum, University of North Carolina, Charlotte Katie Kavanagh, University of North Carolina, Charlotte Steven G. Rogelberg, University of North Carolina, Charlotte Janaki Gooty, University of North Carolina, Charlotte

Submitter: Mary Monroe Hausfeld, mmonro11@uncc.edu

784. Poster: 10:30AM-11:20AM Board 15
I-Deals and Advice Network Centrality: The Moderating Role of

Workgroup Attributes

Integrating idiosyncratic deals (i-deals) research with social network perspective, authors theorized and showed a positive relationship between i-deals and advice network centrality with job performance mediating this relationship. Further, they demonstrated that workgroup attributes of task interdependence, team commitment, and power distance strengthen this relationship.

Farid Jahantab, University of Texas at El Paso Prajya Vidyarthi, University of Texas at El Paso Submitter: Farid Jahantab, fjahantab@utep.edu

785. Poster: 10:30AM–11:20AM Board 16
Shared Leadership Emergence and Its Effects on Information
Exchange and Performance

Authors propose that members' motivation to lead facilitates the emergence of shared leadership in hierarchical teams, but only when power differentials are minimized. In turn, they propose that shared leadership

is indirectly related to team performance through enhanced information elaboration. Hypotheses are tested in an experimental study of 94 teams.

Jason Kiker, Drexel University
Jonathan C. Ziegert, Drexel University
Christian J. Resick, Drexel University
Lauren D'Innocenzo, Drexel University
Blythe L. Rosikiewicz, West Chester University
Scott Dust, Miami University

Submitter: Jason Kiker, jk3354@drexel.edu

786. Poster: 10:30AM–11:20AM

Board 17

Membership Change and Team Effectiveness: The Role of

Information and Members' El

This study suggests the importance of informational attributes of membership change, as well as the role of emergent states and team composition in shaping team effectiveness following the change. Results showed that change predictability and rationality were positively related to team emergent states and effectiveness and these effects were moderated by members' emotional intelligence.

Eunhee Kim, Cornell University Bradford S. Bell, Cornell University Submitter: Eunhee Kim, ek635@cornell.edu

787. Poster: 10:30AM-11:20AM Board 18

#### Person-Group Fit Archetypes: A Latent Profile Analysis of Person-Group Fit

Research on person–group (PG) fit has identified it as consisting of multiple dimensions. Researchers have largely considered these dimensions independently. This variable-centered approach ignores the possibility that different dimensional configurations may underlie various outcomes. Using latent-profile analysis, a person-centered approach, authors identify 8 distinct subpopulations of P–G fit.

Christina S. Li, Southern Methodist University

Qi Zhang, University of Iowa

Amy L. Kristof-Brown, University of Iowa Daniel Goering, University of Iowa

Submitter: Christina S. Li, christinal@smu.edu

788. Poster: 10:30AM–11:20AM Board 19 There's More to Meetings: Good Meetings' Effects on

Meaningfulness and Motivation

Authors examined the relationship among meeting relevance, meeting load, work meaningfulness, and work motivation. Interactions between meeting relevance and meeting load (frequency of meetings) can influence work meaningfulness as well as work motivation through work meaningfulness. Managers can use meetings strategically to influence work attitudes and psychological states in their employees.

Isaac Alan Lindquist, University of Nebraska Omaha

Joseph A. Allen, University of Utah

William S. Kramer, University of Nebraska Omaha Submitter: Isaac Alan Lindquist, ilindquist@unomaha.edu

789. Poster: 10:30AM-11:20AM Board 20

## How Can Dark Personalities Contribute to Teams? A Composition Perspective

Dark Triad traits have been shown to create conflict among teams through expressed differences. The level of task complexity has been shown to moderate emergent conflict by influencing communication. This study explores how Dark Triad traits influence performance during simple tasks. Results suggests that during low-complexity tasks, Dark Triad traits do not affect team performance outcomes.

Cory Adam Long, Northwell Health Allisa Lynn Ciccia, Hofstra University Xi (Rita) Wang, Hofstra University

Submitter: Cory Adam Long, Clong2@pride.hofstra.edu

790. Poster: 10:30AM–11:20AM Board 21
Effects of Team Faultline Activation on Team Performance:
Moderating Role of Team Collective PsyCap

This study demonstrated that dormant faultlines were antecedents of activated faultlines, and activated faultlines fully mediated the relation-

ship between dormant faultlines and team performance. In addition, team collective PsyCap acted as a deactivator, mitigating the activation process of dormant faultlines aligned by demographic characteristics.

Mingqiao Luan, University of International Business and Economics

Hong Ren, University of Wisconsin Milwaukee

Xuguang Hao, University of International Business and Economics

Submitter: Mingqiao Luan, lc2230081@126.com

791. Poster: 10:30AM–11:20AM Board 22

### Longitudinal Applications of Stepladder Technique for Enhancing Group Performance

This study examined a more realistic application of the stepladder technique to a longitudinal project team engaged in a required design/build/test engineering program. Application of stepladder technique beyond 1-time use is unique addition to team performance research, as laboratory data on 1-time creative tasks (similar to task employed here) indicate limits to stepladder utility.

Conner James Lutterman, Embry-Riddle Aeronautical University Erin E. Bowen, Embry-Riddle Aeronautical University

Submitter: Conner James Lutterman, luttermc@my.erau.edu

792. Poster: 10:30AM–11:20AM Board 23 Impact of Proactive Behavior on Communication, Trust, and Cohesion Within Teams

Authors assess the impact of proactive behavior on efforts to communicate, trust, and work cohesively with the proactive team member over time. 508 participants (providing 2083 ratings of team members) nested within 85 teams were surveyed at 3 points to analyze the impact of proactive behavior enactment at Time 1 on communication at Time 2, and trust and cohesion at Time 3. Implications discussed.

Debarati Majumdar, Missouri University of Science and Technology Clair A. Reynolds Kueny, Missouri University of Science and Technology Michelle Scheiffele, Missouri University of Science and Technology

Submitter: Debarati Majumdar, debarati.majumdar07@gmail.com

793. Poster: 10:30AM–11:20AM Board 24

Interactively Assessing Negotiation Skills: The Impact of Personality and Ability

This study assessed negotiation skills using interactive virtual tasks administered to 160 dyads and explored the extent to which cognitive ability and self-reported and perceived personality traits contribute to these skills. Findings showed cognitive ability, agreeableness, and conscientiousness (both self-reported and as perceived by a partner) were associated with higher negotiation scores.

Michelle Martin-Raugh, Educational Testing Service Jiangang Hao, Educational Testing Service Patrick C. Kyllonen, Educational Testing Service Dovid Becker, Educational Testing Service Zhitong Yang, Educational Testing Service Fred Yan, Educational Testing Service Gernissia Cherfrere, Educational Testing Service

Submitter: Michelle Martin-Raugh, mpm5042@gmail.com

794. Poster: 10:30AM–11:20AM Board 25
Prior Team Experience and Subsequent Performance Across Two
Task Types

Laboratory teams performed 2 tasks to determine the effect of past teamwork on subsequent performance across different task types. Teams who performed an intellective task followed by a creative task had worse performance on several measures of creativity than teams who performed the creative task first. There was no effect of task order on performance for the intellective task.

Abby L. Mello, Towson University Lisa A. Delise, Meredith College Julie M. Blandford, Towson University Kristen Halsey, University of Baltimore Melanie R. Morris, Towson University

Submitter: Lisa A. Delise, ladelise@meredith.edu

795. Poster: 10:30AM-11:20AM

Board 26

A Checklist for Improving Team Dynamics in the Classroom Teamwork is important, and educators may need to teach teamwork skills to students. Educators must be able to practically diagnose the students' strengths and weaknesses. A qualitative data-sorting analysis of 286 behaviors from 88 interviews resulted in the present checklist, broken into 6 components of teamwork (communication, cognition, coordination, coaching, cooperation, and conflict).

Jensine Paoletti, Rice University Tiffany M. Bisbey, Rice University Denise L. Reyes, Rice University Amanda L. Woods, Rice University Matthew Wettergreen, Rice University Eduardo Salas, Rice University

Submitter: Jensine Paoletti, jensine.paoletti@rice.edu

796. Poster: 10:30AM-11:20AM

Board 27

Unpacking Relational Identity Development Among B2B Sellers Authors examine particularized relational identity development among sellers within a B2B context. They hypothesize that sellers' knowledge and relationship identity claims are directly related to seller perceived sales likelihood, moderated by features of the sales context. Data were obtained from B2B sellers at 2 time periods. Partial support was found for the hypothesized model.

Elizabeth C. Ravlin, University of South Carolina Christina Hymer, University of South Carolina Submitter: Elizabeth C. Ravlin, Ravlin@moore.sc.edu

797. Poster: 10:30AM-11:20AM

Board 28

The Dynamics of Collective Performance

Collective performance and its related processes are inherently dynamic. Currently exists a need to formally integrate the dynamic features of teams within a cohesive framework. Authors present such a model and illustrate how it can estimate trajectories in a dynamic fashion, both across psychological constructs and collective units (i.e., individuals and teams).

Ajay Somaraju, Michigan State University Christopher Dishop, Michigan State University Daniel Jacob Griffin, Michigan State University Richard P. DeShon, Michigan State University Submitter: Ajay Somaraju, somaraju@msu.edu

798. Poster: 10:30AM-11:20AM Board 29

The Impact of Perceived Ambiguity, Volatility, and Risk on Collective Performance

The impact of perceived ambiguity, volatility, and risk on collective performance and important processes were explored using a business simulation game. Findings suggest that these perceived environmental factors differentially impact collective performance and processes.

Colleen Jane Standish, University of Oklahoma Robert Martin, University of Oklahoma E. Michelle Todd, University of Oklahoma Tanner Newbold, University of Oklahoma Samantha England, University of Oklahoma Michael D. Mumford, University of Oklahoma Shane Connelly, University of Oklahoma Neil Maclaren, Binghamton University Yiding Cao, Binghamton University Yingjun Dong, Binghamton University

Francis J. Yammarino, Binghamton University, SUNY

Shelley Dionne, Binghamton University Hiroki Sayama, Binghamton University

Gregory A. Ruark, U.S. Army Research Institute

Submitter: Colleen Jane Standish, colleen.j.durban@ou.edu

799. Poster: 10:30AM-11:20AM

Board 30

The Influence of Team Cohesion and Contextual Performance Over Time Authors examined the coevolution of contextual performance and team cohesion over time in student project teams. Data were collected from 40 teams who participated in a business simulation over a 10-week school quarter. Results from cross-lagged analysis revealed a stronger relationship between contextual performance at Time Point 1 and team cohesion at Time Point 2.

Melissa Vazquez, DePaul University Suzanne T. Bell, DePaul University

Submitter: Melissa Vazquez, mvazqu33@depaul.edu

800. Poster: 10:30AM-11:20AM

Board 31

Social Networks and Team Goals: New Insights Through "Network Goal Analysis"

Grounded in dynamic network theory, this study applied network goal analysis to understand the networks involved in team goals. As predicted, using the quadratic assignment procedure, results found significant goal striving density (D = .17), system support density (D = .24), and the association between goal striving and system supporting linkages (r = .55). Network visualizations are presented.

James D. Westaby, Teacher's College, Columbia University Adam Parr, Teacher's College, Columbia University

Submitter: James D. Westaby, jdw43@columbia.edu

801. Poster: 10:30AM-11:20AM

Board 32

Haves and Have Nots: Social Class Diversity in Teams
This study answers a call to investigate the effects of social class
diversity (SCD) in teams. A finding was that the effect of SCD on team
viability depends on both the extent to which members perspective take
and if they have norms to resolve conflict. Given these results and the
importance of social class inequality in organizations, research on social
class in the teams should continue.

Jason A. Williamson, Pennsylvania State University Susan Mohammed, Pennsylvania State University Alexander S. McKay, Virginia Commonwealth University Linda C. Angell, American University of Sharjah Submitter: Jason A. Williamson, Jaw378@psu.edu

802. Panel Discussion: 11:30AM-12:20PM 201-202

Navigating the Obstacle Course: A Practitioner's Guide to

**Physical Ability Testing** 

Practitioners face unique obstacles with physical ability tests (PATs). This panel of PAT experts will provide thought leadership and guidance on developing, validating, and administering PATs in a variety of settings. Discussion will cover best practices, common challenges, and lessons learned from a panel with over 100 years of combined experience in developing fair, valid, and defensible PATs.

Joseph D. Abraham, PSI Services, LLC, *Chair*Jessica Soderquist, PSI Services, LLC, *Co-Chair*Deborah L. Gebhardt, HumRRO, *Panelist*Mary Gevorkian, SoCalGas, *Panelist*Rick R. Jacobs, Pennsylvania State University, *Pa* 

Rick R. Jacobs, Pennsylvania State University, *Panelist* Johan A. Julin, County of Los Angeles, *Panelist* 

Submitter: Penelope C. Palmer, ppalmer@psionline.com

803. Symposium: 11:30AM–12:20PM

203-204

Feedback That Propels Growth: Innovative 360 Applications

for Personal Development

This session offers several new lenses on the use of 360 feedback as an advantageous tool for accelerating personal growth. Three innovative applications of 360s will be presented, each offering a unique and innovative approach. This session caters to practitioners interested in stretch applications of the 360 for accelerating individual and organizational growth and success.

Erin Eatough, BetterUp, Co-Chair Evan F. Sinar, BetterUp, Co-Chair

Jeff Foster, Missouri State University, Thomas H. Stone, Oklahoma State University, *A 360-Approach to Personality Assessment for Personnel Development* Erin Eatough, BetterUp, Evan Walker Carr, BetterUp, Evan F. Sinar, BetterUp,

The Growth Advantage of the Developmental 360 in Leadership Coaching Dale S. Rose, 3D Group, Using 360 Feedback to Predict Leadership Potential David W. Bracken, Keiser University, Discussant

Submitter: Erin Eatough, erin.eatough@betterup.co

#### 804. Alternative Session Type with Presenters:

11:30AM-12:50PM

402-403

Kicking Off Open Science Collaborations in I-O Psych

Science has been enthralled by a replication crisis, revealing weak foundations for scientific disciplines. Although psychology (particularly social and cognitive psychology) is addressing this crisis, little has been done to gauge the crisis within I-O psych. This session draws attention to the need for open science and hopes to spark collaborations that address key field-wide needs.

Christopher M. Castille, Nicholls State University, Chair

Sebastian Marin, University of Minnesota, Authror

Fred Oswald, Rice University, Author

Bharati B. Belwalkar, American Institutes for Research, Presenter

Tanja Bipp, Julius Maximilian University Würzburg, Presenter

John E. Buckner, V, AlixPartners, Presenter

Tim Vantilborgh, Vrije Universiteit Brussel, Presenter

Submitter: Christopher M. Castille, chris\_castille@icloud.com

#### 805. Community of Interest: 11:30AM–12:20PM

408-409

Dual-Career Couples in Industrial-Organizational Psychology Dual-career couples whose members are in the same field face a unique set of challenges and opportunities. The goal of this session is to bring together both work–family scholars and members of couples balancing 2 careers in I-O psychology (or a related field). The discussion will center on how research can inform the issues faced by these couples.

Kristen M. Shockley, University of Georgia, *Host* Jessica M. Nicklin, University of Hartford, *Host* 

Erin M. Richard, Louisiana State University, Coordinator

Submitter: Erin M. Richard, erinrichard@lsu.edu

#### 806. Special Event: 11:30AM-12:20PM

502-503

#### SIOP Select: Presidential Town Hall

Come meet with SIOP leaders to discuss the latest updates on SIOP's strategic initiatives as well as get answers to your questions about SIOP activities

Talya N. Bauer, Portland State University, *Host* Georgia T. Chao, Michigan State University, *Host* 

Eden B. King, Rice University, Host

Submitter: Elizabeth A. McCune, elizabeth.mccune@microsoft.com

#### 807. Symposium: 11:30AM-12:20PM

Brazos

## Novel Perspectives on Incorporating the Situation in Research and Assessment

Recently, new approaches to incorporate situational characteristics in I-O research have emerged. Examples include multidimensional situation taxonomies, approaches to more systematically capture work events, and the use of innovative situations in assessment. This symposium brings a group of organizational, assessment, and personality researchers together to discuss these recent developments.

Jonas W. B. Lang, Ghent University, *Chair* J. Malte Runge, Ghent University, *Co-Chair* 

Ryne A. Sherman, Hogan Assessments, *Personality Profiles of Performance Across Different Job Types* 

Viktoria Gochmann, University of Fribourg, Stefan Eiring, University of Kassel, Sandra Ohly, University of Kassel, *Daily Follower Situations and Their Impact on Leader's Creativity* 

Gudrun Reindl, Ghent University, Jonas W. B. Lang, Ghent University, Comparing Situational Perceptions of Leader and Colleague Events, and Events Alone Jennifer L. Tackett, Northwestern University, How to Assess Adolescent Leadership Skills: A Leader–Follower Situational Task Study

Submitter: Jonas W. B. Lang, jonaslang@jonaslang.info

#### 808. Alternative Session Type with Presenters:

11:30AM-12:20PM

JW Grand Salon 1

## An Interdisciplinary View on Mobile Assessments and the Candidate Experience

This session will present common challenges and real-world examples of using mobile assessments to create a positive and impactful candidate experience. Insights from a diverse panel representing different

disciplines and global perspectives, along with audience engagement, will drive a conversation around trends, barriers, and best practices in mobile employment testing.

Alexander Stemer, Amazon, Co-Chair

Alina Siemsen, Aon's Assessment Solutions, Co-Chair

Chris Coughlin, SHL US LLC, Presenter

Shane Lowery, Marriott International, Presenter

Eoin O'Callaghan, Aon, Presenter

Lily Patel, AT&T, Presenter

Ave Shalom, Aon, *Presenter* 

Tim Warszta, Westcoast University of Applied Sciences, Presenter

Submitter: Alexander Stemer, stemeralexander@gmail.com

# 809. Panel Discussion: 11:30AM-12:20PM JW Grand Salon 2 Incentivizing Survey Scores: Do You Get What You Pay for or Something Unintended?

Organizations of all maturity levels struggle with holding leaders accountable for driving improvement based on survey feedback. The session will bring together a diverse panel of HR practitioners and consultants with a range of experiences in incentivizing leaders based on survey scores. They will examine risks and benefits of this kind of accountability and find common ground for best practices.

Megan J. Steckler, Perceptyx, Chair

Jeffrey A. Jolton, PwC, Panelist

Mariangela Battista, IGT, *Panelist* 

Cameron G. Brown, Southern Company, Panelist

Wayne R. Edwards, Epiq, Panelist

Submitter: Megan J. Steckler, megan.steckler@gmail.com

#### 810. Alternative Session Type with Presenters:

11:30AM-12:20PM

JW Grand Salon 3

# It Starts With Us: The Impact That I-O Makes in the Healthcare Industry

Six I-O professionals in the healthcare industry will discuss the many ways that I-O is used in healthcare, how it benefits the industry, and what's to come in the future. This session will begin as a panel describing 5 different I-O careers in healthcare. After panel intros, the format shifts to round table discussions where each presenter will discuss their I-O experiences in smaller groups.

Vanessa Gallo, Weill Cornell Medicine, Chair

Paul H. Richardson, Jr., Hoag Personal Care, Presenter

Andrew N. Garman, NCHL/Rush University, Presenter

Melanie P. Standish, Illinois Institute of Technology, Presenter

Taylor Scotese, Perceptyx, Presenter

Jose L. Alba, Illinois Institute of Technology, Presenter

Submitter: Vanessa Gallo, vaa2012@med.cornell.edu

#### 811. Alternative Session Type with Presenters:

11:30AM-12:20PM

JW Grand Salon 4

# The Different Faces of Academia: Panel and Small-Group Discussion

Six I-O psychologists currently working as faculty members at varying institutions, each with different roles, will discuss similarities and differences between their experiences in academia. Panel members will answer audience questions and a few common prompts regarding their careers. Panelists will then join audience members for small-group discussions about prospective academic careers.

Allison M. Tringale, Loras College, Presenter

Alex Milam, University of Houston-Clear Lake, Presenter

Caitlin M. Porter, University of Memphis, Presenter

Candice L. Thomas, Saint Louis University, Presenter

Richard G. Moffett, III, Middle Tennessee State University, Presenter

L. A. Witt, University of Houston, Presenter

Submitter: Allison M. Tringale, allison.tringale@gmail.com

#### 812. Alternative Session Type with Presenters:

11:30AM-12:20PM

JW Grand Salon 5

The Evolution of the Career Development Revolution! Panelists from 3 organizations will share their experiences implementing career management and development interventions. Each speaker represents a company at a different stage of maturity in their approaches based on organizational capability and readiness. After each panelist

provides a brief presentation of their interventions, an interactive discussion with the audience will follow.

Nabila Sheikh-Hashmi, Sony Playstation, Chair Jenna Case-Lee, PepsiCo, Co-Chair

Nicole M. Ginther, Thermo Fisher Scientific, Co-Chair

Michael Martin, Ingersoll Rand, Co-Chair

Jo Mills, Fuel50, Co-Chair

Submitter: Nabila Sheikh-Hashmi, nabila.sheikh@gmail.com

#### 813. Symposium: 11:30AM-12:20PM JW Grand Salon 6 Confronting Stigma Among LGBT Workers: New Developments in Stigmatization at Work

Stigmatized employees experience negative consequences that may take a toll on their careers and lead to adverse consequences for the organizations that they work for. This symposium explores approaches to tactical disclosure of sexual orientation, the identification of emotions and how they impact the work of HIV+ employees, and the role of identity in one's career development.

Anthony Decoste, De La Salle University, Co-Chair

Simon Restubog, University of Illinois at Urbana-Champaign, Co-Chair Kelly Hamilton, Portland State University, Larry R. Martinez, Portland State University, Stigma or Superpower? Gay and Lesbian Identity Work as Catalyst to Career Development

Anna Carmella Ocampo, Australian National University, Yueyang Chen, University of Illinois at Urbana-Champaign, Simon Restubog, University of Illinois at Urbana-Champaign, Lu Wang, Australian National University, Anthony Decoste, De La Salle University, HIV Stigma, Discrete Emotions, and Work Behaviors Among HIV+ Workers

Brent J. Lyons, York University, John W. Lynch, University of Illinois at Chicago, Tiffany D. Johnson, Georgia Institute of Technology, Heterosexual Employees' Intimacy Responses to Gay/Lesbian Disclosure

Belle Rose Ragins, University of Wisconsin-Milwaukee, Discussant

Submitter: Anthony Decoste, mail@adecoste.com

#### 814. Alternative Session Type with multiple papers:

11:30AM-12:20PM

JW Grand Salon 7-8

#### Show and Tell: Generating Solutions in Combating Workplace Sexual Harassment

Thanks to the #MeToo movement, and changes in legislation globally, attention to issues around sexual harassment (SH) at work has grown. Yet, the focus tends to be on the target reporting or "speaking up." This alternative session highlights the importance of other practical factors organizational climate for SH, role of observers and managers, and technology —in mitigating SH at work.

Aarti Shyamsunder, Psymantics Consulting, Chair

Afra S. Ahmad, George Mason University, Co-Chair

Afra S. Ahmad, George Mason University, Caren Goldberg, Bowie State University, Improving the Measurement of Sexual Harassment Climate

Charu Khanna, Independent Consultant, Aarti Shyamsunder, Psymantics Consulting, Ayesha Sharma, Independent Consultant, Patricia D'Souza, Sophia College, Sexual Harassment: The Power of Observer Actions

Caitlin Meyer, University of Tennessee at Chattanooga, Alexandra I. Zelin, University of Tennessee at Chattanooga, Cultural Shift From the Top Down: Active Bystanders Meghana Srinivas, Trustln, Technology Solutions for Workplace Safety and Equitable Access to Justice

Submitter: Aarti Shyamsunder, aarti.shyamsunder@gmail.com

#### Lone Star Salon A 815. Master Tutorial: 11:30AM-12:20PM Using MetaBUS to Locate, Synthesize, and Visualize I-O Research Findings

The metaBUS platform provides open-access tools for locating, synthesizing, and visualizing I-O research. Authors demonstrate an updated

interface for facilitating meta-analyses drawing on a collection of over 1,000,000 findings reported in 27 journals from 1980–2018. They will engage attendees by demonstrating and providing access to an online platform (http://shiny.metabus.org/).

Yingyi Chang, George Mason University, Presenter James G. Field, West Virginia University, Presenter Frank A. Bosco, Virginia Commonwealth University, Presenter Krista L. Uggerslev, Northern Alberta Institute of Technology, Presenter

Submitter: Frank A. Bosco, siop@frankbosco.com

#### 816. Symposium: 11:30AM-12:20PM Lone Star Salon B Selecting for Retention: Reducing Turnover Prehire

Although turnover in organizations has a long history of scholarly research, I-Os still know surprisingly little about how to anticipate and reduce turnover prehire. This session will present findings of 3 studies spanning hundreds of thousands of hires and multiple organizations with the goal of advancing the state of research and practice in reducing turnover risk prehire.

Carter Gibson, Modern Hire, Chair

Jennifer A. Griffith, University of New Hampshire, A Hundred Million Reasons to Walk Away: Beyond Dichotomous Taxonomies of Turnover Jay H. Hardy, III, Oregon State University, Reasons Matter: Decomposing

Turnover Reasons for Improving Prehire Prediction

Andrew J. Barsa, Modern Hire, Presenting Prehire Turnover Impact to Laymen: Empirically Derived Knowledge Josh W. Allen, Walmart, Discussant

Submitter: Carter Gibson, Carter.Gibson@shakercg.com

#### 817. Alternative Session Type with Presenters:

#### 11:30AM-12:20PM

Lone Star Salon C

Challenges for the Structure and Nature of Future Work The dawning of the so-called 4th industrial revolution brings a new set of challenges for organizations to contemplate. In this alternative session, 6 distinguished international scholars will present different perspectives of important aspects of work that have implications for preparing for future work. After, presenters and audience will engage in a lively facilitated discussion.

Gretchen A. Petery, Centre for Transformantive Work Design/CEPAR, Chair

Lars U. Johnson, Wayne State University, Author

Sara J. Perry, Baylor University, Author

Tristan Casey, Griffith University, Presenter

Caroline Knight, Curtin Graduate School of Businesss, Presenter

Emily David, China Europe International Business School (CEIBS), Presenter

Jose M. Peiro, University of Valencia, Presenter

Mahima Saxena, Illinois Institute of Technology, Presenter

Mark Griffin, Curtin University, Presenter

Submitter: Gretchen A. Petery, gretchen.petery@curtin.edu.au

#### 818. Debate: 11:30AM-12:20PM Lone Star Salon E Are Machine Learning Algorithms a Hiring Panacea or Pandora's Box?

Machine learning has demonstrated value from predicting important workplace outcomes to solving complex data problems. However, challenges persist from limitations in extracting actionable insights to eliminating differences among protected classes. This debate will present different perspectives and seek a framework to analyze both the promises and limitations of ML in employment decision making.

Brandon Ferrell, Hogan Assessments, Moderator

Matthew L. Arsenault, Walmart, Presenter

Nathan A. Hundley, Hogan Assessments, Presenter

Ken Lahti, SHL, Presenter

Georgi P. Yankov, DDI, Presenter

Submitter: Brandon Ferrell, bferrell@hoganassessments.com

#### 819. Alternative Session Type with Presenters:

11:30AM-12:20PM

Lone Star Salon F

#### The Ins and Outs of I-O Internships: IGNITE and Panel Session Combo

Five young professionals and students in I-O will share their insights and advice on how to find and maximize an I-O internship. Speakers will draw on their knowledge and experience from their own I-O-focused internship. After 4 IGNITE presentations (20 slides each advancing every 15 seconds), panelists will answer audience questions in an open forum panel discussion.

Daniel Bashore, SKS Consulting Group, Co-Chair Abbie N. Caudill, SKS Consulting Group, Co-Chair Jacob C. Bradburn, Michigan State University, Presenter Cheyna Brower, Wright State University, Presenter Patrick Josh, Minnesota State University-Mankato, Presenter

Submitter: Daniel Bashore, bashore.17@wright.edu

#### 820. Panel Discussion: 11:30AM-12:20PM Lone Star Salon G Strategic Directions in Forced-Choice Personality Testing

Forced-choice personality tests provide an alternative measurement approach to single-stimulus, Likert-style scales; however, they are used far less frequently. This panel brings together I-O psychologists working in academia, consulting, and applied practice to discuss the current state, challenges, and future needs in the research and use of forced-choice personality tests.

Brennan D. Cox, U.S. Navy, Co-Chair

Henry L. Phillips, IV, Naval Aerospace Medical Institute, Co-Chair Anthony S. Boyce, Amazon, Panelist

Tracy Kantrowitz, PDRI, an SHL Company, Panelist

Heidi N. Keiser, Naval Aerospace Medical Institute, Panelist

Stephen Stark, University of South Florida, Panelist

Len White, Army Research Institute, Panelist

Submitter: Brennan D. Cox, cox.brennan@gmail.com

#### 821. Symposium: 11:30AM-12:20PM Lone Star Salon H Exploring the Impact of Work Technology Use on Employee Performance and Well-Being

Organizations depend on work-related information and communication technologies (ICT) now more than ever. However, the implications of constant work ICT use on employee performance and well-being are complex and multifaceted. This symposium presents a series of studies that aim to elucidate the conditions under which work ICT use are associated with positive versus negative employee outcomes.

Stephanie A. Andel, Indiana University, Purdue University Indianapolis, Co-Chair Michelle Van Laethem, University of Amsterdam, Co-Chair

Keaton A. Fletcher, Georgia Institute of Technology, Ruth Kanfer, Georgia Institute of Technology, Cathy Liu, Georgia Institute of Technology, New Technologies and I-O Psychology: A Review

Michelle Van Laethem, University of Amsterdam, Larissa K. Barber, San Diego State University, Daily Work-Related Smartphone Use and Perceived Job Performance

Stephanie A. Andel, Indiana University, Purdue University Indianapolis, Morgan Rose Taylor, Portland State University, *Cyberloafing as a Buffer Between* Role Conflict and Job Satisfaction

David J. Howard, University of South Florida, Logan M. Steele, University of South Florida, Cheryl Gray, University of South Florida, Kim S. Johnson, University of South Florida, Paul E. Spector, University of South Florida, In the Eye of the Beholder: Individual Differences and Perceiving Email Incivility

Submitter: Stephanie A. Andel, sandel@mail.usf.edu

#### Poster Session (Job Attitudes, HR): 11:30AM–12:50PM **Griffin Hall**

822. Poster: 11:30AM-12:20PM Board 1

Belief in God and Job Satisfaction: A Meta-Analytic Study The meta-analytic review (N = 10) explored the relationship between religious commitment and job satisfaction. Using Schmidt and Hunter's "bare bones" procedure (2004), the unattenuated coefficient for religion-specific scales was small to moderate (r = .29). Studies utilizing nonspecific ("general") scales had a smaller relationship (r = .21) than those using religion-specific scales.

Juan Balcazar, Saint Mary's University Cody B. Cox, St. Mary's University Gregory J. Pool, St. Mary's University

Submitter: Juan Balcazar, jbalcazar@mail.stmarytx.edu

823. Poster: 11:30AM-12:20PM

Board 2

The Outcomes of Union Commitment: A Facet-Level, Meta-Analytic Investigation

Authors investigated the relations among the facets of union commitment (UC) and organizational and psychological outcomes, using meta-analysis (replicating and extending Bamberger et al., 1999). Novel results reveal that Union Participation mediates the relationship between union commitment and job satisfaction. This poster session is intended for intermediate to advanced audiences.

Lifei Chen, University of Illinois at Urbana-Champaign Anoop Javalagi, University of Illinois at Urbana-Champaign Raees Meghani, University of Illinois at Urbana-Champaign Yuan Cai, University of Illinois at Urbana-Champaign Daniel A. Newman, University of Illinois at Urbana-Champaign J. Ryan Lamare, University of Illinois at Urbana-Champaign

Submitter: Anoop Javalagi, anoop.javalagi@gmail.com

824. Poster: 11:30AM-12:20PM

Board 3

#### A 14-Year Analysis of Unit-Level Job Satisfaction/Employee Engagement Score Stability

The unit-level, test-retest reliability of items and scale scores for a job satisfaction/employee engagement survey was investigated over a 14year time period. There was a significant negative relationship between reliability and time, with some evidence of curvilinearity. The overall score test-retest reliability was .93 at 1 year and .45 at 13 years.

Jeffrey M. Cucina, U.S. Customs and Border Protection Scott K. Burtnick, U.S. Customs and Border Protection Kevin A. Byle, U.S. Customs and Border Protection Theodore L. Hayes, U.S. Department of Justice Hanna K. Pillion, U.S. Customs and Border Protection

Submitter: Jeffrey M. Cucina, jcucina@gmail.com

825. Poster: 11:30AM-12:20PM

Board 4

#### The Relationship Among Negatively Perceived Tasks, Fit, and Re-Enlistment Intentions

Using an army sample, this research investigated the relationship between negative perceptions of assigned tasks and reenlistment intentions via person-organization fit (army fit) and person-job fit (MOS fit). Findings indicate that both types of fit are instrumental in explaining this relationship. Implications for research and practice are discussed.

Sydnie Cunningham, U.S. Army Research Institute Jessica Rose Carre, U.S. Army Research Institute Caitlin Rodgers, Suited

Alexis Noel Roman, Florida State University

Submitter: Sydnie Cunningham, scunningham117@gmail.com

826. Poster: 11:30AM-12:20PM

Board 5

#### Perceived Job Alternatives and the Employee–Organization Social Exchange

Contextual determinants of the employee-organization social exchange relationship (SER) have been underexplored. Authors report a meta-analysis (k = 97) of such a determinant: perceived job alternatives (PJA). Main effect and moderator analyses across 3 operationalizations of the SER support the conclusion that, with some caveats in mind, PJA affects the quality of the employee–organization SER.

Michael B. Harari, Florida Atlantic University Kate McCombs, Florida Atlantic University Submitter: Michael B. Harari, mharari@fau.edu

827. Poster: 11:30AM-12:20PM

Board 6

### Owning Yourself at Work, Speaking Up More? A Moderated

Mediation Model of Voice

This study examined the relationships among job self-determination. work engagement, person-organization fit (P-O fit), and voice. Results indicated that job self-determination has an indirect relationship with voice through work engagement. Additionally, P-O fit moderated the mediating effect of work engagement on the self-determination-promotive voice relationship when P-O fit is high.

Hao-Hsin Hsu, National Chiao Tung University Ying-Chan Cheng, Ming Chuan University

Kuo-Yang Kao, National Chiao Tung University Hui-Ting Lee, National Chiao Tung University Bachir Bastien, National Chiao Tung University

Submitter: Hui-Ting Lee, htllynnlee.ms06g@nctu.edu.tw

828. Poster: 11:30AM-12:20PM

Board 7

The Forgotten Working-Class Experience and Job Satisfaction This study examines the experience of forgotten working-class employees. Using data from a nationally representative sample, as well as corresponding O\*NET data, authors collected a sample of 3,547 employees nested in 330 occupations. Results of multilevel analyses suggested that working-class jobs are objectively worse than upper/middle class jobs, resulting in lower levels of job satisfaction.

Stacey R. Kessler, Kennesaw State University Melissa Gutworth, Montclair State University

Submitter: Melissa Gutworth, gutworthm@montclair.edu

829. Poster: 11:30AM-12:20PM

Board 8

### Investigating the Role of Psychological Resources and Ethics in Goal Pursuit

Authors propose the mechanism in which employees experiencing fear of goal failure may become ego depleted and in turn make unethical choices. Additionally, authors hypothesize that individual characteristics like conscientiousness can help counter resource depletion. Further, relationship between ego depletion and unethical behavior is contingent on the level of individual's moral attentiveness.

Rahman Khan, Universite de Pau et Pays de l'Adour Ghulam Murtaza, Université de Pau & des Pays de l'Adour Jean P. Neveu, UPPA University in Bayonne, France Alexander Newman, Deakin University

Submitter: Jean P. Neveu, jp.neveu@univ-pau.fr

830. Poster: 11:30AM-12:20PM

Board 9

### **Psychological Contract Breach and Corporate Reputation Influence**Job Attitudes

This study examined the 3-way interaction between corporate reputation, supervisor and subordinate PCB on job attitudes and intention to quit using a sample of 227 employees (including matched data from their supervisors) in Oman. PCB had strong effects on job attitudes and intention to quit, and the 3-way interaction was significant in predicting job attitudes.

Danilo Le Sante, Florida International University Naveen Kumar Jain, Stockton University

Chockalingam Viswesvaran, Florida International University

Rakesh Belwal, Sohar University

Submitter: Danilo Le Sante, dlesante@gmail.com

831. Poster: 11:30AM-12:20PM

Board 10

# The Importance of Job Factors Versus Personality for Boosting Workplace Engagement

Authors used relative weights analysis to directly compare the importance of job factors and personality in predicting work engagement. Findings suggested devoting the most resources towards intrinsically motivating job characteristics. Personality factors also incrementally predicted work engagement over and above both intrinsically and extrinsically motivating job factors.

Xue Lei, George Mason University Dena H. Rhodes, Hogan Assessments Phillip Borden, Hogan Assessments

Submitter: Dena H. Rhodes, drhodes@hoganassessments.com

832. Poster: 11:30AM-12:20PM

Roard

### What Happens to Job Satisfaction Trajectory Under Normal and Intervention Conditions?

Authors examined the longitudinal trajectories of job satisfaction using a 2nd-order growth mixture model. Data from both a control and an intervention condition showed similar patterns of trajectories (high stable, increasing, and decreasing), but the 2 conditions differed in the slopes of the trajectories. Work–family related antecedents and work outcomes of the trajectories were also examined.

Xue Lei, George Mason University Philseok Lee, George Mason University Seulki Jang, Pennsylvania State University Mont Alto

Submitter: Xue Lei, xlei2@masonlive.gmu.edu

833. Poster: 11:30AM-12:20PM

Board 12

#### When Reputations Collide: Benefits and Drawbacks of Person-Group Reputational Misfit

Using a person–environment fit perspective, authors examine how the direction of misfit between person and group reputation leads to different behavioral strategies. Negative misfit relates to resignation, whereas positive misfit relates to resolution strategies. Different organizational outcomes of using these strategies in response to reputational misfit are explored.

Erin Makarius, University of Akron Steffanie L. Wilk, The Ohio State University Submitter: Erin Makarius, makarius@uakron.edu

834. Poster: 11:30AM-12:20PM

Board 13

How Can We Reduce Burnout Among Mental Health Professionals? High job demands and overload lead to burnout among mental health professionals (MHP). To combat burnout, self-compassion that buffers stress is recommended. Self-compassion was hypothesized to increase perceptions of inclusion, thereby reducing burnout. The results from 95 MHPs confirmed this prediction. Recommendations to implement self-compassion methods and inclusion strategies are discussed.

Chintanya McGowan, Alliant International University Nurcan Ensari, Alliant International University

Submitter: Nurcan Ensari, nensari@alliant.edu

835. Poster: 11:30AM-12:20PM

Board 14

# Cultivating a Mindful Workforce: Is Mindfulness Training Enough? A growing number of organizations are implementing training programs to increase employee mindfulness. However, to effectively achieve this goal, it is important that organizations also understand the broader set of antecedents that have an influence on this construct. This study finds that individual differences and work context are important predictors of

James C. Meaden, SHL

Submitter: James C. Meaden, james.meaden@gmail.com

836. Poster: 11:30AM-12:20PM

trait mindfulness in employees.

Board 15

# Do Engaged Midwives Accumulate More Work Resources? A New Zealand-Based Study

Authors conducted a cross-sectional study involving 287 self-employed midwives in New Zealand to test the theoretical proposition that work engagement is positively related to work resources via job crafting. Results show that engagement (absorption) is linked to work resources (self-efficacy and service to others) through approach increasing challenging job demands.

Tago Mharapara, Auckland University of Technology Jennifer L. Kisamore, University of Oklahoma Submitter: Jennifer L. Kisamore, įkisamore@ou.edu

837. Poster: 11:30AM-12:20PM

Board 16

# Conflict Management Styles: Exploring Links With Negative Mood Regulation and Burnout

Conflict is inevitable in organizations. This research develops and examines a model incorporating negative mood regulation as an antecedent and burnout as a consequence of conflict management styles. Results suggested that regulation is related to several conflict styles, avoiding and dominating styles are related to burnout, and these styles partially mediate the regulation–burnout relationship.

Nicholas Aaron Moon, Florida Institute of Technology Patrick D. Converse, Florida Institute of Technology Katrina Piccone Merlini, Florida Institute of Technology Lida Priscila Ponce, Florida Institute of Technology

Submitter: Nicholas Aaron Moon, nickmoon9@gmail.com

838. Poster: 11:30AM-12:20PM

Board 17

Board 19

Psychological Capital's Role in Work–School Facilitation/Conflict on Study Engagement

This intermediate level study explores the mediating effects of psychological capital on the relationship between work–school facilitation/conflict and study engagement. Results have implications for the university setting, suggesting that psychological capital and improving the congruence between work and school-work roles can lead to an increase in study engagement among graduate students.

Daren S. Protolipac, St. Cloud State University

Jordann K. Morey, Target

Rebecca Moy, Saint Cloud State University

Submitter: Daren S. Protolipac, dsprotolipac@stcloudstate.edu

839. Poster: 11:30AM–12:20PM Board 18
How Psychological Ownership Creates Paternalistic Leaders
Across Cultures

The study examines how psychological ownership affects managers' paternalistic leadership across national cultures. Findings indicate that both individual (b = 1.43, p < .01) and collective (b = 5.38, p = .09) psychological ownership are positively related to paternalistic leadership behavior. The latter effect is enhanced in national cultures high in individualism (b = 0.04, p = .06).

Franziska M. Renz, University of Texas at El Paso Richard A. Posthuma, University of Texas at El Paso Eric Smith, University of Texas at El Paso

Submitter: Franziska M. Renz, fmrenz@utep.edu

840. Poster: 11:30AM-12:20PM

The Effect of Managers' Psychological Ownership on Organizational Performance

The study examines the relationship between managers' ownership feelings (i.e., psychological ownership) for the organization and 2 organization-level outcomes: fraudulent behavior (b = -386931.92, p < .001) and financial performance (b = 146.28, p < .001). The poster gives an introductory-level overview on psychological ownership theory and demonstrates its value for practitioners.

Franziska M. Renz, University of Texas at El Paso Submitter: Franziska M. Renz, fmrenz@utep.edu

841. Poster: 11:30AM-12:20PM Board 20

### The Influence of Engagement and Burnout on Job Performance and Turnover Intentions

Authors examined the relationship between job attitudes (i.e., engagement and burnout) and work outcomes (i.e., turnover intentions and proficiency-based job performance). Results indicate dedication is the strongest predictor of engagement and burnout when outcomes are turnover intentions and proficiency-based job performance.

Lauren N. Scanlan, East Carolina University

Zachary M. Love, TIAA

Anne Francis dos Santos, East Carolina University

Mark C. Bowler, East Carolina University Jennifer L. Bowler, East Carolina University

Submitter: Lauren N. Scanlan, scanlanl16@students.ecu.edu

842. Poster: 11:30AM–12:20PM Board 21

#### **Assessing Attitudes Toward Overqualification**

This study showed that employee's attitude toward overqualification (EAOQ) and perceived management attitudes toward overqualified employees (PMAOQ) were related to person–job fit and perceived investment in employee development. EAOQ, but not overqualification itself, was associated with job satisfaction. Overqualification and turnover intention relationship was significantly moderated by PMAOQ.

Stacy A. Stoffregen, Kansas State University Frank Bryan Giordano, Kansas State University

Jin Lee, Kansas State University

Submitter: Stacy A. Stoffregen, sastoffregen@ksu.edu

843. Poster: 11:30AM-12:50PM

Board 22

### To Be or Not to Be (Sleep Deprived): Classifying Growth Patterns of Insomnia

Authors adopt a person-centric view of employees' sleep experiences and examine whether different growth patterns of insomnia exist and suggest their physical exercise and their late-night electronic devise use for work can predict employees' membership in a particular subgroup. Authors also advance how belonging to one subgroup over another predicts their level of work–family conflict.

Riki Takeuchi, University of Texas at Dallas

Olivier Dorian Boncoeur, The University of Texas at Dallas

Nan Guo, University of Texas at Dallas

Submitter: Riki Takeuchi, Riki.Takeuchi@utdallas.edu

844. Poster: 11:30AM-12:20PM

Relation Between Trust Attitudes and Behavioral Intentions to Trust A vignette methodology was used to examine whether cognitive and affective trust judgements in a subordinate lead to supervisors' willingness to engage in reliance and disclosure behaviors. Affective trust lead to supervisors' will-

in reliance and disclosure behaviors. Affective trust read to supervisors willingness to engage in reliance and disclosure behaviors, whereas, cognitive trust only leads to supervisors' willingness to engage in reliance behaviors.

Christopher Upton, University of Guelph Harjinder Gill, University of Guelph Leanne Son Hing, University of Guelph Emma Vreeker-Williamson, University of Guelph

Submitter: Harjinder Gill, gillh@uoguelph.ca

845. Poster: 11:30AM-12:20PM

Board 24

Board 23

### Benefits of Upward Perceived Support: The Roles of Gratitude and Indebtedness

Authors examined the positive consequences of managers' upward perceived support (UPS) from the subordinate workgroup and the mediating roles of perceived indebtedness and gratitude. Findings suggest gratitude mediates the relationships of UPS with managers' job satisfaction and subordinates' extra-role performance beyond the effect of perceived indebtedness.

Xueqi Wen, University of Houston

Blaine Austin Lewis, University of Houston

Zihan Liu, University of Houston

Clare Simcox, University of Houston Robert Eisenberger, University of Houston

Submitter: Xueqi Wen, xwen5@uh.edu

846. Poster: 11:30AM-12:20PM Board 25

### Happy Work, Happy Life? Constructive Replication Assessing the Longitudinal Relation

Longitudinal research assessing job and life satisfaction relation has been equivocal. A 4-sample constructive replication examining both top-down and bottom-up perspectives found support for both perspectives with substantial effect size magnitude variation. Meta-analytic path analysis (k = 17, n = 24,863) found both top-down and bottom-up effects were moderated by country and measurement lag.

Christopher Wiese, Georgia Institute of Technology

Hoda Vaziri, University of North Texas

Louis Tay, Purdue University Job Chen, Clemson University Bart Wille, Ghent University

Submitter: Christopher Wiese, ChrisWWiese@gmail.com

847. Poster: 11:30AM-12:20PM Board 26

Workplace Ostracism Undermines Job Engagement

Drawing on social exchange theory and a cultural perspective, this study conducts a 2-wave survey and indicates that workplace ostracism has a negative relationship with job engagement through a reduced sense of felt obligation. Collectivism strengthens the main effect of workplace ostracism on felt obligation and the indirect effect of workplace ostracism on job engagement via felt obligation.

Xiaofeng Xu, Tongji University

Ho Kwong Kwan, China Europe International Business School (CEIBS)

Miaomiao Li, Tongji University

Xiangfan Wu, Xinjiang University of Finance and Economics

Submitter: Xiangfan Wu, xiangfanwu@hotmail.com

848. Poster: 11:30AM-12:20PM

Board 27

Entrepreneurial Goal Progress Under Uncertainty: The Role of Flexible Goal Adjustment

The authors investigated the relationship among perceived uncertainty, task engagement, and venture goal progress among 72 start-up entrepreneurs in a weekly field study. Findings support a negative indirect effect and indicate that entrepreneurs' flexible goal adjustment, strengthens this relationship.

Stephen X. Zhang, University of Sydney Antje Schmitt, University of Groningen Lun Li, Tsinghua University

Submitter: Antje Schmitt, a.schmitt@rug.nl

849. Poster: 11:30AM-12:20PM Board 28

Employer Brand, Servant Leadership, and Retention Intention in Corporate M&A

This study explores the relationship among employer brand, servant leadership, and employee retention intention in merger and acquisition context. The results show before M&A, CSR and unique work experience; after M&A, corporate identity strength, CSR and unique work experience are related to retention intention. Servant leadership mediated the relationship proposed.

Ben-Roy Do, National Central University Alaleh Dadvari, National Central University Shan Jung Wu, Quanta Computer

Submitter: Ben-Roy Do, benroydo@gmail.com

850. Poster: 11:30AM-12:20PM Board 29

Changing Nature of Work: A Comparison of Worker Values and Work Characteristics

Authors provide the first simultaneous examination of changes in worker values and work characteristics. By applying the hierarchical age-period-cohort model to General Social Survey data, this study provides

evidence of changes over time while disentangling age, generation, and time period. Results indicate that values and characteristics are more affected by time period than birth year.

Jorge Lumbreras, University of Georgia Brian J. Hoffman, University of Georgia PhD Nathan T. Carter, University of Georgia William Keith Campbell, University of Georgia

Submitter: Jorge Lumbreras, jorgelum@uga.edu

851. Poster: 11:30AM-12:20PM
Culture Innovation and Moderators of High-P

Board 30

Culture, Innovation, and Moderators of High-Performance Work Systems Effectiveness

Fit among HPWSs, industry and country culture clusters increased firm innovation. Expatriates data and multiple regression analyses showed transformational HPWSs increased innovation more than transactional systems. HPWSs increased innovation in high-tech firms. Transactional systems decreased innovation in Germanic countries and increased innovation in Latin American and Far East countries.

Richard A. Posthuma, University of Texas at El Paso

Haiyan Zhang, Cigna

Yang Zhang, University of Texas at El Paso

Submitter: Richard A. Posthuma, rposthuma@utep.edu

852. Poster: 11:30AM-12:20PM

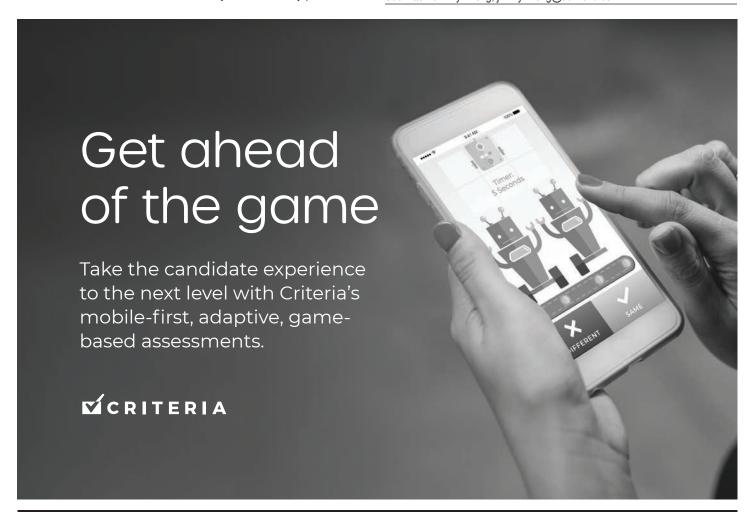
Board 31

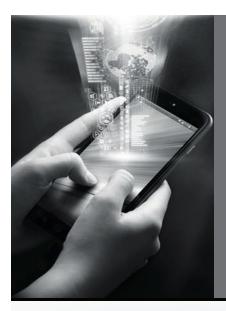
Talent Management Effectiveness: Engagement and Turnover Intention at the Unit Level

This empirical study examined at the organizational level, employee engagement as a mediator of the talent management and turnover intention relationship. It was found that at the organizational level, talent management had an indirect effect on turnover intention through employee engagement (b = -.01, SE = .00, p < .01).

Jimmy Zheng, DDI

Submitter: Jimmy Zheng, jimmy.zheng@ddiworld.com





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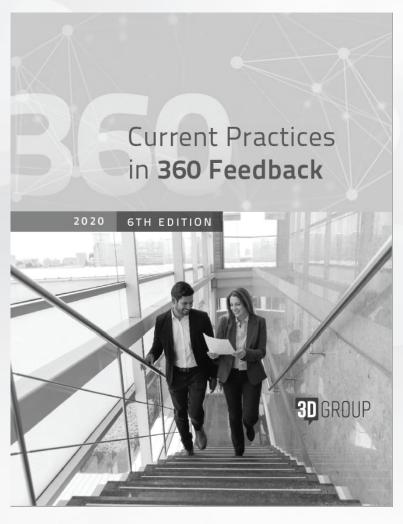
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853. Symposium: 12:30PM-1:20PM

201-202

857. Master Tutorial: 12:30PM-1:20PM Brazos

# What's Stopping You? Organizational Constraints as a Major Work Stressor

Organizational constraints—events or conditions within one's workplace that interfere with effective job performance—are a widely studied type of work stressor. Example constraints include having inadequate supplies, equipment, or training to perform one's work tasks. This symposium address the measurement, prevalence, causes, and consequences of organizational constraints.

Nathan A. Bowling, Wright State University, *Chair* Jesse S. Michel, Auburn University, *Co-Chair* 

Nathan A. Bowling, Wright State University, Jesse S. Michel, Auburn University, Md. Rashedul Islam, Wright State University, Michael A. Rotch, Auburn University, *Development of a Multifacet Organizational Constraints Scale* 

Paige R. Alenick, The Graduate Center & Baruch College, Joshua Nagel, Baruch College & Graduate Center, CUNY, Xinxuan Che, Florida Institute of Technology Zhiqing E. Zhou, The Graduate Center & Baruch College, CUNY, How Supervisor Passivity Begets Subordinate Incivility: A Moderated Mediation Model

Jamie Striler, Üniversity of Central Florida, Mindy K. Shoss, University of Central Florida, Steve M. Jex, University of Central Florida, *A Longitudinal Examination of Constraints Among Temporary Workers* 

Kayla Nicole Lacey, University of South Florida, Cheryl Gray, University of South Florida, Paul E. Spector, University of South Florida, *Organizational Constraints for Remote Workers* 

Submitter: Nathan A. Bowling, nathan.bowling@wright.edu

# 854. Panel Discussion: 12:30PM–1:20PM 203-204 Best Practice Recommendations for Conducting Research With Stigmatized Populations

Five panelists with abundant experience conducting research with stigmatized populations through multiple perspectives and methodologies discuss best practice recommendations for conducting research that is respectful, accurate, nonexploitative, and of relevance to I-O psychology broadly. Panelists will also explore the role of self-care for researchers who are conducting this type of research.

Nicholas A. Smith, Oregon Health & Science University, *Chair* Larry R. Martinez, Portland State University, *Panelist* Sabrina D. Volpone, University of Colorado Boulder, *Panelist* Christian N. Thoroughgood, Villanova University, *Panelist* Judith Clair, Boston College, *Panelist* 

Submitter: Larry R. Martinez, larry.martinez@pdx.edu

#### 855. Community of Interest: 12:30PM–1:20PM 408-409

Identifying Emerging Issues in I-O Psychology Around the World This session brings together international scholars and practitioners to discover and uncover issues emerging as priority areas for I-O psychologists. The International Affairs Committee will facilitate dialogue on pressing issues in practice and academia. Participants will exchange knowledge, expertise, and ideas, thus fostering greater collaborations among SIOP members around the globe.

Sharon Glazer, University of Baltimore, *Host* Andrei Ion, University of Bucharest, *Host* 

Jason G. Randall, University at Albany, SUNY, Coordinator

Submitter: Jason G. Randall, jgrandall@albany.edu

# 856. Panel Discussion: 12:30PM-1:20PM 502-503

# **Debating Value Conflicts Associated With Ethical Dilemmas** in I-O Psychology

The purpose of this session is to stimulate discussion of ethical dilemmas in I-O psychology practice and research, which evoke conflicting values that merit explicit identification and exploration. Panelists will introduce a small sample of practices that illustrate this situation and lead the audience in a friendly debate of the relevant ethical issues.

Johnathan Nelson, Morehead State University, *Co-Chair* Chanda S. Sanders, MA, University of Oklahoma, *Co-Chair* Deirdre J. Knapp, HumRRO, *Panelist* 

Amy Dawgert Grubb, Federal Bureau of Investigation, Panelist

Thomas S. Skiba, Humu, Panelist

Submitter: Johnathan Nelson, j.nelson@moreheadstate.edu

# The Future Has Arrived: Practice Task Analysis for Cognitive Nonobservable Job Tasks

Cognitive task analyses are necessary to capture task frequency, importance, and KSAs for cognitively based, nonobservable tasks, which are becoming ubiquitous in the age of technology. CTAs, hence, can improve selection and training procedures. This master tutorial provides hands-on experience conducting a CTA as well as arranging and analyzing CTA data in the context of Sandia TLX software.

Daniel B. Shore, Self-Employed/GMU, *Presenter* Robert S. Kittinger, Sandia National Labs, *Presenter* 

Submitter: Daniel B. Shore, danielshore86@gmail.com

# 

Every year SIOP honors individuals who have sustained experience in a full-time university/college tenure-track or tenured position(s) requiring substantial teaching responsibilities. Join us for a captivating and insightful take on lessons learned from top teachers in the field.

Janet L. Kottke, California State University, San Bernardino, *Presenter* Kurt Kraiger, University of Memphis, *Presenter* Victoria P. Mattingly, Mattingly Solutions, LLC, *Presenter* 

Elizabeth L. Shoenfelt, Western Kentucky University, *Presenter* 

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

# 

In this session, professionals from the University of Maryland, Mercer, DDI, Google, and BounceX gather to discuss their experiences, current trends, and future directions of the diversity and inclusion space. All practitioners and researchers interested in the topic are welcome to join the conversation on how to create inclusive environments that reap the benefits of diversity.

Sarah Sleiman Haidar, DDI, *Chair*Juliet Aiken, University of Maryland, *Panelist*Gail Greenfield, Mercer, *Panelist*Anuradha Ramesh, Google, *Panelist*Mina Sipe, DDI, *Panelist*Lakuan T. Smith, Bounce X, *Panelist* 

Submitter: Sarah Sleiman Haidar, sarah.haidar@ddiworld.com

# 860. Panel Discussion: 12:30PM–1:20PM JW Grand Salon 3 Past, Present, and Future of Virtual Teamwork in Organizations A mix of esteemed scientists will discuss key challenges in defining, measuring, and effectively implementing virtual teamwork in modern organizations. Audience members will be invited to ask the panel of experts questions about recent developments and opportunities in virtual teamwork for both research and practice.

Lisa Handke, Technische Universitaet Braunschweig, *Co-Chair* Thomas A. O'Neill, University of Calgary, *Co-Chair* Leslie A. DeChurch, Northwestern University, *Panelist* Lucy Gilson, University of Connecticut, *Panelist* Steve W. J. Kozlowski, Michigan State University, *Panelist* Eduardo Salas, Rice University, *Panelist* 

Submitter: Lisa Handke, I.handke@tu-braunschweig.de

# 

A number of different practices have emerged around specific aspects of the employee survey process. These are often defined by survey practitioners but not researched as much as other aspects of survey design. A fast-paced roundtable of survey consultants will examine their position and recommendations on a variety of these survey details (e.g., rating scale format, incentivizing managers).

Jeffrey A. Jolton, PwC, *Chair*Alejandra C. Matamala, PwC, *Panelist*Justin G. Black, Glint, now a part of LinkedIn, *Panelist* 

Paul M. Mastrangelo, CulturelQ, *Panelist* Megan J. Steckler, Perceptyx, *Panelist* 

Submitter: Jeffrey A. Jolton, jeffrey.a.jolton@pwc.com

With the growing interest in I-O psychology, it is imperative that SIOP examines its emerging membership to ensure member needs continue to be a priority. This Executive Board block panel discussion will include leaders from both academia and practice who will interpret the findings from the Membership Committee. These leaders will offer guidance on how to enrich the future of SIOP membership.

Allan H. Church, PepsiCo, *Chair*Tiffany R. Poeppelman, LinkedIn, *Chair*Nicole M. Ginther, Thermo Fisher Scientific, *Presenter*Eden B. King, Rice University, *Presenter*Elaine D. Pulakos, PDRI, an SHL Company, *Presenter*Enrica N. Ruggs, University of Memphis, *Presenter*Shanique G. Brown, Wayne State University, *Presenter*Michelle L. Goro, Infor, *Presenter* 

Caitlin J. Jacobson, APTMetrics, *Presenter* 

Submitter: Shanique G. Brown, shanique.brown@wayne.edu

# 

Practitioners from 6 technology companies (Cisco, Dell, Google, Qualcomm, SAP, and VMware) will discuss how various sources of organizational data can facilitate more nuanced and meaningful analyses of employee survey data and enable I-O psychologists to deliver valuable organizational insights.

Ryan A. Mills, Qualcomm, Co-Chair Robert L. Wooderson, Qualcomm, Co-Chair Madison W. Beard, Cisco, Panelist Stephanie L. Murphy, Dell Technologies, Panelist Mary Kate Stimmler, Google, Panelist Tim R. Wolf, SAP SE, Panelist Alec B. Nordan, VMware, Panelist

Submitter: Ryan A. Mills, rmills@qualcomm.com

#### 

Drawing on the combined experience of a diverse panel of learning and development experts, this session will examine and discuss current practices and future opportunities in impact evaluation for a wide range of interventions, from employee training to leadership development programs. Panelists share insights to help build value using evaluation data.

Chia-Lin Ho, Ho Leadership & Talent Management Associates, *Chair* Matthew J. Del Giudice, *Panelist* 

Carolyn Hill-Fotouhi, Merck & Co., Inc., *Panelist* Neelima Paranjpey, Vaya Group, *Panelist* Eric A. Surface, ALPS Insights, *Panelist* 

Submitter: Chia-Lin Ho, chialinroseho@gmail.com

# 865. Alternative Session Type with multiple papers:

12:30PM–1:20PM Lone Star Salon A

# Interactive Tools: Web-Based Applications in Organizational Research and Practice

Recent advances in open-source programming resources have made it easier than ever to create interactive, web-based software that informs organizational research and practice. Four novel R- and Python-based applications are presented and discussed to highlight the possibilities for researchers, practitioners, and educators to benefit from this powerful technological advancement.

Leo Alexander, III, Rice University, *Co-Chair* Q. Chelsea Song, Purdue University, *Co-Chair* 

Evan Mulfinger, Rice University, Leo Alexander, III, Rice University, Fred Oswald, Rice University, *Introducing an R Shiny Tool to Unlock the Power of the O\*NET* Q. Chelsea Song, Purdue University, Serena Wee, University of Western Australia,

Objective Optimization R Shiny App for Organizational Research and Practice Leo Alexander, III, Rice University, Evan Mulfinger, Rice University, Fred Oswald, Rice University, Wayne F. Cascio, University of Colorado Denver, John W. Boudreau, University of Southern California/Center for Effective Organizations, Alexis A. Fink, Facebook, Alexander Alonso, Society for Human Resource Management (SHRM), Investing in People Online: An R Shiny Textbook Companion Software

Farshad Koohifar, Modern Hire, Isaac Benjamin Thompson, Modern Hire, Nick C. Koenig, Modern Hire, Signal in the Noise: Machine Extraction of Features of Humans Speech

Richard N. Landers, University of Minnesota, Discussant

Evan Mulfinger, Rice University, *Presenter* Farshad Koohifar, Modern Hire, *Presenter* 

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Submitter: Leo Alexander, III, lalexander3@hotmail.com

866. Symposium: 12:30PM–1:20PM Lone Star Salon B Advances in Employee Voice: Inspiring Change, Network Influences, and Team Faultlines

Leveraging sophisticated methods (e.g., experience sampling, network analysis), 3 papers offer advancements in voice research. Specifically, they demonstrate how promotive and prohibitive voice can inspire change, explore how leader networks may influence the topics employees choose to voice and withhold, and provide evidence of how the broader team context might shape when employees speak up.

Elizabeth A. McCune, Microsoft, Chair

Shuqi Li, Michigan State University, Russell E. Johnson, Michigan State University, Hun Whee Lee, Michigan State University, Brent A. Scott, Michigan State University, *When and for Whom Does Voice Inspire Managers to Be Transformational?* 

Ethan R. Burris, University of Texas at Austin, Manage by Emailing? How Global Versus Local Manager Networks Shape Voice Content Hong Yu, Microsoft, Elizabeth A. McCune, Microsoft, Effects of Perception-Based Team Faultlines on Employee Voice

Submitter: Elizabeth A. McCune, elizabeth.mccune@microsoft.com

# 867. Panel Discussion: 12:30PM–1:20PM Lone Star Salon C R&D Leadership in Pharma: The R&D Leader of the Past, Present, and Future

Internal and external trends (e.g., digitalization, big data, rising pressure from regulatory agencies, and increased competition globally) have transformed the life sciences industry. This panel will discuss the profile and key behaviors of successful R&D leaders who manage departments adapting to these trends, and the demands on the R&D function to remain competitive in the changing landscape.

Omar Khodr, New York University, *Chair* Linda M. Gookin, Korn Ferry, *Panelist* Tanya Brubaker, Johnson & Johnson, *Panelist* José H. David, Merck & Co., *Panelist* Steve Brengle, Korn Ferry, *Panelist* Caryn Parlavecchio, Novartis, *Panelist* Submitter: Omar Khodr, omk234@nyu.edu

# 

This panel brings together diverse practitioner perspectives on the importance of properly building trust in AI applications within organizations. They will explore how the implementation of AI selection tools can impact stakeholders at 3 distinct levels: the organization, the team, and the individual. They will discuss best practices to promote the understanding and trust of AI applications.

Melissa Marie Fakler, HireVue, Inc., *Chair* Timothy C. Lisk, Facebook, *Panelist* David J. Lux, Georgia-Pacific, *Panelist* John S. Slifka, Jr., HireVue, Inc., *Panelist* Andrew L. Solomonson, Delta Air Lines, *Panelist* 

Submitter: Melissa Marie Fakler, melpromes@gmail.com

869. Master Tutorial: 12:30PM-1:20PM

Lone Star Salon E

Creating a Glass Box: Interpretable Machine Learning Models This session provides an approachable introduction to drawing theoretically meaningful inferences from machine learning models. Attendees learn how to use the Shapley value method to discover the effect of various predictors on the prediction outcome. Attendees gain first-hand experience with demystifying black box machine learning models by

Weiwen Nie, Virginia Tech, *Presenter* Ivan Hernandez, Virginia Tech, *Presenter* 

Submitter: Weiwen Nie, weiwennie1960@gmail.com

applying the technique to an employee data set.

870. Panel Discussion: 12:30PM–1:20PM Lone Star Salon F The Inclusion Imperative: Leveraging Women's Leadership Potential In the face of persistent gender gaps at work, a fresh look at the efforts of organizations and leadership development experts in helping close those gaps is warranted. This panel brings together 6 distinguished expert practitioners working in the leadership development space with a

focus on women and will address the practical challenges and opportuni-

ties in helping women advance at work.

Aarti Shyamsunder, Psymantics Consulting, *Chair* Nikita Agnihotri, Psymantics Consulting, *Co-Chair* 

Anna Boyer, Starbucks Coffee Company, *Panelist* 

Janice Gassam, Hofstra University, Panelist

Kalpana Tatavarti, Parity Consulting and Training, Panelist

Anna Marie Valerio, Executive Leadership Strategies, LLC, Panelist

Myia S. Williams, Northwell Health, *Panelist* Simone Wilson, Wilson Rose Solutions, *Panelist* 

Submitter: Nikita Agnihotri, nikita.agnihotri@gmail.com

## 871. Alternative Session Type with Presenters:

12:30PM–1:20PM Lone Star Salon G

Question Time: What Advice Can I-O Psychology Researchers Give to Entrepreneurs?

A panel of I-O psychology and entrepreneurship researchers will answer questions posed by a panel of entrepreneurs on practical issues and challenges they have encountered as part of their experience setting up and growing their ventures. They aim to provide entrepreneurs research-based practical advice and highlight areas where I-O psychologists can contribute to entrepreneurship research.

Sonia Cristina Codreanu, HireVue/University College London, *Co-Chair* M.K. Ward, Centre for Transformative Work Design, *Co-Chair* 

Gorkan Ahmetoglu, University College London, Presenter

Alexander E. Glosenberg, Loyola Marymount University, Presenter

Timothy Brewer, Functionally, *Presenter* Felipe Cuadra, rankmi.com, *Presenter* 

Stephan Ledain, YSC Consulting, Presenter

Lara Menke, CAIA, Presenter

Submitter: Sonia Cristina Codreanu, sonia.codreanu@yahoo.com

# 872. Alternative Session Type with Presenters:

12:30PM-1:20PM

Lone Star Salon H

# Candidate-Centric Design to Drive Positive Business Out-

comes: Examples From the Field

A good candidate experience has fast become a measure of a great company. Organizations concerned with the possibility of losing talent have turned to assessment publishers to enhance the candidate experience while ensuring key psychometric principles are met. This panel discussion with preceding presentations will illustrate the benefits organizations may achieve with purposeful design.

Sara Lambert Gutierrez, SHL, *Chair* Cari L. Gardner, HireVue, *Presenter* 

Sarah Kelle, Aon Assessment GmbH, Presenter

Maria Schuchinsky, Aon, *Presenter* Darrin Grelle, SHL US LLC, *Presenter* 

Andrew F. Lam, PepsiCo, *Presenter* Ted B. Kinney, PSI Services LLC, *Presenter* 

Submitter: Sara Lambert Gutierrez, Sara.Gutierrez@shl.com

Poster Session (Careers & Mentoring, Emotions): 12:30PM—1:20PM Griffin Hall

873. Poster: 12:30PM-1:20PM

Board 1

Perceptions of Communication Patterns and Career Outcomes:

**Does Gender Matter?** 

Following social network analysis, this study explores gender as a moderator between perceptions of communication patterns at work and career outcomes (n = 2,204 observations). The study shows that one's gender moderates the relationship between external perceptions (provided by colleagues at work) and promotions. For women, an increase in external perceptions did not increase promotion chances.

Kristina Aloyan, Northumbria University

Nigel R. Guenole, IBM

Submitter: Kristina Aloyan, kristina.aloyan@northumbria.ac.uk

874. Poster: 12:30PM-1:20PM

Board 2

The Role of Self-Efficacy in the Internship Search in College Students
This study investigated the role of self-efficacy in internship searching among
undergraduate students. Participants reported their self-efficacy for search
and outcomes, along with the search behaviors in which they engaged.
Results indicated a positive relationship between self-efficacy and search
behaviors, but no indirect effects of self-efficacy on internship success.

Alexandria Brown, Northern Illinois University Xinyu Hu, Northern Illinois University Alecia M. Santuzzi, Northern Illinois University Brian Pillsbury, Northern Illinois University

Submitter: Alexandria Brown, abrown28@niu.edu

875. Poster: 12:30PM-1:20PM

Board 3

Spiritual Mentorship and Work Meaningfulness: The Mediating Role of Calling

This study explored the relationship between spiritual mentoring functions and the work meaningfulness of protégés. Analyzing samples from 152 employees working in various industries in China, results find their calling mediated the relationship between the mentor's spiritual mentoring and the work meaningfulness of protégés.

Yilei Chen, Nottingham University Business School China Joon Hyung Park, Nottingham University Business School China Demi Kunjing Li, University of Nottingham Ningbo China

Submitter: Joon Hyung Park, joon.park@nottingham.edu.cn

876. Poster: 12:30PM-1:20PM

Board 4

# Do You See What I See? Intern and Supervisor Perspectives of Their Internships

Through examining intern–supervisor relationships, it was found that the frequency of interaction (FOI) impacted interns' perceived career support, mediated by the quality of the intern–supervisor relationship exchange. Career support predicted clarity of professional identity. Supervisor-rated FOI influenced the quality of the relationship exchange only and not intern-rated career support.

Celine Kristoff, Nazareth College Stephen Hill, Nazareth College

Yoshie Nakai, Eastern Kentucky University

Submitter: Celine Kristoff, ckristo3@mail.naz.edu

877. Poster: 12:30PM-1:20PM

Board 5

Why Dark Personalities Can Get Ahead: Extending the Toxic Career Model

Authors extended Templer's (2018) toxic career model by adding hierarchical position and specifying 2 moderators that explain how dark personalities can get ahead. Enterprising job demands facilitate the success of dark personalities, that high honesty–humility makes up for a low other-rating of social skill and that task but not team performance mediates organizational advancement.

Bastian Paul Kueckelhaus, University of Bonn

Mareike Kholin, University of Bonn Gerhard Blickle, University of Bonn

Submitter: Bastian Paul Kueckelhaus, Kueckelhaus@uni-bonn.de

878. Poster: 12:30PM-1:20PM

Board 6

Changing Nature of Work: Exploring Multiple Jobholders Trends This paper explores trends in multiple job holdings from 2003–2018 using data from the Current Population Survey. These data show a general decline starting before and continuing through the 2008 recession, across most demographic groups through 2018. The trend appears to be similar despite the talked-about rise in "gig"/ "on demand" work during the last decade.

John Kulas, Montclair State University Alicia Stachowski, University of Wisconsin-Stout Renata Garcia Prieto Palacios Roji, Ezra Leisa A. Sunier, University of Wisconsin-Stout

Submitter: Alicia Stachowski, stachowskia@uwstout.edu

879. Poster: 12:30PM-1:20PM Board 7

Won't Stop Searching: Detachment, Self-Improvement, and Job Search Outcomes

Authors focus on detachment and self-improvement as mediators between perceived job search goal progress and outcomes, and tested the model using within-person biweekly survey design. Goal progress had a negative indirect effect on outcomes (i.e., feedback) via detachment and preparatory behaviors, and a positive indirect effect on outcomes via self-improvement and active behaviors.

Sang-Hoon Lee, University of Illinois at Urbana-Champaign Chen Tang, University of Illinois at Urbana-Champaign Yijue Liang, University of Illinois at Urbana-Champaign Yihao Liu, University of Illinois at Urbana-Champaign

Submitter: Sang-Hoon Lee, shl8@illinois.edu

880. Poster: 12:30PM-1:20PM Board 8 Exploring Self-Regulation in Online Learning: Implications for Workforce Reskilling

Authors conducted in-depth interviews with working adults in an online graduate program using selection, optimization, and compensation theory (Baltes & Baltes, 1990) as a novel foundation for understanding self-regulated learning. Findings provide evidence for utility of the SOC perspective, age-related trends in strategy use, and creation of an "SOC in Adult Learning" behavior framework.

Sibley Lyndgaard, Georgia Institute of Technology Corey Tatel, Georgia Institute of Technology Ruth Kanfer, Georgia Institute of Technology Isabel Ruthotto, Georgia Institute of Technology Julia Melkers, Georgia Institute of Technology Submitter: Sibley Lyndgaard, slyndgaa@comcast.net

881. Poster: 12:30PM-1:20PM Board 9 When Do Negative Mentoring Experiences Relate to CWB?

Some mistakes when mentoring are unavoidable, so mentors are motivated to learn how to avoid the organizational repercussions associated with negative mentoring behaviors. Multiphasic data from 201 employees provides evidence for moderated mediation whereby negative mentoring experiences affects CWB through interactional justice only when negative affectivity is low or moderate.

Krystal N. Roach, Central Michigan University Sarah C. Adams, Central Michigan University Kimberly E. O'Brien, Central Michigan University Submitter: Krystal N. Roach, KrystalRoach00@gmail.com

882. Poster: 12:30PM-1:20PM Board 10 The Impact of Mentor Relationships and Gender on Reenlistment

This research explored the effects of gender and mentorship on soldiers' reenlistment intentions. Gender and gender-match mentorships were investigated as moderators on the effect of mentorship on reenlistment intentions. Findings revealed a significant main effect of mentorship and mentor-gender on reenlistment intentions. Implications for research and practice are discussed.

Caitlin Rodgers, Suited

Jessica Rose Carre, U.S. Army Research Institute Sydnie Cunningham, U.S. Army Research Institute

Submitter: Sydnie Cunningham, scunningham117@gmail.com

883. Poster: 12:30PM-1:20PM Board 11 Dealing With Complex Data: A New Measure for Social and **Enterprising Occupations** 

Vertical Social Interests Scale–Data Complexity Levels was developed that incorporated increasingly complex activities to do with interacting with data in the social and enterprising work areas. The measure added incremental variance over job motivating potential, interests, and self-efficacy in predicting job satisfaction, occupational commitment, emotional exhaustion, and turnover intentions.

Yonca Toker, Middle East Technical University Aysu Gokalp, Middle East Technical University Yalcin Acikgoz, Appalachian State University Submitter: Yonca Toker, ytoker@metu.edu.tr

884. Poster: 12:30PM-1:20PM Board 12

Maintaining Job Crafting Over Time: The Joint Effect of Autonomy and Career Support

Adopting a self-regulation perspective, authors focus on intraindividual changes in job crafting over time. Using 4 waves data collected from university professors and instructors in China, they examined changes in job crafting over the course of a semester and found that job autonomy and career support from family and friends had joint effect on the maintenance of job crafting over time.

Zhonghao Wang, Michigan State University Jason L. Huang, Michigan State University Baoguo Xie, Wuhan University of Technology Submitter: Jason L. Huang, huangjl@msu.edu

885. Poster: 12:30PM-1:20PM Board 13 Maybe She's Gifted? Maybe It's Mentoring: Benefits of Mentors

Over Career Trajectory

Two competing hypotheses compare whether the number of informal mentors influences these "rising star" characteristics or vice versa. Using 2 time points and autoregressive effects, it was found that the number of informal mentors had an indirect effect on career initiative behaviors via protégé need for achievement.

Brendon Woody, Consortium of Universities of the Washington Metropolitan Area Kimberly E. O'Brien, Central Michigan University

Submitter: Brendon Woody, woody2b@cmich.edu

886. Poster: 12:30PM-1:20PM Board 14

Living a Calling and Burnout: Life Satisfaction and Workaholism as

This study examined the underlying mechanisms between living a calling and work-related burnout. Two contradictory paths are proposed, wherein living a calling reduces work-related burnout through life satisfaction but increases burnout through workaholism. Analyzing the data collected from 205 employees in China, inconsistent mediating effects between living a calling and burnout was found.

Xiaoling Yang, Nottingham University Business School China Joon Hyung Park, Nottingham University Business School China

Submitter: Joon Hyung Park, joon.park@nottingham.edu.cn

887. Poster: 12:30PM-1:20PM Board 15

The Effect of Values on Negative Mentoring, Job Satisfaction, and Career Success

The study explores how values affect negative mentoring, job satisfaction, and perceived career support. Results indicate protégés with mentors perceived to have self-enhancement values experienced more negative mentoring, while protégés with mentors perceived to have self-transcendence values experienced less negative mentoring. Negative mentoring mediated between perceived values and outcomes.

Marcy Young Illies, St. Cloud State University Roni Reiter-Palmon, University of Nebraska-Omaha Brandon Tentler, St. Cloud State University

Submitter: Marcy Young Illies, marcyyoung@hotmail.com

888. Poster: 12:30PM-1:20PM

Board 16

A Relational Model of Career Adaptability and Career Prospects
This study investigated the mediating role of LMX in explaining the effect
of career adaptability on career prospects, as well as the moderating
role of agreeableness in this process across 2 field studies. Results supported predictions and offered both theoretical and practical implications.

Yejun Zhang, University of Oklahoma Yanjun Guan, Renmin University of China Zhudin Sha, Tripphya University

Zhuolin She, Tsinghua University

Xuhua Yang, Capital University of Economics and Business

Submitter: Yejun Zhang, zhangyejun1990@gmail.com

889. Poster: 12:30PM-1:20PM

Board 17

Newcomer Proactive Behaviors and Socialization Outcomes: A Meta-Analytic Review

This research provides a meta-analytic review of the relationship between newcomer proactive behaviors and socialization outcomes. Results based on 28 independent samples indicate that 42 of the 49 relationships are statistically significant. Predictive strength of each behavior were compared via path analysis. Mediation and moderation effects are also examined.

Teng Zhao, Auburn University Jiayi Liu, Auburn University Alissa Zawacki, Auburn University Hairong Li, Auburn University

Submitter: Teng Zhao, tzz0037@auburn.edu

890. Poster: 12:30PM-1:20PM Board 18

# Protean Career Orientation Causing "Plot Reversal" in Organizational Identification

Authors proved that protean career orientation strengthened organizational identification's relation with career growth but weakened its relation with career prospect. The reason is the moderator related positively to career planning, and protean-oriented employees can narrow current ideal self-discrepancy with career growth but cannot narrow future ideal self-discrepancy with career prospect.

Linna Zhu, University of Science and Technology of China

Submitter: Linna Zhu, linnaustc@163.com

891. Poster: 12:30PM-1:20PM Board 19

Interests and Self-Efficacy: One Construct or "Related but Distinct"? Interests and self-efficacy (SE) are regarded as distinct attitudes toward work tasks. Authors test if they instead reflect the same underlying constructs. MTMM meta-analyses show interest—SE correlations resemble interest correlations with alternate-forms interest scales. Interests and SE largely capture the same underlying attitudes toward work tasks and discuss implications for practice.

Matthew Zimmerman, University of South Florida Brenton M. Wiernik, University of South Florida

Submitter: Matthew Zimmerman, mdzimmerman@mail.usf.edu

892. Poster: 12:30PM-1:20PM

Board 2

How Anxiety Enhances and Undermines Employee Performance Authors examine how workplace anxiety can simultaneously enhance and undermine performance. Findings indicate that workplace anxiety undermined performance through cognitive interference, while workplace anxiety enhanced performance through self-regulatory processing. Authors change the conversation to one where workplace anxiety can have beneficial effects on performance.

Bonnie Hayden Cheng, Hong Kong Polytechnic University Si Zhu, Hong Kong Baptist University

Xu Huang, Hong Kong Baptist University Erica Xu, Hong Kong Polytechnic University

Submitter: Si Zhu, 18481078@life.hkbu.edu.hk

893. Poster: 12:30PM-1:20PM Board 21

Ain't Too Proud to Beg! Effects of Leader's Use of Pride on Groups Students working in groups building Lego structures rated their perceived leader regarding expressions of pride (authentic and hubristic). Students who perceived the leader as expressing more authentic pride

rated the task, group (satisfaction and cohesion), and leader more positively; whereas the reverse was true (generally) for perceptions of expressions of hubristic pride.

Catherine S. Daus, Southern Illinois University, Edwardsville Stephen Baumgartner, Southern Illinois University, Edwardsville

Submitter: Catherine S. Daus, cdaus@siue.edu

894. Poster: 12:30PM-1:20PM

Board 22

The Effects of Emotional Labor on Employee Burnout and Turnover Intention

The relation between emotional labor and employee burnout and turnover intention were examined. Findings indicated positive relations between surface acting and emotional exhaustion and depersonalization, and surface acting and turnover intention. Results also revealed a positive relation between deep acting and burnout and a negative relation between deep acting and turnover intention.

Andrew Deregla, United States Air Force Cody B. Cox, St. Mary's University

Submitter: Andrew Deregla, a.deregla@gmail.com

895. Poster: 12:30PM-1:20PM Board 23

Does Emotional Labor Harm Diet and Exercise? A Weekly Diary

A model of emotional labor, unhealthy eating, and exercise is tested. The results of a weekly diary study demonstrate that surface acting at work can harm eating and exercise behavior at home via negative activation. Also, emotion regulation self-efficacy is found to be a cross-level moderator that minimizes the impact of surface acting via negative activation on unhealthy eating.

Lucille S. Headrick, University of Illinois at Urbana-Champaign YoungAh Park, University of Illinois at Urbana-Champaign

Submitter: Lucille S. Headrick, headric2@illinois.edu

896. Poster: 12:30PM-1:20PM

Board 24

Discrete Emotions and Complex Skill Learning: Evidence of Incremental Validity

Using a complex computer task, authors examined if discrete emotions provide incremental validity above general affect in predicting skill acquisition and adaptation performance. Results supported the incremental validity of positive and negative discrete emotions but were more consistent and stronger for positive emotions, mainly in adaptation. Implications for emotion control are discussed.

Ashley Jorgensen, University of Oklahoma Eric A. Day, University of Oklahoma

Jonathan Huck, University of Oklahoma

Kelsey Richels, University of Oklahoma/Colarelli, Meyer & Associates

Hannah Harris, University of Oklahoma Joseph A. Westlin, College of Saint Rose

Submitter: Ashley Jorgensen, jorgensen@ou.edu

897. Poster: 12:30PM-1:20PM

Board 25

Exploring Gender Differences in the Experience of Being Envied Drawing upon social role theory and evolutionary theory, authors conducted a scenario-based study to explore whether different emotional reactions and planned behaviors will be displayed by men and women who are envied and gender makeup of the dyad will affect differences (N = 651). Results indicate that both men and women envied generally displayed gendered emotional and behavioral responses.

Jaewoo Kim, University of Houston Dustin Maneethai, University of Houston Dejun Tony Kong, University of South Florida Leanne E. Atwater, University of Houston

Submitter: Dustin Maneethai, dmaneeth@gmail.com

898. Poster: 12:30PM–1:20PM Board 26

Leader's Self-Disclosing Anger, Followers' Attribution, and Attitudinal Reactions

Authors investigated the effects of leader's self-disclosing anger on followers' attributions of warmth/competence, and in turn on their trust and OCB intention toward the leader. Results showed that leader's self-disclosing anger is negatively related to followers' trust and OCB intention through their lower level of attribution of warmth toward the leader.

Myungsun Kim, Australian Catholic University Sung Won Min, Pennsylvania State University Submitter: Myungsun Kim, myungsun.kim7@gmail.com

899. Poster: 12:30PM-1:20PM Board 27

A Bifactor Measurement Model of Perceiving Others' Emotions With Job-Related Outcomes

The Face-Based Emotion Matching Test (FEMT), a nonlinguistic objective test of emotion recognition ability in adults, was developed and validated. Applying confirmatory bifactor models shows that the FEMT has a statistically well-fitting, stable factor structure. Scores are associated with job-related outcomes, namely coworker assessed social astuteness, and contextual and adaptive performance.

Iris Kranefeld, University of Bonn Gerhard Blickle, University of Bonn

Andreas Wihler, Frankfurt School of Finance & Management gGmbH

Bastian Paul Kueckelhaus, University of Bonn Jochen Menges, University of Zurich

Submitter: Iris Kranefeld, kranefeld@uni-bonn.de

900. Poster: 12:30PM-1:20PM Board 28 Emotional Labor and Sleep Quality: A Multimethod Study of Self-Regulatory Mechanisms

Poor sleep has been linked to decreased emotional labor (EL). Drawing from models of self-regulation, this study used subjective and objective measures to examine whether perceptions of sleep quality can influence EL during a call center simulation. Heart-rate variability was identified as a potential marker of EL; contrary to prior research, neither objective nor subjective sleep impacted EL.

Arielle P. Rogers, Human Resources Research Organization (HumRRO)

Larissa K. Barber, San Diego State University Courtney Thomas, Northern Illinois University

Xinyu Hu, Northern Illinois University

Submitter: Arielle P. Rogers, rogers.arielle@gmail.com

901. Poster: 12:30PM-1:20PM Board 29

Mindfulness and Swearing as Affective Regulators of Employee Well-Being Outcomes

Authors test the mediating role of mindfulness and swearing in mitigating stress outcomes that follow positive and negative (PA and NA) affect. Support is found for PA predicting mindfulness and NA predicting swearing. Study 2 showed that mindfulness mediates the relationship between PA and a range of well-being variables, but swearing in response to NA does not.

Kristin Scott, Clemson University

Christian N. Thoroughgood, Villanova University Thomas Zagenczyk, Clemson University

Submitter: Kristin Scott, kscott3@clemson.edu

902. Poster: 12:30PM-1:20PM Board 30

Creativity Is Distracting: Regulating Negative Emotions With Idea Generation Tasks

This research examined how incidental and integral state anger and state anxiety, respectively, are impacted by performing idea generation tasks as a means of distraction for emotion regulation. Results indicate that engaging in this type of creative performance mitigates the extent to which one feels the various forms of state anger; however, the various forms of state anxiety remain unaffected.

Keith Strasbaugh, University of Oklahoma Shane Connelly, University of Oklahoma Jessica L. Johnston-Fisher, University of Oklahoma

Submitter: Keith Strasbaugh, kstras@ou.edu

903. Poster: 12:30PM-1:20PM Board 31

How and When Workplace Anxiety Increases Challenging Voice and Reduces Citizenship Behaviors

Authors investigate the potentially bright side of workplace anxiety, which has so far received limited attention. As expected, employees experiencing workplace anxiety are more likely to engage in promotive voice.

In addition, the effects of workplace anxiety on self-serving cognitions and promotive voice are stronger when employees are high (vs. low) on conscientiousness.

Si Zhu, Hong Kong Baptist University Erica Xu, Hong Kong Polytechnic University

Bonnie Hayden Cheng, Hong Kong Polytechnic University

Xu Huang, Hong Kong Baptist University Submitter: Si Zhu, 18481078@life.hkbu.edu.hk

904. Poster: 12:30PM-1:20PM Board 32

# A Little Thanks Makes "Me" Work Harder: The Effects of Multiple Identifications

The relationship between customer gratitude expression and work effort were examined with 342 employees. Findings indicate that individual identity will enhance the indirect relationship between customer gratitude expression and work effort through occupational mechanism but mitigate the above relationship through organizational process.

Zheng Zhu, Renmin University of China Xingwen Chen, The University of Hong Kong Mengxi Yang, Tsinghua University Jun Liu, Renmin University of China

Submitter: Mengxi Yang, yangmx.15@sem.tsinghua.edu.cn

# 905. Master Tutorial: 1:00PM-2:20PM

402-403

# How to Develop and Implement Unidimensional Computer Adaptive Tests

This session covers the development and implementation of computer adaptive tests (CATs), including overviews of CATs and item response theory, item pool development, item calibration, CAT-development software, algorithm creation using simulations, scaling/equating, experimental item collection, the development of programmer instructions, test implementation tasks, user testing, and guidance.

Scott K. Burtnick, U.S. Customs and Border Protection, *Presenter* Kevin A. Byle, U.S. Customs and Border Protection, *Presenter* Jeffrey M. Cucina, U.S. Customs and Border Protection, *Presenter* Kimberly M. Perry, U.S. Customs and Border Protection, *Presenter* 

Submitter: Jeffrey M. Cucina, jcucina@gmail.com

906. Symposium: 1:30PM-2:20PM

201-202

203-204

Cutting-Edge Approaches to Studying Trust in Organizations Trust is key to success in organizations, because nearly all employees are required to work with others. Authors present 4 papers describing cutting-edge research and theory on trust in organizations. These papers touch on a number of topic including new conceptualizations of trust in leadership, issues of measurement, the distinctiveness of trust versus distrust, and the role of time.

Amanda L. Thayer, University of Akron, Chair

Jessica L. Wildman, Florida Institute of Technology, Co-Chair

Tristin William Halfman, Institute for Simulation and Training, Krisztina Szabo, Institute for Simulation and Training, C. Shawn Burke, University of Central Florida, Hayley Brooke Smith, University of Central Florida, Christopher Wiese, Georgia Institute of Technology, *Trust in Leadership: Looking Across Levels and Time* Jennifer Feitosa, Claremont McKenna College, Rebecca Grossman, Hofstra University, William S. Kramer, University of Nebraska Omaha, Eduardo Salas, Rice University, *Measuring Team Trust: Guidelines Based on a Meta-Analysis* Jessica L. Wildman, Florida Institute of Technology, *Trust and Distrust in Supervisors: Same-Same but Different?* 

Amanda L. Thayer, University of Akron, A Process and Time Perspective on Trust Development, Violation, and Repair

Submitter: Amanda L. Thayer, athayer@uakron.edu

# 907. Alternative Session Type with Presenters: 1:30PM-2:20PM

Ensuring Objectivity: Modern Corporate Approaches

Consultants from 2 global organizations will share their experience how they addressed a challenge of ensuring objectivity in talent decision making. A range of topics will be discussed calling for panelists' perspectives and audience participation throughout the session. After a 15-minute presentation from each consultant, the format shifts to interactive panel discussion with the audience.

Austin Smith, McCann Worldgroup, *Chair*Liubov G. Phillips, Mercer|Sirota, *Presenter*Andrew Kimmel, McCann Worldgroup, *Presenter*Shane Lowery, Marriott International, *Presenter* 

Submitter: Liubov G. Phillips, liubov.phillips@gmail.com

# 908. Community of Interest: 1:30PM–2:20PM 408-409 Internet of Things in the Workplace: Ethical and Practical

"Internet of Things" refers to the increasingly pervasive and autonomous connectivity of devices. Practical opportunities for big data collection from and about employees abound, as do significant ethical challenges. In this COI, attendees will discuss how IOT is changing the nature of work, and how IOs can drive a much-needed discussion of how to intelligently and ethically move forward.

Richard Johnson, University at Albany, SUNY, Host

Evan F. Sinar, BetterUp, Host

Jason G. Randall, University at Albany, SUNY, Coordinator

Submitter: Jason G. Randall, jgrandall@albany.edu

909. Ignite: 1:30PM-2:20PM 502-503

# You CAN Handle the Truth! Military Veterans Discuss the Civilian Workplace

Approximately 200,000 U.S. military personnel leave the military each year, and many organizations attempt to hire and retain them. For many, however, the military and the transition to civilian employment remains a mystery. This session features candid insights from 5 military veterans about the military itself, veterans in the workplace, and the related role of I-O psychology.

Benjamin E. Baran, Cleveland State University, Chair

Kristin N. Saboe, Boeing, *Presenter* Kathryn Ball, Ericsson, *Presenter* 

Christopher Everett, Indigo Anchor, Presenter

Andrew J. Thurston, U.S. Department of Defense, Presenter

Submitter: Benjamin E. Baran, ben@benbaran.com

# 910. Symposium: 1:30PM-2:20PM

Brazos

Concealable Identity Disclosure at Work: A Positive Approach This symposium identifies a variety of positive psychology approaches to understanding identity disclosure at work. Different types of identity disclosure are discussed as well their relationship to positive constructs leading to disclosure and resulting from it.

Brandon Reid McIntyre, Clemson University, *Co-Chair* Cynthia L.S. Pury, Clemson University, *Co-Chair* 

Marta Chrzanowski, Elmhurst College, Arielle P. Rogers, Human Resources Research Organization (HumRRO), Krista Ekberg, DePaul University, Lisa Finkelstein, Northern Illinois University, *The Causal Influence of Stigma Management Strategies on Coworker Reactions* 

Kelly Gabriel, George Washington University, Hannah Kremer, George Washington University, Christian N. Thoroughgood, Villanova University, Katina Sawyer, George Washington University, *Trans Pride* 

Sydney Marie Milian, Clemson University, Brandon Reid McIntyre, Clemson University, Cynthia L. S. Pury, Clemson University, Effects of Positive Versus Negative Identity Perceptions on Identity Disclosure

Brandon Reid McIntyre, Clemson University, Cynthia L. S. Pury, Clemson University, *Explicit Disclosure Versus Openness to Disclosure* 

Submitter: Brandon Reid McIntyre, brmcint@clemson.edu

# 911. Symposium: 1:30PM–2:20PM JW Grand Salon 1 Mistreatment in Healthcare Workers: Antecedents, Outcomes, and Interventions

The goal of this symposium is to investigate predictors and outcomes of mistreatment in healthcare workers from patients and coworkers, and to showcase results from an intervention designed to reduce incidents. Within-individual, between-individual, and between-group perspectives are featured to best understand the mistreatment experience and to offer multiple, future intervention suggestions.

Sergio Miguel Marquez, Michigan State University, *Co-Chair* Chu-Hsiang (Daisy) Chang, Michigan State University, *Co-Chair* Judith Arnetz, Michigan State University, *Co-Chair* 

Hui Zhang, Huazhong University of Science & Technology, Zhiqing E. Zhou, The Graduate Center & Baruch College, CUNY, Yanjun Liu, Renmin University of China, Li- Zhang, Taihe Hospital, *How Patient Mistreatment Hinders Recovery: Resource and Cognition Perspectives* 

Sheila Brassel, University of Michigan, Emily A. Vargas, University of Michigan, Lilia M. Cortina, University of Michigan, Isis H. Settles, University of Michigan, Tim Johnson, Von Voigtlander Women's Hospital, Reshma Jagsi, University Hospital, #MedToo: The Incidence and Impact of Sexual Harassment at an Academic Medical Center

Sergio Miguel Marquez, Michigan State University, Chu-Hsiang (Daisy) Chang, Michigan State University, Judith Arnetz, Michigan State University, *Organizational Predictors of Violence Exposure: An Intervention Study* 

Robert R. Sinclair, Clemson University, *Discussant* 

Submitter: Sergio Miguel Marquez, Marquezs@msu.edu

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The aim of this session is to solicit feedback from the SIOP community regarding the APA Ethics Code in order to inform the APA Ethics Code Task Force that is revising it. Participants will have an opportunity to give feedback about the strengths and limitations of the Ethics Code and to share ideas about how to revise it to serve their professional needs.

Deirdre J. Knapp, HumRRO, Chair

Gabriel Blackman, Purdue University Global, Presenter

Li Lin, PepsiCo, Presenter

Submitter: Deirdre J. Knapp, dknapp@humrro.org

# 913. Ignite: 1:30PM-2:20PM JW Grand Salon 3

# Tell Us How You Really Feel: Alternative Methods for Measuring Workplace Affect

Measurement of affect has mainly focused on the self-report, Likert scale approach, but with advancement in research and technology, alternative approaches are becoming increasingly feasible. This IGNITE! panel highlights different methods for measuring affect that researchers and practitioners may wish to consider for their own specific purposes.

Katharine McMahon, Portland State University, Co-Chair

Liu-Qin Yang, Portland State University, *Co-Chair* Donald E. Gibson, Manhattan College, *Presenter* 

Wei Wang, The Graduate Center & Baruch College, CUNY, Presenter

Daniel J. Beal, Virginia Tech, *Presenter*Jill M. Sundie, Radford University, *Presenter* 

Sebastiano Massaro, University of Surrey, Presenter

Submitter: Katharine McMahon, km36@pdx.edu

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Each year, graduate students nationwide compete for prestigious and highly selective National Science Foundation Graduate Research Fellowships. This master tutorial walks faculty and students through successful applications. It begins with an informational session, involves interactive brainstorming exercises, reviews writing strategies and techniques, and shares useful tools and resources.

Julie V. Dinh, Rice University, *Presenter* Submitter: Julie V. Dinh, julie.dinh@rice.edu

# 915. Alternative Session Type with Presenters: 1:30PM–2:20PM JW Grand Salon 5

Treating Candidates Like Customers: Is It for You?

Panelists with I-O or marketing backgrounds representing different industries will address how they interpret candidate experience, what tactics they have used or recommend for providing a positive experience, and what challenges they face. The audience will be encouraged to share their insights on this topic, specifically around 3 pointed questions that the moderator will pose.

Ruchi Patel, Aon, Chair

Tom C. Oliver, Rogers Communication Inc., Presenter

Bryon H. Miller, Ford Motor Company, Presenter

Yael Oelbaum, JetBlue, *Presenter* Marcel Harper, TTS, *Presenter* 

Alina Siemsen, Aon's Assessment Solutions, Presenter

Ave Shalom, Aon, Presenter

Submitter: Ruchi Patel, ruchipatel2003@gmail.com

# 916. Panel Discussion: 1:30PM–2:20PM JW Grand Salon 6 If an I-O Researches in a Forest: Innovative Ways of Spreading I-O to the World

In recent years, SIOP has been encouraging the translation of I-O ideas into the public sphere. However, the scientist–practitioner gap still exists. Panelists will demonstrate how to effectively communicate with non-I-O audiences, use social media, create I-O blogs and podcasts, and train new generations of I-O psychologists, to publicly disseminating valuable I-O knowledge in society.

Katina Sawyer, George Washington University, *Co-Chair*Mark D. Agars, California State University, San Bernardino, *Panelist*Benjamin L. Butina, PHOENIX Rehabilitation and Health Services, *Panelist*Patricia E. Grabarek, Workr Beeing/Infor Talent Science, *Panelist*Paul Thoresen, Freelance, *Panelist* 

Submitter: Katina Sawyer, katina.sawyer@gmail.com

# 917. Symposium: 1:30PM–2:20PM JW Grand Salon 7-8

Appropriateness of Selection Testing Accommodations
The provision of accommodations in selection and testing contexts is
one of many human resources strategies aimed at improving workforce
diversity. However, there remains a need to support the appropriateness
of such accommodations. This symposium shares findings, at the intermediate level, from 4 studies that gather evidence on selection testing
accommodations (e.g., waivers, extended time).

Wendy Darr, Defence Research & Development Canada, *Chair*Rosaria Furlano, Government of Canada, Fraser Alexander James Boyes, Government of Canada, *The Impact of Waiving Cognitive Ability Test Scores in Selection* 

Shawna Goodrich, Department of National Defence, Wendy Darr, Defence Research & Development Canada, Zhigang Wang, Department of National Defence Canada, Examination of Test Speededness of the Canadian Forces Aptitude Test Rosaria Furlano, Government of Canada, Jordan Ho, University of Guelph, Extended Time Accommodations on Cognitive Ability Tests in Selection Damian Canagasuriam, Saint Mary's University, Sharmili Jong, Department of National Defence, Personality Test Validity, Language Proficiency, and

Submitter: Wendy Darr, wendy.darr@gmail.com

**Provision of Definitions** 

# 918. Panel Discussion: 1:30PM–2:20PM Lone Star Salon A Professional Coaching: Issues, Perspectives, and Future Avenues

The view of coaching is changing, and organizations are becoming more open to the value professional development can bring to employees and the organization as a whole. In this panel, discussions around future coaching opportunities, new populations who can benefit from coaching, and views on a multi-level perspective to help inform future opportunities for I-O practitioners are proposed.

Michael A. Tapia, Hogan Assessments, *Chair*Amy Sarraf Renshaw, Hogan Assessments, *Panelist*Beau River, Vantage Leadership Consulting, *Panelist*Maya Garza, BetterUp, *Panelist*Bradley J. Brummel, University of Tulsa, *Panelist* 

Submitter: Michael A. Tapia, michaelalbertotapia@gmail.com

# 919. Alternative Session Type with Presenters:

1:30PM–2:20PM Lone Star Salon B

# What Are We Linking Today? Linkage Analysis in the People Analytics Era

In this alternative format session, I-O psychologists from 5 large organizations will discuss innovative applications of linkage analysis in the people analytics era. The panel will share their practices linking surveys to team performance and innovation, team engagement, employee network membership, and employee communication behaviors, discuss key learnings, and provide advice.

Hong Yu, Microsoft, Chair

Victoria Blanshteyn, Chevron Corporation, Presenter

Christina Fleck, Deloitte, Presenter

Lilia Hayrapetyan, Citi, *Presenter* Roza Jankovic, PepsiCo, *Presenter* 

Candice M. Young, Microsoft, *Presenter* 

Submitter: Hong Yu, hong.yu927@gmail.com

920. Symposium: 1:30PM-2:20PM

Lone Star Salon C

# Assessing Within-Person Variability: Tools for Your Toolbox

Recent reviews call for more person-centered and dynamic approaches to measurement in I-O. In this multidisciplinary symposium, experts demonstrate the benefits and challenges associated with 4 intensive repeated measurement and analysis approaches useful for assessing dynamic individual differences (e.g., affect, personality, job performance).

Kira Foley, George Washington University, Co-Chair

Alisha M. Ness, U.S. Army Research Institute for the Behavioral and Social Sciences, *Co-Chair* 

Kelsey L. Merlo, University of South Florida, Alisha M. Ness, U.S. Army Research Institute for the Behavioral and Social Sciences, *A New Way to Look at Performance Variability: Performance Episodes* 

James M. Diefendorff, University of Akron, Faith Lee, University of Akron, Continuous Rating Assessment in Organizational Research

Karen Quigley, Northeastern University, Jolie Wormwood, University of New Hampshire, Lisa Feldman Barrett, Northeastern University, *Context-Aware Experience Sampling* 

Le (Betty) Zhou, Carlson School of Management, University of Minnesota, Twin Cities, Zhen Zhang, Arizona State University, Yihao Liu, University of Illinois at Urbana-Champaign, Xuan Liu, University of Minnesota, Recent Developments in the Analysis of Intensive Longitudinal Data

Kira Foley, George Washington University, Alisha M. Ness, U.S. Army Research Institute for the Behavioral and Social Sciences, *Integrative Discussion* 

Submitter: Kira Foley, kirafoley@gwu.edu

# 921. Panel Discussion: 1:30PM–2:20PM Lone Star Salon D Leveraging Peer Networks to Transform Performance Feedback and Talent Development

This panel will focus on the business case, benefits ,and impact of feedback from peer networks to accelerate continuous feedback and performance-driven culture in organizations. Panelists with experience leading processes and tools to facilitate peer feedback will discuss linkages to talent management strategies in the multigeneration and digital-enabled organizational contexts.

Yi-Hui Chang, PepsiCo, Co-Chair Michel A. Buffet, Korn Ferry, Co-Chair Maria Albir, PepsiCo, Panelist Mekayla Castro, BetterUp, Panelist Marcia Correa Reyes, JetBlue, Panelist Tanya Moore, IBM, Panelist

Submitter: Yi-Hui Chang, yihui.chang@pepsico.com

# 922. Panel Discussion: 1:30PM–2:20PM Lone Star Salon E Effective Cybersecurity Leadership: The Key Role of Context and Importance of Agility

This session explores how contextual characteristics of the cybersecurity field influence the prediction of effective cyber leaders. Organizational agility is used as an example and other factors are discussed that can help leaders navigate this environment. Integrating context and ensuring necessary leader characteristics to assess and develop successful cyber leaders will be discussed.

Olivia H. Vande Griek, PDRI, an SHL Company, *Co-Chair* Tara Thorne, PDRI, an SHL Company, *Co-Chair* Alison C. Mallard, HRCatalyst, Inc., *Panelist* Jeffrey J. McHenry, Rainier Leadership Solutions, *Panelist* Cynthia K. Maupin, Binghamton University, SUNY, *Panelist* Tracy Kantrowitz, PDRI, an SHL Company, *Panelist* Submitter: Olivia H. Vande Griek, oliviav913@gmail.com

923. Ignite: 1:30PM-2:20PM

Lone Star Salon F

Designing the Perfect Report: Concise Storytelling From Big Data One of the best ways to ensure a user remembers data results is through a story. During this session, 4 presenters will share examples of big-data reports that they designed for various end users. They will talk through the process of wrangling appropriate data and designing a report that implements simple data storytelling techniques to send a clear and actionable message to the end user.

Lisa Black, The Predictive Index, Co-Chair Austin Fossey, The Predictive Index, Co-Chair Sarah Mulvey, The Predictive Index, Presenter Gerri Paul, Deloitte, Presenter Jade L. Peters-Votava, Nestle U.S.A., Presenter Submitter: Lisa Black, lblack@predictiveindex.com

#### 924. Panel Discussion: 1:30PM-2:20PM Lone Star Salon G The Many Paths to Prosperity: Early Career Advice for Those at the Onset

Determining a specific career path and finding a job while still in graduate school can be an ambiguous and daunting process. This panel will discuss several of the most common career paths after school, offer realistic job previews, and share their advice and lessons learned in how to approach this major life decision.

Rick R. Jacobs. Pennsylvania State University. Chair Michael E. Hoffman, Johnson & Johnson, Panelist Elizabeth M. Grimaldi, PricewaterhouseCoopers LLP, Panelist Kaytlynn R. Griswold, Pennsylvania State University, Panelist Michael Hosie, U.S. Army, Panelist Alexander S. McKay, Virginia Commonwealth University, Panelist

Submitter: Michael E. Hoffman, mehoffman82@gmail.com

#### 925. Symposium: 1:30PM-2:20PM Lone Star Salon H

How I-O Psychology Can Contribute to the Study of Terrorism Research on terrorism continues to be overlooked within the realm of industrial and organizational psychology. This symposium introduces how I-O psychologists can take advantage of the unique opportunity to study such an organization. Both theoretical and empirical contributions will be discussed.

Sydney L. Reichin, Pennsylvania State University, Co-Chair Samuel T. Hunter, Pennsylvania State University, Co-Chair

Ginamarie Ligon, University of Nebraska at Omaha, Applying I-O Psychology Principles to Dismantle Terrorist Leadership Teams

John Horgan, Georgia State University, Katerina Papatheodorou, Georgia State University, How Terrorist Recruiters Seek the Right Stuff, for the Wrong Reasons Kayla N. Walters, Pennsylvania State University, Tin Nguyen, Pennsylvania State University, Samuel T. Hunter, Pennsylvania State University, Malevolent Creativity: Theory, Gaps, and Applications to Terrorism

Amanda Moeller, Pennsylvania State University, Sydney L. Reichin, Pennsylvania State University, Can Words Reveal Motives? Using LIWC to Assess the Implicit Traits of Terrorists

Submitter: Sydney L. Reichin, sydneyreichin@gmail.com

Poster Session (Work-Family): 1:30PM-2:20PM

**Griffin Hall** 

926. Poster: 1:30PM-2:20PM Board 1

The Personal as Professional: Understanding Disclosure of Sexual

Authors tested work–nonwork strain, identity threat, and anticipated work discrimination as mediators in the relationship between LGB cross-domain disclosure and work and nonwork outcomes. Results suggest specific indirect effects of work–nonwork strain in the relationships among cross-domain disclosure and physical health, substance use, job satisfaction, and turnover intentions, respectively.

Della Agbeke, Colorado State University Jeanette N. Cleveland, Colorado State University Submitter: Della Agbeke, dagbeke@gmail.com

927. Poster: 1:30PM-2:20PM

# Work-Family Conflict, Sleep, Health: Comparing the Traditionally and Self-Employed

Authors examined how the experiences of work–family conflict (WFC) and health- and sleep-related outcomes differ among traditionally employed and 2 forms of self-employment (SE): incorporated and unincorporated workers. WFC was positively related to sleep disturbances and physical health complaints, and this relationship was exacerbated for SE workers, particularly those incorporated.

Erica Lynn Bettac, Washington State University Tahira M. Probst, Washington State University Vancouver

Submitter: Erica Lynn Bettac, erica.bettac@wsu.edu

928. Poster: 1:30PM-2:20PM

Board 3

# A Model of Supervisor-Employee Gender Dissimilarity and Work-**Family Conflict**

The similarity-attraction paradigm is applied to examine the effects of supervisor-employee gender dissimilarity on employee WFC. Gender dissimilarity unexpectedly related to reduced WFC and job stress, and increased supervisor work-family support. Stress and supervisor support mediated the relationship between gender dissimilarity and WFC. Evidence of a moderation by employee gender is discussed.

Seterra D. Burleson, Old Dominion University Whitney A. Tyler, Old Dominion University Debra A. Major, Old Dominion University

Submitter: Seterra D. Burleson, sburl002@odu.edu

929. Poster: 1:30PM-2:20PM

Board 4

# Who Benefits in Dual-Earner Couples? Career Focus and Work-Family Balance

To better understand the work-family interface and dual-earner couples, data from the Survey of American Parents explored how career focus is related to work–family balance (WFB) for men and women. Results suggest that, for men, a strong focus on their career related to decreased WFB and life satisfaction, whereas women's WFB and life satisfaction are not dependent on career focus.

Haley R. Cobb, Saint Louis University Lexi Hartman, Saint Louis University Lauren D. Murphy, Saint Louis University Candice L. Thomas, Saint Louis University Submitter: Haley R. Cobb, haley.cobb@slu.edu

930. Poster: 1:30PM-2:20PM

Board 5 The Social Context of Recovery: Are Friends Better for Recovery

Than Spouses?

This research examines whether leisure activities with friends or spouses are associated with better recovery from work stress. Using Day Reconstruction Methodology, it was found that activities with friends were associated with higher vigor and feelings of recovery but not lower fatigue. These differences held even when controlling for the type of activity in which one was engaged.

Lydia Craig, George Mason University Lauren Kuykendall, George Mason University Ze Zhu, George Mason University Xue Lei, George Mason University Xinyu Hu, Northern Illinois University

Carolyn J. Winslow, University of California, Berkeley

Submitter: Lydia Craig, Icraig3@gmu.edu

931. Poster: 1:30PM-2:20PM Board 6

How Mindfulness Relates to Task Performance: A Work-Family **Conflict Perspective** 

Using a sample of 842 European workers, authors examine the role of trait mindfulness as well as MBSR training in job performance. Results suggest trait mindfulness is directly and positively associated with task performance and indirectly associated with task performance via its ameliorative effects on workaholism and work-family conflict, and that MBSR training augments these effects.

Carole Daniel, SKEMA Business School Elodie Gentina, IESEG School of Management

Jessica Mesmer-Magnus, University of North Carolina Wilmington

Submitter: Jessica Mesmer-Magnus, magnusj@uncw.edu

932. Poster: 1:30PM-2:20PM Board 7

Exploring the Cornucopia of Personal Life Activities: A Taxonomy

Development

Based on the recent push in the work–family literature to include personal life roles in the interface, 2 studies are used to develop a taxonomy of personal life activities. This sets the stage for examining the breadth of personal life activities and their differential benefits for work outcomes.

Victoria Daniel, Wilfrid Laurier University Yujie Zhan, Wilfrid Laurier University

Submitter: Victoria Daniel, dani4250@mylaurier.ca

933. Poster: 1:30PM-2:20PM Board 8

Intimate Partner Aggression at Work: The Buffering Role of Career Adaptability

Integrating conservation of resources and career construction perspectives, authors tested the indirect effects of intimate partner aggression (IPA) on work outcomes (performance, OCBs) via work engagement and buffering role of career adaptability. Using a matched sample (n = 228), results confirmed hypothesized effects and role of career adaptability in alleviating the effects of IPA at work.

Catherine Midel Deen, Research School of Management Yaqing He, University of Illinois at Urbana-Champaign Yueyang Chen, University of Illinois at Urbana-Champaign Simon Restubog, University of Illinois at Urbana-Champaign Peter Teruel Cayayan, De La Salle-College of Saint Benilde Submitter: Catherine Midel Deen, catherine.deen@anu.edu.au

934. Poster: 1:30PM-2:20PM Board 9

Exploring the Recovery Paradox: Burnout and Personality Affect Recovery Experiences

In line with the recovery paradox, authors examined if burnout predicted relaxation and psychological detachment over a weekend and if neuroticism and conscientiousness moderated these relationships. Burnout was related to both psychological detachment and relaxation. Neuroticism moderated the relationship between burnout and psychological detachment.

Nicole Marie Dickie, University of Tulsa Jennifer M. Ragsdale, University of Tulsa

Submitter: Jennifer M. Ragsdale, jen-ragsdale@utulsa.edu

935. Poster: 1:30PM-2:20PM Board 10

Career Consequences of Flexwork Use Among Parents of Children With Autism

Working parents of children with autism report that flexibility is critical for them in managing intense family demands, but there is little research devoted to understanding career-related consequences of flexibility use for this population. Using a vignette design, little evidence was found of career penalties for using flexibility, although there were some gender differences.

Hope Dodd, University of Georgia Kristen M. Shockley, University of Georgia Rachel Omansky, Goldman Sachs

Submitter: Hope Dodd, hedodd8@gmail.com

936. Poster: 1:30PM-2:20PM Board 11

Effects of Future Time Perspective and Identity on Boundary Management Employees need to manage boundaries between work and family, deciding whether to allow the domains to intrude upon each other, but what predicts these choices is not yet fully understood. Work and family identities, as well as future time perspective (i.e., a perception that one is running out of time in a particular domain) predicted boundary management behavior.

Michael Horvath, Cleveland State University Kiara A'Lonn Gray, Cleveland State University

Submitter: Michael Horvath, m.horvath59@csuohio.edu

937. Poster: 1:30PM-2:20PM

Employee Reactions to Interruptions From Family During Work Authors examined influences on employee anger, complaining, and forgiveness following an interruption (e.g., text, call, visit) from a family member during work. These reactions were influenced by complex interactions between employee preferences to integrate work and family, the magnitude of the disruption caused by the interruption, and the importance of the interruption.

Michael Horvath, Cleveland State University Jacqueline Gueulette, Cleveland State University Kiara A'Lonn Gray, Cleveland State University

Submitter: Michael Horvath, m.horvath59@csuohio.edu

938. Poster: 1:30PM-2:20PM Board 13

Changes in Work–Family Conflict Over Time and Health, Financial, and Family Outcomes

Based on conservation of resources theory, authors used panel data to examine the effects of WFC change and how these effects are realized. Results suggest that employees who experienced greater increases in WFC over a period of 10 years reported lower perceived control. Perceived control was negatively related to health, self-esteem, yearly income, and family support another 10 years later.

Andrew Li, West Texas A&M University Jonathan A. Shaffer, West Texas A&M University Submitter: Jonathan A. Shaffer, jshaffer@wtamu.edu

939. Poster: 1:30PM-2:20PM Board 14

Examining Work-Life and Childcare of Employees With Exceptional Care Responsibilities

This study compared the work–life and childcare outcomes for workers with exceptional childcare responsibilities to employees with typical childcare responsibilities. Results revealed that employees with exceptional childcare responsibilities reported greater work–family and family–work conflict, lower levels of childcare arrangement satisfaction and childcare quality, and higher childcare costs.

Benjamin E. Liberman, U.S. Office of Personnel Management Submitter: Benjamin E. Liberman, ben.liberman@gmail.com

940. Poster: 1:30PM-2:20PM Board 15

Putting WLB in Context: Fit and Dissimilarity Considerations of Work–Life Balance

In this study, authors develop and test a model of how diversity in work–life balance (WLB) perceptions among group members influences individual attitudes and performance behaviors. Greater WLB fit between a team member and their group related to greater positive outcomes, regardless of whether WLB was high or low. Implications are discussed for WLB dissimilarity and WLB fit with team members.

Erin Makarius, University of Akron Alison Dachner, John Carroll University David Greenberger, The Ohio State University Robert L. Heneman, The Ohio State University Submitter: Erin Makarius, makarius@uakron.edu

941. Poster: 1:30PM-2:20PM Board 16

# Factors Influencing Career Advancement Potential for Mothers in the Workplace

This study examined various factors influencing the career advancement potential of mothers in the workplace. Data showed that family-oriented workplace practices significantly predicted a mother's career advancement potential. A significant correlation between career advancement self-efficacy and career advancement potential was found. Implications and future research directions are discussed.

Kara McCord, Talmetrix, Inc. Morrie Mullins, Xavier University

Submitter: Kara McCord, kmccord49@gmail.com

942. Poster: 1:30PM–2:20PM Board 17

Work-School Conflict, Expectancies, and Substance Use, in College Students Employed

Work–school conflict (WSC) is an interrole conflict analogous to work– family conflict. This study analyzed the relations of WSC, job demands, expectancies, and their interactions to use of alcohol and marijuana while controlling for previous substance use. Results support the importance of considering expectancies and demands when studying WSC.

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Nicolas Mireles, University of Texas at San Antonio Michael R. Baumann, University of Texas at San Antonio Jessica K. Perrotte, Texas State University

Submitter: Michael R. Baumann, michael.baumann@utsa.edu

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Board 12

943. Poster: 1:30PM-2:20PM

Board 18

A Review of LGBTQ+ Work–Family: What Do We Know and Where

Do We Go From Here?

LGBTQ+ research regarding the work–family interface is relatively scant. The authors attempt to review all relevant literature to synthesize research and identify potential avenues for future research. Only 32 articles met inclusion for review. Although these articles provide useful information regarding LGBTQ+ employees and work–family, more research is needed to inform the gaps identified.

Lauren D. Murphy, Saint Louis University Haley R. Cobb, Saint Louis University Lexi Hartman, Saint Louis University Candice L. Thomas, Saint Louis University

Submitter: Lauren D. Murphy, lauren.d.murphy@slu.edu

944. Poster: 1:30PM–2:20PM Board 19

# Understanding Work Influences on Family Disengagement: An Examination of Spillover

This study examined the cognitive spillover of work on family disengagement. Specifically, it examined the influence of work-related affective rumination on family disengagement, mediated by work-to-family conflict. Also examined were the buffering effects of flexible work arrangements. Results showed that negative work experiences exhibit a detrimental relationship with family disengagement.

Alexandra Myers, Western Kentucky University Katrina A. Burch, Western Kentucky University Janet L. Barnes-Farrell, University of Connecticut Submitter: Katrina A. Burch, katrina.burch@wku.edu

945. Poster: 1:30PM-2:20PM Board 20

# Perceptions Versus Behaviors: Gender Differences in Work–Family Conflict (WFC)

Prior findings regarding gender differences in WFC are inconclusive. Authors disentangle these effects by comparing different types of WFC measurement. Survey data collected online from 294 full-time workers revealed significant gender differences on behavioral WFC, but not on perceptual WFC. Women reported significantly higher levels of behavioral WFC.

Laura April Pineault, Wayne State University Marcus W. Dickson, Wayne State University Kevin T. Wynne, University of Baltimore

Submitter: Laura April Pineault, gb4712@wayne.edu

946. Poster: 1:30PM-2:20PM Board 21

# Understanding the Role of Family-Specific Resources for Immigrant Workers

The relationship between baseline family supportive coworker behaviors and 6-month family-to-work conflict is stronger for immigrant workers, as demonstrated by this intermediate study. Additionally, greater family supportive supervisors and a more positive organizational work–family climate at baseline predicted lower work–family conflict at 6-months for immigrant and native workers.

Faviola Robles-Saenz, Colorado State University Rebecca Marie Brossoit, Colorado State University Tori L. Crain, Colorado State University

Leslie B. Hammer, Portland State University
Jacqueline Wong, Colorado State University

Submitter: Faviola Robles-Saenz, faviolarobles1011@gmail.com

947. Poster: 1:30PM–2:20PM Board 22

Outcomes of Workaholism: A Qualitative Study From the Spouse's Perspective

As research surrounding workaholism grows, this study adds to the literature by qualitatively examining the outcomes of workaholism from the perspective of those married to workaholics. Results show that the negative effects of workaholism spillover into the home negatively impacting the spouse and the children of the workaholic. Common themes are identified and discussed.

Katelyn Nicole Sanders, University of Georgia Jessica Keever, University of Georgia Rebecca Brandly Cole, University of Georgia Akaylie Rain Finberg, University of Georgia Nicholas J. Haynes, University of Georgia Malissa A. Clark, University of Georgia

Submitter: Katelyn Nicole Sanders, katelyn1@uga.edu

948. Poster: 1:30PM-2:20PM Board 23

Development and Validation of a Positive Spillover Scale: Synthesizing the Literature

Authors developed and validated a comprehensive measure of positive spillover encompassing previously developed measures of work–life enrichment, facilitation, and positive spillover, along with newly generated items. Results from qualitative data, EFA, and CFA support a 4-factor model of positive spillover including development, affect, efficiency, and support dimensions.

Nicole Valeria Shifrin, Auburn University Michael A. Rotch, Auburn University Jesse S. Michel, Auburn University

Submitter: Nicole Valeria Shifrin, nvs0002@auburn.edu

949. Poster: 1:30PM-2:20PM Board 24

Servant Leaders as Facilitators of Couple's Meaning at Work and Home

Servant leaders (SL) promote holistic follower development but it is unknown if such effects reverberate into broader lives through coherence of purposeful pursuits. Across 155 dual-earning couples, actor–partner interdependence mediation analyses show indirect actor–actor and actor–partner effects for SL on work and family meaning for employees and their partners. Implications are discussed.

Dan V. Simonet, Montclair State University Kristine Milorava, Montclair State University Jennifer Bragger, Montclair State University

Submitter: Dan V. Simonet, dvsimonet@gmail.com

950. Poster: 1:30PM–2:20PM Board 25

#### To Detach or Not to Detach? Well, It Depends...

Despite consistent recommendations to detach from work thoughts during nonwork time, latent profile analysis suggests that different types of after-work thought exist in nuanced patterns that relate differently to health, family, and work outcomes. Overall, maximizing detachment is not ideal, and no after-work thought pattern is universally best when considering multiple outcomes.

Claire Elizabeth Smith, Bowling Green State University Andrew Samo, Bowling Green State University Clare L. Barratt, Bowling Green State University Submitter: Claire Elizabeth Smith, sclaire@bgsu.edu

#### 951. Poster: 1:30PM-2:20PM

Board 26

Board 27

Walking the Line: Balancing Demographic-Related Identities at Work Authors examined the relationship between demographic-related (e.g., gender, generation, and ethnic) identities and work-related identity (e.g., organizational) and the impact this relationship has on job satisfaction and turnover intentions. Results indicate organizational enhancement of these nonwork-related identities influences this relationship.

Sarah Tuskey, Virginia Tech William Becker, Virginia Tech

Submitter: Sarah Tuskey, stuskey@vt.edu

952. Poster: 1:30PM-2:20PM

Work–Family Spillover: Revisiting Motivational Control Theory This study examines the role of control constructs (e.g., perceived control, control strivings) for the work–family interface, particularly work–family spillover. Authors explored how individuals' perceived control and control strivings predict spillover and investigated whether age moderat-

ed these relationships.

Dulce Vega, Saint Louis University Kenzie Dye, University of Central Florida Kristi N. Lavigne, Saint Louis University Submitter: Dulce Vega, vegadm@slu.edu 953. Poster: 1:30PM-2:20PM Board 28

# A Day-Level Study on Interpersonal Role Conflict and Work-Family **Balance Satisfaction**

The daily relationships among work and family interpersonal conflict. employees' cognitive and affective reactions, and work-family balance satisfaction was examined. Findings indicate that negative work reflection and affect mediated the relationship between work and family interpersonal conflict and work–family balance satisfaction.

Min Wan, Texas State University

Margaret A. Shaffer, University of Oklahoma

Submitter: Yejun Zhang, zhangyejun1990@gmail.com

954. Poster: 1:30PM-2:20PM Board 29

# Mindfulness and Work-School Conflict: The Mediating Role of **Boundary Permeability**

Authors examined the relationship between mindfulness and work–school conflict through work-school boundary permeability. Findings indicate that work-school permeability mediates mindfulness and work-school conflict bidirectionally. Meanwhile, the relationship is contingent on school overload.

Min Wan, Texas State University Li Feng, Texas State University Xiao Meng, Texas State University

Submitter: Yejun Zhang, zhangyejun1990@gmail.com

955. Poster: 1:30PM-2:20PM Board 30

# A Meta-Analysis on Crossover of Workplace Traumatic Experiences

Drawing on crossover theory and the couple adaptation to traumatic stress model, the authors conducted a meta-analysis on studies including military couples. Results showed that traumatic experiences both directly and indirectly affected the distress and secondary traumatized symptoms of partners. PTSD had greater crossover on partners than other stressors (e.g., deployment).

Yi-Ren Wang, University of Alabama Marcus Crede, Iowa State University Peter D. Harms, University of Alabama Michael T. Ford, University of Alabama

Paul B. Lester, Army Analytics Group Research Facilitation Laboratory

Submitter: Yi-Ren Wang, ywang314@crimson.ua.edu

956. Poster: 1:30PM-2:20PM Board 31

# Comparing Need Fulfillment and Well-Being During TV and Other Leisure Activities

A day reconstruction study was conducted to clarify how experiences of psychological need fulfillment and well-being differ when watching TV and engaging in other leisure activities. Results indicate that, although people experience similar levels of detachment from stress and relaxation, they experience less fulfillment of other needs, and lower levels of well-being, when watching TV.

Ze Zhu, George Mason University

Lauren Kuykendall, George Mason University

Xue Lei, George Mason University Xinyu Hu, Northern Illinois University

Submitter: Ze Zhu, zzhu5@gmu.edu

#### 957. Panel Discussion: 3:00PM-4:20PM

201-202

Science on the Fly: The Imperfect Reality of Research in Practice A trained I-O psychologist's mission is to apply science to improve the well-being and performance of people and the organizations employing them. In practice however, leadership or client requests, assumptions, and restrictions present challenges to conducting quality research. I-O practitioners will discuss balancing client requirements with good science and the trade offs that can occur.

Michael W. Natali, U.S. Navy, Chair

Katelyn J. Cavanaugh, MD Anderson, Panelist

Brennan D. Cox, U.S. Navy, Panelist Jana L. Higdem, Korn Ferry, Panelist

Tim Quesnell, Halverson Group, Panelist

Sean D. Robinson, Goodyear Tire & Rubber Company, *Panelist* 

Submitter: Michael W. Natali, MWNatali@gmail.com

958. Symposium: 3:00PM-4:20PM

203-204 Modern Advances in the Study of Team Composition and

Diversity

Approximately 15 years ago, Harrison and Klein (2007) set the stage for advancing the study and conceptualization of team diversity and composition. This symposium displays a variety of advanced, cutting-edge methodological and analytic techniques, including Bayesian methodology, computational modeling, unique data sources, multilevel theory and modeling, and dynamics.

Anthony Misisco, Michigan State University, Co-Chair Steve W. J. Kozlowski, Michigan State University, Co-Chair

Jeremy R. Winget, Loyola University Chicago, Georgia LaMarre, Wayne State University, Amer Odeh, Wayne State University, Shanique G. Brown, Wayne State University, Process-Oriented Model of Integration in Knowledge-Di-

Mikayla Marcinkowski, DePaul University, Sydney Begerowski, DePaul University, Melissa Vazquez, DePaul University, Suzanne T. Bell, DePaul University, Leslie A. DeChurch, Northwestern University, Noshir Contractor, Northwestern University, Accounting for Variability in Team Member Value Expression Over Time Anthony Misisco, Michigan State University, James A. Grand, University of Maryland, Jeffrey Olenick, Michigan State University, Elizabeth Rosenman, University of Washington, Rosemarie Fernandez, University of Florida, Sarah Brolliar, University of Washington, Georgia T. Chao, Michigan State University, Steve W. J. Kozlowski, Michigan State University, A Bayesian Reconciliation of Leadership Gender Effects in Emergency Medical Teams

Matt Grabowski, Indiana University-Purdue University Indianapolis, Alex P. Lindsey, University of Memphis, Katerina Bezrukova, University at Buffalo, SUNY, Chester S. Spell, Rutgers University, Isaac E. Sabat, Texas A&M University, Multiplicative Effects of Faultlines on Team Performance

Submitter: Anthony Misisco, misiscoa@msu.edu

#### 959. Symposium: 3:00PM-4:20PM 402-403

# Hidden and Contingent Consequences of Employees Who Stand Out

Employees who stand out in performance or character often spark unfavorable reactions. Integrating theory and evidence, this 5-paper symposium introduces contingencies and nuances to those reactions to expand understanding of how norm violations for stand-out employees (i.e., stars, narcissists, and high-performers) impact their peers, their social experience, and the value they generate.

Elizabeth M. Campbell, University of Minnesota, Co-Chair Shannon G. Taylor, University of Central Florida, Co-Chair

Matthew Call, Texas A&M University, Rebecca R. Kehoe, Cornell University, The Changing Value Proposition Across a Star Employee's Career

Rebecca L. Greenbaum, Rutgers University, Truit Gray, Oklahoma State University, Aaron Hill, University of Florida, Marcio Lima, Oklahoma State University, Stephanie Royce, Oklahoma State University, Alicia Smales, Oklahoma State University, The Cunning Narcissist and Employees' Emotional and Behavioral Reactions

Lauren R. Locklear, University of Central Florida, Shannon G. Taylor, University of Central Florida, Elizabeth M. Campbell, University of Minnesota, Selling Yourself Short: How Modesty Serves as a Tactic to Avoid Victimization Traci Sitzmann, University of Colorado Denver, Elizabeth M. Campbell, University of Minnesota, Tianna Shari' Barnes, University of Minnesota, How High

Performance and Stigmas Influence Peer Contempt and Behaviors Jonathan Hendricks, University of South Carolina, Matthew Call, Texas A&M University, How High Performance and Stigmas Influence Peer Contempt

Submitter: Elizabeth M. Campbell, campbele@umn.edu

#### 960. Community of Interest: 3:00PM-3:50PM 408-409 I-Os in Healthcare: Exploring Opportunities for Practice and Research

Defining your career path as an industrial-organizational psychologist in healthcare can be challenging; the discipline can positively impact healthcare in a number of unique ways. The aim of this Community of Interest is to build a stronger network and provide opportunity for collaboration between I-O psychologists who practice and/or conduct research in healthcare settings.

35th Annual Conference

and Behaviors

Aimee K. Gardner, Baylor College of Medicine/SurgWise Consulting, *Host* Keaton A. Fletcher, Georgia Institute of Technology, *Host* Stephanie A. Zajac, UT MD Anderson Cancer Center, *Coordinator* 

Submitter: Stephanie A. Zajac, zajac.stephanie@gmail.com

#### 961. Symposium: 3:00PM-4:20PM

502-503

Investigations Into Factors That Build Positive Safety Capacity Safety is defined as freedom from unacceptable risk. However, as organizations become safer, there is less information. In the field of resilience engineering, safety is also defined as the presence of positive capacities that enable work to be successful. This symposium describes 5 studies that together outline new ideas and methods to build positive safety capacities.

Tristan Casey, Griffith University, Chair

Stephanie C. Payne, Texas A&M University, Stefan Val Dumlao, Texas A&M University, Delbert Benny Holland, Texas A&M University, Angela Mulcahy, Texas A&M University, Jose J. Hernandez-Muñoz, Texas A&M University, Implementing a Near Miss Reporting System Into Medical Training Called Whoops! Archana Manapragada, University of Baltimore, Natalie Armenteros, Florida International University, Valentina Bruk-Lee, Florida International University, Laura Heron, Florida International University, Arieana Thompson, Florida International University, Examining the Role of Safety Silence Motives in Nurse Safety and Intent to Turnover

Nick Turner, University of Calgary, Pernille Goodbrand, University of Calgary, Charlotte McClelland, Independent Consultant, Krista L. Uggerslev, Northern Alberta Institute of Technology, *Exploring Dynamics of Safety Knowledge Sharing*Sara Willis, University of Manchester, Sharon Clarke, University of Manchester, David Holman, University of Manchester, *Evaluation and Improvement of Safety Culture in the Nuclear Industry* 

Tristan Casey, Griffith University, Janis Hanley, Griffith University, Revitalizing Safety Culture Science and Practice With New Materialism

Andrew F. Neal, University of Queensland, Discussant

Submitter: Tristan Casey, tristan.casey@griffith.edu.au

# 962. Symposium: 3:00PM-4:20PM

Brazos

# Research in the MeToo Era: Novel Approaches to Studying Workplace Sexual Harassment

Workplace sexual harassment (SH) continues to be an important research area in applied psychology due to its psychological and physiological outcomes for survivors. However, past SH research has largely involved cross-sectional survey designs. This symposium presents 5 papers in which authors adopt alternative methodological approaches to gain a deeper understanding of the impacts of SH.

Arturia T. Melson-Silimon, University of Georgia, Co-Chair

Nathan T. Carter, University of Georgia, Co-Chair

Allison S. Gabriel, University of Arizona, Elena Maria Wong, University of Arizona, Christopher C. Rosen, University of Arkansas, Joel Koopman, Texas A&M University, Young Eun Lee, Texas A&M University, *Understanding the Episodic Consequences of Sexism at Work* 

Laura April Pineault, Wayne State University, Nathan Weidner, University of Toledo, Ariel Lelchook, Gettysburg College, Marcus W. Dickson, Wayne State University, Sexual Harassment and Gaslighting: A 10-year Follow-Up Study Gregoire Bollmann, University of Zurich, Rafaela Papadopoulos, University of Zurich, Sex-Based Harassment and Organizational Fairness: Long-Term Changes in Well-Being

Timothy G. Kundro, Pennsylvania State University, Vanessa A. Burke, Pennsylvania State University, Alicia A. Grandey, Pennsylvania State University, *Tipping and Smilling: Service Norms Enable Sexual Harassment* 

Arturia T. Melson-Silimon, University of Georgia, Kate M. Conley, Maximus International, Nathan T. Carter, University of Georgia, *Time's Up: Employee Resilience Following Experiences of Workplace Sexual Harassment* 

Submitter: Arturia T. Melson-Silimon, atm36555@uga.edu

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In an evolving legal landscape, interest in using machine learning in the hiring process continues to grow, and innovations in these techniques are beginning to address legal concerns. This expert panel will review recent legal developments, ways companies are using machine learning

in the hiring process, the biggest risks to doing so, and perspectives on what can be done to reduce those risks.

Nicole L. Petersen, Modern Hire, *Co-Chair* Jennifer L. Harvel, Amazon, *Co-Chair* Pamela Congemi, Medtronic, *Panelist* 

Mark Girouard, Nilan Johnson Lewis PA, *Panelist* Lisa Grant Harpe, DCI Consulting Group, *Panelist* 

Christopher R. Honts, Cargill, *Panelist* Rachel T. King, Modern Hire, *Panelist* 

Submitter: Nicole L. Petersen, nlpetersen13@gmail.com

# 964. Symposium: 3:00PM-4:20PM JW Grand Salon 2 Naughty by Nature: An In-Depth Look at Personality's Role in Employee Deviance

Personality's correlation with negative workplace behavior is well-established. Still, across 4 studies, authors posit that current understanding of this relationship is incomplete. They advance this literature via novel and nuanced examinations of traits beyond the 5-factor model, crucial interactions (trait—ability, trait—trait through profiles), and motives connecting personality to deviance.

Clare L. Barratt, Bowling Green State University, Chair

Lexi Hirvo, Bowling Green State University, Clare L. Barratt, Bowling Green State University, Claire Elizabeth Smith, Bowling Green State University, Re-Examining the Personality-Counterproductivity Relationship With Profiles

Alexandra Harris, University of Georgia, Nathan T. Carter, University of Georgia, The Inhibitory Effect of General Mental Ability on CWB: A Personality— GMA Interaction

Samuel T. McAbee, Bowling Green State University, Scott Highhouse, Bowling Green State University, Susannah Huang, Bowling Green State University, Melissa A. Albert, Bowling Green State University, Disinhibition and Negative Work Behaviors: A Bifactor Model of PID-5 Disinhibition

Katherine E. Ciarlante, University of Central Florida, Xinyue Elaine Zhao, University of Central Florida, Mindy K. Shoss, University of Central Florida, Larissa K. Barber, San Diego State University, What Were You Thinking? Personality and Motives for Counterproductive Work Behavior

Christopher M. Berry, Indiana University, Discussant

Submitter: Clare L. Barratt, cbarrat@bgsu.edu

# 965. Alternative Session Type with Presenters:

3:00PM-4:20PM

JW Grand Salon 3

# I-O Hacks the United Nations: Breaking Into the UN Sustainable Development Goals

The United Nations Sustainable Development Goals (SDGs) set specific targets for tackling the world's biggest problems. However, it can be difficult for I-O practitioners and scholars to find ways to connect the SDGs to their work. The SIOP UN International team leads participants in a hands-on workshop focused on integrating the SDGs within I-O while also learning how to communicate to the UN.

Drew B. Mallory, Katholieke Universiteit Leuven, *Chair*Lori L. Foster, North Carolina State University, *Co-Chair*Aimee Lace, Teachers College, Columbia University, *Co-Chair*Stuart C. Carr, Massey University/Project Glow, *Presenter*Ines Meyer, University of Cape Town, *Presenter*Maria Whipple, Purdue University, *Presenter* 

Submitter: Drew B. Mallory, drew.mallory@kuleuven.be

#### 

This interactive tutorial on variable importance measurement using random forest machine learning algorithms uses simulated data to demonstrate the utility of RF for variable importance compared to traditional methods such as stepwise and LASSO regression. The audience can follow live using the code and simulated dataset available on GitHub. Session ends with a case study using personality data.

Joshua S. Andrews, Modern Hire, Presenter

Michael Geden, North Carolina State University, Presenter

Submitter: Joshua S. Andrews, Jsandre2@ncsu.edu

967. Special Event: 3:00PM-4:20PM Lone Star Salon A SIOP Select: #TimesUp: How Men Around the World #StepUpAtWork

Leading scholars and practitioners discuss the role of I-O psychology to promote and support allyship in organizations. This session invites men to get involved and discuss allyship. The session will engage the audience in an interactive dialogue on how men can be allies for women and other minority members in organizations.

M. Gloria Gonzalez Morales, University of Guelph, Chair Derek R. Avery, Wake Forest University, Presenter Matthijs Bal, Erasmus University Rotterdam, Presenter Paul D. Bliese, University of South Carolina, Presenter Alicia A. Grandey, Pennsylvania State University, Presenter Michael (Mikki) Hebl, Rice University, Presenter Michael Leiter, Acadia University, Presenter Thomas Sasso, University of Guelph, Presenter Allan H. Church, PepsiCo, Presenter Michael J. Benson, General Mills, Presenter

Submitter: M. Gloria Gonzalez Morales, gonzalez.morales@uoguelph.ca

# 968. Symposium: 3:00PM–4:20PM Lone Star Salon B Game-Based Assessments: Fad or Sound Psychometric Assessments?

Despite game-based assessments (GBAs) being increasingly employed in selection practice, there is limited literature evaluating their psychometric properties. There is a need for more rigorous investigation of what GBAs measure, what they do not measure, and how reliable they are. Across 5 papers, this symposium presents a variety of approaches to gathering construct validity data on GBAs.

Sonia Cristina Codreanu, HireVue/University College London, *Co-Chair*Franziska Leutner, HireVue/University College London, *Co-Chair*Kristen DiCerbo, Pearson, *Review of Evidence for Reliability, Validity, and Fairness in Game-Based Assessments* 

Sonia Cristina Codreanu, HireVue/University College London, Theodoros Bitsakis, HireVue, *Game-Based Assessments: Sound Psychometric Tools for Measuring Cognitive Ability?* 

Elena Auer, University of Minnesota, Sebastian Marin, University of Minnesota, Richard N. Landers, University of Minnesota, Andrew B. Collmus, Facebook, Michael B. Armstrong, Google, Salih Mujcic, Revelian, Jason A. Blaik, Revelian, *Predicting Noncognitive Traits Using Trace Data From a Cognitive Ability GBA*Alina Siemsen, Aon's Assessment Solutions, Carmen Elisabeth Lobbe, Aon's

Assessment Solutions, Best Practices of Validating Gamified Assessments
Lara Montefiori, Arctic Shores, Liam K. Close, Arctic Shores, A Comparison of
Data-Driven and Evidence-Based Scoring Strategies in GBA

Submitter: Sonia Cristina Codreanu, sonia.codreanu@yahoo.com

# 969. Symposium: 3:00PM–4:20PM Lone Star Salon C Career and Technical Education Participation/Training

Career and technical education (CTE) is a modern approach to vocational education; its associated jobs require preparation beyond high school but not a 4-year degree. Despite strong public and political support, and demand for affiliated jobs, CTE is unexplored by I-O psychologists. This symposium brings together presenters from academia, practice, and government to explore this exciting space.

Kevin M. Williams, Educational Testing Service, *Co-Chair* Harrison J. Kell, Educational Testing Service, *Co-Chair* 

Harrison J. Kell, Educational Testing Service, Katrina Roohr, Educational Testing Service, Daniel Fishtein, Educational Testing Service, *Who's Who in CTE Jobs? Documenting the Demographic Composition of CTE Job Holders* Kevin M. Williams, Educational Testing Service, David M. Klieger, Educational Testing Service, Jennifer L. Bochenek, Educational Testing Service, Teresa Jackson, Educational Testing Service, *High School Equivalency Students in CTE Training and Employment: A 2-Year Study* 

Daniel R. Hawthorne, PAIRIN, Federico Salas-Isnardi, FSI Diversity and Education, Karl Haigler, Haigler Enterprises International, Inc., Rae Nelson, Haigler Enterprises International, Inc., Maria Elena Oliveri, Educational Testing Service, *The SAIC Project: An Innovative CTE Training and Industry Partnership* Jason G. Randall, University at Albany, SUNY, Matthew David Hanson, University at Albany, SUNY, Amanda Neuberger, SUNY Albany, Sherin Shaju,

University at Albany, SUNY, Training Evaluation Efforts to Help Professionalize Direct Support Professionals

Oscar Aliaga, Vermont Agency of Education, Discussant

Submitter: Harrison J. Kell, hkell@ets.org

# Poster Session (Inclusion): 3:00PM-3:50PM Griffin Hall

970. Poster: 3:00PM-3:50PM

Board 1

Interaction of Emotional Self-Regulation and Egalitarianism With Bigotry Individuals self-regulate to overcome the impulse to use stereotypes as cognitive heuristics when processing social information. However, our capacity for effective self-regulation is limited. This study explores ego depletion from the perspective of emotion regulation, and demonstrates that expressions of bigotry are influenced by emotion regulation, egalitarianism, and gender.

Elsheba K. Abraham, Virginia Tech Neil M. A. Hauenstein, Virginia Tech

Submitter: Elsheba K. Abraham, elsheba.ab@gmail.com

971. Poster: 3:00PM-3:50PM Board 2
Validation of the Gender Privilege SJT (GPSJT), a Measure of

Gender Privilege

This paper presents further validation evidence for the Gender Privilege SJT (GPSJT), a previously established situational judgment test that measures attitudes on gender privilege. Results confirm the 3-factor measurement structure but suggest gender differences in the interpretation of some of the GPSJT items.

Elsheba K. Abraham, Virginia Tech Manasia Sturdivant, Virginia Tech Jessica Gladfelter, Virginia Tech Neil M. A. Hauenstein, Virginia Tech

Submitter: Elsheba K. Abraham, elsheba.ab@gmail.com

972. Poster: 3:00PM-3:50PM

Board 3

The Interaction of the Compensation Effect and Benevolent Sexism on Hiring Decisions

This study examined the compensation effect and benevolent sexism as forms of bias in the hiring process. Three-way interactions showed evaluators were differentially biased in their evaluation of candidates' competence and qualifications depending on the candidates' gender, warmth, and the evaluator's level of benevolent sexism. Implications for future research and practice will be discussed.

Jenna Ampulski, Creighton University Juliana Ellis, Creighton University David Gianos, Creighton University Alexa Newman, Creighton University Ben Fernandes, Creighton University Andrew Tricario, Creighton University Joshua Fairchild, Creighton University

Submitter: Joshua Fairchild, joshuafairchild@creighton.edu

# 973. Poster: 3:00PM-3:50PM Board

Mental Illness Disclosure: Predicting (Un)Supportive Responses Employees with a mental illness regularly encounter situations where they must make decisions regarding the extent to which they discuss their stigma. In an experimental study, authors examined methods of disclosure and their effect on confidant reactions to disclosure. Downplaying one's mental illness will likely lead to a less supportive response.

Sara Barth, University of Maryland, College Park Jennifer L. Wessel, University of Maryland, College Park

Submitter: Sara Barth, sbarth@umd.edu

974. Poster: 3:00PM-3:50PM

Board 5

Perceived Pay Equity Predicts Important Employer-Valued Outcomes Given recent focalized attention to and societal trend emphasizing pay equality, this study examined the continued relevance of pay equity. For a representative sample of American workers (N = 999), pay equity was found to have significant direct and indirect effects on intention to stay, task performance, and organizational citizenship behaviors.

Richard E. Beyer, Integritas LLC Adrian Thomas, Roosevelt University

Submitter: Adrian Thomas, athomas18@roosevelt.edu

975. Poster: 3:00PM-3:50PM Board 6
Manifestation and Suppression of Concealable Stigma

Authors suggested inclusion of factors unique to individuals with concealable stigmatized identities in diversity research alongside disclosure: manifestation and suppression. Factor analysis supported delineation of disclosure and manifestation ( $X^2$ (62) = 144.62, p < .001; CFI = .95; RMSEA = .09). Effects of manifestation and suppression on employee outcomes were supported.

Brittney Brinkley, Pymetrics

Submitter: Brittney Brinkley, bbrinkley21@gmail.com

976. Poster: 3:00PM-3:50PM

Board 7

Reactions to Selection Processes Involving Diversity Statements Reactions to a job ad requesting a diversity (vs. teamwork) statement were examined in 2 studies. When a diversity statement was requested, White (vs. Black) and more conservative participants perceived the application process as less fair, were less interested in the job, and perceived the process as less likely to recruit talented applicants.

Laura Jane Brooks, University of Nebraska-Omaha Abigail Folberg, University of Nebraska-Omaha Carey S. Ryan, University of Nebraska-Omaha Matthew Austin Swanson, University of Nebraska-Omaha Joe Gerstandt, University of Nebraska-Omaha Submitter: Laura Jane Brooks, Ijbrooks@unomaha.edu

977. Poster: 3:00PM–3:50PM Board 8
Burden of Stigma and Identity Management: Impact on Police
Officers' Outcomes

Given the recent professional stigmatization of police officers, authors present findings on how the identity management strategies used relate differentially to work outcomes of emotional exhaustion, job satisfaction, turnover desire, psychosomatic health indices, and work interference with family. Implications are discussed.

Deepshikha Chatterjee, Salem State University Jacob C. Bradburn, Michigan State University Michael Davis, Salem State University Ann Marie Ryan, Michigan State University

Submitter: Deepshikha Chatterjee, chatterjee.dia@gmail.com

978. Poster: 3:00PM-3:50PM Board 9

The Toll of Recurring Sexism in the Workplace: A Self-Regulatory Perspective

Authors examined self-regulatory control, strain, and psychosomatic health indices of women who had encountered sexist supervisors, clients, and/or coworkers using an experience sampling methodology paradigm. Qualitative data show that the severity of the events, the frequency of sexism faced, and perpetrator's status in organization were implicated in several deleterious well-being outcomes.

Deepshikha Chatterjee, Salem State University Jeffrey Cannon, Salem State University Ayon Iwasaki, Salem State University Ann Marie Ryan, Michigan State University

Submitter: Deepshikha Chatterjee, chatterjee.dia@gmail.com

979. Poster: 3:00PM-3:50PM Board 10
Visualizing the Intellectual Structure and Emerging Trends of
Diversity Research

Based on a dataset of 2,581 diversityrelated publications collected from the Web of Science database, authors conduct a bibliometric review to map the landscape with the focus on identifying landmark researchers/ articles/journals, the intellectual structure of and inter-relationship among critical terms and emerging tends in the field of diversity.

Xingwen Chen, The University of Hong Kong
Li Zhu, Peking University
Jun Liu, Renmin University of China
Chunhua Chen, Peking University
Chao Liu, Peking University
Submitter: Xingwen Chen, chenxingwen@connect.hku.hk

980. Poster: 3:00PM-3:50PM

Board 11

Masculinity and Attractiveness in Hiring: An Eye-Tracking Approach to Gender Bias

Using eye-tracking technology, authors investigated the role of applicant gender typicality (masculinity, femininity) and physical attractiveness in hiring across multiple gendered job roles. Persistent masculinity bias in participant ratings of candidates and eye movements was found. Taking a more nuanced view of gender bias in selection is discussed, incorporating perceptions of role congruity.

Hayden K. Hickey, Auburn University Ana M. Franco-Watkins, Auburn University

Submitter: Hayden K. Hickey, hkh0017@tigermail.auburn.edu

981. Poster: 3:00PM–3:50PM Board 12

Diversity Sells: Why Mixed-Gender Coalitions Best Advocate

Gender Equity at Work

It is theorized and demonstrated that mixed-gender coalitions are more effective than female-only or male-only coalitions in advocating gender equity. This is because unlike gender-homophilous coalitions, mixed-gender coalitions signal to stakeholders both their legitimacy or right to speak up about gender equity and also that the given gender equity issue has broad organizational relevance.

Insiya Hussain, University of Texas at Austin

Subrahmaniam Tangirala, University of Maryland, College Park Elad Netanel Sherf, The University of North Carolina at Chapel Hill

Submitter: Insiya Hussain, insiya.hussain@gmail.com

982. Poster: 3:00PM-3:50PM Board 13

Intersectional Stereotypes: An Examination of Race, Gender, and Occupations

This study takes an intersectional approach to examine how the importance of gender stereotypical dimensions in occupations vary across racial groups. Authors show that the assumption that men are higher on masculine and women are higher on feminine attributes does not universally hold.

Kisha S. Jones, Pennsylvania State University Kayla B. Follmer, West Virginia University Wei Wei, Pennsylvania State University

Submitter: Kisha S. Jones, kisha.jones@psu.edu

983. Poster: 3:00PM-3:50PM Board 14
Stereotype Endorsement and Female Duos' Gender-Specific

Undermining in Groups

Drawing on the research on stereotype and within-group status, this study examines an antecedent and psychological process of undermining within female duos, or only 2 female members in a male-majority group. Female duos' stereotype endorsement leads to undermining via competitive motivation. Multisource survey data from MBA student groups provide support for the theory.

Kawon Kim, The Hong Kong Polytechnic University

Submitter: Kawon Kim, kawon.kim@polyu.edu.hk

984. Poster: 3:00PM-3:50PM

Colorism in the Workplace: Intergroup and Intragroup Discrimination This study utilized archival data to study colorism in the workplace. Support was found for the hypotheses that participants with the lightest skin tones reported the lowest intergroup discrimination, and participants with medium skin tones reported the lowest intragroup discrimination. Skin tone was not related

Board 15

to job satisfaction. Implications for ethnicity are investigated and discussed. Caitlin Marie Lapine, Hofstra University
Aditi Rabindra Sachdev, Hofstra University

Submitter: Caitlin Marie Lapine, clapine1@pride.hofstra.edu

Nicholas P. Salter, Hofstra University

985. Poster: 3:00PM-3:50PM Board 16

Cyber Sexual Harassment: A New Conceptualization of an Old Problem The authors investigated incidents of sexual harassment in both online and in-person environments. It was found that gender harassment was the most common type of sexual harassment and that it occurred more in person than online. It was also found that gender harassment was negatively related to job satisfaction in both environments.

Charlie Law, Florida Southern College Allen Shorey, Florida Southern College Emily Ready, Florida Southern College Submitter: Charlie Law, claw@flsouthern.edu

986. Poster: 3:00PM-3:50PM Board 17

The Inclusive Leadership Questionnaire: Development of a Theory-

Based Measure

After carefully examining existing measures of inclusive leadership and the inclusive leadership literature, authors developed a multidimensional construct of inclusive leadership. This construct was used to develop the Inclusive Leadership Questionnaire that has been content validated and shown to demonstrate high internal reliability in terms of both the overall scale and 4 dimensions.

Aitong Li, Teachers College, Columbia University Elissa L. Perry, Teachers College, Columbia University Submitter: Aitong Li, al3288@tc.columbia.edu

987. Poster: 3:00PM-3:50PM

Board 18

A Psychological Needs Framework for Refugee Integration in the Workplace

Through self-determination theory, the authors examined how organizations support refugee integration and how colleagues perceive the needs to be fulfilled in refugee workers. Findings suggest a mismatch where organizations are less focused on relatedness needs, whereas relatedness was found to be predictive of outcomes such as well-being, job satisfaction, and work commitment.

Sharon Li, Purdue University Franki Kung, Purdue University

Submitter: Sharon Li, li3137@purdue.edu

988. Poster: 3:00PM-3:50PM Board 19

Assessing the Relative Impacts of Multilevel Organizational Connections on Inclusion

The purpose of this study was to investigate the extent to which various workplace connections predict and contribute to feelings of organizational inclusion. Results indicated that connections with peers on one's immediate team were the greatest contributing factor to perceptions of inclusion at work, followed by connections with organizational leaders, department managers, and other teams.

Max C. Lichtenstein, Limeade Reetu Sandhu, Limeade

Submitter: Reetu Sandhu, reetu.sandhu@limeade.com

989. Poster: 3:00PM–3:50PM Board 20 Representation and Work Stress Among Women of Color:

Challenges of Intersectionality

Research examining the workplace experiences of stigmatized groups has focused on single-group identities (e.g., women, persons of color) with limited consideration that many individuals embody multiple identities. This study looks at perceived representation among working women of color and the impact that representation and ethnic identity have on stress and well-being.

Aurora Luksetich, California State University, San Bernardino Mark D. Agars, California State University, San Bernardino Patricia Rivera, California State University, San Bernardino

Submitter: Mark D. Agars, magars@csusb.edu

990. Poster: 3:00PM–3:50PM Board 21
Racioethnic Differences in the Effect of Diversity Climate on Emotional Exhaustion

Authors examined a conditional, indirect process model in which diversity climate influences emotional exhaustion both directly and indirectly through performance pressure. Using a sample of 175 employees, data revealed a direct and indirect effect and that racioethnic minority status moderated the link between diversity climate and performance pressure (path a). Link was weaker for minorities.

Dustin Maneethai, University of Houston Lars U. Johnson, Wayne State University Mike Olson, University of Houston L. A. Witt, University of Houston

Submitter: Dustin Maneethai, dmaneeth@gmail.com

991. Poster: 3:00PM-3:50PM

Board 22

Board 23

Where's the "I-O" in Bias? A Field Study of Racial Bias in Policing Much of our knowledge about racial bias in policing comes from social psych lab research. Authors examine racial bias in policing decisions made by narcotic agents in the field. In analyzing narcotic arrest reports for an 18-month period from a U.S. metro city, results suggest Black men receive more severe charges for narcotic crimes than any other

subgroup. Implications for I-O psych are offered. Tyree D. Mitchell, Louisiana State University Tracey E. Rizzuto, Louisiana State University Elizabeth Winchester, Louisiana State University

Submitter: Tyree D. Mitchell, tyreedmitchell@aol.com

992. Poster: 3:00PM-3:50PM

Does It Matter Who Is Harassed? Third-Party Anger/Reactions to Workplace Harassment

Authors tested if observers felt angry, how they reacted, and if moral identity moderated that relationship when targets of harassment varied. In Study 1, observers explained sexual harasser intent more lightly than in sexual orientation/religious harassment cases. In Study 2, people reacted more strongly to a sexual harassment case than worker mistreatment. High MI predicted stronger responses.

Hannah-Hanh D. Nguyen, University of Hawaii at Manoa Sonia Ghumman, University of Hawaii at Manoa Courtney M. Bryant, Michigan State University Ann Marie Ryan, Michigan State University

Submitter: Hannah-Hanh D. Nguyen, hhnguyen@hawaii.edu

993. Poster: 3:00PM-3:50PM Board 24

Dismantling the Racial Hierarchy: Measuring Learning and Reactions to White Privilege

White privilege refers to wide-ranging advantages White individuals receive because of their race. White privilege is accepted by minority groups; yet, there are limited diversity trainings that cover this topic. Results showed, as compared to Asian/Pacific Islander, White participants indicated higher levels of awareness and White privilege after receiving the training.

Lauren Philips, Southern Illinois University, Edwardsville Zachary Stinebaugh, Southern Illinois University, Edwardsville Elora Voyles, Southern Illinois University, Edwardsville

Submitter: Zachary Stinebaugh, zstineb@siue.edu

994. Poster: 3:00PM-3:50PM Board 25
Influence of Leader Identity on Psychological Diversity Climate

Perceptions

A leader's identity as it relates to inclusion (self-concepts of identity extension and value for difference) is proposed to influence follower psychological diversity climate perceptions through follower experiences with the leader and attributions for these experiences. Authors present data on scale development for these self-concepts as a first step to empirical tests of these relationships.

Elizabeth C. Ravlin, University of South Carolina

A.K. Ward, Virginia Tech

Silvia Clark, University of South Carolina

Submitter: Elizabeth C. Ravlin, Ravlin@moore.sc.edu

995. Poster: 3:00PM-3:50PM Board 26

Development and Validation of the Benevolent Sexism in the Workplace Scale

The researchers developed and validated a scale to measure benevolent sexism in the context of the workplace. An exploratory factor analysis resulted in the development of a bidimensional scale measuring complementary gender differentiation and protective paternalism in the workplace. The final scale consisted of 16 items ( $\alpha$  = .89) and was titled the Benevolent Sexism in the Workplace Scale.

Catherine Rehmann, California State University, Long Beach Olivia Brush, California State University, Long Beach Joie Magalona, California State University, Long Beach Amy Wax, California State University, Long Beach Gino Galvez, California State University, Long Beach

Submitter: Olivia Brush, oliviabrush9@gmail.com

996. Poster: 3:00PM-3:50PM

oard 2

Examining Reactions to Inclusive Religious Events at Work Research examines how right-wing authoritarianism (RWA) and social dominance orientation (SDO) shape reactions to inclusive religious events at work. Authors focus on the specific example of changing a policy concerning a lunchtime Bible study group. Results show that high RWA individuals object to inclusion that threatens the security of traditional values. No support was found concerning SDO.

Caitlin Rodgers, Suited

Jason Dahling, The College of New Jersey Submitter: Jason Dahling, dahling@tcnj.edu

997. Poster: 3:00PM-3:50PM

Board 28

Gender Differences in Productivity and Compensation of Academics Using an advanced Big Data approach to collect research productivity and compensation data for faculty members, authors examined if these constructs are linked equally across gender and STEM versus non-STEM disciplines within a multilevel model. Using web-scraped data, it was found that the relationship between productivity and compensation is weaker for high-performing women in STEM disciplines.

Charissa Samaniego, University of Houston Bobbie A. Dirr, University of Houston Evonzia Jeff-Eke, University of Houston Maryam Ahmad Kazmi, University of Houston Christiane Spitzmueller, University of Houston

Submitter: Charissa Samaniego, charissa.samaniego@gmail.com

998. Poster: 3:00PM–3:50PM Board 29
Positive Stereotypical Expectations: Performance Boosts or Performance Decrements?

In this study, authors argued that certain variables (i.e. domain identification, stereotype activation, social referents, and feedback) impact whether positive stereotypes cause performance boosts or decrements. It was hypothesized that certain conditions would be more threatening, thus causing performance boosts while others would lead to decrements. Implications of findings are discussed.

Manasia Sturdivant, Virginia Tech Neil M. A. Hauenstein, Virginia Tech

Submitter: Manasia Sturdivant, manasia@vt.edu

999. Poster: 3:00PM-3:50PM Board 30
Applicant Perceptions of Diversity Climate and Organizational

Attractiveness

Using a sample of applicants for academic positions who participated in multiday interviews, authors examined the effect of perceptions of diversity climate on organizational attractiveness. Results showed that diversity climate was positively related to organizational attractiveness

through anticipated organizational support, and the relationship was weakened by lower levels of met expectations.

Allison Tsao, University of Houston
Maryam Ahmad Kazmi, University of Houston
Evonzia Jeff-Eke, University of Houston
Charissa Samaniego, University of Houston
Sarah Castillo, University of Houston
Erika Henderson, University of Houston
Christiane Spitzmueller, University of Houston

Submitter: Allison Tsao, allison.s.tsao@gmail.com

1000. Poster: 3:00PM-3:50PM

The Role Inclusion Has on Applicant Reactions; Organizational

Board 31

Trust as a Mediator

Authors examine the role that inclusion messaging has on influencing applicant reactions. Specifically, they integrate theory on signaling, the similarity—attraction paradigm and self-verification to argue that inclusion messaging in a recruitment context leads to organizational attractiveness through trusting perceptions.

William Ward, University of South Carolina Jason David Kautz, University of South Carolina Melanie Ward, University of South Carolina Robert E. Ployhart, University of South Carolina

Submitter: William Ward, william.ward@grad.moore.sc.edu

1001. Poster: 3:00PM-3:50PM Board 32

The Effects of Emotional Labor on Diversity and Inclusion Professionals Authors propose a model of the effects of emotional labor on diversity professionals. Authors analyze 6 of 23 interviews with DI professionals. Findings show that DI professionals experience high levels of EL but feel that these efforts help them accomplish strategic DI goals. Research will examine whether negative consequences of EL outweigh the positive consequences of goal accomplishment.

Kelly Pledger Weeks, Rhodes College Myrtle P. Bell, University of Texas at Arlington Alison Vania Hall (Birch), University of Texas at Arlington Annie Nottingham, Rhodes College

Submitter: Kelly Pledger Weeks, weeksk@rhodes.edu

1002. Special Event: 4:30PM-5:20PM

JW Grand Salon 5

Closing Plenary

Keynote Speaker: Dr. Parminder Jassal, CEO of Social Tech Inc. Scott Tonidandel, University of North Carolina at Charlotte, *Chair* 

Georgia T. Chao, Michigan State University, *Presenter* Parminder K. Jassal, Social Tech Inc, *Presenter* Eden B. King, Rice University, *Presenter* 

Submitter: Scott Tonidandel, scott.tonidandel@uncc.edu

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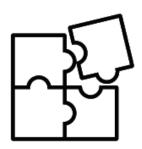
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# Thursday, April 23

1:00 pm Learning from My

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2:00 pm Hello from the

Technical Side:
A Multidisciplinary
Exploration of I-O's

Role in Cyber

3:30 pm Selling the Science:

Tales and Lessons from the Field

# Friday, April 24

10:00 am Performance

Management Transformation: Lessons Learned and

Next Steps

10:00 am Unstructured Data in

Organizational Research

10:00 am SIOP's Leading Edge

Consortium: Highlights and Lessons from the

2019 LEC

# Saturday, April 25

11:30 am Strategic Directions

in Forced-Choice Personality Testing

12:30 pm A Discussion: SIOP

Membership Trends Then, Now, and

Beyond

1:30 pm Effective

Cybersecurity

Leadership: The Key Role of Context and Importance of Agility



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# **The Commons: A Place for Connecting**

The Commons is a dedicated space in the exhibit hall for SIOP members to learn more about committee activities and to volunteer for the upcoming dues year. There may be games, handouts, drawings, or giveaways, as well as a cellphone charging station! The Commons will be open Thursday through Saturday, and is located in the back left corner of this year's exhibit hall. Come relax in our comfortable seating and learn more about SIOP, our wonderful committees and volunteering.

Be sure to drop off your badge entries for a free 2021 Conference registration and for the new People Analytics Conference, at the Membership Table in The Commons.





# **Foundation News!**

Visit the SIOP Foundation table in The Commons for all the latest information.

# **Visionary Circle**

Session 227
3:30PM-4:20PM
Lone Star Salon G
Shape the Future World
of Work:
Visionary Project Finals

See the projects from the four Visionary Grant Finalists.

Don't miss the announcement of the \$100,000 winner at the closing plenary!

# **HRM Impact Award**

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This year's winning organizations will be announced at opening plenary



# Call for Nominations: 2021 SIOP and SIOP Foundation Awards

Opens early April.

Start thinking now about projects and colleagues worthy of being nominated for an award.

See the criteria at www.siop.org/Foundation/ Awards

#### Careers/Mentoring/Socialization/Onboarding/Retirement

- 4 SIOP Select: Dunnette Prize Winner, 402-403, 10:30AM
- Applying I-O to Academic Administration: Female Faculty Experiences, 502-503, 11:30AM
- Networking at SIOP 101: Understanding the Basics, JW Grand Salon 3, 11:30AM Adaptability at Work: Cross-Cultural Perspectives, Lone Star Salon H, 11:30AM
- Relationship Management 101: Understanding the Basics, 201-202, 1:00PM
- 149 Learning From My Mistakes: A Series of Personal Case Studies, Lone Star Salon A, 1:00PM
- The (I-O) People of People Analytics: Career Paths for I-Os in a Data-Driven HR World, Lone Star Salon B, 1:00PM
- 153 Changing the Career Development Narrative: Internal Mobility for the 2020 Workforce, Lone Star Salon G, 1:00PM
- 192 SIOP Select: Distinguished Professional Contributions Award Winners, 408-409, 2:00PM
- 199 I-Os as Influencers: Working Through SIOP and Local I-O Groups to Make an Impact, JW Grand Salon 5, 2:00PM
- 201 Triumphs and Tribulations: Showcasing Early Career Practitioner Critical Incidents, JW Grand Salon 7-8, 2:00PM
- 216 Developing a Talent Agenda for Leveraging the Aging Workforce, JW Grand Salon 3, 3:30PM
- 262 SIOP Select: Best of Science Award Winners, 402-403, 4:30PM
- Beyond Publishing: Contributing to Academic Research Culture Through Service Roles, 502-503, 4:30PM
- 278 At Least We're in This Together: Onboarding as a Collective Experience, Lone Star Salon F, 4:30PM
- 325 SIOP Select: Best of Practice Award Winners, 402-403, 8:00AM
- Personalized Career Pathing at Scale, 408-409, 10:00AM
- 398 Got My Degree, Now What?: Lessons Learned From New Practitioners, Lone Star Salon H, 10:00AM
- 446 Know Your Worth: Results From the 2019 SIOP Salary Survey, Lone Star Salon C, 11:00AM
- 447 SIOP Select: Distinguished Scientific Contributions Award Winners, Lone Star Salon D, 11:00AM
- 466 Sell Outs: I-O Psychologists Who Sell!, Lone Star Salon B, 12:30PM
- 509 Demystifying the Spousal Hiring Process: Perspectives From Seekers and Administrators, 502-503, 1:30PM
- You Can't Spell Administration Without IO: Careers in Academic Leadership, 201-202, 3:00PM
- 649 Current Research and Practice Regarding Person–Job Fit, 502-503, 4:30PM
- Industry Insider Secrets: A Panel on Early Career Paths at Large Organizations, JW Grand Salon 5, 4:30PM
- Out of Sight, But Not Out of Mind: Managing Remote Workers, Lone Star Salon D, 4:30PM
- 701 Best Practices to Hire and Retain Veterans, 502-503, 8:00AM
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- 997 Gender Differences in Productivity and Compensation of Academics, Griffin Hall, 3:00PM
- 998 Positive Stereotypical Expectations: Performance Boosts or Performance Decrements?, Griffin Hall, 3:00PM
- 999 Applicant Perceptions of Diversity Climate and Organizational Attractiveness, Griffin Hall, 3:00PM
- 1000 The Role Inclusion Has on Applicant Reactions; Organizational Trust as a Mediator, Griffin Hall, 3:00PM
- 1001 The Effects of Emotional Labor on Diversity and Inclusion Professionals, Griffin Hall, 3:00PM

#### Innovation/Creativity

- 227 Shape of the Future of Work: Visionary Grants Finals, Lone Star Salon G, 3:30PM
- 228 Balancing Between Action and State Orientation Enables Creativity Under Low Autonomy, Griffin Hall, 3:30PM
- 229 Do-It-Yourself Workplace Creativity: Job Crafting Supplements Creative Personality, Griffin Hall, 3:30PM
- 230 Employee's Job Crafting Behavior and Creativity: Influence of Supervisor Support, Griffin Hall, 3:30PM
- 231 Investigating the Link Between Adult Attachment and Innovative Work Behavior, Griffin Hall, 3:30PM
- 232 I-Deals and Creative Deviance: The Role of Psychological Entitlement, Griffin Hall, 3:30PM
- 233 Fair-Weather Folks or Team Players? Rejected Ideas, Fairness, and Idea Implementation, Griffin Hall, 3:30PM
- 234 Effect of Time Pressure on Creative Performance: Role of Creative Self-Efficacy, Griffin Hall, 3:30PM
- Contrasts of the Effects of Anger and Anxiety on Idea Generation and Idea Evaluation, Griffin Hall, 3:30PM
- The Role of Time for Creativity: Expanding the Lens in Creativity Research, 502-503, 10:00AM
- Organizational Transformation: Critical Levers for Driving Change, Griffin Hall, 4:00PM
- 761 Talent Hackathon: Crowdsourcing Solutions for Fickle Organizational Issues, JW Grand Salon 7-8, 10:00AM
- Question Time: What Advice Can I-O Psychology Researchers Give to Entrepreneurs?, Lone Star Salon G, 12:30PM
- 923 Designing the Perfect Report: Concise Storytelling From Big Data, Lone Star Salon F, 1:30PM

#### Job Analysis/Job Design/Competency Modeling

- Functional Leadership Profiles: How, When and Why?, Lone Star Salon G, 11:30AM
- 614 Booming Practice or Bust? Use and Development of Competency Models in Organizations, Griffin Hall, 4:00PM
- 615 Individual Attributes That Contribute to Career Success in the US Submarine Force, Griffin Hall, 4:00PM

- Generalizability of Multitasking Research and Predictors of Multitasking Performance, Griffin Hall, 4:00PM
- Providing Personality "Insight" to Competency Differentiation: A Synthetic Approach, Griffin Hall, 4:00PM
- A Synthesis of Work Analysis Techniques to Introduce Automation in Mining Operations, Griffin Hall, 4:00PM
- The Dark Side of Job Crafting: Intentions Matter, Griffin Hall, 4:00PM
- 620 How Job Autonomy and Occupational Skill Variety Influence Employee Well-Being, Griffin Hall, 4:00PM
- 621 Effects of Work Characteristics on Motivation, Interruptions, and Goal Attainment, Griffin Hall, 4:00PM
- What Does It Take to Lead Change? Uncovering Change Leader Functions and Competencies, Griffin Hall, 4:00PM
- Perceived Overqualification: A Review and Future Research Agenda, Griffin Hall, 4:00PM
- 699 Competency and Skill Gap Analysis: A Best Practice Incubator, 203-204, 8:00AM
- 807 Novel Perspectives on Incorporating the Situation in Research and Assessment, Brazos, 11:30AM
- 857 The Future Has Arrived: Practice Task Analysis for Cognitive Nonobservable Job Tasks, Brazos, 12:30PM

#### Job Attitudes/Engagement

- Insights on Multilevel Trust in Organizations From a SIOP Frontiers Series Volume, 502-503, 10:30AM
- Work Hard, Play Hard: Creating, Measuring, and Sustaining Fun in the Workplace, 203-204, 2:00PM
- 523 Employee Engagement: On the Bill, but No Longer the Star of the Show, Lone Star Salon F, 1:30PM
- What's the Deal With Employee Experience? How to Deliver on Your Promises, JW Grand Salon 7-8, 4:30PM
- Belief in God and Job Satisfaction: A Meta-Analytic Study, Griffin Hall, 11:30AM
- The Outcomes of Union Commitment: A Facet-Level, Meta-Analytic Investigation, Griffin Hall, 11:30AM
- 824 A 14-Year Analysis of Unit-Level Job Satisfaction/Employee Engagement Score Stability, Griffin Hall, 11:30AM
- The Relationship Among Negatively Perceived Tasks, Fit, and Reenlistment Intentions, Griffin Hall, 11:30AM
- Perceived Job Alternatives and the Employee–Organization Social Exchange, Griffin Hall, 11:30AM
   Owning Yourself at Work, Speaking Up More? A Moderated Mediation Model of Voice, Griffin Hall, 11:30AM
- The Forgotten Working-Class Experience and Job Satisfaction, Griffin Hall, 11:30AM
- 829 Investigating the Role of Psychological Resources and Ethics in Goal Pursuit, Griffin Hall, 11:30AM
- 830 Psychological Contract Breach and Corporate Reputation Influence Job Attitudes, Griffin Hall, 11:30AM
- The Importance of Job Factors Versus Personality for Boosting Workplace Engagement, Griffin Hall, 11:30AM
- What Happens to Job Satisfaction Trajectory Under Normal and Intervention Conditions?, Griffin Hall, 11:30AM
- When Reputations Collide: Benefits and Drawbacks of Person–Group Reputational Misfit, Griffin Hall, 11:30AM
- How Can We Reduce Burnout Among Mental Health Professionals?, Griffin Hall, 11:30AM
- 835 Cultivating a Mindful Workforce: Is Mindfulness Training Enough?, Griffin Hall, 11:30AM
- 836 Do Engaged Midwives Accumulate More Work Resources? A New Zealand-Based Study, Griffin Hall, 11:30AM
- 837 Conflict Management Styles: Exploring Links With Negative Mood Regulation and Burnout, Griffin Hall, 11:30AM
- Psychological Capital's Role in Work-School Facilitation/Conflict on Study Engagement, Griffin Hall, 11:30AM
- 839 How Psychological Ownership Creates Paternalistic Leaders Across Cultures, Griffin Hall, 11:30AM
- The Effect of Managers' Psychological Ownership on Organizational Performance, Griffin Hall, 11:30AM
- The Influence of Engagement and Burnout on Job Performance and Turnover Intentions, Griffin Hall, 11:30AM
- Assessing Attitudes Toward Overqualification, Griffin Hall, 11:30AM
- To Be or Not to Be (Sleep Deprived): Classifying Growth Patterns of Insomnia, Griffin Hall, 11:30AM
- Relation Between Trust Attitudes and Behavioral Intentions to Trust, Griffin Hall, 11:30AM
- 845 Benefits of Upward Perceived Support: The Roles of Gratitude and Indebtedness, Griffin Hall, 11:30AM
- 846 Happy Work, Happy Life? Constructive Replication Assessing the Longitudinal Relation, Griffin Hall, 11:30AM
- Workplace Ostracism Undermines Job Engagement, Griffin Hall, 11:30AM
- 848 Entrepreneurial Goal Progress Under Uncertainty: The Role of Flexible Goal Adjustment, Griffin Hall, 11:30AM
- 866 Advances in Employee Voice: Inspiring Change, Network Influences, and Team Faultlines, Lone Star Salon B, 12:30PM
- 906 Cutting Edge Approaches to Studying Trust in Organizations, 201-202, 1:30PM

# Job Performance/Citizenship Behavior

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- 319 Investigation of Compulsory Citizenship Behavior in the OCB Nomological Network, JW Foyer, 6:00PM
- 330 Working and Aging: New Insights Into Behavior, Experience, and Performance, JW Grand Salon 2, 8:00AM
- 378 All Work, All Play: Examining Play and Gamification Across Levels of the Organization, 201-202, 10:00AM
  - A Moderated Mediation Examination of Workplace Isolation, Griffin Hall, 1:30PM
- 538 Job Performance: Comparing Differences Among the Self- and Organizationally Employed, Griffin Hall, 1:30PM
- A New Hope: The Light Side of Helping Prevails, Griffin Hall, 1:30PM
- 540 Using Latent Personality Profiles to Improve Prediction of OCB, Griffin Hall, 1:30PM
- A Social Network View of Advice Exchange and Job Performance Similarity, Griffin Hall, 1:30PM
- 542 Perception of OCB Engagement: Does Anyone Differentiate it From Task Performance?, Griffin Hall, 1:30PM
- Sleep on Helping Through Positive Affect: Moderating Role of Recovery, Griffin Hall, 1:30PM
- Manager's Negative Affectivity and Employees' OCBs, Griffin Hall, 1:30PM
- 545 Helping Type, Hostile Attribution Bias, and State Self-Esteem at the Daily Level, Griffin Hall, 1:30PM
- 546 Forced Citizenship and Broken Contracts Lead to Counterproductive Work Behavior, Griffin Hall, 1:30PM
- Meta-Analytic Examination of OCB Self-Observer Convergence for Specific Indicators, Griffin Hall, 1:30PM
- 548 Observers in Sexual Harassment: Factors Related to Intervention, Griffin Hall, 1:30PM
- 549 When Minorities Get Their Voice: The Role of Formal Position and Network Centrality, Griffin Hall, 1:30PM
- 550 Sustaining Proactive Behavior in the Face of Situational Constraints, Griffin Hall, 1:30PM
- 551 Employee Happiness: Why We Should Care, Griffin Hall, 1:30PM
- Toward a Model of Optimal Performance at Work: Fostering Flow, Griffin Hall, 1:30PM
- 553 Context Matters: Moderators of the Effect of Neuroticism on Adaptive Performance, Griffin Hall, 1:30PM
- What Are We Measuring? Comparison Between Two Measures of Job Crafting, Griffin Hall, 1:30PM

- 555 Who Is Better and Who Is Best? What Differentiates Stars From the Rest, Griffin Hall, 1:30PM
- Testing and Extending the Theory of Purposeful Work Behavior With High-Performance, Griffin Hall, 1:30PM
- Social Networks as Antecedents of Identification and Citizenship, Griffin Hall, 1:30PM
   Hidden and Contingent Consequences of Employees Who Stand Out, 402-403, 3:00PM

#### Judgment/Decision Making

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- The Dark Triad and Advice Taking: Does Measurement Method Matter?, Griffin Hall, 4:00PM
- 635 Can Cognitive Heuristics and Biases Be Classified by Shared Causal Mechanisms?, Griffin Hall, 4:00PM
- 636 Individual Difference Determinants of Heuristics-and-Biases Task Performance, Griffin Hall, 4:00PM
- The Relative Importance of Antecedents of Cognitive Complexity, Griffin Hall, 4:00PM
- Numeracy and the Role of Cognitive Abilities in Decision Making Quality, Griffin Hall, 4:00PM
- 639 Examination of Internships and Ethical Decision Making Among Business Students, Griffin Hall, 4:00PM
- Who Chooses Whom? Conceptualizing Informal Job Search as a Self-Regulated Process, Griffin Hall, 4:00PM
- The Effects of Mindset and Sensory Processing Sensitivity on Ethical Decision Making, Griffin Hall, 4:00PM
- 642 A Meta-Analytic Approach to Exploring the Maximizing and Well-Being Relationship, Griffin Hall, 4:00PM

## Leadership

- 1 Opening Plenary, JW Grand Salon 5, 8:30AM
- Leadership: What Have We Learned in the Last 25 Years?, Lone Star Salon C, 10:30AM
- The Role of Congruence in Follower Schemas, 408-409, 11:30AM
- 57 What's New With CIP Model of Leadership Research? Novel Advancements and Applications, Brazos, 11:30AM
- 154 The Path to Linking C-Suite Personality/Behavior to Firm-Level Metrics, Lone Star Salon H, 1:00PM
- 222 Conducting Your Psychological Due Diligence: I-Os Providing Value for Private Equity, Lone Star Salon B, 3:30PM
- 275 Everything Old Is New Again: The Revival of Traditional Assessment Centers, Lone Star Salon C, 4:30PM
- An Initial Examination of a Supervisor Interpersonal Relationship Ambiguity Scale, JW Foyer, 6:00PM
- 317 Leader Machiavellianism and Supervisory Behaviors: Do Employee Political Skills Matter?, JW Foyer, 6:00PM
- Perceived Leadership Behavior Variability: Capricious or Adaptable Leaders?, JW Foyer, 6:00PM
- 341 Organizational Leadership: What Is Now Needed in a Changing World?, Lone Star Salon F, 8:00AM
- New Advances in Social Network Science and Practice in Organizations, Lone Star Salon H, 8:00AM
- 469 CHRO Panel on Changing Leadership in a VUCA world, Lone Star Salon E, 12:30PM
- 513 A Conversation on Executive Assessment: Sharing Best Practices and Experiences, JW Grand Salon 3, 1:30PM
- 526 Continuing Validation of the Follower Categorization Assessment, Griffin Hall, 1:30PM
- 527 Abusive Supervision and State Paranoia: The Role of Sexual Orientation, Griffin Hall, 1:30PM
- 528 An Exploration of Co-Leader Relationships and the Impact on Team Functioning, Griffin Hall, 1:30PM
- A Systematic Review and Critique of Research on "Healthy Leadership", Griffin Hall, 1:30PM
- Trans\*forming Leadership Impressions: Effects of Trans Label, Gender, and Behavior, Griffin Hall, 1:30PM
- Let Your Employee Talk! The Effects of Servant Leadership on Employee Voice Behavior, Griffin Hall, 1:30PM
- Inclusive Leadership Improves Job–Goal Alignment for Diverse Teams, Griffin Hall, 1:30PM
- A Trickle-Down Effect of Paradoxical Leadership on Employee Radical Creativity, Griffin Hall, 1:30PM
- Leadership in the Face of Threat: Directive Leadership in Response to Brexit, Griffin Hall, 1:30PM
- 535 A Dynamic Approach to Abusive Supervision and Subordinates' Emotions and Performance, Griffin Hall, 1:30PM
- 536 Leader Extraversion and Team Performance: Moderated Mediation Models, Griffin Hall, 1:30PM
- The Role of Cultural Preferences in the Effectiveness of Leader Behaviors, Griffin Hall, 3:00PM
- 582 Elections as a Selection Method: SAOCs in Office Versus Campaigning, Griffin Hall, 3:00PM
- 583 Transformational Leadership and Creativity: The Role of Engagement and Self-Efficacy, Griffin Hall, 3:00PM
- When Control Freak Becomes Performance Facilitator: Authoritarian Leadership, Goal Clarity, and Informational Justice, Griffin Hall, 3:00PM
- The Effect of Leader Self-Sacrifice on Leader and Follower Work Engagement, Griffin Hall, 3:00PM
- 586 Comparing Full-Time Working Leaders' Versus Follower's Profiles of IFTs, Griffin Hall, 3:00PM
- 587 Leadership Self-Efficacy for Native American Students, Griffin Hall, 3:00PM
- The Implications of Leader Personality for Follower Engagement and Satisfaction, Griffin Hall, 3:00PM
- 589 Where Is My Motivation (to Lead)? Leader Motivation's Impact on Effectiveness, Griffin Hall, 3:00PM
- 590 A Meta-Analysis of the Antecedents and Outcomes of Motivation to Lead, Griffin Hall, 3:00PM
- 591 Can Followers Influence Leaders?: Exploring a Role-Based View of Followership, Griffin Hall, 3:00PM
- 592 Contextual Influences on Pygmalion and Golem Effects, Griffin Hall, 3:00PM
- 593 Emotional Blackmail? Emotion-Eliciting Influence Behaviors in Supervisors, Griffin Hall, 3:00PM
- 594 Can Effects of Empowering Leadership Be Due to Levels of Energic Resources?, Griffin Hall, 3:00PM
- 595 Abusive Supervision and Voice: The Different Roles of Affective and Cognitive Trust, Griffin Hall, 3:00PM
- 596 Who Plays the Lead(er)? A Historiometric Analysis of Leadership Diversity in Films, Griffin Hall, 3:00PM
- 597 What Motivates Transformational Leaders? Psychological Nneeds as the Antecedent, Griffin Hall, 3:00PM
- 598 Drained and Confused: Effects of Supervisor Abuse on Sleep and Clarity, Griffin Hall, 3:00PM
- How Leaders' Boundary Spanning Affects Employee Performing: Resourcing and Buffering, Griffin Hall, 3:00PM
- 600 Performance on a Simulation: Integrating Models of Collective Leadership and Planning, Griffin Hall, 3:00PM
- 601 Syncing Up or Sinking?: Temporality and Status in Leader–Follower Dynamics, Griffin Hall, 3:00PM
- The Downside of Being an Inexperienced Humble Leader, Griffin Hall, 3:00PM
- True Colors: How and When Race Relates to Leadership Emergence, Griffin Hall, 3:00PM
- 604 Effects of Servant Leadership on Procedural Justice and Voice, Griffin Hall, 3:00PM
- 605 Examining the Bright and Dark Sides of Transformational Leadership, Griffin Hall, 3:00PM
- 606 Small Scale Issues, Big World Problems: Examining Gender Disparities in Leadership, Griffin Hall, 3:00PM

- 607 Sophistication Can Be More Stressful: Subordinates Under Abusive Leaders, Griffin Hall, 3:00PM
- The Gratitude Effect: Shaping LMX Through Subordinate Perceptions, Griffin Hall, 3:00PM
- Skip-Level Participation and Helping Behavior: The Role of Leader-Leader Exchange, Griffin Hall, 3:00PM
- 610 Effects of Leader Mixed Emotional Displays on Follower Evaluations and Performance, Griffin Hall, 3:00PM
- Robotic Leadership: A Systematic and Multilevel Framework, Griffin Hall, 3:00PM
- A Comparison of Profiles of Self- and Other Ratings of Character Strengths, Griffin Hall, 3:00PM
- 647 Leadership 2020s: Evolution or Revolution? More Best Practice or Radical Reinvention?, 402-403, 4:30PM
- 713 Context Matters: Experiences From Building Leadership Programs in High-Stake Jobs, Lone Star Salon D, 8:00AM
- 716 From Silver Bullets to Sound Science: Learning Agility in Theory and Practice, Lone Star Salon G, 8:00AM
- The Rise of the Servant Leader, Lone Star Salon C. 10:00AM
- 867 R&D Leadership in Pharma: The R&D Leader of the Past, Present, and Future, Lone Star Salon C, 12:30PM
- 922 Effective Cybersecurity Leadership: The Key Role of Context and Importance of Agility, Lone Star Salon E, 1:30PM
- 1002 Closing Plenary, JW Grand Salon 5, 4:30PM

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- Pay Equity Analysis: Hey, Labor Economist—Anything You Can Do I-O Can Do Better!, 408-409, 10:30AM
- 219 2020 EEOC/OFCCP Practitioner Update: Things Old, New, Borrowed, or Blue, JW Grand Salon 6, 3:30PM
- A Tale of Two Pay Gaps: An All-Female Expert Pay Equity Panel, JW Grand Salon 5, 11:00AM
- 963 From Black Boxes to Glass Boxes: Legal Defensibility of Machine Learning in Selection, JW Grand Salon 1, 3:00PM

#### Measurement/Statistical Techniques

- 16 Life in the Fast Lane: Advances in Rapid Response Measurement, Lone Star Salon E, 10:30AM
- 75 Lack of Focus on Construct Conceptualization Is Impeding Scientific Advancement, Griffin Hall, 11:30AM
- 76 A Monte Carlo Simulation Comparing Three Approaches for Studying Predictive Test Bias, Griffin Hall, 11:30AM
- 77 Probing Nonlinear Three-Way Interactions: Extending the Slope Difference Test, Griffin Hall, 11:30AM
- 78 Tomayto, Tomahto? Empirical Comparison and Integration of Job Crafting Perspectives, Griffin Hall, 11:30AM
- 79 Investigating the Construct Validity of Mental Toughness Scores, Griffin Hall, 11:30AM
- 80 Improving the Interpretability of NLP Models on Written Responses to Assessments, Griffin Hall, 11:30AM
- 81 Using Infrequency Scales to Assess Careless Responding, Griffin Hall, 11:30AM
- 82 Applying Advanced Embedding Techniques in I-O Research: Demonstrations Using Doc2Vec, Griffin Hall, 11:30AM
- 83 Intersectionality in DIF: Perceptions of Sexual Harassment by Race and Gender, Griffin Hall, 11:30AM
- Will the Machines Save Us? Adapting Machine Learning for Personality Assessments, Griffin Hall, 11:30AM
- A Multiyear Evaluation of Physical Ability Test Validity and Mean Group Differences, Griffin Hall, 11:30AM
- Revisiting Item Social Desirability Ratings, Griffin Hall, 11:30AM
- 87 Latent State-Trait Theory, Analytic Models, and a Worked Example, Griffin Hall, 11:30AM
- 88 Measuring Coordination: Using Network Psychometrics to Explore MTMM Team Data, Griffin Hall, 11:30AM
- The Development and Validation of a Self-Control Strategies Measure, Griffin Hall, 11:30AM
- 90 An Unobtrusive Method of Testing Health-Related Hypotheses Using Facial Photographs, Griffin Hall, 11:30AM
- 91 Examining the Two-Factor Job Satisfaction Model With Mixture Regression, Griffin Hall, 11:30AM
- 92 Single-Item Measure of Job Satisfaction: A Test of Reliability and Stability, Griffin Hall, 11:30AM
- 93 Measurement Invariance in Burnout: A Multicultural Study, Griffin Hall, 11:30AM
- 94 A Simulation Study: Cluster Analysis in High Dimensional Space in Psychology Research, Griffin Hall, 11:30AM
- 95 Curbing Curbstoning: Methods to Detect Survey Data Fabrication by Third Parties, Griffin Hall, 11:30AM
- 96 Machines Learn to Improve Inputs-Outputs: Why Not I-O?, Griffin Hall, 11:30AM
- 97 Using Machine Learning to Classify Assessment Center Text Data, Griffin Hall, 11:30AM
- 98 Using the Actor–Partner Interdependence Model With Leader–Follower Dyadic Data, Griffin Hall, 11:30AM
- 99 Using Bifactor Models to Examine the Predictive Validity of Hierarchical Constructs, Griffin Hall, 11:30AM
- 156 Machine Learning for I-O 2.0, Lone Star Salon E, 1:30PM
- 207 Excel Can Do That Too? Six Fantastic Functions for I-Os, Lone Star Salon H, 2:00PM
- 221 Creating Consensus: Workplace Resilience Measurement Best Practices, Lone Star Salon A, 3:30PM
- 270 Teaching Big Data Methods in I-O Graduate Curriculum 3.0, JW Grand Salon 5, 4:30PM
- Friday Seminar 1: Python Programming for I-O Psychology: How to Start and How to Grow, 301-302, 8:00AM
- Text Analytics and NLP With R, JW Grand Salon 6, 8:00AM
- 434 Making the Qualitative, Quantitative With Text Analytics, 408-409, 11:00AM
- 437 Missing Guidance on Missingness: Dealing With Missing Data in Applied Research, JW Grand Salon 1, 11:00AM
- 511 Weight No More: Strategies for Estimating and Communicating Relative Weights, JW Grand Salon 1, 1:30PM
- 563 SIOP Select: The Third SIOP Machine Learning Competition, Brazos, 3:00PM
- Big Data Systems With R, JW Grand Salon 6, 3:00PM
- 660 Algorithmic Fairness: Theoretical, Applied, and Legal Considerations, Lone Star Salon C, 4:30PM
- 707 Scale Development, Adaptation, and Other Measurement Issues in I-O Psychology, JW Grand Salon 5, 8:00AM
- 754 Getting Started With Computational Modeling: Understanding What, When, Why, and How, Brazos, 10:00AM
- 818 Are Machine Learning Algorithms a Hiring Panacea or Pandora's Box?, Lone Star Salon E, 11:30AM
- Creating a Glass Box: Interpretable Machine Learning Models, Lone Star Salon E, 12:30PM
- 920 Assessing Within-Person Variability: Tools for Your Toolbox, Lone Star Salon C, 1:30PM
- 966 Variable Šelection Using Random Forest Importance Metrics: An Interactive Tutorial, JW Grand Salon 4, 3:00PM

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- 104 A Study on When and Why Psychological Contract Overfulfillment Is Not Appreciated, Griffin Hall, 12:30PM

- A Qualitative Investigation of Flow at Work: Strategies, Activities, and Disruptions, Griffin Hall, 12:30PM
- Faking in Trait Measures of Motivation, Griffin Hall, 12:30PM
- 107 Trait Motivation: A Meta-Analysis of Predictive Validity, Griffin Hall, 12:30PM
- 108 A Latent Profile Analysis of PsyCap: Impressive Employees or Measurement Issues?, Griffin Hall, 12:30PM
- 109 Fulfilling Their Purposes to Elicit Their Best, Griffin Hall, 12:30PM
- 110 What Makes a Job a Good Job? A Meta-Analytic Investigation, Griffin Hall, 12:30PM
- 111 So Can II: How Capitalizing on Others' Success Leads to Empowerment and Performance, Griffin Hall, 12:30PM
- 112 A Daily-Diary Examination of Work/Nonwork Need Fulfillment Spillover, Griffin Hall, 12:30PM
- 113 Learned Helplessness: A Control Construct With Prediction Over Locus of Control, Griffin Hall, 12:30PM
- The Joy of Gratification: Short-Term Boost or Long-Term Success?, Griffin Hall, 12:30PM
- 115 Ya Gotta Wanna: Shifting Motivational Priorities in the Self-Control Process, Griffin Hall, 12:30PM
- 116 Can Your Passion Last? The Role of Job Crafting and Their Reciprocal Relationships, Griffin Hall, 12:30PM
- Friday Seminar 3: Conducting Pay Equity Analyses: The Essentials, 310-311, 8:00AM
- 809 Incentivizing Survey Scores: Do You Get What You Pay for or Something Unintended?, JW Grand Salon 2, 11:30AM

#### Occupational Health/Safety/Stress & Strain/Aging

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- 158 A Framework for Assessing Data Analytics Readiness, Griffin Hall, 1:30PM
- 159 Help or Hindrance? A Daily Diary Study on the Workaholism-Performance Relation, Griffin Hall, 1:30PM
- 160 Development of the Person-Centered Support Scale for the Workplace, Griffin Hall, 1:30PM
- 161 Do Brooding and Reflection Mediate the Effect of Self-Reflection Resilience Training?, Griffin Hall, 1:30PM
- 162 Experience Affecting Safety Behaviors and Self-Efficacy, Griffin Hall, 1:30PM
- 163 Examining the Implications of Work-Leisure Demand Congruence, Griffin Hall, 1:30PM
- Move Your Body, Change Your Mind: Physical Activity Before Work, Griffin Hall, 1:30PM
- 165 Explaining the Inconsistent Workaholism–Job Satisfaction Relationship, Griffin Hall, 1:30PM
- Measurement Invariance of the Workplace Telepressure Measure Across Occupations, Griffin Hall, 1:30PM
- 167 Transformational Leadership and Safety Performance: Testing a Felt Obligation Model, Griffin Hall, 1:30PM
- 168 Examining O\*NET General Work Activities as Predictors of Customer Sexual Harassment, Griffin Hall, 1:30PM
- Are Construction Workers in Pain at High Risk for Poor Sleep Due to Work Conditions?, Griffin Hall, 1:30PM
- How Does National Culture Relate to Workplace Safety Constructs?, Griffin Hall, 1:30PM
- 171 Workload and Fatigue: Recovery, Accumulation, or Sensitization?, Griffin Hall, 1:30PM
- The Costs of Political Conversation at Work: An Experienced Sampling Study, Griffin Hall, 1:30PM
- 173 Challenge Demands and Family Outcomes: The Moderating Effect of Conscientiousness, Griffin Hall, 1:30PM
- Long Commutes and Well-Being: Examining Nonlinear Relations, Griffin Hall, 1:30PM
- 175 Effects of Stress on Burnout and Job Satisfaction Among U.S. Air Force RPA Operators, Griffin Hall, 1:30PM
- 176 Testing the Stress Specificity Hypothesis in United States Air Force Imagery Analysts, Griffin Hall, 1:30PM
- 177 Physical Consequences of Experienced Incivility: The Role of Perseverative Cognition, Griffin Hall, 1:30PM
- 178 The Effects of Work–Family Conflict on Distress and Drinking to Cope, Griffin Hall, 1:30PM
- 179 Insufficient Responding in Safety Surveys, Griffin Hall, 1:30PM
- 180 Break Time Task Reminders, Psychological Detachment, and Performance Recovery, Griffin Hall, 1:30PM
- 181 When Counterproductive Work Behavior Can Be Functional at Work, Griffin Hall, 1:30PM
- 182 Incivility and Employee Silence: A Serial Mediation Model, Griffin Hall, 1:30PM
- 183 Determinants of Successful Return to Work After Burnout, Griffin Hall, 1:30PM
- Nurse Stress Prep: Training Redesign to Impact Longevity in Field, Griffin Hall, 1:30PM
- 185 Unpacking Workplace Social Support Judgments: A Policy Capturing Experiment, Griffin Hall, 1:30PM
- 186 Effects of Anticipatory Stress and Stress Forecasting on Well-Being Outcomes, Griffin Hall, 1:30PM
- Acculturation Demands and Workplace Ostracism in Immigrant Workers, Griffin Hall, 1:30PM
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- 214 A Life of Leading: Emerging Trends in Age-Leadership Research, JW Grand Salon 1, 3:30PM
- 279 O\*NET as a Secondary Occupational Data Source, Griffin Hall, 4:30PM
- 280 Coping Styles and Burnout in American Nurses, Griffin Hall, 4:30PM
- Testing Predictors of Burnout in India and the US, Griffin Hall, 4:30PM
- Benefits of Weekend Recovery in the Context of Leadership and Well-Being, Griffin Hall, 4:30PM
- 283 Trajectories of Daily Work-Break Relaxation Experiences Across the Workweek, Griffin Hall, 4:30PM
- 284 Uh Oh! Experiencing Incivility at Work May Make You a Jerk on the Road, Griffin Hall, 4:30PM
- 285 Hazard Exposure and Organizational Justice on ERI in High-Risk Occupations, Griffin Hall, 4:30PM
- Job Demands and Burnout: The Buffering Role of Relative Leader–Member Exchange, Griffin Hall, 4:30PM
- The Polysemous Quality of Mindfulness: Mapping the Field and Identifying Research Gaps, Griffin Hall, 4:30PM
- Uncertain, Yet Thriving: Need Uncertainty in Work Relationships and Worker Health, Griffin Hall, 4:30PM
- Personality and Well-Being: Testing an Integrative Model Across Retirement Status, Griffin Hall, 4:30PM Supervisor Ostracism and Emotional Labor: The Moderating Role of Harmony, Griffin Hall, 4:30PM
- Supervisor Ostracism and Emotional Labor: The Moderating Role of Harmony, Griffin Hall, 4:30PM Leadership Influence on Safety: Psychological Safety and Safety Climate as Mediators, Griffin Hall, 4:30PM
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- 293 Unpacking the Burnout Phenomenon: Understanding Daily Influences on Burnout Over Time, Griffin Hall, 4:30PM
- 294 Are Values Valuable? Individual Differences on the Effects of Economic Stress, Griffin Hall, 4:30PM
- 295 Going Home Exhausted, Sleepless in Bed: The Power of Psychological Detachment, Griffin Hall, 4:30PM
- 296 Perceived Work Environment Change With Age and Education, Griffin Hall, 4:30PM

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- 298 Resilience, Job Strain, and Well-Being of Working Cancer Survivors, Griffin Hall, 4:30PM
- 299 Field Examination of Occupational Driver Behaviors and Commute Times in Oil and Gas, Griffin Hall, 4:30PM
- Effects of LMX and Interpersonal Justice on Emotional Exhaustion, Griffin Hall, 4:30PM Investigating the Momentary and Stable Predictors of Break Taking, Griffin Hall, 4:30PM
- A Meta-Analysis of Workplace Health Intervention Programs: The What, How, and Who, Griffin Hall, 4:30PM
- 303 Job Insecurity in Post-Crisis Europe: The Role of Job Preservation Motivation, Griffin Hall, 4:30PM
- 304 Workplace Incivility and Work–Family Conflict: Effects of Negative Rumination and Min, Griffin Hall, 4:30PM
- 305 Leadership: A Buffer From Stress and Strain, Griffin Hall, 4:30PM
- The Development and Validation of a Workplace Nontask Ostracism Scale, Griffin Hall, 4:30PM
- 307 Understanding Underemployment: Is It Better to Be Crafty or Stable?, Griffin Hall, 4:30PM
- 308 Sleep Intervention's Effects on Sleep Behavior Through a Social Mechanism, Griffin Hall, 4:30PM
- 309 Does Your Work Kill Your Sleep? Use Machine Learning in Predicting Sleep Quality, Griffin Hall, 4:30PM
- The Immediate and Long-Term Implications of Inequality at Work on Well-Being, Griffin Hall, 4:30PM
- 321 Intersectionality and Stereotype Threat During Pregnancy, JW Foyer, 6:00PM
- 379 Managing Workplace Mental Health: Implications for Employees and Employers, 203-204, 10:00AM
- 383 Surviving and Thriving: Improving Residents' Clinical Learning Environment, Brazos, 10:00AM
- 387 Addressing Job Insecurity Across the Globe: The Role of Resources, JW Grand Salon 4, 10:00AM
- Level Up: Exploring Implementation Level in Intervention Research, JW Grand Salon 5, 10:00AM
- 435 Promoting a Culture of Reporting Health Concerns, 502-503, 11:00AM
- 484 Work Hard, Play Hard: Investigating Workaholism, Work–Leisure Conflict, and Stress, Griffin Hall, 12:30PM
- 485 Perfectionism and Health: Longitudinal Mediational Effects of Drug Use, Griffin Hall, 12:30PM
- 486 Positive Psychology and Safety Performance: A Longitudinal Model of PsyCap and PERMA, Griffin Hall, 12:30PM
- 487 Recovery During Downtime: Are All Leisure Activities Equal, and for Everyone?, Griffin Hall, 12:30PM
- 510 Why Is Work so Hard? Exploring the Roles of Work Stressors on Health and Well-Being, Brazos, 1:30PM
- Hot Topics for the Future of Work: The Future (Age Diverse) Workforce, Lone Star Salon G, 1:30PM
- The Many Faces of Work and Well-Being: Untangling Relations Between Work and Health, 502-503, 3:00PM
- Got Stress? Leveraging I-O Psych to Transform Workplace Behavioral Health Approaches, JW Grand Salon 3, 8:00AM
- 755 From the Workplace to Well-Being: Exploring the Intersection Between Work and Health, JW Grand Salon 1, 10:00AM
- 853 What's Stopping You? Organizational Constraints as a Major Work Stressor, 201-202, 12:30PM
- 911 Mistreatment in Healthcare Workers: Antecedents, Outcomes, and Interventions, JW Grand Salon 1, 1:30PM
- 961 Investigations Into Factors That Build Positive Safety Capacity, 502-503, 3:00PM

# Organizational Culture/Climate

- 7 SIOP Select: How to Create a Culture of Psychological Safety, Brazos, 10:30AM
- Four Stories of Real Culture Change, JW Grand Salon 2, 1:00PM
- 211 Bridging the Gap Between Organizations and Nontraditional Team Members, 408-409, 3:30PM
- 218 Culture Joins Strategy for Breakfast: Changing Culture to Align With a New Strategy, JW Grand Salon 5, 3:30PM
- 473 Effects of Harassment and Reporting Climate on Suicide Prevention, Griffin Hall, 12:30PM
- 474 Psychological Safety, Ethical Leadership, and Perceived Combat Readiness in Soldiers, Griffin Hall, 12:30PM
- 475 Climate Strength: Antecedents, Moderating Roles, and Boundary Conditions, Griffin Hall, 12:30PM
- 476 Hospice Nurses Workplace Social Support, Compassion Fatigue, and Work–Family Balance, Griffin Hall, 12:30PM
- 477 Effects of Climate and Core Self-Evaluations on Citizenship Behaviors, Griffin Hall, 12:30PM
- The Impact of Ethical Leadership Depends on Climate Strength, Griffin Hall, 12:30PM
- 479 LPA to Examine Climates Protective Against Sexual Harassment in the Military, Griffin Hall, 12:30PM
- 480 How to Induce Error Management Culture: Experimental Evidence From Newly Formed Teams, Griffin Hall, 12:30PM
- 481 Inclusion as a Moderating Factor of Perceptions of the Reporting Climate, Griffin Hall, 12:30PM
- 482 Using Actual Executive Values in Value Congruence Measurement, Griffin Hall, 12:30PM
- 483 Development of a Multidimensional Political Behavior Scale, Griffin Hall, 12:30PM
- 575 Culture Change (For Real This Time): Quantifying Powerful Employee Stories, Lone Star Salon E, 3:00PM
- 663 Sustainable Resilience: Surviving and Thriving in Dynamic Environments, Lone Star Salon F, 4:30PM
- 710 Assessing and Affecting Organizational Culture Using Modern Survey Practices, Lone Star Salon A, 8:00AM
- 810 It Starts With Us: The Impact That I-O Makes in the Healthcare Industry, JW Grand Salon 3, 11:30AM
- 962 Research in the MeToo Era: Novel Approaches to Studying Workplace Sexual Harassment, Brazos, 3:00PM

#### Organizational Justice

- The Role of Fairness Perceptions in Employee and Patient Health, Griffin Hall, 11:30AM
- 69 Fair Decision Making: Supervisors' Leader-Member Exchange and Accountability, Griffin Hall, 11:30AM
- 70 Third Party's Reactions to Witnessed Abusive Supervision: Voice From Guilt and Shame, Griffin Hall, 11:30AM

# Organizational Performance/Change/Downsizing/OD

- 71 Impact of Merging Into a Comprehensive Healthcare Center on Employees and Patients, Griffin Hall, 11:30AM
- 72 Making Sense of Change: A Regression Tree Approach to Contextual Predictors of AP, Griffin Hall, 11:30AM
- 73 The Thesis I Wrote Last Night: Procrastination, Self-Regulation, Self-Efficacy, Griffin Hall, 11:30AM
- 74 The Effect of Affective and Cognitive Reactions on Change Readiness Over Time, Griffin Hall, 11:30AM
- Applying I-O to Healthcare: Opportunities for Research and Practice, 203-204, 1:00PM
- Organization Design: Who, What, When, Why, and How, Lone Star Salon C, 3:30PM
- Perspectives on Organizational Integration and Dis-Integration, JW Grand Salon 1, 4:30PM
- 332 Blueprint for Success: Designing the Customer Experience for Organizational Impact, JW Grand Salon 4, 8:00AM

- Agility in the New World of Work: Leadership and Talent Management Implications, Lone Star Salon A. 3:00PM 571
- 752 Combating Change Fatigue in Organizations, 408-409, 10:00AM
- 907 Ensuring Objectivity: Modern Corporate Approaches, 203-204, 1:30PM

#### Performance Appraisal/Feedback/Performance Management

- 191 Feedback on Fire! Hot New Ideas to Get People to Love Feedback as Much as We Do, 402-403, 2:00PM
- 328 Novel Approaches to Organizational Feedback, Brazos, 8:00AM
- 386 Performance Management Transformation: Lessons Learned and Next Steps, JW Grand Salon 3, 10:00AM
- 470 Can Cognitive Psychology and Neuroscience Answer Problems in Performance Management?, Lone Star Salon F, 12:30PM
- 522 Implementing Ongoing Feedback in Performance Management: Strategies and Outcomes, Lone Star Salon E. 1:30PM
- 624 Criterion-Related Validity of Feedback Orientation Ratings: A Multisource Examination, Griffin Hall, 4:00PM
- 625 All Is Not Fair in the Appraisals of Performance: Appraisals, Justice, and Outcomes, Griffin Hall, 4:00PM
- 626 How Do You Stack Up? Improving 360 Reactions With Normative Feedback, Griffin Hall, 4:00PM
- 627 The Effect of Informal Feedback Processes on CWB: Exploring Boundary Conditions, Griffin Hall, 4:00PM
- 628 The Effect of Perceived Feedback-Seeking Motives on Feedback Givers' Effort, Griffin Hall, 4:00PM
- 629 Frequency and Effects of Performance Appraisal Training in Applied Settings, Griffin Hall, 4:00PM
- 630 Do We Practice What We Preach?: Adding Soft Skills to Leader Performance Evaluations, Griffin Hall, 4:00PM Computerized Continuous Feedback Undermines Performance, Griffin Hall, 4:00PM 631
- Stop Doing That!: A Positive Feedback Intervention for Young Workers, Griffin Hall, 4:00PM 632
- 633 Learning From Negative Feedback: Testing Feedback Intervention Theory, Griffin Hall, 4:00PM
- Understanding Social and Contextual Factors in Performance Management, Lone Star Salon F, 10:00AM 767 803 Feedback That Propels Growth: Innovative 360 Applications for Personal Development, 203-204, 11:30AM
- 921 Leveraging Peer Networks to Transform Performance Feedback and Talent Development, Lone Star Salon D. 1:30PM

#### Personality

- Personality Profiles at Work: Nature and Implications, Griffin Hall, 10:30AM 20
- 21 Origins of Adult Nontask Work Behavior via Behavioral Genetic Methodology, Griffin Hall, 10:30AM
- 22 Power @ Work: A Study of Supervisor-Employee Power Motive (In)congruence, Griffin Hall, 10:30AM
- 23 Clarifying Personality Measurement in I-O: The Utility of Item Response Tree Models, Griffin Hall, 10:30AM
- 24 Understanding Individual Differences of Perceptions of ISIS Utopia Messaging, Griffin Hall, 10:30AM
- 25 Are Curmudgeon Personality Measures Resistant to Socially Desirable Responding?, Griffin Hall, 10:30AM
- 26 Predicting Grades: Testing Broad Versus Narrow Personality Traits With a Bifactor Model, Griffin Hall, 10:30AM
- 27 Contrastive Effects of Agentic and Communal Narcissism in the Workplace, Griffin Hall, 10:30AM
- 28 Traitedness as a Moderator of Trait Level Estimates and Job Performance, Griffin Hall, 10:30AM
- 29 Social Courage Fosters Both Voice and Silence in the Workplace, Griffin Hall, 10:30AM
- 30 Alexithymia Incrementally Predicts Contextual Performance Above the Five-Factor Model, Griffin Hall, 10:30AM
- 31 Honesty-Humility in the Spotlight: A Meta-Analysis of the HEXACO Model of Personality, Griffin Hall, 10:30AM
- 32 Identifying Optimal Keys to Enhance Personality Scale Validity: R = .48 vs R = .32, Griffin Hall, 10:30AM
- 33 Narcissism and Response Distortion in Personality Assessment, Griffin Hall, 10:30AM
- 34 Intensity, Attention, or Arousal? Communion Striving Dimensions Predicting OCB and CWB, Griffin Hall, 10:30AM
- 35 Understanding Voluntary Nonstandard Workers, Their Characteristics, and Choices, Griffin Hall, 10:30AM
- 36 Comparative Prediction of Work Criteria Using Latent Profiles of Personality, Griffin Hall, 10:30AM
- 37 Personality Profiles and Organizational Health Outcomes, Griffin Hall, 10:30AM
- 38 Interested in the Dark Side? Relating Vocational Interests to Dark Personality, Griffin Hall, 10:30AM
- 39 Professional Rejection Sensitivity Theory, Griffin Hall, 10:30AM
- 40 When Does Personality Inhibit Idea Evaluation?, Griffin Hall, 10:30AM
- Core Self-Evaluations and Net Worth: Examining Mediating and Moderating Factors, Griffin Hall, 10:30AM The Narcissism Epidemic? A Cautionary Tale of "Generational" Differences, Griffin Hall, 10:30AM 41
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- 43 A New Approach to an Old Debate: Social Desirability in Personality Assessment, Griffin Hall, 10:30AM
- 44 Can Playing Politics Be Good?: Role of Political Skill in Predicting Job Performance, Griffin Hall, 10:30AM
- 45 Possible Dark Sides? Proactive Personality, and Coworker Envy, Helping, and Undermining, Griffin Hall, 10:30AM
- 46 Personality and Motivational Job Features: Fit Beyond Demands, Griffin Hall, 10:30AM
- 47 A Meta-Analysis of Perfectionism and Coping Styles: Implications for Work, Griffin Hall, 10:30AM
- 48 Age and Gender Differences in Perfectionism: A Meta-Analysis, Griffin Hall, 10:30AM
- 49 Intraindividual Relationships Between Personality, Affect, and Job Satisfaction, Griffin Hall, 10:30AM
- 50 Big Five Personality Traits and Sleep-Wake Variables: A Meta-Analysis, Griffin Hall, 10:30AM
- 51 Impact of Safety Content on Faking Behavior, Griffin Hall, 10:30AM
- 204 Developments in Informant Reports of Personality and Deceptive Impression Management, Lone Star Salon C, 2:00PM
- 320 Occupational Complexity Moderates Conscientiousness' Relation to Performance, JW Foyer, 6:00PM
- 323 How Implicit Personality Research Can Contribute to I-O Psychology, 203-204, 8:00AM
- 436 Work Environment and Individual Characteristic Interaction Effects on Work Outcomes, Brazos, 11:00AM
- Personality in the Workplace: How Much Does the Situation Matter?, JW Grand Salon 1, 3:00PM 564
- 715 Vocational Interests at Work: New Directions, Lone Star Salon F, 8:00AM
- 820 Strategic Directions in Forced-Choice Personality Testing, Lone Star Salon G, 11:30AM

#### Pro-social (e.g., humanitarian work psychology, corporate social responsibility, sustainable development)

- 65 Giving Away I-O Psychology: How to Volunteer Your Time and Talent, Lone Star Salon F, 11:30AM
- 147 Making Work Human: People Analytics in the Human-Digital Age, JW Grand Salon 6, 1:00PM
- 236 Nonprofits and Volunteers in Organizational Psychology: A Case for Consolidation, Griffin Hall, 3:30PM

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- The Influence of Adaptability and Training on Volunteer Burnout, Griffin Hall, 3:30PM
- 239 Connecting With Nature: Urbanization and Environmental Behavior at Work, Griffin Hall, 3:30PM
- 240 The Deleterious Effects of Greenwashing on Employees, Griffin Hall, 3:30PM
- 241 Evoking Job Insecurity to Experimentally Test its Impact on Stress and Generosity, Griffin Hall, 3:30PM
- 242 How Incivility Reduces Knowledge Sharing—From Cognitive and Emotional Perspectives, Griffin Hall, 3:30PM
- 243 Personality Traits Related to Employee Green Behaviors: The Role of Openness, Griffin Hall, 3:30PM
- 267 SIOP Select: Show Us How It's Done! Real-World Scientist-Practitioner Collaborations, JW Grand Salon 2, 4:30PM
- 380 Living Wage, Workplace Well-Being: Contributions From Project GLOW, 402-403, 10:00AM
- 512 SIOP Advocacy 101: Making Your Voice Heard Where It Matters, JW Grand Salon 2, 1:30PM
- You CAN Handle the Truth! Military Veterans Discuss the Civilian Workplace, 502-503, 1:30PM
- 965 I-O Hacks the United Nations: Breaking Into the UN Sustainable Development Goals, JW Grand Salon 3, 3:00PM

### Research Methodology (e.g., surveys)

- 8 Driving Impact: Transforming Organizations With Qualitative Research, JW Grand Salon 1, 10:30AM
- 103 From Black Box to Glass Box: How to Build Explainable, Trustworthy, and Fair Al, Lone Star Salon E, 12:00PM
- 203 Survey Myths, Decisions, and Pitfalls, Oh My! Making Evidence-Based Survey Decisions, Lone Star Salon B, 2:00PM
- Open Science: What Is It, and Where Is SIOP Going From Here?, 402-403, 3:30PM
- 225 Fit Indices in SEM and IRT: Bringing Clarity to the Confusion, Lone Star Salon E, 3:30PM
- 273 Sharing Your Voice While Protecting Your Data: Privacy Compliant Employee Surveys, Lone Star Salon A, 4:30PM
- 277 How Should I-O Psychologists Collect Data via MTurk?: A Discussion, Lone Star Salon E, 4:30PM
- Toolkits for Physiological Measurement, Behavioral Coding, and Computational Modeling, JW Grand Salon 5, 8:00AM
- 385 Are You In or Out? Conducting Surveys In-House Versus Using a Consultant, JW Grand Salon 2, 10:00AM
- 391 Unstructured Data in Organizational Research, Lone Star Salon A, 10:00AM
- 432 Cross-Sectional and Longitudinal Person-Centered Models in Organizational Research, 203-204, 11:00AM
- The Upside to Ipsative Scoring: A Consideration of Benefits in Modern Practice, JW Grand Salon 2, 11:00AM
- 468 Evolving the Operationalization of the Pulse Survey Method, Lone Star Salon D, 12:30PM
- Policy Capturing 2.0: New Questions and Insights, JW Grand Salon 4, 1:30PM
- Friday Seminar 4: Social Network Analysis of Teams and Organizations, 301-302, 3:00PM
- 731 Best-Practice Recommendations for Using MTurk in I-O Psychology Research, Griffin Hall, 8:30AM
- 732 Development and Validation of a Personality-Based Measure of General Employability, Griffin Hall, 8:30AM
- 733 MTurk in Action: Problems With Repeated Participation, Dishonesty, and Response Time, Griffin Hall, 8:30AM
- 734 HARKing, Griffin Hall, 8:30AM
- A Next Generation Social Science Study of Group Motivation to Innovate, Griffin Hall, 8:30AM
- 736 Why Do You Actually Want to Quit? Exploring Expressed Satisfaction and Turnover Intent, Griffin Hall, 8:30AM
- 737 Inattentiveness on Cognitive Tests: Comparing IER and Person Fit Metrics, Griffin Hall, 8:30AM
- 738 Systematic Literature Searches: A Review, Evaluation, and Recommendations, Griffin Hall, 8:30AM
- 739 Comparing Dichotomous and Polytomous Items Using Item Response Trees, Griffin Hall, 8:30AM
- 740 The Utility of Penalized Regression in Model Creation, Griffin Hall, 8:30AM
- 741 A Short Primer on Conducting Longitudinal Studies With Amazon's Mechanical Turk and R, Griffin Hall, 8:30AM
- 742 A Comparison of Four Methods to Analyze Case Law: Performance Appraisal as an Example, Griffin Hall, 8:30AM
- 743 To Check or Not to Check?: Attention Checks and MTurker Attitudes and Behavior, Griffin Hall, 8:30AM
- 744 Moderation Testing in Organizational Research: Effect Sizes for Testing Interactions, Griffin Hall, 8:30AM
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- 746 What Do These People Do? Demographics and Occupational Features of MTurk, Griffin Hall, 8:30AM
- 747 Building Representative Norms via Poststratification Weighting, Griffin Hall, 8:30AM
- 748 Planned Missingness: How to and How Much?, Griffin Hall, 8:30AM
- 763 Novel or Underutilized Research Techniques: A Research Incubator, Lone Star Salon B, 10:00AM
- Kicking Off Open Science Collaborations in I-O Psych, 402-403, 11:30AM
- 815 Using MetaBUS to Locate, Synthesize, and Visualize I-O Research Findings, Lone Star Salon A, 11:30AM
- Survey Best Practices or Not: The Devil in the Details, JW Grand Salon 4, 12:30PM
- 919 What Are We Linking Today? Linkage Analysis in the People Analytics Era, Lone Star Salon B, 1:30PM
- 957 Science on the Fly: The Imperfect Reality of Research in Practice, 201-202, 3:00PM

## Staffing (e.g., recruitment, applicant reactions, selection system design, succession planning, workforce planning)

- The SIOP 2020 Living History Series Presents: Neal Schmitt, 402-403, 11:30AM
- 117 Malleability of "Soft Skill" Competencies: Development With Entry-Level Experience, Griffin Hall, 12:30PM
- 118 Leveling Up: The Effects of Branding on Gamified Assessments, Griffin Hall, 12:30PM
- How Do Organizational Cues Influence Applicant Perceptions: Identity Safety or Fit?, Griffin Hall, 12:30PM
- 120 A Question of Morality: Is There a Double Standard When It Comes to Algorithms?, Griffin Hall, 12:30PM
- 121 Will Having an HR Certification Overcome Biases in Age and Race in Résumé Screening?, Griffin Hall, 12:30PM
- 122 The Effect of Cognitive Load on Gender Discrimination in Job Interviews, Griffin Hall, 12:30PM
- 123 Re-Examining the Effect of Mid-Test Warnings on Faking on Personality Inventories, Griffin Hall, 12:30PM
- Reactions to Diversity Recruitment Ads Among Foreign-Born Asian Job Seekers, Griffin Hall, 12:30PM
- 125 Consequences of Experienced and Observed Recruiter Incivility, Griffin Hall, 12:30PM
- 126 Relationships Between Personality and Behavior in Employment Games, Griffin Hall, 12:30PM
- Does It Matter Who You Take the Test With?, Griffin Hall, 12:30PM
- Practitioner Resistance to Structured Interviews: Comparison of Two Models, Griffin Hall, 12:30PM
- Selection Methods' Influence on Perceptions of Organizational Culture, Griffin Hall, 12:30PM

- 130 Fairness and Respect: Reactions to Artificial Intelligence in Employee Selection, Griffin Hall, 12:30PM
- Discrimination via the Questions Asked During Job Interviews: Role of Xenophobia, Griffin Hall, 12:30PM
- 132 Executive Search Consultants' Biases Against Women (or Men?), Griffin Hall, 12:30PM
- 133 Implicit Biases in Evaluating Information Gathered During Social Network Screenings, Griffin Hall, 12:30PM
- 134 Hire Education: A Meta-Analytic Review of Interview Coaching Effectiveness, Griffin Hall, 12:30PM
- How Should Employers Differentiate Their Employment Offers?, Griffin Hall, 12:30PM
- Hello From the Technical Side: A Multidisciplinary Exploration of I-O's Role in Cyber, Brazos, 2:00PM
- 205 IGNITE Panel With Data: The Who, What, When, and Where of Candidate Feedback, Lone Star Salon F, 2:00PM
- 212 Prospecting the Wild West: What Feedback Do Candidates Actually Want?, 502-503, 3:30PM
- 339 Choose Your Own Adventure Consulting III: Unique Solutions to Common Challenges, Lone Star Salon D, 8:00AM
- 390 More Than a Number: Managing Selection and Recruitment in the Digital Age, JW Grand Salon 7-8, 10:00AM
- 442 Do You Know Who Your "Talent" Is? An Exploration of the Meaning of Talent at Work, JW Grand Salon 6, 11:00AM
- 471 Talent Management in Law Enforcement: How Can We Help?, Lone Star Salon G, 12:30PM
- Applicant Reactions to Assessment Tools Across the Overall Recruitment Experience, 201-202, 1:30PM
- 645 So You Want to Hire a Data Scientist?: Advice, Recommendations, and Insights, 201-202, 4:30PM
- 709 Interview Technology and Al: Effects on Applicants, Evaluators, and Adverse Impact, JW Grand Salon 7-8, 8:00AM
- 756 Multi-Objective Optimization in the Workplace: Addressing Adverse Impact in Selection, JW Grand Salon 2, 10:00AM
- An Interdisciplinary View on Mobile Assessments and the Candidate Experience, JW Grand Salon 1, 11:30AM
- 816 Selecting for Retention: Reducing Turnover Prehire, Lone Star Salon B, 11:30AM
- 862 A Discussion: SIOP Membership Trends Then, Now, and Beyond, JW Grand Salon 5, 12:30PM
- Trust in Al, Lone Star Salon D, 12:30PM
- 915 Treating Candidates Like Customers: Is It for You?, JW Grand Salon 5, 1:30PM

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- 18 I-Os in Healthcare: Translating Research and Theory Into Practice, Lone Star Salon G, 10:30AM
- Nudges in the Workplace: Diverse Perspectives and Unique Applications, Lone Star Salon B, 11:30AM
- Design Thinking and Empathy Mapping for IOs, JW Grand Salon 4, 1:00PM
- 197 People Analytics Practice Incubator: Sharing Successes and Crowdsourcing Challenges, JW Grand Salon 3, 2:00PM
- 200 Town Hall: What Do Top Buyers of I-O Want From Practitioners and Research, JW Grand Salon 6, 2:00PM
- 314 Strategy Execution: Measurement and Organizational Performance, JW Foyer, 6:00PM
- Data Storytelling 2.0: Taking Creativity to a New Level, JW Grand Salon 3, 8:00AM
- Nudges: All Shapes and Sizes, Lone Star Salon E, 8:00AM
- 455 Rigor in People Analytics: How Much Is Practical in Organizations?, 408-409, 12:30PM
- 519 Is Everything Still Clear: Continuing the Talent Management Transparency Conversation, Lone Star Salon B, 1:30PM
- 579 Friday Seminar 6: Managing and Engaging External Workers for Maximum Potential, 310-311, 3:00PM
- Talent Management in Elite Sports: Using an I-O Lens, Lone Star Salon G, 4:30PM
- The Evolution of 360s and Practical Recommendations for Today, JW Grand Salon 6, 8:00AM
- 751 Relational Aspects in Human Resource Management, 402-403, 10:00AM
- 849 Employer Brand, Servant Leadership, and Retention Intention in Corporate M&A, Griffin Hall, 11:30AM
- Changing Nature of Work: A Comparison of Worker Values and Work Characteristics, Griffin Hall, 11:30AM
- Culture, Innovation, and Moderators of High Performance Work Systems Effectiveness, Griffin Hall, 11:30AM
- Talent Management Effectiveness: Engagement and Turnover Intention at the Unit Level, Griffin Hall, 11:30AM
- 863 Better Together: Aligning Survey and Organizational Data for Insight and Action, JW Grand Salon 6, 12:30PM

### Teaching I-O Psychology/Student Affiliate Issues/Professional Development

- What NOT to Do at SIOP, Lone Star Salon A, 10:30AM
- The Best of Both Worlds: Applied Research Careers in I-O Psychology, Lone Star Salon H, 10:30AM
- A Guide to Rigorous, Reliable, and Responsible Reviewing for a Better I-O Science, JW Grand Salon 4, 11:30AM
- Not my Grandparents' Classrooms: Innovations in I-O Training, Lone Star Salon C, 1:00PM
- 202 Academic AF: Lessons Learned During Our First Years in Academia, Lone Star Salon A, 2:00PM
- A Day in the Life: The Evolving Role of Data Scientists in Modern Organizations, Brazos, 3:30PM
- 220 Improving Academic Presentations: Tips on Design, Delivery, Environment, and Impact, JW Grand Salon 7-8, 3:30PM
- 261 I-O and Management Teaching Applications: Bridging Science and Practice, 203-204, 4:30PM
- Networking With Fellow Graduate Students: Develop and Practice Your Elevator Pitch, JW Grand Salon 3, 4:30PM
- 269 What's in a Postdoc? Experts Tell All About I-O's Best-Kept Career Secret, JW Grand Salon 4, 4:30PM
- 431 Promoting Diversity in I-O Graduate Programs: Walking the Talk, 201-202, 11:00AM
- 433 Myths and Urban Legends About Work-Related Relational Phenomena, 402-403, 11:00AM
- 440 Top Trends Roundtable Forum and Communities of Engagement Kickoff, JW Grand Salon 4, 11:00AM
- 450 Hear It From the Experts: How to Successfully Apply for Graduate Fellowships, Lone Star Salon G, 11:00AM
- 465 Rejecting the Dull: Teaching Students to Know and Love Statistics, Lone Star Salon A, 12:30PM
- 515 Translating I-O Psychology Knowledge for the Public in New Media, JW Grand Salon 5, 1:30PM
- 516 Best Practices and Innovations in Teaching Data Analytics, JW Grand Salon 6, 1:30PM
- 566 From Student to Intern: Advice and Networking With Professionals, JW Grand Salon 3, 3:00PM
- A Missing Perspective: How I-O Psychology Can Better Engage HBCUs, Lone Star Salon D, 3:00PM
- 578 Teaching the Way We're Preaching: Informing our Teaching With Our I-O Expertise, Lone Star Salon H, 3:00PM
- 613 SIOP Select: Story Time! Competition Finalists Share Career-Shaping Experiences, 402-403, 3:30PM
- 651 Federal Research Grants: Background and Basics for Successful Proposals, JW Grand Salon 1, 4:30PM
- 712 I-O Psychology Master's Program Director Perspectives: Round 2, Lone Star Salon C, 8:00AM
- 768 SIOP Select: Masters of Media: How to Communicate I-O Psychology to the Public, Lone Star Salon G, 10:00AM

- Dual Career Couples in Industrial-Organizational Psychology, 408-409, 11:30AM
- The Different Faces of Academia: Panel and Small Group Discussion, JW Grand Salon 4, 11:30AM
- The Ins and Outs of I-O Internships: IGNITE and Panel Session Combo, Lone Star Salon F, 11:30AM Going for the GRFP: How to Win an NSF Graduate Research Fellowship, JW Grand Salon 4, 1:30PM
- 916 If an I-O Researches in a Forest: Innovative Ways of Spreading I-O to the World, JW Grand Salon 6, 1:30PM

### Technology (e.g., gamification, social media, simulations)

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- Video Interviewing 2.0: Beyond Best Practices and Artificial Intelligence Implications, Lone Star Salon F. 1:00PM
- 195 Assessing Relationship Quality: Technology to Understand Interpersonal Interactions, JW Grand Salon 1, 2:00PM
- 208 I Have Text Data. What Do I Do Next? A Master Tutorial on NLP Basics, 201-202, 3:30PM
- 271 Virtual Reality and Assessment: Future Directions for Research and Practice, JW Grand Salon 6, 4:30PM
- The Rise of the Machines: How Machine Learning Is Changing Organizations and Research, JW Grand Salon 7-8, 8:00AM
- 394 Trust and the Artificial Intelligence–Human Interface at Work, Lone Star Salon D, 10:00AM
- 449 Automation (In)Equality and the Future of Work: Interdisciplinary Perspectives, Lone Star Salon F, 11:00AM
- 488 An Empirical Investigation of Rideshare Driver Motivation and Work Outcomes, Griffin Hall, 12:30PM
- 489 Influencing the Influencer: A Proposed Model of Social Media Influencer Effectiveness, Griffin Hall, 12:30PM
- 490 Classifying and Predicting Voluntary Turnover on Twitter With Machine Learning, Griffin Hall, 12:30PM
- 491 Acoustic Analysis of the Performance of Online Content Creators, Griffin Hall, 12:30PM
- 492 Development and Validation of the Digital Readiness Model, Griffin Hall, 12:30PM
- 493 Fear, Rejoice, or Ignore? Employee Perceptions of and Reactions to Automation at Work, Griffin Hall, 12:30PM
- 494 Reliability Checks on an Automated System: Effects on Behavioral Trust, Griffin Hall, 12:30PM
- The Virtual Reality Problem: Unequal Effects of Virtual Reality Sickness, Griffin Hall, 12:30PM
- 496 Do LinkedIn Portraits Affect Hiring Decisions? Examining Gender and Facial Competence, Griffin Hall, 12:30PM
- 497 Bringing Artificial Intelligence Into the Firm: Developing Sociotechnical Capital, Griffin Hall, 12:30PM
- Job Characteristics and Turker Motivation: Amazon Mechanical Turk Crowdsource Study, Griffin Hall, 12:30PM
- 499 Procedural Justice Perceptions of Automated Resume Screening, Griffin Hall, 12:30PM
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- 865 Interactive Tools: Web-Based Applications in Organizational Research and Practice, Lone Star Salon A, 12:30PM
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- 58 Asynchronous Video Interviews Today—Artificial Intelligence Analysis Tomorrow?, JW Grand Salon 1, 11:30AM
- The Best and Worst of Situational Judgment Test Response Formats in Applied Settings, JW Grand Salon 5, 12:00PM
- 138 Losing Its Luster? Influence of Al Innovations (and Caveats) on Selection Consulting, 402-403, 1:00PM
- Let's Put It in Stone: How Confident Are You in Your Technical Documentation?, 502-503, 1:00PM
- 144 Non-g-Ocentric Models of Cognitive Abilities and Their Relevance to I-O Psychology, JW Grand Salon 3, 1:00PM
- 196 Is It Time to Reconsider the Ban on Using Demographic Variables in Selection?, JW Grand Salon 2, 2:00PM
- 217 Translating Research on Specific Cognitive Abilities Into Opportunities for Practice, JW Grand Salon 4, 3:30PM
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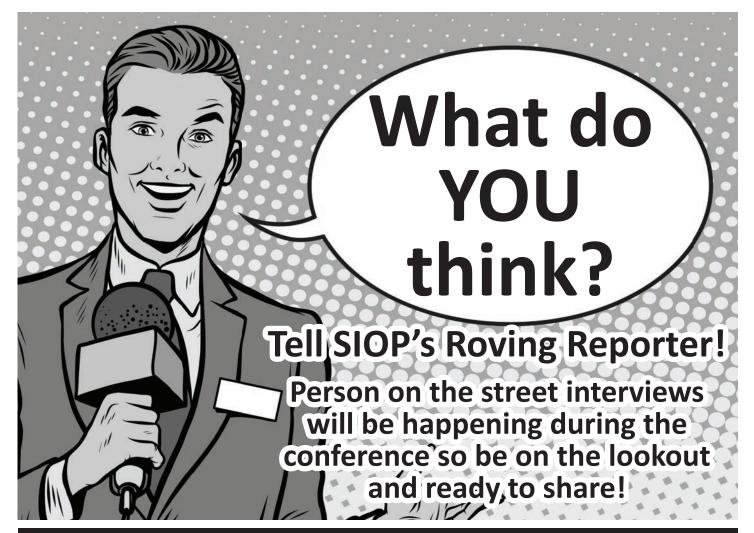
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- New Insights Into Day-Level Work–Nonwork Relationships, Lone Star Salon C, 8:00AM
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- 400 Work–Family Effects of Unethical Pro-Organizational Behavior, Griffin Hall, 10:30AM
- 401 Reattachment to Work in the Morning and Day-Level Leader Outcomes, Griffin Hall, 10:30AM
- 402 Family-Supportive Supervisory Behaviors and Perceived Benevolent Intent, Griffin Hall, 10:30AM
- Being Depleted, Down, Displaced: What Links Commute Incivility and Workplace Conflict?, Griffin Hall, 10:30AM
- 404 Linking Boundary Management and Career Success: The Role of Work Goals and Exhaustion, Griffin Hall, 10:30AM
- 405 Applying Self-Expansion to Work–Family Conflict and Enrichment, Griffin Hall, 10:30AM
- 451 (Get Fired Up for Research!) Fireside Chat: New Directions in Gender and Work–Life, Lone Star Salon H, 11:00AM
- Work Life Support for 21st Century Families: Academic and Industry Perspectives, JW Grand Salon 4, 12:30PM
- 567 Where Do We Go From Here?: Creating a Research Agenda for LGBTQ+ and Work–Life, JW Grand Salon 4, 3:00PM
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- The Pursuit of Balance: A Forum to Advance Research on Work–Family Balance, JW Grand Salon 4, 4:30PM
- 718 Well-Being of Being Well Connected: How Off-Job Technology Use Hinders Welfare, 402-403, 8:30AM

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2020 SIOP Conference

## 2020 LEADING EDGE CONSORTIUM

Please join us at the annual SIOP Leading Edge Consortium (LEC) on October 15–17 at the Hilton in Minneapolis!

# That's all the information for now, but *Whova* can bring you more!

The free Whova app takes session participation and networking to another level. Use Whova to communicate with other attendees, take notes, find session rooms, and much more.

When the app is live, we will email you an access code. You can then download the Whova app in the App Store or Google Play.

# Sign up for Whova using the same email address as your SIOP conference registration.

Fill in your profile and contact info, create your personal agenda, and enjoy the event!

In the conference app, you'll be able to:

- Search the Program and plan your schedule.
- Check into sessions, take notes, and comment on sessions in real time.
- Browse attendee profiles in advance to plan whom to meet at the Conference.
- Send in-app messages and exchange contact info.
- Find attendees with common affiliations, education, shared networks, and social profiles.
- Receive update notifications from SIOP conference organizers.
- Access maps, event schedules, parking directions, and more helpful resources.

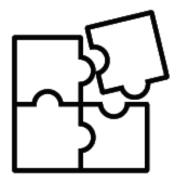
Remember: Use your SIOP registration email address. Using a different email will cause access issues. Your access code will be emailed when the app goes live.

If you have trouble accessing the app, please contact Larry Nader at Inader@siop.org.



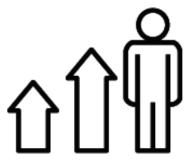
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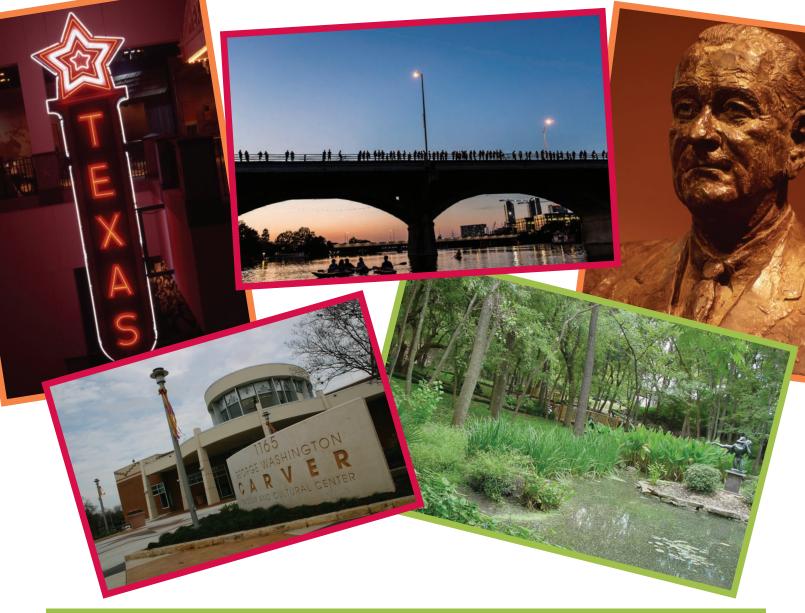
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